



**Clarence-Rockland**

**CORPORATION OF THE CITY OF  
CLARENCE-ROCKLAND  
REGULAR MEETING**

May 23, 2018, 7:15 pm  
Council Chambers  
415 rue Lemay Street, Clarence Creek, Ont.

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Pages

**1. Opening of the meeting**

**2. Prayer**

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**3. Adoption of the agenda**

**4. Disclosure of pecuniary interests**

**5. Announcements**

**6. Comment/Question Period**

Note: Members of the public may come forward to the podium and after seeking permission from the Presiding Officer, shall state their name and direct their question/comment on any matter which is related to any item included in this agenda to the Presiding Officer.

The maximum time allowed in all circumstances for a question/comment shall be three (3) minutes per person per meeting. There shall be a maximum of 30 minutes dedicated to the question/comment period. Any unasked questions/comments due to the time restriction may be submitted in writing to the Clerk.

At no time shall this question period be taken by members of the audience to make speeches or accusations.

**7. Council Members' Items**

**7.1 Member's resolution by Councillor Jean-Marc Lalonde in regard to the ground signs location for registered non-profit organizations**

**7.2 Member's resolution by Councillor Mario Zanth regarding the parking on Albert Street**

|   |  |    |
|---|--|----|
| 7.3   | Letter from Elaine Simard to remain a member of the Planning Committee for Clarence-Rockland   | 3  |
| <b>8.</b>   | <b>Consent Items</b>   |    |
| Note: All items listed in this section of the agenda will be subject to approval under one non-debatable, non-amendable motion. Should any member of Council wish to hold a discussion or engage in debate on one of these items, he or she is required to ask for the item to be considered separately before a vote is taken. |  |    |
| <b>8.1</b>  | <b>Adoption of the minutes of the following meetings:</b>  |    |
| a.  | Regular meeting of May 7, 2018   | 5  |
| b.  | Committee of the Whole of May 7, 2018  | 25 |
| <b>8.2</b>  | <b>Receipt of the minutes of the following meetings:</b>   |    |
| a.  | Environment Advisory Committee of January 11, 2017   | 37 |
| b.  | Public Transit Advisory Committee - January 18, 2018   | 41 |
| c.  | Environment Advisory Committee - February 8, 2018  | 55 |
| d.  | Committee of Adjustment of April 25, 2018  | 63 |
| <b>8.3</b>  | <b>The following recommendations from Committee of the Whole of May 7, 2018</b>  |    |
| a.  | Resolution to refuse the reimbursement requests of the daycare fees for the days that were cancelled of the daycare services   | 89 |
| <b>8.4</b>  | <b>Resolution to accept the resignation of Mr. François Lalonde as a member to the Environment Advisory Committee</b>  | 95 |
| <b>8.5</b>  | <b>Resolution to adopt the tax reductions under Sections 357 &amp; 358 of the Municipal Act</b>  | 99 |
| <b>8.6</b>  | <b>Adoption of the salaries paid from March 25th, 2018, to May 5th, 2018,in the gross amount of \$1,231,137.60 and net amount of \$861,976.90</b>  |    |
| <b>8.7</b>  | <b>Resolution to declare the 8th edition of the Ottawa River Festival and Canada Day to be a significant event in order to allow the issuance of a special event permit from the Liquor Control Board of Ontario</b> |    |

|   |  |     |
|---|--|-----|
| <b>9.</b>   | <b>Committee/Staff Reports</b>   |     |
| 9.1   | Jean-Marc Lalonde Arena reorganization   |     |
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| 9.7   | Easement agreement for 1325 Lacasse (Mueller)  | 345 |
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| a.  | Presentation   |     |
| b.  | Adoption of the Financial Statements   |     |
| 9.10  | Accounts Paid  | 421 |
| <b>10.</b>  | <b>By-laws</b>   |     |
| Note: All items listed in this section of the agenda will be subject to approval under one non-debatable, non-amendable motion. Should any member of Council wish to hold a discussion or engage in debate on one of these By-laws, he or she is required to ask for the item to be considered separately before a vote is taken. |  |     |
| 10.1  | 2018-61 - to provide for the conveyance of land for park or other recreational purposes                                      | 425 |
| 10.2  | 2018-62 - to sign a contract with Nortrax for the purchase of a Front-end Loader   | 443 |

**11. Confirmatory By-law**

**451**

**12. Adjournment**



**Clarence-Rockland**

**CORPORATION DE LA CITÉ DE  
CLARENCE-ROCKLAND  
RÉUNION RÉGULIÈRE**

le 23 mai 2018, 19 h 15

Council Chambers

415 rue Lemay Street, Clarence Creek, Ont.

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Pages

**1. Ouverture de la réunion**

**2. Prière**

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**3. Adoption de l'ordre du jour**

**4. Déclarations d'intérêts pécuniaires**

**5. Annonces**

**6. Période de Questions/Commentaires**

Note: Les membres du public sont invités à se rendre au podium et après avoir reçu la permission du président de l'assemblée, doivent se nommer et adresser leur question et/ou commentaire sur tout sujet qui est relié à n'importe quel item qui figure à l'ordre du jour au président de réunion.

Le temps maximal accordé pour une question/commentaire dans toutes circonstances est de trois (3) minutes par personne par réunion. Il y aura un maximum de 30 minutes consacrés à la période de questions/ commentaires. Toutes questions et/ou commentaires qui n'ont pas été adressés par faute de temps peuvent être soumis par écrit à la greffière.

En aucun cas, cette période de questions/ commentaires ne peut être utilisée par les membres du public pour faire des discours ou porter des accusations.

**7. Items des membres du Conseil**

**7.1 Résolution de membre du conseiller Jean-Marc Lalonde au sujet des enseignes fixées au sol pour les organismes enregistrés sans but lucratif**

**7.2 Résolution de membre du conseiller Mario Zanth au sujet du stationnement sur la rue Albert**

|  |   |    |
|--|---|----|
| 7.3  | Lettre de Elaine Simard pour demeurer un membre du comité d'aménagement de la Cité de Clarence-Rockland   | 3  |
| <b>8.</b>  | <b>Items par consentement</b>   |    |
| Note : Les items énumérés dans cette section de l'ordre du jour seront sujet à être considéré pour approbation sous une résolution qui n'est pas sujette au débat et non-modifiable. Si un membre du conseil désire engager une discussion ou un débat par rapport à un de ces items, il/elle doit demander que l'item soit considéré séparément avant que le vote ait lieu. |   |    |
| <b>8.1</b>   | <b>Adoption des procès-verbaux des réunions suivantes:</b>  |    |
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| b.   | Comité plénier du 7 mai 2018  | 25 |
| <b>8.2</b>   | <b>Réception des procès-verbaux des réunions suivantes:</b>   |    |
| a.   | Comité consultatif en environnement du 11 Janvier 2017  | 37 |
| b.   | Comité consultatif du transport en commun - 18 janvier 2018   | 41 |
| c.   | Comité consultatif de l'environnement - 8 février 2018  | 55 |
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| <b>8.3</b>   | <b>Les recommandations suivantes du comité plénier du 7 mai 2018</b>  |    |
| a.   | Résolution pour refuser les demandes de remboursement des frais de garde pour les journées visées par l'annulation du service de garderies  | 89 |
| <b>8.4</b>   | <b>Résolution pour accepter la démission de M. François Lalonde à titre de membre du Comité consultatif en environnement</b>  | 95 |
| <b>8.5</b>   | <b>Résolution pour adopter les réductions de taxes sous les articles 357 et 358 de la Loi sur les Municipalités</b>   | 99 |
| <b>8.6</b>   | <b>Adoption des salaires payés pour la période du 25 mars 2018, au 5 mai 2018, au montant brut de 1 231 137,60 \$, et montant net de 861 976,90 \$</b>  |    |
| <b>8.7</b>   | <b>Résolution pour déclarer la 8ième édition du Festival de la rivière des Outaouais et Fête du Canada comme étant un événement significatif afin de permettre qu'un permis d'occasion spéciale soit émis par la Régie des alcools de l'Ontario</b> |    |

## **9. Rapports des Comités/Services**

### **9.1 Réaménagement de l'aréna Jean-Marc Lalonde**

|      |  |     |
|------|--|-----|
| a.   | Plan concept de réaménagement de l'aréna Jean-Marc Lalonde   | 103 |
| b.   | Pétition présentée par Ginette Hébert afin de sauver les services récréatifs et communautaires de Rockland - Arena Jean-Marc Lalonde | 179 |
| 9.2  | Subvention – Programme de développement économique des collectivités rurales   | 273 |
| 9.3  | Octroi contrat pour plan maître des eaux pluviales   | 319 |
| 9.4  | Mécanisme de règlement des différends – Appel Brigil   | 327 |
| 9.5  | Entrée de l'aréna sur le chemin de comté 17  | 329 |
| 9.6  | Octroi construction chemin Lacasse et remplacement d'un ponceau  | 333 |
| 9.7  | Entente pour servitude au 1325 Lacasse (Mueller)   | 345 |
| 9.8  | Rapport de fin d'année 2017  | 355 |
| 9.9  | États financiers   | 383 |
| a.   | Présentation   |     |
| b.   | Adoption des états financiers  |     |
| 9.10 | Comptes payés  | 421 |

## **10. Règlements municipaux**

Les règlements énumérés dans cette section de l'ordre du jour seront sujet à être considéré pour approbation sous une résolution qui n'est pas sujette au débat et non-modifiable. Si un membre du conseil désire engager une discussion ou un débat par rapport à un de ces règlements, il/elle doit demander que l'item soit considéré séparément avant que le vote ait lieu.

|      |   |     |
|------|---|-----|
| 10.1 | 2018-61 - pour régir les affectations de terrains pour les parcs ou d'autres fins récréatives | 425 |
| 10.2 | 2018-62 - pour signer un contrat avec Nortrax pour l'achat d'une chargeuse forestière         | 443 |

**11. Règlement de confirmation**

**451**

**12. Ajournement**

## PRIÈRE D'OUVERTURE / OPENING PRAYOR CITÉ DE / CITY OF CLARENCE-ROCKLAND

### Notre Père

Les personnes présentes dans cette salle ont des opinions divergentes, des modes d'expressions variés, des façons différentes de vivre leurs émotions et des cheminement divers dans la prise de leurs décisions.

May we combine clarity of mind with kindness of heart. May we be impartial without bending to strong personalities. May we sacrifice self-interest for the good of the whole.

Veuillez éclairer nos discussions et nos décisions. Aidez-nous à accomplir notre travail avec amour et une vision juste de l'avenir pour le plus grand bien de ceux que nous représentons.

May your name be glorified through our efforts.

Amen



**Request to Council for Consideration**

Elaine Simard  
2411 rue Principale  
Wendover, ON  
K0A 3K0

May 17, 2018

City Council of Clarence-Rockland  
1560 Laurier street  
Rockland, ON  
K4K 1P7

RE: Request for consideration as per Section 5.1 b) to remain a member of the Planning Committee for Clarence-Rockland

Dear City Council,

I am requesting an Exception to the Policy as per Section 5.1 b) to remain a member of the Planning Committee for Clarence-Rockland. I have recently moved our home residence outside of the city and into the municipality of Alfred & Plantagenet. I was notified that if I wanted to remain a **volunteer** member of the committee that I needed to own a property in the City of Clarence-Rockland. Unfortunately for me that is not the case, However, I do rent an office space located at;

201-8710 County Rd 17, Rockland ON K4K 1T2

I would appreciate the opportunity to continue serving the community that I work in and have been a part of for over 10 years. As a local real estate salesperson, I believe my knowledge could be of assistance. I am requesting only to remain until the end of the term so that I may complete my obligation to the Planning Committee.

Thank you for considering my request. I look forward to hearing your decision.

Sincerely,

*Elaine Simard*





**CORPORATION OF THE  
CITY OF CLARENCE-ROCKLAND  
REGULAR MEETING MINUTES**

May 7, 2018

Council Chambers

415 rue Lemay Street, Clarence Creek, Ont.

|               |  |
|---------------|--|
| PRESENT:      | Guy Desjardins, Mayor<br>Jean-Marc Lalonde, Councillor Ward 1<br>Mario Zanth, Councillor Ward 2<br>Charles Berlinguette, Councillor Ward 4<br>Krysta Simard, Councillor Ward 6<br>Michel Levert, Councillor Ward 7<br>Diane Choinière, Councillor Ward 8 |
| ABSENT:       | Carl Grimard, Councillor Ward 3<br>André J. Lalonde, Councillor Ward 5   |
| Staff Present | Monique Ouellet, Clerk<br>Maryse St-Pierre, Deputy Clerk<br>Robert Kehoe, Director of Finance and Economic Development   |

**1. Opening of the meeting**

Mayor Desjardins calls the meeting to order at 7:15 p.m.

**2. Prayer**

Councillor Michel Levert recites the prayer.

**3. Adoption of the agenda**

**RESOLUTION 2018-101**

**Moved by** Mario Zanth

**Seconded by** Krysta Simard

**BE IT RESOLVED THAT** the agenda be adopted with the following additions:

8.5. Resignation of a Public Library Board member - Louiselle Cyr;

7.1. Member's resolution by Councillor Krysta Simard regarding the information signs in front of the schools of the Conseil scolaire de district catholique de l'Est ontarien (CSDCEO);

10.10. 2018-58 - to sign a grant agreement with the Ministry of Municipal Affairs in order to participate in the Municipal Disaster Recovery Assistance Program.

**CARRIED, as modified**

**4. Disclosure of pecuniary interests (None)**

**5. Announcements**

Councillor Krysta Simard explains that the mental health walk organized by the Club JOI was a success. She adds that the money raised will be given to the Canadian Foundation of Mental Health.

Mayor Desjardins announces that the TVC22 official opening will be tomorrow from 5:00 p.m. to 7:00 p.m. He also announces that the Public Library organizes a fashion show on Saturday night, in order to raise money.

Councillor Jean-Marc Lalonde announces that a public meeting will take place at the Jean-Marc Lalonde Arena at 7:00 p.m. to discuss the proposed changes to the building.

**6. Comment/Question Period**

Mr. Jocelyn Peloquin, Spacebuilders representative, expresses his support with the application for an amendment to the Zoning By-Law for 771 Landry Road. Mr. Alain Meloche, 793 Landry Road, owner of the Mellohills Farm, explains that the building will be built at the same location as the previous.

Mr. Rolland Labonté, 1573 Rollin Road, asks which areas are affected by the open air burning restriction. Mr. Mario Villeneuve explains that the open air burning is allowed everywhere within the boundaries of the City but there are more restrictions within the urban area. He adds that the restriction has been withdrawn today. Mr. Labonté asks what the amounts are allocated for the Administration and Council travels to Toronto. Mayor Desjardins replies that the Administration does not have the number but will find out for him.

**7. Council Members' Items**

**7.1 Member's resolution by Councillor Krysta Simard regarding the information signs in front of the schools of the Conseil scolaire de district catholique de l'Est ontarien (CSDCEO)**

**RESOLUTION 2018-102**

**Moved by** Krysta Simard

**Seconded by** Jean-Marc Lalonde

**WHEREAS** the Conseil scolaire de district catholique de l'Est ontarien (CSDCEO) will eventually replace the information sign in front of the schools with electronic signs; and

**WHEREAS** the performance hall does not have a sign to promote events; and

**WHEREAS** the Public Library and possibly the YMCA/YWCA would like to have the possibility to advertise their events; and

**WHEREAS** the Cultural Advisory Committee proposes that these items be addressed in the best interest of the affected parties;

**BE IT RESOLVED THAT** the Municipal Council mandates the Community Services to undertake the discussions with the CSDCEO in order to seek their interest in sharing the use of an electric sign to address the needs of the service's partners.

**CARRIED**

## 8. Consent Items

### **RESOLUTION 2018-103**

**Moved by** Jean-Marc Lalonde

**Seconded by** Krysta Simard

**BE IT RESOLVED THAT** the following items, as identified under the consent items category on the regular meeting agenda of May 7, 2018, be adopted:

8.1. Minutes of the following meetings:

- a. Regular meeting of April 17, 2018
- b. Committee of the Whole meeting of April 17, 2018

8.2. Receipt of the minutes of the following meetings:

- a. Committee of Adjustment of March 12, 2018

8.3. The following recommendations from Committee of the Whole of April 17, 2018

- a. Lavigne Natural Park development project – List of work

8.5. Resignation of a Public Library Board member - Louiselle Cyr

**CARRIED**

**Text of the resolutions adopted by consent under Resolution No. 2018-103**

- 8.3a. **BE IT RESOLVED THAT** Council authorizes the Community Services Department to proceed with the development project of the Lavigne Natural Park according to the proposed list of work presented in the report LOI2018-04-06, as recommended.
- 8.5   **WHEREAS** the Clerk has received the resignation of Mrs. Louiselle Cyr as a member of the Public Library Board on May 4, 2018;  
**BE IT RESOLVED THAT** Municipal Council hereby accepts the resignation of Mrs. Louiselle Cyr as a member of the Public Library Board and that a letter be sent to thank her.

**8.4 Hiring - Manager of Human Resources**

**RESOLUTION 2018-104**

**Moved by** Jean-Marc Lalonde  
**Seconded by** Mario Zanth

**BE IT RESOLVED THAT** the regular meeting be adjourned in order to discuss the following item, as stipulated in Section 239 of the Municipal Act, 2001, as amended:

8.4. Hiring - Manager of Human Resources

**CARRIED**

**RESOLUTION 2018-105**

**Moved by** Mario Zanth  
**Seconded by** Jean-Marc Lalonde

**BE IT RESOLVED THAT** the closed meeting be adjourned to resume the regular meeting.

**CARRIED**

**RESOLUTION 2018-106**

**Moved by** Michel Levert  
**Seconded by** Charles Berlinguette

**BE IT RESOLVED THAT** Resolution no. 2018-059 be repealed; and

**BE IT RESOLVED THAT** Mr. Gerry Lalonde be hired as Manager of Human Resources and that his salary be established at Class 5, Level 5 of the current non-union salary scale, retroactive to March 21, 2018.

**CARRIED**

**9. Committee/Staff Reports**

**9.1 Approval of the amendment to conditions of Stage 5 Morris Village**

**RESOLUTION 2018-107**

**Moved by** Charles Berlinguette  
**Seconded by** Michel Levert

**WHEREAS** Council approved resolution No. 2018-75, giving approval to the draft plan of Subdivision of Stage 5 Morris Village with the list of conditions listed under Section 7 of report AMÉ-18-13-R; and

**WHEREAS** the date of lapsing of the draft plan approval cannot exceed more than 5 years;

**BE IT RESOLVED THAT** Council approves the changes to Condition 81, as stipulated in report AMÉ-18-26-R, to the Draft Plan of Subdivision approval of Stage 5 Morris Village.

**CARRIED**

**9.2 Fire Stations Construction Project**

**RESOLUTION 2018-110**

**Moved by** Diane Choinière  
**Seconded by** Jean-Marc Lalonde

**BE IT RESOLVED THAT** Council adopts By-Law 2018-53 to authorize the Mayor and the City Clerk to sign a contract with Asco in the amount of \$8,112,586 plus HST for the construction of the Rockland and Bourget combined Fire Paramedic stations, as recommended; and

**BE IT RESOLVED THAT** the Director of Protective Services be authorized to spend \$120,000 on the necessary contents for the stations; and

**BE IT RESOLVED THAT** if the amount allocated in the contingency is not used for unforeseen expenses, that the balance be presented to Council with a list of expenses for consideration, but that the installation of pipes in preparation for the radiant heating system be considered as a priority for the contingency expenses.

**CARRIED, as modified**

**9.3 Water provision Project with the Nation**

Councillor Mario Zanth leaves his seat at 8:45 p.m. and returns to his seat at 8:49 p.m.

Mr. Julian Lenhart explains that the goal of this resolution is to have a memorandum of understanding with the Nation Municipality in order to develop an official agreement.

Councillor Michel Levert leaves his seat at 8:49 p.m. and returns to his seat at 8:51 p.m.

**RESOLUTION 2018-111**

**Moved by** Michel Levert

**Seconded by** Charles Berlinguette

**WHEREAS** the Clarence-Rockland and Limoges Water Servicing Study demonstrates significant advantages for proceeding with supplying potable water to The Nation Municipality, more specifically Limoges;

**BE IT RESOLVED THAT** Council authorizes the Director of the Infrastructure and Planning to retain legal services in order to negotiate the terms and conditions of a Memorandum of Understanding with the Nation Municipality for the supply of potable water to Limoges; and

**FURTHER THAT** Council authorizes the Director of the Infrastructure and Planning to execute the said Memorandum of Understanding once negotiated to his satisfaction.

**CARRIED**

**9.4 Final adjustments to the 2018 Budget**

Further to questions, Mr. Frédéric Desnoyers explains the proposed options. He adds that the proposed budget cuts are the ones that were discussed during the 2018 budget process.

**RESOLUTION 2018-108**

**Moved by** Guy Desjardins

**Seconded by** Diane Choinière

**BE IT RESOLVED THAT** Council adopts By-law 2018-54 being a by-law to adjust the 2018 operating budget with the option 3.

For (4): Guy Desjardins, Mario Zanth, Charles Berlinguette, and Diane Choinière

Against (3): Jean-Marc Lalonde, Krysta Simard, and Michel Levert

Absent (2): Carl Grimard, and André J. Lalonde

**CARRIED**

**9.5 Adoption By-Law Final Taxes 2018**

**RESOLUTION 2018-109**

**Moved by** Mario Zanth

**Seconded by** Charles Berlinguette

**BE IT RESOLVED THAT** By-law No. 2018-39, being a by-law to provide for the adoption of tax rates and to provide for penalty and interest in default of payment thereof for 2018, be adopted, as recommended in report no. FIN 2018-012 with Schedule A of option 3.

**CARRIED**

**10. By-laws**

**RESOLUTION 2018-112**

**Moved by** Michel Levert

**Seconded by** Krysta Simard

**BE IT RESOLVED THAT** the following by-laws be adopted:

10.1. 2018-48 - to regulate the management of Clarence-Rockland waste disposal site

10.4. 2018-49 - to sign an agreement with Brigil 3223700 Canada Inc. for the rental of the land situated at 1452, Poupart Road

10.6. 2018-51 - to sign a contract with Teraflex Ltd for the LED Streetlight installation

10.8. 2018-56 - to appoint Municipal Law Enforcement Officers

10.9. 2018-57 - Zoning By-law Amendment – 771 Landry Street

**CARRIED**

**10.2 2018-33 - to amend the user fees By-Law for daycares, landfill site and ice rental**

**RESOLUTION 2018-113**

**Moved by** Jean-Marc Lalonde

**Seconded by** Mario Zanth

**BE IT RESOLVED THAT** By-Law 2018-33, being a by-law to amend the user fees By-Law for daycares, landfill site and ice rental, be adopted with the

amendments made to Schedule C regarding the increase of 11% for the daycare fees.

**CARRIED**

- 10.3 2018-47 - to sign an agreement with AMO in order to participate in Ontario's Main Street Revitalization Initiative**

**RESOLUTION 2018-114**

**Moved by** Jean-Marc Lalonde  
**Seconded by** Mario Zanthe

**BE IT RESOLVED THAT** By-law 2018-47, being a by-law to sign an agreement with AMO in order to participate in Ontario's Main Street Revitalization Initiative be adopted.

**CARRIED**

- 10.5 2018-50 - to sign a contract with Guillevin International Co. for the purchase of new LED streetlight fixtures**

**RESOLUTION 2018-115**

**Moved by** Jean-Marc Lalonde  
**Seconded by** Charles Berlinguette

**BE IT RESOLVED THAT** Council adopts By-Law 2018-50 to authorize the signature of a contract with Guillevin International Co. for the purchase of new LED streetlight fixtures

**CARRIED**

- 10.7 2018-55 - to award a contract to Hemson Consulting Ltd. for support in developing a new development charges by-law and policies for 2020**

**RESOLUTION 2018-116**

**Moved by** Jean-Marc Lalonde  
**Seconded by** Charles Berlinguette

**BE IT RESOLVED THAT** Council hereby adopts By-law 2018-55 being a by-law to award a contract to Hemson Consulting Ltd. for support in developing a new development charges by-law and policies for 2020

**CARRIED**

- 10.10 2018-58 - to sign a grant agreement with the Ministry of Municipal Affairs in order to participate in the Municipal Disaster Recovery Assistance Program**

**RESOLUTION 2018-117**

**Moved by** Mario Zanth

**Seconded by** Diane Choinière

**BE IT RESOLVED THAT** by-law 2018-58, being a by-law to sign a grant agreement with the Ministry of Municipal Affairs in order to participate in the Municipal Disaster Recovery Assistance Program, be adopted.

**CARRIED**

**11. Confirmatory By-law**

**RESOLUTION 2018-118**

**Moved by** Michel Levert

**Seconded by** Mario Zanth

**BE IT RESOLVED THAT** By-law no. 2018-52, being a confirmatory by-law for the regular meeting of May 7, 2018, be adopted.

**CARRIED**

**12. Adjournment**

Mayor Desjardins adjourns the meeting at 9:06 p.m.

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Guy Desjardins, Mayor

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Maryse St-Pierre, Deputy Clerk





**CORPORATION DE LA  
CITÉ DE CLARENCE-ROCKLAND  
RÉUNION RÉGULIÈRE - PROCÈS-VERBAL**

le 7 mai 2018

Salle du Conseil

415 rue Lemay Street, Clarence Creek, Ont.

|                 |  |
|-----------------|--|
| <b>PRÉSENT:</b> | Guy Desjardins, maire<br>Jean-Marc Lalonde, conseiller du quartier 1<br>Mario Zanth, conseiller du quartier 2<br>Charles Berlinguette, conseiller du quartier 4<br>Krysta Simard, conseillère du quartier 6<br>Michel Levert, conseiller du quartier 7<br>Diane Choinière, conseillère du quartier 8 |
| <b>ABSENT:</b>  | Carl Grimard, conseiller du quartier 3<br>André J. Lalonde, conseiller du quartier 5   |
| Fonctionnaires  | Monique Ouellet, greffière<br>Maryse St-Pierre, greffière adjointe<br>Robert Kehoe, directeur des finances et du développement économique  |

**1. Ouverture de la réunion**

Le maire Desjardins ouvre la réunion à 19h15.

**2. Prière**

Le conseiller Michel Levert fait la lecture de la prière.

**3. Adoption de l'ordre du jour**

**RÉSOLUTION 2018-101**

**Proposée par** Mario Zanth

**Appuyée par** Krysta Simard

**QU'IL SOIT RÉSOLU QUE** l'ordre du jour soit adopté avec les ajouts suivants:

8.5. Démission d'un membre du conseil d'administration de la bibliothèque publique - Louiselle Cyr;

7.1. Résolution de membre de la conseillère Krysta Simard au sujet des panneaux d'information en avant des écoles du Conseil scolaire de district catholique de l'Est ontarien (CSDCEO);

10.10. 2018-58 - pour signer une entente d'octroi avec le ministère des Affaires municipales afin de participer au Programme d'aide aux municipalités pour la reprise après une catastrophe

ADOPTÉE, telle que modifiée

**4. Déclarations d'intérêts pécuniaires** (Aucune)

**5. Annonces**

La conseillère Krysta Simard explique que la marche pour la santé mentale du Club JOI s'est bien déroulée. Elle ajoute que les fonds amassés seront acheminés à la fondation canadienne de la santé mentale.

Le maire Desjardins annonce que l'ouverture officielle de TVC22 est demain, sous forme d'un 5 à 7. Il annonce également que la bibliothèque publique organise samedi soir un défilé de mode pour une collecte de fonds.

Le conseiller Jean-Marc Lalonde annonce que demain à 19h aura lieu une assemblée publique à l'aréna Jean-Marc Lalonde pour discuter des changements proposés au bâtiment.

**6. Période de Questions/Commentaires**

M. Jocelyn Peloquin, représentant de Spacebuilders, exprime son appui pour la demande d'amendement au règlement de zonage pour le 771 rue Landry.

M. Alain Meloche, 793 rue Landry, explique qu'il est un des propriétaires de la ferme Melohills et que l'étable qui sera construite se retrouvera exactement au même endroit que la bâtie précédente.

M. Rolland Labonté, 1573 chemin Rollin, demande quels endroits sont affectés par l'interdiction des feux à ciel ouvert. M. Mario Villeneuve explique que les feux à ciel ouvert sont permis à n'importe quel endroit dans la municipalité, mais qu'ils comportent plus de restrictions dans le secteur urbain. Il ajoute que l'interdiction des feux à ciel ouvert vient d'être levée. M. Labonté demande quels sont les montants attribués pour les déplacements à Toronto pour le conseil et l'administration. Le maire Desjardins répond qu'ils ne disposent pas de ce nombre, mais que l'administration va l'informer sur le sujet.

**7. Items des membres du Conseil**

**7.1 Résolution de membre de la conseillère Krysta Simard au sujet des panneaux d'information en avant des écoles du Conseil scolaire de district catholique de l'Est ontarien (CSDCEO)**

**RÉSOLUTION 2018-102**

**Proposée par** Krysta Simard

**Appuyée par** Jean-Marc Lalonde

**ATTENDU QUE** le Conseil scolaire de district catholique de l'Est ontarien (CSDCEO) va éventuellement remplacer les panneaux d'informations en avant des écoles pour des panneaux électroniques; et

**ATTENDU QUE** la salle de spectacle n'a aucune affiche pour annoncer les événements; et

**ATTENDU QUE** la bibliothèque publique et possiblement le YMCA/YWCA aimeraient avoir possibilité d'afficher leurs événements; et

**ATTENDU QUE** le comité consultatif culturel propose que ces items soient adressés dans le meilleur intérêt des parties concernées;

**QU'IL SOIT RÉSOLU QUE** le conseil municipal mandate les Services communautaires d'entamer les discussions avec le CSDCEO, afin de voir s'ils ont un intérêt de partager l'utilisation du panneau électronique afin de combler les besoins de nos partenaires de services.

**ADOPTÉE**

**8. Items par consentement**

**RÉSOLUTION 2018-103**

**Proposée par** Jean-Marc Lalonde

**Appuyée par** Krysta Simard

**QU'IL SOIT RÉSOLU QUE** les items suivants, tels qu'identifiés sous la rubrique «items par consentement» à l'ordre du jour de la réunion régulière du 7 mai 2018, soient adoptés :

8.1. Procès-verbaux des réunions suivantes:

- a. Réunion régulière du 17 avril 2018
- b. Comité plénier du 17 avril 2018

8.2. Réception des procès-verbaux des réunions suivantes:

- a. Comité de dérogation du 12 mars 2018

8.3. Les recommandations suivantes du comité plénier du 17 avril 2018

- a. Projet d'aménagement du parc Naturel Lavigne – Liste des travaux
- 8.5. Démission d'un membre du conseil d'administration de la bibliothèque publique - Louiselle Cyr

**ADOPTÉE**

**Texte des résolutions adoptées par consentement telles qu'identifiées dans la résolution 2018-103**

- 8.3a.** *QU'IL SOIT RÉSOLU QUE le conseil municipal autorise les Services communautaires de procéder avec le projet de développement du parc naturel Lavigne selon la liste des travaux présentés dans le rapport LOI2018-04-06, tel que recommandé.*
- 8.5** **ATTENDU QUE** la greffière a reçu la démission de Mme Louiselle Cyr à titre de membre du conseil d'administration de la bibliothèque publique le 4 mai 2018;  
**QU'IL SOIT RÉSOLU QUE** le conseil municipal accepte la démission de Mme Louiselle Cyr à titre de membre au sein du Conseil d'administration de la bibliothèque publique et qu'une lettre de remerciement lui soit envoyée.

**8.4 Embauche - Gestionnaire des Ressources humaines**

**RÉSOLUTION 2018-104**

**Proposée par** Jean-Marc Lalonde  
**Appuyée par** Mario Zanth

**QU'IL SOIT RESOLU QUE** la réunion régulière du conseil municipal soit ajournée afin de tenir une session à huis clos pour discuter du sujet suivant tel que stipulé à la section 239 de la Loi sur les municipalités 2001, telle que modifiée:

8.4. Embauche - Gestionnaire des ressources humaines

**ADOPTÉE**

**RÉSOLUTION 2018-105**

**Proposée par** Mario Zanth  
**Appuyée par** Jean-Marc Lalonde

**QU'IL SOIT RÉSOLU QUE** la réunion à huis clos soit ajournée afin de retourner en réunion régulière.

**ADOPTÉE**

**RÉSOLUTION 2018-106****Proposée par** Michel Levert**Appuyée par** Charles Berlinguette**QU'IL SOIT RÉSOLU QUE** la résolution no. 2018-059 soit abrogée; et**QU'IL SOIT RÉSOLU QUE** M. Gerry Lalonde soit embauché à titre de Gestionnaire des ressources humaines et que son salaire soit établi à la Classe 5, Niveau 5 de l'échelle salariale en vigueur pour les employés non-syndiqués, et ce rétroactif au 21 mars, 2018.**ADOPTÉE****9. Rapports des Comités/Services****9.1 Approbation de l'amendement aux conditions de l'étape 5 du Village Morris****RÉSOLUTION 2018-107****Proposée par** Charles Berlinguette**Appuyée par** Michel Levert**ATTENDU QUE** le conseil a approuvé la résolution no. 2018-75, donnant l'approbation à l'ébauche de plan de lotissement pour le Village Morris Stade 5 avec une liste de conditions sous l'article 7 du rapport AMÉ-18-13-R; et**ATTENDU QUE** la date d'échéance de l'ébauche de plan de lotissement ne peut pas excéder 5 ans;**QU'IL SOIT RÉSOLU QUE** le conseil accepte la modification de la condition 81, tel que décrite dans le rapport AMÉ-18-26-R, à l'approbation d'ébauche de plan de lotissement pour le projet du Village Morris Stade 5.**ADOPTÉE****9.2 Projet de construction des casernes****RÉSOLUTION 2018-110****Proposée par** Diane Choinière**Appuyée par** Jean-Marc Lalonde**QU'IL SOIT RÉSOLU QUE** le conseil adopte le règlement 2018-53 pour autoriser le maire et la greffière à signer un contrat avec Asco au montant de 8 112 586 \$ plus HST pour effectuer les travaux de construction des stations combinées d'incendie et de services paramédicaux de Rockland et de Bourget, tel que recommandé; et

**QU'IL SOIT RÉSOLU QUE** le directeur des services de la Protection soit autorisé à dépenser 120 000\$ sur le contenu nécessaire pour les casernes; et

**QU'IL SOIT RÉSOLU QUE** si les montants alloués au montant des contingences ne sont pas utilisés pour les imprévus, que la balance soit présentée au conseil avec une liste de dépenses à être considéré, mais que l'installation des tuyaux pour le système de chauffage soit considérée prioritaire dans les dépenses du montant alloué aux contingences.

### 9.3 Projet d'approvisionnement d'eau pour La Nation

Le conseiller Mario Zanth quitte son siège à 20h45 et retourne à son siège à 20h49.

M. Julian Lenhart explique que le but de cette résolution est d'avoir une entente de principe avec la municipalité de la Nation pour développer une entente officielle.

Le conseiller Michel Levert quitte son siège à 20h49 et retourne à son siège à 20h51.

#### RÉSOLUTION 2018-111

**Proposée par** Michel Levert

**Appuyée par** Charles Berlinguette

**ATTENDU QUE** l'étude *Clarence-Rockland and Limoges Water Servicing Study* démontre des avantages importants de procéder à la fourniture d'eau potable à la municipalité de la Nation, plus particulièrement pour le secteur de Limoges;

**QU'IL SOIT RÉSOLU QUE** le conseil autorise le directeur de l'Infrastructure et l'aménagement du territoire d'obtenir des services juridiques afin de négocier les termes et conditions d'un protocole d'entente avec la municipalité de la Nation pour la fourniture d'eau potable à Limoges; et

**QU'IL SOIT AUSSI RÉSOLU QUE** le conseil autorise le directeur de l'Infrastructure et l'aménagement du territoire de mettre en oeuvre le protocole d'entente lorsqu'il sera satisfait des négociations.

**ADOPTÉE**

### 9.4 Ajustements finaux au budget 2018

Suite aux questions, M. Frédéric Desnoyers explique les options proposées. Il ajoute que les coupures proposées dans l'option 2 sont celles qui ont été discutées durant le processus budgétaire 2018.

**RÉSOLUTION 2018-108**

**Proposée par** Guy Desjardins  
**Appuyée par** Diane Choinière

**QU'IL SOIT RÉSOLU QUE** le Conseil adopte le règlement 2018-54, étant un règlement pour apporter des modifications au budget opérationnel 2018 avec l'option 3.

For (4): Guy Desjardins, Mario Zanth, Charles Berlinguette, and Diane Choinière

Against (3): Jean-Marc Lalonde, Krysta Simard, and Michel Levert

Absent (2): Carl Grimard, and André J. Lalonde

**ADOPTÉE**

#### **9.5 Adoption du règlement pour les taxes finales 2018**

**RÉSOLUTION 2018-109**

**Proposée par** Mario Zanth  
**Appuyée par** Charles Berlinguette

**QU'IL SOIT RÉSOLU QUE** le Règlement no. 2018-39, étant un règlement pour établir les taux de taxes finales et autoriser l'imposition de pénalités pour les paiements en souffrance en 2018, soit adopté, tel que recommandé au rapport FIN 2018-12 avec l'annexe A de l'option 3.

**ADOPTÉE**

#### **10. Règlements municipaux**

**RÉSOLUTION 2018-112**

**Proposée par** Michel Levert  
**Appuyée par** Krysta Simard

**QU'IL SOIT RÉSOLU QUE** les règlements municipaux suivants soient adoptés :

10.1. 2018-48 - pour réglementer la gestion du site d'enfouissement de Clarence-Rockland

10.4. 2018-49 - pour signer une entente avec Brigel 3223700 Canada Inc. pour la location du terrain situé au 1452 chemin Poupart

10.6. 2018-51 - pour signer une entente avec Teraflex Ltd pour l'installation des lumières de rue DEL

10.8. 2018-56 - Nomination des agents municipaux d'application de la réglementation

10.9. 2018-57 - amendement au règlement de zonage - 771 rue Landry

**ADOPTÉE**

- 10.2 2018-33 - pour amender le règlement sur les frais usagers pour les garderies, le site d'enfouissement et les frais de location de glace**

**RÉSOLUTION 2018-113**

**Proposée par** Jean-Marc Lalonde

**Appuyée par** Mario Zanth

**QU'IL SOIT RÉSOLU QUE** le règlement 2018-33, étant un règlement pour amender le règlement sur les frais usagers pour les garderies, le site d'enfouissement et les frais de location de glace soit adopté avec la modification à l'annexe C, relativement à l'augmentation des frais de garderies de 11%.

**ADOPTÉE**

- 10.3 2018-47 - pour signer une entente avec l'AMO afin de participer au plan de revitalisation des rues principales de l'Ontario**

**RÉSOLUTION 2018-114**

**Proposée par** Jean-Marc Lalonde

**Appuyée par** Mario Zanth

**QU'IL SOIT RÉSOLU QUE** le règlement 2018-47, étant un règlement pour signer une entente avec l'AMO afin de participer au plan de revitalisation des rues principales de l'Ontario soit adopté.

**ADOPTÉE**

- 10.5 2018-50 - pour signer une entente avec Guillevin International Co. pour l'achat de nouvelles fixtures DEL pour les lumières de rues**

**RÉSOLUTION 2018-115**

**Proposée par** Jean-Marc Lalonde

**Appuyée par** Charles Berlinguette

**QU'IL SOIT RÉSOLU QUE** le Conseil adopte le règlement 2018-50 pour autoriser la signature d'un contrat avec Guillevin International Co. pour l'achat de nouvelles fixtures DEL pour les lumières de rues

**ADOPTÉE**

**10.7 2018-55 - pour octroyer un contrat à Hemson Consulting Ltd pour un appui dans le développement d'un nouveau règlement et de nouvelles politiques sur les redevances d'aménagement pour 2020**

**RÉSOLUTION 2018-116**

**Proposée par** Jean-Marc Lalonde  
**Appuyée par** Charles Berlinguette

**QU'IL SOIT RÉSOLU QUE** le conseil adopte le règlement 2018-55, étant un règlement pour octroyer un contrat à Hemson Consulting Ltd pour un appui dans le développement d'un nouveau règlement et de nouvelles politiques sur les redevances d'aménagement pour 2020

**ADOPTÉE**

**10.10 2018-58 - pour signer une entente d'octroi avec le ministère des Affaires municipales afin de participer au Programme d'aide aux municipalités pour la reprise après une catastrophe**

**RÉSOLUTION 2018-117**

**Proposée par** Mario Zanth  
**Appuyée par** Diane Choinière

**QU'IL SOIT RÉSOLU QUE** le règlement 2018-58, étant un règlement pour signer une entente d'octroi avec le ministère des Affaires municipales afin de participer au Programme d'aide aux municipalités pour la reprise après une catastrophe, soit adopté.

**ADOPTÉE**

**11. Règlement de confirmation**

**RÉSOLUTION 2018-118**

**Proposée par** Michel Levert  
**Appuyée par** Mario Zanth

**QU'IL SOIT RÉSOLU QUE** le règlement no. 2018-52, étant un règlement de confirmation pour la réunion régulière du 7 mai 2018, soit adopté.

**ADOPTÉE**

**12. Ajournement**

Le maire Desjardins lève l'assemblée à 21h06.

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Guy Desjardins, maire

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Maryse St-Pierre, greffière adjointe



**CORPORATION OF THE  
CITY OF CLARENCE-ROCKLAND  
COMMITTEE OF THE WHOLE MINUTES**

May 7, 2018

Council Chambers

415 rue Lemay Street, Clarence Creek, Ont.

|               |  |
|---------------|--|
| PRESENT:      | Guy Desjardins, Mayor<br>Jean-Marc Lalonde, Councillor Ward 1<br>Mario Zanth, Councillor Ward 2<br>Charles Berlinguette, Councillor Ward 4<br>Krysta Simard, Councillor Ward 6<br>Michel Levert, Councillor Ward 7<br>Diane Choinière, Councillor Ward 8 |
| ABSENT:       | Carl Grimard, Councillor Ward 3<br>André J. Lalonde, Councillor Ward 5   |
| Staff Present | Monique Ouellet, Clerk<br>Maryse St-Pierre, Deputy Clerk<br>Robert Kehoe, Director of Finance and Economic Development   |

**1. Opening of the meeting**

Mayor Desjardins calls the meeting to order at 9:20 p.m.

**2. Adoption of the agenda**

**RECOMMENDATION COW2018-066**

**Moved by** Charles Berlinguette

**Seconded by** Mario Zanth

**THAT** the agenda be adopted with the following addition:

6.2. Notice of motion presented by Councillor Mario Zanth regarding parking on Albert Street.

**CARRIED, as modified**

**3. Disclosure of pecuniary interests (None)**

**4. Delegations / Presentations**

**4.1 Presentation on Bill 139 - Overhaul of the Planning Appeals Process**

Mrs. Marie-Ève Bélanger does the presentation.

Further to questions, Mrs. Bélanger explains that before the Tribunal hearing, 20 days are given to the parties to provide information, including suggestions for witnesses. She adds that the Tribunal has the right to summon the suggested witnesses or not.

Further to questions, Mrs. Bélanger explains that the Local planning Appeal Support Centre is now available for individuals who need help fill forms and follow the appropriate steps.

## **5. Petitions / Correspondence**

### **5.1 Letter from Ernie Hardeman, MPP Oxford to support Bill 16, Respecting Municipal Authority Over Lanfilling Sites Act**

Received and filed.

### **5.2 Letter from Jacques Taillefer in regards to Solar Array**

Mrs. Marie-Ève Bélanger explains the background of this matter. She explains that the consultants mandated by Mr. Taillefer were in charge to address the authorizations to the City. Members of Council discuss the matter.

Committee of the Whole mandates the administration to ask for some legal advice further to the solution proposed by Mr. Taillefer.

## **6. Notice of Motion**

### **6.1 Notice of motion of Councillor Jean-Marc Lalonde in regard to the ground signs location for registered non-profit organizations**

The notice of motion is presented by Councillor Jean-Marc Lalonde.

### **6.2 Notice of motion presented by Councillor Mario Zanth regarding the parking on Albert Street**

The notice of motion is presented by Councillor Mario Zanth and supported by Councillor Charles Berlinguette.

## **7. Comment/Question Period (None)**

## **8. Report from the United Counties of Prescott and Russell**

Mayor Desjardins provides an update on the ambulances situation.

## **9. Committee/Staff Reports**

### **9.1 New Parkland Dedication By-law**

**RECOMMENDATION COW2018-067****Moved by** Michel Levert**Seconded by** Charles Berlinguette

**THAT** the Committee of the Whole recommends that Council adopts the parkland dedication by-law as recommended by the Infrastructure and Planning Department.

**CARRIED****9.2 Awards for Purchase of Front-end Loader****RECOMMENDATION COW2018-068****Moved by** Diane Choinière**Seconded by** Jean-Marc Lalonde

**THAT** the Committee of the Whole recommends that Council authorize the signature of a contract with Nortrax Canada Inc. for the Purchase of new Front-end Loader in the amount of \$175,023.00 (excluding HST);

**CARRIED****9.3 Purchase 1 Ton Truck**

Further to questions, Mr. Julian Lenhart explains that dealers have submitted their bids for this tender.

**RECOMMENDATION COW2018-069****Moved by** Michel Levert**Seconded by** Diane Choinière

**THAT** the Committee of the Whole recommends that Council adopts a By-Law to authorize the Mayor and the Clerk to sign a contract with Donnelly Automotive Group for the purchase of a one (1) Ton Truck complete with dump box for the sum of \$53,371.00 excluding H.S.T.

**CARRIED****9.4 Construction on Lacasse Road and replacement of a culvert****RECOMMENDATION COW2018-070****Moved by** Krysta Simard**Seconded by** Charles Berlinguette

**THAT** Committee of the Whole recommends that Council adopts a by-Law to authorize the Mayor and the City Clerk to sign a contract with Arnco Construction and Excavation division of 1351150 Ontario Inc. for the slope stability work and

culvert road crossing on Lacasse Road, for an amount of \$541,002 excluding HST; and

**THAT** Committee of the Whole recommends that Council authorizes to make an exception to the procurement policy in order to authorize the Mayor and the City Clerk to sign a contract with Stantec for the administration and supervision during the construction on Lacasse road, for the amount of \$70,329 excluding HST.

**CARRIED**

#### **9.5      Grant – Rural Economic Development (RED) program**

Further to questions, Mr. Pierre Boucher explains that he can address the request for two buildings instead, but that he can't address the grant towards another project.

**RECOMMENDATION COW2018-071**

**Moved by** Jean-Marc Lalonde  
**Seconded by** Krysta Simard

**WHEREAS** Community Services applied for a grant from Ontario's Rural Economic Development (RED) program through Ontario's Ministry of Agriculture, Food and Rural Affairs and the project identified in the application was approved for an amount of \$ 55,000;

**THAT** Committee of the Whole recommends that Council adopts a By-law authorizing the Mayor and the City Clerk to sign the agreement between the City of Clarence-Rockland and the Province of Ontario.

**THAT** Committee of the Whole recommends that Council commits itself to pay 50% of the costs related to the project identified in the agreement; as recommended.

**CARRIED**

#### **9.6      Award a contract for the storm water master plan**

Further to questions, Mr. Julian Lenhart explains that it is the first time that the City achieves this type of study. He explains that the consultants were asked to identify the provisional items and the amount required, based on the storm water system. He adds that this amount is not a contingency because the provisional items are identified.

**RECOMMENDATION COW2018-072**

**Moved by** Krysta Simard  
**Seconded by** Charles Berlinguette

**THAT** the Committee of the Whole recommends that Council approves a by-Law to authorize the Mayor and the City Clerk to sign a contract with WSP Group for the execution of the Stormwater Master Plan in the amount of \$190,843 excluding HST.; and

**THAT** the Committee of the Whole recommends that Council authorizes the Infrastructure and Planning Department to manage the provisional items for a maximum amount of \$40,000.

**CARRIED**

**9.7 Daycare services policy (reimbursement of service fees)**

**RECOMMENDATION COW2018-073**

**Moved by** Charles Berlinguette

**Seconded by** Krysta Simard

**WHEREAS** the Community Services received a request from four parents asking a reimbursement of daycare fees for the services that were not rendered due to the fact of the closing of the daycares for the ice storm of mid-April 2018; and

**WHEREAS** the Service must take into account the budgetary restrictions that the Daycare Services faces for the year 2018; and

**WHEREAS** the Service recommends to Municipal Council not to depart from the existing service agreement;

**THAT** Committee of the Whole recommends that Municipal Council refuses the request for the reimbursement of the daycare fees for the days that were cancelled of the daycare services, as recommended.

**CARRIED**

**9.8 Purchase and installation of a level 2 charging station for City Hall**

Committee of the Whole discuss the grant opportunities for this type of charging stations.

**RECOMMENDATION COW2018-074**

**Moved by** Mario Zanth

**Seconded by** Diane Choinière

**THAT** the Committee of the Whole recommends that Council approves the purchase and installation of a level 2 charging station at City Hall in Rockland.

**THAT** the Committee of the Whole hereby recommends that Council authorize the transfer of \$2,700 from the Building Reserve Fund to the operating budget for the purchase and installation of an electric vehicle charging station.

**DEFERRED**

**9.9 Dog By-Law Amendment**

**RECOMMENDATION COW2018-075**

**Moved by** Michel Levert

**Seconded by** Krysta Simard

**THAT** the Committee of the Whole recommends that Council consider the adoption of an amendment to the current dog by-law at its next regular meeting in order to allow 3 dogs per household plus any 'service dog' that may be clinically assigned to a person living in that household and to allow 5 service dog in training, and further allowing rescue centres to have up to 20 dogs in its care as the dogs transition to new homes.

**DEFERRED**

**10. Other items**

Councillor Jean-Marc Lalonde explains that Fashion Work Wear has not been invited during the last standing offer for safety equipment when it was the City's supplier for 18 years. Members of Council discuss the situation. Councillor Mario Zanth suggests providing the required information to the businesses when they come to get their licence.

**11. Adjournment**

The Mayor adjourns the meeting at 10:13 p.m.

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Guy Desjardins, Mayor

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Maryse St-Pierre, Deputy Clerk



**CORPORATION DE LA  
CITÉ DE CLARENCE-ROCKLAND  
PROCÈS-VERBAL DU COMITÉ PLÉNIER**

le 7 mai 2018

Salle du Conseil

415 rue Lemay Street, Clarence Creek, Ont.

|                 |  |
|-----------------|--|
| <b>PRÉSENT:</b> | Guy Desjardins, Maire<br>Jean-Marc Lalonde, conseiller du quartier 1<br>Mario Zanth, conseiller du quartier 2<br>Charles Berlinguette, conseiller du quartier 4<br>Krysta Simard, conseillère du quartier 6<br>Michel Levert, conseiller du quartier 7<br>Diane Choinière, conseillère du quartier 8 |
| <b>ABSENT:</b>  | Carl Grimard, conseiller du quartier 3<br>André J. Lalonde, conseiller du quartier 5   |
| Fonctionnaires  | Monique Ouellet, greffière<br>Maryse St-Pierre, greffière adjointe<br>Robert Kehoe, directeur des Finances et du Développement économique  |

**1. Ouverture de la réunion**

Le maire Desjardins ouvre la réunion à 21h20.

**2. Adoption de l'ordre du jour**

**RECOMMANDATION COW2018-066**

**Proposée par** Charles Berlinguette

**Appuyée par** Mario Zanth

**QUE** l'ordre du jour soit adopté avec l'ajout suivant:

6.2. Avis de motion présenté par le conseiller Mario Zanth au sujet du stationnement sur la rue Albert.

**ADOPTÉE, telle que modifiée**

**3. Déclarations d'intérêts pécuniaires (Aucune)**

**4. Délégations / Présentations**

**4.1 Présentation du projet de loi 139 - Réforme sur le processus d'appel**

Mme Marie-Ève Bélanger fait la présentation.

Suite aux questions, Mme Bélanger explique qu'avant l'audience du tribunal, 20 jours seront accordés aux parties pour remettre les informations requises, dont la suggestion de témoins. Elle ajoute que le tribunal a toujours la possibilité de ne pas convoquer les témoins suggérés par les parties.

Suite aux questions, Mme Bélanger explique que Centre d'assistance pour les appels en matière d'aménagement local est maintenant disponible pour aider les gens à remplir les formulaires d'appels et suivre les étapes appropriées.

## **5. Pétitions / Correspondance**

### **5.1 Lettre de Ernie Hardeman, MPP Oxford pour appuyer le projet de loi 16 Loi de 2018 sur le respect des pouvoirs des municipalités à l'égard des lieux d'enfouissement**

Reçu et déposé en filière.

### **5.2 Lettre de Jacques Taillefer au sujet de panneaux solaires**

Mme Marie-Ève Bélanger explique l'historique du dossier. Elle explique que les consultants mandatés par M. Taillefer devaient faire les demandes d'autorisation auprès de la Cité. Les membres du conseil discutent du dossier.

Le comité plénier mandate l'administration de demander l'avis du conseiller juridique suite à la solution proposée par M. Taillefer.

## **6. Avis de motion**

### **6.1 Avis de motion du conseiller Jean-Marc Lalonde au sujet des enseignes fixées au sol pour les organismes enregistrés sans but lucratif**

L'avis de motion est présenté par le conseiller Jean-Marc Lalonde.

### **6.2 Avis de motion présenté par le conseiller Mario Zanth au sujet du stationnement sur la rue Albert**

L'avis de motion est présenté par le conseiller Mario Zanth

## **7. Période de Questions/Commentaires (aucune)**

## **8. Rapport des Comtés unis de Prescott et Russell**

Le maire Desjardins fait une mise à jour sur la situation des ambulances.

## **9. Rapports des Comités/Services**

### **9.1 Nouveau règlement sur les affectations de terrains pour les parcs**

**RECOMMANDATION COW2018-067****Proposée par** Michel Levert**Appuyée par** Charles Berlinguette

**QUE** le Comité plénier recommande que le Conseil adopte le règlement sur l'affectation des terrains pour les parcs tel que recommandé par le Département d'Infrastructures et Aménagement du territoire.

**ADOPTÉE****9.2 Octrois pour l'achat d'une chargeuse forestière****RECOMMANDATION COW2018-068****Proposée par** Diane Choinière**Appuyée par** Jean-Marc Lalonde

**QUE** le Comité plénier recommande que le Conseil autorise la signature d'un contrat avec Nortrax Canada Inc. pour l'achat d'une chargeuse forestière, pour une somme de 175 023,00\$ (excluant la T.V.H.);

**ADOPTÉE****9.3 Achat d'un camion 1 tonne**

Suite aux questions, M. Julian Lenhart explique que des concessionnaires locaux ont soumissionné à cet appel d'offres.

**RECOMMANDATION COW2018-069****Proposée par** Michel Levert**Appuyée par** Diane Choinière

**QUE** le Comité plénier recommande au Conseil d'adopter un règlement pour autoriser le Maire et la Greffière à octroyer un contrat à Donnelly Automotive Group pour l'achat d'un camion une (1) tonne avec benne pour la somme de 53 371.00\$ excluant la T.V.H.

**ADOPTÉE****9.4 Octroi construction chemin Lacasse et remplacement d'un ponceau****RECOMMANDATION COW2018-070****Proposée par** Krysta Simard**Appuyée par** Charles Berlinguette

**QUE** le Comité plénier recommande au Conseil d'adopter un règlement pour autoriser le maire et la greffière à signer un contrat avec Arnco Construction and Excavation division of 1351150 Ontario Inc. pour effectuer les travaux de

stabilisation du talus ainsi que le remplacement d'un ponceau sur le chemin Lacasse, pour une somme de 541 002 \$ excluant la T.V.H. ; et

**QUE** le Comité plénier recommande au Conseil d'autoriser de déroger de la politique d'approvisionnement afin d'autoriser le Maire et la greffière à signer un contrat de 70 329\$ excluant la T.V.H. avec la firme d'ingénieur Stantec pour l'administration et la supervision des travaux de construction.

**ADOPTÉE**

#### **9.5 Subvention – Programme de développement économique des collectivités rurales**

Suite aux questions, M. Pierre Boucher explique qu'il peut diriger la demande pour deux édifices, mais ne peut pas affecter l'octroi envers un autre projet.

##### **RECOMMANDATION COW2018-071**

**Proposée par** Jean-Marc Lalonde

**Appuyée par** Krysta Simard

**ATTENDU QUE** les Services communautaires ont fait une demande de subvention au Programme de développement économique des collectivités rurales (DECOR) du Ministère de l'Agriculture, de l'Alimentation et des Affaires rurales de l'Ontario et que le projet identifié dans la demande a été approuvé pour un montant de 55,000 \$.

**QUE** le comité plénier recommande que le conseil municipal adopte un Règlement autorisant le Maire et la greffière à signer l'entente entre la Cité de Clarence-Rockland et la Province de l'Ontario.

**QUE** le comité plénier recommande que le conseil municipal s'engage à défrayer 50% des coûts reliés au projet identifié dans l'entente ; tel que recommandé.

**ADOPTÉE**

#### **9.6 Octroi contrat pour plan maître des eaux pluviales**

Suite aux questions, M. Julian Lenhart explique que c'est la première fois que la Cité réalise ce genre d'étude. Il explique qu'il a été demandé au consultant de déterminer les items provisionnels nécessaires et le montant requis, le tout basé sur le réseau de la Cité. Il ajoute que ce montant ne correspond pas à une contingence, car les items provisionnels seront déterminés.

**RECOMMANDATION COW2018-072****Proposée par** Krysta Simard**Appuyée par** Charles Berlinguette

**QUE** le Comité plénier recommande au Conseil d'adopter un règlement pour autoriser le Maire et la greffière à signer un contrat avec WSP Group pour l'exécution du plan maître des eaux pluviales de Rockland au montant de 190 843\$, excluant la T.V.H.; et

**QUE** le Comité plénier recommande au Conseil d'autoriser le département d'infrastructures et aménagement du territoire de gérer les items provisionnels pour la valeur d'un montant maximum de 40 000 \$.

**ADOPTÉE****9.7 Politique du Service de garderie (remboursement de frais de service)****RECOMMANDATION COW2018-073****Proposée par** Charles Berlinguette**Appuyée par** Krysta Simard

**ATTENDU QUE** les Services communautaires ont reçu une demande de quatre parents demandant un remboursement de frais pour les journées de Service non rendu dû à la fermeture de garderies due au verglas de la mi-avril 2018; et

**ATTENDU QUE** le Service doit tenir compte des restrictions budgétaires dont le Service de Garderies doit faire face pour l'année 2018; et

**ATTENDU QUE** le Service recommande au conseil municipal de ne pas déroger de l'entente de Service en place; et

**QUE** le comité plénier recommande que le conseil municipal refuse les demandes de remboursements des frais de garde pour les journées visées par l'annulation du service de Garderies, tel que recommandé.

**ADOPTÉE****9.8 Achat et installation d'une borne de chargement de niveau 2 à l'hôtel de ville**

Le comité plénier discute des possibilités d'octroi pour ce type de borne de chargement.

**RECOMMANDATION COW2018-074****Proposée par** Mario Zanth**Appuyée par** Diane Choinière

**QUE** le Comité plénier recommande au Conseil d'approuver l'achat et l'installation d'une borne de chargement de niveau 2 à l'hôtel de ville à Rockland.

**QUE** le comité plénier recommande au conseil d'autoriser le transfert de 2 700\$ du fonds de réserve des bâtiments au budget d'opération 2018 afin de défrayer les coûts de l'achat et de l'installation d'une borne de chargement pour véhicule électrique.

**DIFFÉRÉE**

#### **9.9 Amendement au règlement sur les chiens**

**RECOMMANDATION COW2018-075**

**Proposée par** Michel Levert

**Appuyée par** Krysta Simard

**QUE** le Comité plénier recommande que le conseil considère l'adoption de l'amendement au règlement sur les chiens à la prochaine réunion régulière afin de permettre 3 chiens par résidence en plus des chiens de service assignés à une personne demeurant dans cette résidence et permettre 5 chiens de service en formation. En plus, permettre aux centres d'opérations de sauvetage jusqu'à 20 chiens à leur charge lors de la transition vers un nouveau foyer.

**DIFFÉRÉE**

#### **10. Autres items**

Le conseiller Jean-Marc Lalonde explique que Fashion Work Wear n'a pas été invité lors de la dernière offre permanente des équipements de sécurité, alors qu'il était le fournisseur de la Cité depuis 18 ans. Les membres du conseil discutent de la situation. Le conseiller Mario Zanth suggère de remettre les informations nécessaires aux commerces lorsqu'ils viennent chercher leurs permis d'affaires.

#### **11. Ajournement**

Le maire lève l'assemblée à 22h13.

Guy Desjardins, Maire

Maryse St-Pierre, Greffière adjointe

**CORPORATION DE LA CITÉ DE / CORPORATION OF THE CITY OF  
CLARENCE-ROCKLAND**

**PROCÈS-VERBAL / MINUTES**

**COMITÉ CONSULTATIF EN ENVIRONNEMENT /  
ENVIRONMENTAL ADVISORY COMMITTEE**

Salle du Conseil municipal / Municipal Council Chambers 415 rue Lemay,  
Clarence Creek / 415 Lemay Street, Clarence Creek  
Le 11 janvier 2017, à 19h00 / January 11<sup>th</sup>, 2017 at 7:00 P.M.

Membres/Members : Mme/Mrs. Farah Florestant  
Mme/Mrs. Lise Dallaire  
Mme/Mrs. Kristine Veaudry  
M./Mr. François Lalonde

Personnes ressources/Resource Person : Mme/Mrs. Marie-Eve Bélanger

**Absent :**

M./Mr. Carl Grimard  
M./Mr. Mario Zanth

**1.0 Ouverture de la réunion**

Mme Veaudry ouvre la réunion à 19 h 07.

**2.0 Adoption de l'ordre du jour**

Proposé par : François Lalonde  
Appuyé de : Lise Dallaire

Que l'ordre du jour soit adopté.

**Adopté**

**3.0 Adoption du procès-verbal**

Proposé par : François Lalonde  
Appuyé de : Farah Florestant

Que le procès-verbal de la réunion du 19 octobre 2016 soit adopté.

**Adopté**

**4.0 Rôle du comité**

Mme Bélanger explique le rôle du

**1.0 Opening of the meeting**

Mrs. Veaudry calls the meeting to order at 7:07 pm.

**2.0 Approval of the agenda**

Moved by : François Lalonde  
Seconded by : Lise Dallaire

That the agenda be adopted.

**Carried**

**3.0 Approval of the minutes**

Moved by: François Lalonde  
Seconded by: Farah Florestant

That the minutes of the October 19<sup>th</sup>, 2016 meeting be adopted.

**Carried**

**4.0 Role of the committee**

Mrs. Bélanger explains the role of

# PROCÈS-VERBAL / MINUTES

## COMITÉ CONSULTATIF EN ENVIRONNEMENT / ENVIRONMENT ADVISORY COMMITTEE

Le 11 janvier 2017 / January 11th 2017

comité. Il est indiqué que le comité avait voté, à la dernière réunion, sur une liste de sujet (Plan de travail) pour 2017. Le comité devrait essayer de se limiter à quelques sujets et en approfondir ses sujets. Le fait d'aborder des sujets différents à chaque réunion n'aidera pas le comité à accomplir un projet. Sur ce, les prochaines réunions seront toujours basé sur les sujets approuvés lors de cette réunion.

### **5. Protection du couvert forestier**

Mme Bélanger distribue une brochure concernant les forêts aménagées. Mme Florestant demande comment le comité peut aider à promouvoir les forêts aménagées.

### **6. Composteurs**

M. Chabot a envoyé de l'information par courriel aux membres du comité concernant les composteurs.

Mme Veaudry mentionne que le comité et la Cité devrait avoir un partenariat avec la Société environnemental ou la Maison Tucker. Elle mentionne également que nous devrions regarder au baril de pluie en même temps.

Mme Bélanger suggère qu'un rapport soit apporté au conseil afin de demander leur support pour ce projet.

the Committee. It was indicated that the Committee approved a list of subject (Work Plan) at the last meeting for 2017. The Committee should try to limit their conversations to those subjects. Having multiples different subjects at each meeting will not help the Committee to accomplish a project. As such, the next meetings will be based on subjects approved at that meeting.

### **5. Protection of forest cover**

Mrs. Bélanger distributes a pamphlet on Managed forest. Mrs. Florestant would like to know how the Committee can promote managed forests.

### **6. Composters**

Mr. Chabot sent some information by email to the members of the Committee in regards to composters.

Mrs. Veaudry indicated that the Committee and the City should partner with the Environmental Society or the Tucker House. She also indicated that the City should look at rain water barrel at the same time.

Mrs. Bélanger suggests that a report be brought to Council in order to request support from them for this project.

# **PROCÈS-VERBAL / MINUTES**

## **COMITÉ CONSULTATIF EN ENVIRONNEMENT /** **ENVIRONMENT ADVISORY COMMITTEE**

Le 11 janvier 2017 / January 11 th 2017

|   |   |
|---|---|
| <p>Il fut décidé d'attendre un peu.</p> | <p>It was agreed that we wait a little.</p> |
|---|---|

**7. Borne de chargement pour véhicule électrique**

M. Chabot n'a pas reçu de détail à ce sujet encore.  
Mme Florestant attend également des détails de son côté.

**7. Charging station for electric vehicle**

Mr. Chabot did not receive any details on this subject to date. Mrs. Florestant is also awaiting more details on her side.

**8. Idées environnementales**

**8.1 Lumières de Noël**

Mme Dallaire aimerait que la Cité passe un règlement afin de restreindre l'ouverture de lumière de Noël du 1 décembre au 4 janvier. Le comité ne croit pas que ceci serait une bonne idée mais le comité pourrait éduquer les gens à ce sujet.

**8. Environmental ideas**

**8.1 Christmas lights**

Mrs. Dallaire would like the City to approve a by-law in order to restrict the lighting of Christmas lights to December 1<sup>st</sup> to January 4<sup>th</sup>. The Committee does not think that it would be a great idea. However, the Committee could educate the population instead.

**8.2 Surveillance environnementale communautaire et 8.3 Éducation du public sur les enjeux locaux**

Mme Florestant indique que le comité devrait participer envers l'éducation et la promotion de l'environnement.

**8.2 Community environmental monitoring and 8.3 Public education on local issues.**

Mrs. Florestant indicated that the Committee should participate in education and promoting the environment.

**8.4 Revue des propositions de développement et 8.5 Conseils sur les politiques environnementales**

Mme Florestant indique qu'elle aimerait réviser les nouvelles demandes de développements afin de donner des recommandations.

**8.4 Review of development proposals and 8.5 Advice on environmental policies**

Mrs. Florestant indicated that she would like to revise any new development applications in order to provide recommendations.

# PROCÈS-VERBAL / MINUTES

## COMITÉ CONSULTATIF EN ENVIRONNEMENT / ENVIRONMENT ADVISORY COMMITTEE

Le 11 janvier 2017 / January 11<sup>th</sup> 2017

### 9.0 Prochaine rencontre

Un « doodle » sera envoyé afin de déterminer la prochaine rencontre.

### 6.0 Ajournement de la rencontre

Proposé par : Farah Florestant

Appuyé de : Lise Dallaire

Que la réunion du 11 janvier soit ajournée à 20h38.

**Adoptée**

  
Présidente

### 5.0 Next meeting

A “Doodle” will be sent in order to determine the date of the next meeting.

### 6.0 Adjournment of the meeting

Moved by: Farah Florestant

Seconded by: Lise Dallaire

That the meeting be adjourned at 8:38 pm.

**Carried**

  
President



**CORPORATION DE LA  
CITÉ DE CLARENCE-ROCKLAND  
PROCÈS-VERBAL RÉUNION COMITÉ CONSULTATIF  
DU TRANSPORT EN COMMUN**

le 18 janvier 2018  
Salle du Conseil  
415 rue Lemay Street, Clarence Creek, Ont.

**PRÉSENT:**

Jean-Pierre Goyette  
Pascal Roy  
Rachelle Downton  
Lucie Leclair  
Matt Paul  
André J. Lalonde  
Pierre Boucher  
Monique Paquette

Absence:

Sylvie Laframboise  
Gilbert Leduc

**1. Ouverture de la réunion**

Le président ouvre la réunion à 19h02.

**2. Adoption de l'ordre du jour**

Item à ajouter à l'ordre du jour:

- Horaire pour la journée de la famille
- Trajet 7 le matin sur le nouvel horaire et Trajet 4 en après-midi

**Proposé par Pascal Roy**

**Appuyé par Lucie Leclair**

QUE l'ordre du jour soit adopté tel que présenté.

**ADOPTÉE, telle que modifiée**

**3. Adoption des procès-verbaux**

**Proposé par Matt Paul**

**Appuyé par Rachelle Downton**

QUE le procès-verbal soit adopté tel que présenté.

**ADOPTÉE**

**4. Plan d'Action**

Mme Paquette explique le plan d'Action de l'administration pour essayer d'augmenter l'achalandage et la publicité.

Publicité qui est faite gratuitement au courant de toute l'année:

- panneau électronique sur la route de Comté 17
- panneau électronique sur la rue Laurier
- Toutes les licences d'affaires, il y a une feuille explicative des différentes options de publicité sur les autobus et les abris bus
- Partenariat avec Jewel, ils ont des publicités dans nos abris bus et en retour nous avons des minutes de publicité gratuites sur leurs ondes
- Page couverture du site web de la Cité
- Page Facebook

Publicité occasionnelle

- Expo de Clarence-Rockland, distribution de carte postale et aimant de CRT
- Parade de Noël
- Info-Cité
- Cartes postales dans les maisons modèles (à faire)
- Présentation dans les écoles secondaires (à faire)

M. Boucher explique le plan d'Action des services communautaires pour CRTranspo

Items qui devraient être faits au courant de l'année:

- Essayer de trouver une solution pour augmenter l'achalandage
- Rencontre avec OCTranspo quand le temps sera venu
- Plan du train léger éventuellement
- Différents scénarios pour nous préparer à la venue du train léger
- Réunion publique

Items qui seront faits au courant de l'année:

- Rencontre avec le comité
- Application pour le Gaz Tax
- information pour CUTA
- Information pour l'allègement fiscal (dernière année)
- Préparation des différents horaires au courant de l'année
- Budget
- Rapport des statistiques

Nous devrions ajouter - évaluation de l'impact pour les utilisateurs en direction de Gatineau et ceux qui font des transferts

M. le président a trouvé une présentation d'Ottawa qui démontre le produit final, il enverra les informations au comité. Il mentionne également que STO fera des changements dans leur route pour accommoder le train léger, ils débarqueront leurs usagers à la première station de l'Ouest du train léger.

Les membres du comité suggèrent d'avoir plusieurs scénarios fonctionnels pour que nous puissions nous préparer pour lorsque nous aurons des nouvelles d'Ottawa/OCTranspo.

M. le président demande à l'administration de préparer une liste de question pour OCTranspo et l'administration a déjà envoyé une liste de questions à Ottawa, à notre conseiller M. Lalonde qui lui a déjà envoyé à son contact avec son palier municipal.

L'Administration ne pense pas qu'OCTranspo veut nous laisser en attente et qu'ils voudront continuer leur partenariat avec les partenaires ruraux.

Il a aussi été discuté que les voies réservées sur l'autoroute et Nicolas ne seront plus disponibles, que ses voies étaient juste temporaires jusqu'à la fin de la

construction du train léger. Ses voies seront fermées éventuellement. Nous devons confirmer le tout avec OCTranspo.

Il y a trop d'incertitude à ce moment. Notre première étape serait de recevoir les coûts estimatifs de Leduc Bus Lines pour le trajet de Clarence-Rockland à la station Blair.

Quand le temps sera venu, nous saurons le futur, l'Administration devra aller en soumission pour le contrat d'autobus. Nous avons une entente avec Leduc Bus Lines jusqu'à la fin de 2018 avec l'option d'une extension jusqu'à l'ouverture du train léger.

M. le président demande à l'administration s'ils appliquent pour des subventions.

L'Administration a appliqué pour la subvention pour les infrastructures et a été acceptée pour la première phase. L'Administration n'a pas appliqué pour la deuxième phase, car la Cité n'a pas d'infrastructure pour appliquer. L'Administration regarde présentement une autre subvention de l'Ontario.

## 5. Statistiques

M. Boucher a démontré les statistiques de 2017 en comparaison de 2016.

Achalandage moyen de passe adulte mensuelle pour 2016 par mois = 387

Achalandage moyen de passe adulte mensuelle pour 2016 par mois = 359

Moyenne de passe journalière pour 2016 par mois = 208

Moyenne de passe journalière pour 2017 par mois = 170

Moyenne de livret de billets par mois pour 2016 = 14

Moyenne de livret de billets par mois pour 2017 = 20

Tableau comparatif

2016 - Adulte - 344 / Étudiant - 44 / Journalier - 5.2 / livret - 7 = Total par jour 400

2017 - Adulte - 321 / Étudiant - 39 / Journalier - 4.25 / Libret - 10 = Total par jour 374.5

M. Boucher explique que nous n'avons pas dépassé le budget estimé, car il a été très conservateur dans la préparation du Budget. Il a préparé le Budget 2018 en fonction que le service continue avec les mêmes trajets pour l'année, mais il va probablement avoir une augmentation des services de Leduc Bus Lines en septembre. Nous savons présentement les coûts jusqu'au mois d'août.

C'est très épeurant de voir l'achalandage qui continue à diminuer, nous savons que certains utilisateurs ont pris leur retraite et que nous n'avons pas des nouveaux usagers pour les remplacer. Les jeunes familles ne sont probablement pas intéressées, car l'horaire n'est pas assez flexible pour eux, ex. ne peuvent pas retourner à la maison au courant de la journée si un enfant est malade ou eux malades.

Rien n'est fait pour ajouter des nouveaux usagers.

OCTranspo a aussi de la difficulté.

Le trafic devient de plus en plus lourd dû à la construction et les gens utilisent de plus en plus leur véhicule.

Nous devons regarder à une solution soit avoir un autobus qui revient vers l'heure du midi.

M. Lalonde a une suggestion, si nous devenons partenaire avec Capital Taxi et que les utilisateurs ont le choix de prendre un taxi pour retourner à la maison, disons entre 10h et 13h00, je suis certain que plusieurs utilisateurs pourront utiliser ce service et se coût serait minime à la Cité, mais probablement pourrait augmenter l'achalandage. Ceci encouragerait les jeunes familles à prendre le transport en commun. Un projet pilote pourrait être fait pour voir si cela serait intéressant aux utilisateurs. Ceci serait offert aux utilisateurs présent et futur.

Nous pourrions faire un sondage aux parents de la garderie de la Cité et aux parents des écoles primaires pour voir si le service les intéresserait s'il y avait l'option de taxi mi-journée.

M. le président demande si on pourrait utiliser UBER, car c'est moins cher. M. Lalonde dit qu'il y a un règlement de la Cité qui indique que la Cité n'accepte pas UBER dans notre Cité.

Suggestions:

Escompte familial, par contre, on devrait avoir une clarification comment on procède avec un escompte familial. Preuve de même adresse. Nous ne pourrions pas demander à nos points de vente de vendre ses passes, il faudrait que ceci soit géré par la Cité. Ceci serait probablement très intéressant aux jeunes familles. Mais pourrait être utilisé pour un couple ou parent et enfant. Si nous procédonnons avec un escompte, ceci devrait être apporté au conseil.

Nous devons procéder avec quelque chose pour attirer les 25 à 45 ans à prendre l'autobus.

Nous devons regarder l'impact sur le Budget et faire une évaluation, pas certains que ceci aidera à recruter des nouveaux usagers.

Après discussion, il a été décidé que nous devrions attendre pour les nouveaux trajets. Nous devrions préparer un sondage pour les écoles et garderies. On peut garder l'escompte familial comme option pour le futur quand nous serons qu'est-ce qui arrive avec le service.

## **6. Première étape à la venue du train léger**

M. Boucher devra rencontrer M. Leduc de Leduc Bus Lines pour discuter des coûts futurs des autobus entre Rockland et la station Blair.

## **7. Autres items**

### **1) Horaire de la journée de la famille**

Mme Paquette a apporté au comité l'horaire pour le trajet 530 de l'année précédente pour discussion. Elle a démonté les statistiques de l'année précédente également. Avec les statistiques de l'année dernière, il a été remarqué que nous pourrions probablement couper un autre autobus. Donc, avoir 5 trajets en avant-midi et après-midi au lieu de 6. Mme Paquette préparera un nouvel horaire avec 5 trajets et l'enverra au comité pour leur révision. Nous pourrions avoir 2 mini-coaches pour le trajet 535.

### **2) Trajet 7 le matin sur le nouvel horaire**

M. le président demande s'il est possible de changer le temps pour le trajet 7 le matin comme il était auparavant, qui était 10 minutes plus tôt. Ça serait le même que l'ancien horaire. Il explique également qu'il y a plusieurs utilisateurs qui se plaignent à propos de ce changement et que la route 6 est à pleine capacité. L'Administration n'a pas reçu les plaintes, donc il a été demandé à M. Goyette s'il pouvait dire aux utilisateurs d'envoyer les plaintes à Mme Paquette. Il a été demandé au comité de voter pour le changement, certains membres étaient en accord, mais Mme Downtown ne voulait pas de changement, premièrement elle prend cet autobus et deuxièmement ça fait seulement deux semaines qu'il y a un nouvel horaire, il faut donner du temps aux utilisateurs à s'adapter. Mme Paquette mentionne également que lors de réunion précédente, il fut mentionné que lorsque nous changeons l'horaire, nous devons arrêter de faire des changements. Les utilisateurs n'aiment pas quand nous continuons de changer les horaires. Après discussion, les membres ont changé d'idée et l'horaire demeure la même. La situation sera réévaluée et nous allons voir si cela se stabilise.

### **3) Questions des utilisateurs:**

a- Certains utilisateurs qui travaillent à Portage seront déménagés au Terrasse des Chaudières et il a été demandé si les autobus pouvaient aller au Terrasse. Après discussion, il a été décidé de continuer à aller à Portage et pas au Terrasse.

b - Un utilisateur a demandé s'il y aurait des autobus le lundi de Pâques. Mme Paquette explique que Leduc Bus Lines est fermée cette journée-là et il a aussi été mentionné qu'il y aurait des coûts extra sur le Budget. Après discussion, il a été décidé que nous n'offrons pas le service le lundi de Pâques.

c- Il a été demander s'il était possible d'avoir un autre autobus qui partirait de Rockland en après-midi, ceci sera discuté avec Leduc Bus Lines, mais nous ne pensons pas que ceci serait possible, car presque tous les autobus partent de Rockland presque en même temps.

d - Un utilisateur a demandé si les autobus pouvaient partir le matin entre 7/8 minutes et en après-midi aussi. Avec le nombre d'autobus qui est offert, ceci ne serait pas possible.

### **Prochaine rencontre**

Jeudi 8 mars 2018

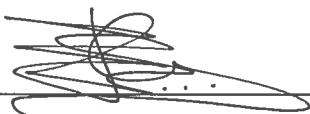
### **8. Ajournement**

La réunion est ajournée à 20h35



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Jean-Pierre Goyette  
Président



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Pierre Boucher  
Directeur, services communautaires



**CORPORATION OF THE  
CITY OF CLARENCE-ROCKLAND  
PUBLIC TRANSIT ADVISORY  
COMMITTEE MEETING MINUTES**

January 18, 2018  
Council Chambers  
415 rue Lemay Street, Clarence Creek, Ont.

**PRESENT:**

Jean-Pierre Goyette  
Pascal Roy  
Rachelle Downton  
Lucie Leclair  
Matt Paul  
André J. Lalonde  
Pierre Boucher  
Monique Paquette

Absence :

Sylvie Laframboise  
Gilbert Leduc

**1. Opening of the meeting**

The Chair opens the meeting at 7:02 pm.

**2. Adoption of the agenda**

Items to be added to the Agenda:

- Schedule for Family Day
- Trip 7 in the morning on the new schedule and Trip 4 in the afternoon

**Moved by Pascal Roy**

**Seconded By Lucie Leclair**

THAT the agenda be adopted as presented.

**CARRIED, as modified**

**3. Adoption of the minutes**

**Moved by Matt Paul**  
**Seconded By Rachelle Downton**

THAT the minutes be adopted as presented.

**CARRIED**

**4. Action Plan**

Mrs. Paquette explained the Administrative Action Plan to try to increase the ridership and the publicity.

Publicity that is done through the year at no cost:

- Bulletin board on the Hwy 17
- Bulletin board on Laurier Street
- Every business licences, there is an explanatory sheet that is inserted to promote the publicity on the buses and bus shelter
- Partnership with Jewel, they have publicity in our bus shelters and we can advertise on their station at no cost
- City's website front page
- Facebook page

Occasional Publicity:

- Expo Clarence-Rockland, distribution of post cards and magnets of CRT
- Christmas Parade
- Info-City
- Posts cards to model homes (need to be done)
- Presentation to High Schools (need to be done)

Mr. Boucher explained the Community Services Action Plan for CRTranspo.

Items that should be done through the year:

- Try to find ways to increase ridership

- Meeting with OCTranspo when times come
- Light Rail plan eventually
- Scenarios preparation to prepare ourselves for the future of the LRT
- Public meeting

Items which will be done through the year:

- Committee meetings
- Gaz tax application
- CUTA information
- Tax Break information (last year)
- Preparation of different schedules during the year
- Budget
- Statistics reports

We should add - evaluate the impact for the users travelling to Gatineau and those who does transfers

M. President found a presentation from Ottawa that shows the final product, he will forward the information to the committee. He also mentioned that STO will be doing some changes in their route to accommodate the LRT; they will have a drop off at the first station from the West of the LRT.

Members suggest having multiple functional scenarios so that we can be prepared and ready when we get the news from OCTranspo/Ottawa.

M. President asked if the administration had prepared a list of questions for OCTranspo and the Administration did send a list of questions to Ottawa, our councillor M. Lalonde who forwarded to his municipal contact.

The administration doesn't think that OCTranspo doesn't want to leave us hanging and will want to continue to be partners with the rural partners.

It was also discussed that the transitway on the HWY and Nicolas was just temporarily until the construction is done and those lane will close eventually. Still need confirmation from OCTranspo.

There is still too many uncertainty at this time. Our first step will be to get the cost from Leduc Bus Lines for the buses travelling from Clarence-Rockland to Blair Station.

When times come and we know the future, the Administration will have to go to tender for the bus contract. We still have an agreement with Leduc Bus Lines until the end of 2018 with the option of an extension if the LRT is still not in function.

M. President asks that if the Administration applies for grants.

The Administration did apply for a grant for infrastructure and was granted a grant for the first phase. The Administration still hasn't applied for the next phase, but the City doesn't have infrastructure to apply for. The Administration is looking at another Grant from Ontario at this time.

## 5. Statistics

M. Boucher shows the statistics of 2017 in comparison to 2016.

Monthly bus passes Ridership for 2016 average users per month = 387

Monthly bus passes Ridership for 2017 average users per month = 359

Daily pass for 2016 average per month = 208

Daily pass for 2017 average per month = 170

Booklet of tickets for 2016 average per month = 14

Booklet of tickets for 2017 average per month = 20

### Comparative Summary

2016 - Adult - 344 / Student - 44 / Daily - 5.2 / Booklet - 7 = Total per day 400

2017 - Adult - 321 / Student - 39 / Daily - 4.25 / Booklet - 10 = Total per day  
374.5

M. Boucher says that we didn't overspend since he was very conservative in the preparation of the Budget. He prepared the 2018 Budget in accordance that we continue the same route throughout the year, but we will probably have an increase in September from Leduc Bus Lines. We know the cost till August,

It is scary that our ridership keeps going down; we know that some users retire but we can't seem to replace them with new comers. Young families are probably not interested since the schedule is not flexible for them. Ex. can't return home in middle of the day if child is sick or they are sick.

Nothing is being done to add new clients.

OCTranspo is also bleeding.

Traffic is getting bad due to construction and people are using more and more their vehicle.

We need to look at having either a bus coming back around noon.

M. Lalonde has a suggestion, if we do a partnership with Capital Taxi and advise users that let say between 10h00 and 13h00 they could call the Taxi, I am pretty sure that not that many users would need that service and that would not cost that much more to the City but could increase the ridership. It would maybe encourage young families to take the bus. A pilot project could be done to see if this is something that would be interesting to users. This would be offered to present and new users.

We could do a survey to the City's Daycare parents and primary school parents to see if they would be interested in the service with the option of returning with taxi midday.

M. President says what about UBER, it is cheaper. M. Lalonde says that there is a by-law that says the City doesn't accept UBER in our City.

Suggestions:

Multi-family discount would need to make clarification of how to proceed with multi-family discount. Would need to show proof of same address. Could not ask our points of sale to sell these passes, it would have to be managed by the City. This would probably be appealing to young families. It could be a for a couple or parent with child. If you go with a discount, this would need to go to council.

We need to do something to convince the 25 to 45 years old to take the bus.

We need to look at the budget impact and do an evaluation; we are not sure that that this will help to recruit new users.

After discussion, it was decided that we should wait for the new routes. We should prepare a survey for school and daycare. We can keep the family discount has an option for the future when we will know what we will be doing with the new service.

## **6. First step towards the light rail**

M. Boucher will have to meet with M. Leduc of Leduc Bus Lines to discuss future cost of the buses going from Rockland to Blair Station.

## **7. Other Items**

### **1) Family Day Schedule**

Mrs. Paquette showed the committee the schedule for route 530 of last year for discussion. She also showed the statistics of last year. With the statistics of last year, we've noticed that we could probably cut another bus. So have 5 routes am and pm instead of 6. Mrs. Paquette will prepare a new schedule with 5 routes and send it to the committee for their revision. We would put 2 mini coaches on route 535.

## 2) Trip 7 in the morning on new schedule

M. the President asked if it would be possible to change the time of the trip 7 in the morning as it was before, which would be 10 minutes earlier. It would be the same as it was on the old schedule. He also explains that a lot of users are complaining about this change and that route 6 is at maximum capacity. The Administration did not receive any complaint so it was asked if M. Goyette could tell the users to send their complaint to Mrs. Paquette. It was asked to the committee to vote for the change, some members were OK but Mrs. Downtown didn't want the change, first she takes that bus and second it only has been 2 weeks with the new schedule, we have to give time for users to adjust. Mrs. Paquette also stated that it was discussed at previous meetings with the committee that when we do a schedule, we have to stop changing it. Users don't like it when we keep changing the schedule. After discussion, the members changed their mind and the decision is the schedule remains the same. This situation will be reevaluated and see if it stabilises.

### Questions from users:

1- Some users that are presently at Portage will be moving to Terrasse des Chaudières and it was asked if the bus could go to Terrasse. After discussion, it was decided to continue to Portage and not go to Terrasse.

2- One user asked if there will be a bus on Easter Monday. Mrs. Paquette says that Leduc Bus Lines is closed that day also it would be extra cost on the Budget of CRT. After discussion, it was decided not to offer the service on Easter Monday.

3- It was asked if it would be possible to have another bus in the afternoon leaving Rockland, this will be discussed with Leduc Bus Lines but we do not believe this will be possible since almost all the buses leave Rockland around the same time.

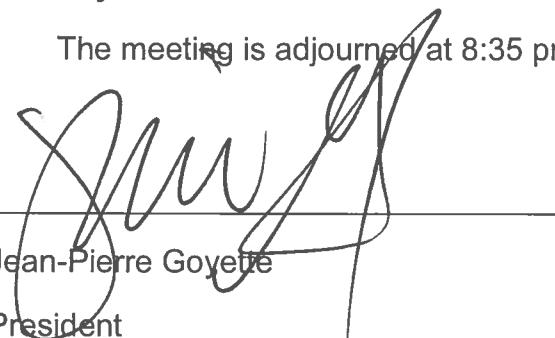
4- One user asked if the buses could leave in the morning every 7/8 minutes and in the afternoon also. With the amount of buses that we offer, this is not possible.

**Next meeting**

Thursday, March 8th, 2018

**8. Adjournment**

The meeting is adjourned at 8:35 pm



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Jean-Pierre Goyette  
President



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Pierre Boucher  
Director, Community Services

**CORPORATION DE LA CITÉ DE / CORPORATION OF THE CITY OF  
CLARENCE-ROCKLAND**

**PROCÈS-VERBAL / MINUTES**

**COMITÉ CONSULTATIF EN ENVIRONNEMENT /  
ENVIRONMENTAL ADVISORY COMMITTEE**

Salle du Conseil municipal / Municipal Council Chambers 415 rue Lemay,  
Clarence Creek / 415 Lemay Street, Clarence Creek  
Le 8 février 2018, à 19h00 / February 8<sup>th</sup>, 2018 at 7:00 P.M.

Membres/Members : Mme/Mrs. Farah Florestant  
Mme/Mrs. Lise Dallaire  
Mme/Mrs. Kristine Veaudry  
M./Mr. François Lalonde

Personnes ressources/Resource Person : M./Mr. Jocelyn Chabot  
Mme/Mrs. Claire Lemay

**Absent :**

M./Mr. Mario Zanth  
M./Mr. Carl Grimard

**1. Ouverture de la réunion**

Mme Kristine Veaudry ouvre la réunion à 19h05.

**2. Adoption de l'ordre du jour**

Proposé par : Farah Florestant  
Appuyé de : Lise Dallaire

Que l'ordre du jour soit adopté.

**Adopté**

**1. Opening of the meeting**

Mrs Kristine Veaudry calls the meeting to order at 7:05 pm.

**2. Approval of the agenda**

Moved by : Farah Florestant  
Seconded by : Lise Dallaire

That the agenda be adopted.

**Carried**

**3. Adoption du procès-verbal**

Proposé par : François Lalonde  
Appuyé de : Farah Florestant

Que le procès-verbal de la réunion du 21 novembre 2017 soit adopté.

**Adopté**

**3. Approval of the minutes**

Moved by: François Lalonde  
Seconded by: Farah Florestant

That the minutes of the November 21<sup>st</sup>, 2017 meeting be adopted.

**Carried**

# PROCÈS-VERBAL / MINUTES

## COMITÉ CONSULTATIF EN ENVIRONNEMENT / ENVIRONMENT ADVISORY COMMITTEE

Le 8 février 2018 / February 8th 2018

### **4. Sondage - Intérêts environnementaux des citoyens**

M. Chabot a expliqué brièvement qu'un sondage a été complété par le Comité consultatif en environnement en 2013. Mme Florestant a indiqué qu'il y a eu des changements démographiques et de la croissance de population depuis, mais que les résultats devraient quand même être utilisables. Mme veaudry, M. Lalonde, Mme Florestant et Mme Dallaire étaient tous d'accord qu'il n'y a aucune nécessité de faire un autre sondage.

Mme Dallaire a suggéré que chaque personne lis les résultats du sondage et choisi un item qui leur intéresse pour poursuivre. Mme Florestant répond que le Comité doit faire attention de ne pas essayer de faire trop de choses, mais devrait choisir des priorités.

Mme Florestant a suggéré que les membres lisent les résultats du sondage et envoient un courriel avec leurs suggestions des sujets qui leurs intéressent et ensuite voter pour choisir un sujet à poursuivre. Mme Veaudry a demandé que tous les courriels soient envoyés à elle par le 23 février. Mme Veaudry va ensuite regrouper les suggestions et organiser un vote par courriel pour les membres du Comité.

### **4. Survey - Environmental attitudes of citizens**

Mr. Chabot briefly explained that a survey was conducted by the Environmental Advisory Committee in 2013. Mrs. Florestant indicated that demographics have changed and there has been population growth since then, but that the results of the survey should probably still be usable. Mrs. Veaudry, Mr. Lalonde, Mrs. Florestant and Mrs. Dallaire were all in agreement that there is no need to conduct another survey.

Mrs. Dallaire suggested that each person read the results of the survey and choose an item that seems interesting to them to pursue. Mrs. Florestant replied that the Committee needs to be careful not to decide to do too many things, but should instead prioritize.

Mrs. Florestant suggested that members read through the results of the survey and send an email with suggestions of topics that interest them and then a vote be conducted to choose a single item to pursue. Mrs. Veaudry asked that all emails be sent to her by the 23<sup>rd</sup> of February. Mrs. Veaudry will then compile the suggestions and organize a vote via email for the Committee members.

# PROCÈS-VERBAL / MINUTES

## COMITÉ CONSULTATIF EN ENVIRONNEMENT / ENVIRONMENT ADVISORY COMMITTEE

Le 8 février 2018 / February 8th 2018

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| <b>5. Borne de chargement pour véhicule électrique</b> | <b>5. Charging station for electric vehicle</b> |
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M. Chabot a expliqué les changements qui ont eu lieu depuis que le Comité a demandé au personnel de préparer un rapport au Conseil pour recommander l'installation d'une borne de chargement pour véhicule électrique à la nouvelle station de pompiers à Rockland. La garderie est déménagée et il y a donc un espace libre pour des véhicules électriques à côté de l'Hôtel de Ville. Le Gouvernement de l'Ontario a initié une programme d'incitative pour les employeurs pour fournir des bornes de chargement VE pour leurs employés et le public, par contre, la borne requis pour être éligible à ce programme est plus cher qu'une borne standard qui ne collecte pas des informations (et qui ne peut pas être utilisé pour charger un frais d'utilisations pour l'électricité utilisée). Pour l'installation d'une borne de chargement VE à l'Hôtel de Ville, M. Chabot a demandé au Comité quel option ils préfèrent, soit d'utiliser le programme d'incitative ou ne pas l'utiliser.

Mme Veaudry a indiqué qu'il y a moins de risque à installer la borne moins cher. Il n'y aura pas de coûts de maintenance. Mme Florestant et M. Chabot ont noté que le programme d'incitative donne priorité aux employés pendant les heures de travail. Ceci n'est pas le

Mr. Chabot explained the changes that have occurred since the Committee gave the staff the mandate to write a report to Council recommending the installation of an electric vehicle charging station at the new fire station in Rockland. The daycare has left the City Hall building, and there is therefore a space available for an electric vehicle parking spot next to the City Hall building. The Government of Ontario has initiated an incentive program for workplaces to provide charging stations for electric vehicles for employees and the public; however, the charging station required to be eligible for the incentive program is significantly more expensive than a standard charging station which does not collect information (and cannot charge a user fee for the electricity used). For the installation of a charging station at the City Hall location, Mr. Chabot asked the Committee which option they would prefer, between using the incentive program and not using the incentive program.

Mrs. Veaudry indicated that there is less risk involved with installing the cheaper charger. There are no ongoing maintenance costs. Mrs. Florestant and Mr. Chabot pointed out that the incentive program gives priority to employees over the public during working hours. This is not the

# PROCÈS-VERBAL / MINUTES

## COMITÉ CONSULTATIF EN ENVIRONNEMENT / ENVIRONMENT ADVISORY COMMITTEE

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but du Comité en recommandant l'installation d'une borne de chargement VE à l'Hôtel de Ville.

Mme Veaudry a noté que la différence de coûts des deux options est seulement environ \$400 et que l'option sans le programme d'incitative n'exige pas des rapports annuels préparés par le personnel sur l'usage de la borne. Mme Veaudry a aussi noté que l'option sans le programme d'incitative permettra une date d'installation plus tôt. Mme Florestant a noté que l'installation de n'importe quelle borne de chargement aura un coût à base et que, si le comité ou le conseil décide dans le futur de changer à un autre sorte de borne pour être capable de demander un frais d'utilisation pour l'électricité, une partie de ce coût sera déjà dépensé avec l'installation d'une borne moins cher.

Proposé par : François Lalonde

Appuyé de : Farah Florestant

Attendue que le Comité consultatif en environnement a demandé au personnel de préparer un rapport au conseil pour recommander une borne de chargement à la nouvelle station de pompiers et le Comité ne désire plus de poursuivre ce but;

Et attendue que le Comité consultatif en environnement ne croit pas que le Programme d'incitative de borne de chargement de véhicule électrique

goal of the Committee in recommending the installation of an EV charging station at City Hall.

Mrs. Veaudry pointed out that the difference in estimated cost to the municipality is only about \$400 between the two options, and that the option which does not use the incentive program would not require staff to write an annual report on the use of the station. Mrs. Veaudry also pointed out that the option without the incentive program would allow for an earlier installation date. Mrs. Florestant noted that the installation of any charging station has a base cost, and that, should the Committee or Council decide in the future to change to a different type of charging station in order to be able to charge users for the electricity, part of that cost would already have been paid with the initial installation of a cheaper type of charging station.

Moved by: François Lalonde

Seconded by: Farah Florestant

Whereas the Environmental Advisory Committee had asked staff to write a report to recommend a charging station at the new Fire Hall and the Committee no longer wishes to pursue that goal;

And Whereas the Environmental Advisory Committee does not believe that the Ontario Workplace Electric Vehicle Charging Station Incentive

# PROCÈS-VERBAL / MINUTES

## COMITÉ CONSULTATIF EN ENVIRONNEMENT / ENVIRONMENT ADVISORY COMMITTEE

Le 8 février 2018 / February 8th 2018

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| <p>au lieu d'emplois de l'Ontario est approprié pour les besoins de Clarence-Rockland;</p> | <p>Program is appropriate for Clarence-Rockland's needs;</p> |
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Qu'un mandat soit donné au personnel du Département d'infrastructures et aménagement de préparer un rapport au conseil pour l'installation d'une borne de chargement de véhicule électrique, avec un coût estimé de 2 246,00 \$.  
**Adoptée**

That a mandate be given to the Infrastructure and Planning Staff to write a report to Council for the installation of an electric vehicle charging station at City Hall, with an estimated cost of \$2,246.00.

**Carried**

### **6. Rapport trimestriel de l'AODE**

M. Chabot a donné un bref survol des conclusions du dernier rapport trimestriel de l'AODE; il y a eu 3 instances de non-conformité (déversements et contournements), et ils étaient tous des incidents mineurs. Mme Florestant a demandé si le rapport trimestriel a été apporté au Comité consultatif en environnement dans le passé, et elle a suggéré que peut-être il devrait l'être, ou bien un sommaire exécutif, vu que le rapport est très technique, pourrait être présenté au Comité régulièrement dans le futur. M. Chabot a indiqué que les rapports annuels sont supposés d'être sur le site web de la cité et qu'il va investiguer.

### **6. OCWA Quarterly Operations Report Card**

Mr. Chabot gave a brief overview of the findings of the latest quarterly report from OCWA; there were 3 non-compliance issues (spills & bypasses), and they were all minor incidents. Mrs. Farah Florestant asked if the quarterly or annual reports have been brought to the Environmental Advisory Committee in the past and suggests that maybe it should be presented, or an executive summary, since the report is very technical, could be presented to the Committee on a regular basis in the future. Mr. Chabot indicated that the annual reports are supposed to be on the City's website and he promised to look into that.

### **7. Règlement sur la coupe d'arbres**

Mme Lemay a donné un mis-à-jour sur le préparation d'un nouveau

### **7. Tree Cutting By-law**

Mrs. Lemay provided an update on the preparation of a new by-law by

# PROCÈS-VERBAL / MINUTES

## COMITÉ CONSULTATIF EN ENVIRONNEMENT / ENVIRONMENT ADVISORY COMMITTEE

Le 8 février 2018 / February 8th 2018

règlement par les Comtés unis de Prescott et Russell pour délégué l'autorité pour les règlements sur la coupe des arbres aux municipalités locales.

Mme Florestant a demandé s'il y a un coût associé à un permis de coupe d'arbre. Mme Lemay a confirmé qu'il n'y a pas de coût. Mme Dallaire a demandé si les arbres doivent être remplacé un pour un. Mme Lemay a confirmé qu'un arbre de remplacement est souvent exigé, mais qu'exactement ce qui doit être planté dépend des circonstances et ce n'est d'habitude pas un pour un si le permis est pour plusieurs arbres. Mme Dallaire a dit que les arbres devrait être remplacés un pour un, et que tous ceux qui obtiennent un permis pour couper des arbres devraient être obligés de replanter le même montant d'arbres. Cela devrait appliquer dans les cours en avant ainsi que dans les cours en arrière.

Mme Dallaire a suggéré que des fonds soit collectés des contracteurs pour chaque arbre coupé et que le communauté choisisse une journée par année lorsque, avec l'aide de la Cité et Conservation de la Nation Sud, un nombre d'arbres égal au nombre d'arbres coupé l'année précédente soit planté, avec l'argent du fond. Mme Veaudry a suggéré qu'un don financier pourrait être demandé avec chaque permis pour que la municipalité puisse remplacer

the United Counties of Prescott and Russell to delegate the authority to make a tree-cutting by-law to lower tier municipalities.

Mrs. Florestant asked if there is a cost to obtaining a tree-cutting permit. Mrs. Lemay confirmed that there is no cost. Mrs. Dallaire asked if trees are required to be replaced one for one. Mrs. Lemay confirmed that a replacement tree is usually required, but that exactly what is required to be planted depends on the site circumstances and it is usually not one for one if the permit is for multiple trees. Mrs. Dallaire said that trees ought to be replaced one for one, and that anyone who obtains a permit for cutting trees should be required to replant the same number of trees. This rule should be applied equally for front yards and also for rear yards.

Mrs. Dallaire suggested that funds be collected from contractors for every tree that is cut and that the community choose one day per year where, with the help of the City and South Nation Conservation, a number of trees is planted equal to the number of trees cut the previous year, with the money from the fund. Mrs. Veaudry suggested that a financial donation could be requested with every permit so the municipality can replace the trees that have been

# PROCÈS-VERBAL / MINUTES

## COMITÉ CONSULTATIF EN ENVIRONNEMENT / ENVIRONMENT ADVISORY COMMITTEE

Le 8 février 2018 / February 8th 2018

les arbres qui ont été coupés.

Mme Florestant a demandé si le personnel garge un inventaire de tous les arbres qui ont été coupés et les arbres de remplacement. Mme Lemay a répondu qu'aucun inventaire n'existe, mais qu'un inventaire pourrait être créé avec l'information dans les permis qui ont été émis. Mme Florestant a demandé pourquoi c'est seulement les rues principales qui sont inclus dans les restrictions. Mme Veaudry a répondu que ça a l'air d'être pour des raisons visuel/esthetique (à la place d'être pour la conservation.)

Mme Florestant a suggéré que Mme Dallaire soit responsable de réviser le règlement et regarder des exemples des règlements dans les autres municipalités afin de produire des suggestions. Mme Dallaire a accepté la tâche et elle a constaté qu'elle va avoir beaucoup de temps à dédier à ce projet pendant l'été. M. Chabot a rappelé au Comité que l'un des Comités consultatif en environnement antécédents avait essayé de réviser le règlement, sans succès. Mme Lemay va envoyer une copie du présent règlement ainsi que le nouveau règlement des Comtés unis aux membres du Comité.

### **8. Prochaine rencontre**

Un « doodle » sera envoyé afin de déterminer la prochaine rencontre.

cut.

Mrs. Florestant asked if staff keep an inventory of the trees that are cut and the replacement trees to be planted. Mrs. Lemay responded that no such inventory exists, but that one could probably be created from the information in the permits that have been issued. Mrs. Florestant asked why only main streets are included in the restrictions of the By-law. Mrs. Veaudry responded that it appears to be for a visual/aesthetic reason (rather than for conservation reasons).

Mrs. Florestant suggested that Mrs. Dallaire be responsible for reviewing the by-law and looking at examples of what Tree-cutting by-laws exist in other municipalities in order to come up with suggestions. Mrs. Dallaire agreed to take on this task, stating that she will have a lot of time to dedicate to the project in the summer. Mr. Chabot reminded the Committee members that an attempt was made by a previous Environmental Advisory Committee to revise the by-law, without success. Mrs. Lemay will send a copy of the current by-law and the new County by-law to the members of the Committee.

### **8. Next meeting**

A "Doodle" will be sent in order to determine the date of the next

# PROCÈS-VERBAL / MINUTES

## COMITÉ CONSULTATIF EN ENVIRONNEMENT / ENVIRONMENT ADVISORY COMMITTEE

Le 8 février 2018 / February 8th 2018

M. Lalonde a demandé que la réunion soit le plus tôt possible après le 24 février. Mme Dallaire a suggéré une date en mars. Mme Florestant a demandé que la réunion soit en avril, car elle est très occupé au bureau en mars.

### **9. Ajournement de la rencontre**

Proposé par : François Lalonde

Appuyé de : Farah Florestant

Que la réunion du 8 février 2018 soit ajournée à 20h12.

**Adoptée**



Presidente

meeting. Mr. Lalonde asked that the meeting be as soon after the 24<sup>th</sup> of February as possible. Mrs. Dallaire suggested a date in March. Mrs. Florestant requested that the meeting be in April, as she is very busy at work in March.

### **9. Adjournment of the meeting**

Moved by: Farah Florestant

Seconded by: Lise Dallaire

That the meeting of February 8<sup>th</sup> 2018 be adjourned at 8:12 pm.

**Carried**



President



**CORPORATION DE LA  
CITÉ DE CLARENCE-ROCKLAND  
PROCÈS-VERBAL RÉUNION COMITÉ DE DÉROGATION**

le 25 avril 2018  
Salle du Conseil  
415 rue Lemay Street,  
Clarence Creek, Ont.

|                 |  |
|-----------------|--|
| <b>PRÉSENT:</b> | Serge Dicaire<br>Guy Desjardins<br>Marie-Eve Belanger<br>Michel Levert<br>Malcolm Duncan<br>Charles Berlinguette<br>Michel Bergeron<br>Jean-Yves Lalonde<br>Sylvie Lalonde |
| <b>ABSENT:</b>  |  |

**1. Ouverture de la réunion**

Le président ouvre la réunion à 19h03.

**2. Lecture et Adoption de l'ordre du jour**

**Proposé par Michel Bergeron**

**Appuyé par Charles Berlinguette**

QUE l'ordre du jour soit adopté tel que présenté.

**ADOPTÉE**

**3. Déclarations pécuniaires**

aucune

**4. Adoption des procès-verbaux**

**Proposé par Michel Bergeron**

**Appuyé par Jean-Yves Lalonde**

Que le procès-verbal de la réunion du 12 mars, 2018 soit adopté.

**ADOPTÉE**

**5. Demandes de morcellement**

**5.2 B-CR-001-2018**

**Proposé par Michel Levert**

**Appuyé par Michel Bergeron**

THAT the Committee of Adjustment approve the consent application submitted by Andre Sicard for 10378194 Canada Inc., file number B-CR-001-2018, concerning the property described as Part of lot 20, concession 4, part 1 on plan 50R10188 subject to the following conditions:

1. That the applicant provides to the City of Clarence-Rockland two original paper copies of a registered Reference Plan (plan of survey) that identifies the severance B-CR-001-2018 as approved by the committee, as well as one copy to be submitted electronically in PDF and DWG format directly to the United Counties of Prescott and Russell and to the City of Clarence-Rockland.
2. That a deed for the road right of way along the severed and retained parcels along County Road 2 be transferred free of encumbrances to the United Counties of Prescott and Russell for the fee of \$1.00 such that the road right of way of the south side of this road be widened so as to attain 13.11 metres in width (half of the minimum right of way).
3. That the lot area of the severed lot be enlarged to 0.7 acres or that the applicant provide to South Nation a scaled site plan by a qualified professional demonstrating how the lots will be serviced with private septic systems. The site plan must include structures, septic systems and replacement areas, wells and distances from the property lines, to the satisfaction of South Nation Conservation.
4. That the applicant provides to South Nation Conservation a written undertaking which acknowledges that South Nation Conservation may conduct a site visit of the proposed severed and retained parcels in the spring of 2018.
5. That the applicant provides to the Approval Authority of the City of Clarence-Rockland a Transfer/Deed of land conveying the severed land for use for the issuance of a Certificate of Consent.

6. That each condition be fulfilled and that the Consent Approval Authority of the City of Clarence-Rockland be notified in writing within one (1) year of the date of the Decision by the departments and/or agencies having imposed the said conditions.

**ADOPTÉE**

### **5.3 B-CR-002-2018**

M. Aimé Lepage demande des questions à propos du morcellement. Il demande si la maison est détachée. M. Duncan indique que la maison est déjà détachée et il veut agrandir le terrain de la maison.

M. Lepage demande pourquoi le terrain à être détaché est d'une forme irrégulière. M. Giroux mentionne qu'il existe des bâtiments et la propriété est dénivellé.

**Proposé par Jean-Yves Lalonde**  
**Appuyé par Michel Levert**

QUE le Comité de dérogation approuve la demande d'autorisation soumise par Richard Lavoie, dossier B-CR-002-2018, concernant la propriété décrite comme étant 3188 rue Champlain;

Sujette aux conditions suivantes :

1. Que le requérant fournisse à la Cité de Clarence-Rockland deux copies originales en papier du plan de référence (plan d'arpentage) dûment enregistrées qui se conforment essentiellement à la demande B-CR-002-2018 telle qu'accordée ainsi qu'une copie en format PDF et DWG pour les Comtés unis de Prescott et Russell et la Cité de Clarence-Rockland. Ces plans sont à remettre directement aux agences ci-haut mentionnées.
2. Qu'un acte de cession pour l'emprise du chemin longeant la partie du lot détaché et retenu le long du chemin de Comté numéro 8 soit transféré sans encombre aux Comtés unis de Prescott et Russell pour la somme de 1.00 \$ pour que l'emprise du côté est de ce même chemin soit élargie de façon à atteindre 13.11 mètres de largeur (moitié de l'emprise minimale).
3. Que l'entrée localisée au nord de l'entrée de la maison arborant l'adresse 3206 ch. Champlain soit éliminé à la satisfaction des Comtés unis de Prescott et Russell.
4. Que le demandeur fournisse à la Conservation de la Nation Sud une lettre signée reconnaissant que tous les systèmes d'égout privé

existants sont à plus de trois (3) mètres des lignes de propriété existantes et proposées.

5. Que le demandeur et le(s) cessionnaire(s) fournissent à la Conservation de la Nation Sud une lettre reconnaissant que la Conservation de la Nation Sud peut effectuer une visite du site des parcelles détachée et retenue proposées au printemps 2018.
6. Que le requérant applique pour un permis pour la démolition des bâtiments accessoires sur le terrain détachée afin de respecter le Règlement de zonage, ou obtenir une modification au règlement de zonage afin de permettre les structures. La condition sera considérée remplie lorsque les dossiers ci-haut mentionnés seront fermés.
7. Que le requérant fournisse à l'autorité approbatrice de la Cité de Clarence-Rockland
8. Une copie du Plan de renvoie ou de la description légale du bien fonds séparé et de l'acte ou l'instrument transférant le bien-fonds sépare au propriétaire de la propriété attenante au nord connue en tant que le 3188 rue Champlain de sorte qu'aucun nouveau lot n'est créé, conformément à l'alinéa (b) ci-dessous;
9. Une attestation officielle joint à l'acte/au transfert requis en vertu de l'alinéa (a) ci-dessus comptant la mention suivante :
10. « Les bien-fonds devant être séparés ont pour seule but l'ajout d'un lot aux bien-fonds attenants appartenant à (insérer le non) décrits comme NIP (numéro d'identification de la propriété) qui constitue les Parties (insérer les numéros) sur le Plan (insérer le numéro de plan), non pas pour la création d'un nouveau lot, et tout transfert, charge ou autre opération ultérieur(e) portant sur les biens-fonds devant être séparés est soumis au respect de l'article 50(3) ou de l'article 50(5) de la Loi sur l'aménagement du territoire, le cas échéant. Ni les biens-fonds à séparer, ni les biens-fonds attenants ne peuvent être transférés, chargés ou non autrement cédés dans le futur sans l'autre parcelle, sauf si un nouveau consentement est obtenu. Le Propriétaire doit faire en sorte que les biens-fonds attenants et que cette condition soit inscrite sur le registre des parcelles pour la parcelle consolidée comme restriction.
11. L'engagement d'un avocat autorisé à exercer le droit dans la province de l'Ontario, et en règle avec le Barreau du Haut-Canada, comme suit :
12. « En contrepartie de, et nonobstant, la délivrance du Certificat en vertu de l'article 50(12) de la Loi sur l'aménagement du territoire à l'égard de l'objet de la demande de consentement, je m'engage au

nom du Propriétaire, dans les 10 jours après l'enregistrement sur le titre du document de transfert contenant la mention indiquée dans l'attestation officielle délivrée par le Comité de dérogation, de déposer une demande de consolidation des parcelles, y compris le biens-fonds séparé (insérer le numéro de la partie du NIP) et le bien-fonds attenant (insérer le numéro de NIP). Cette consolidation de NIP vise à renforcer la stipulation de la Loi sur l'aménagement du territoire dans la condition décrite ci-dessus selon laquelle les deux parcelles ont fusionné dans le Titre et qu'elles ne peuvent être cédées séparément à l'avenir. Je m'engage également à transmettre une copie de la demande enregistrée de consolidation des parcelles et une copie des pages de résumé des parcelles consolidées au bureau du Comité dans les 21 jours après l'enregistrement de la demande de consolidation des parcelles. »

13. Que toute hypothèque sur la propriété soit libérée du terrain détaché et pour tout terrain à être ajouté à un lot avec un hypothèque, cette hypothèque sera étendue sur le terrain supplémentaire et que l'avocat fournisse un engagement écrit que la condition est remplie.
14. Que le requérant fournisse à l'Autorité approbatrice de la Cité de Clarence-Rockland un Transfert/Acte de cession transférant le terrain divisé dans le but d'émettre un certificat d'autorisation.
15. Que chaque condition soit remplie et que l'Autorité approbatrice de la Cité de Clarence-Rockland en soit avisée par écrit par plus tard qu'un (1) an après la date de l'avis de la décision par les départements ou les agences qui ont imposé la/les condition(s) respective(s).

**ADOPTÉE**

## 5.5 B-CR-004-2018

M. Aimé Lepage est propriétaire d'une propriété adjacente à ce terrain. Les arbres ont tous été coupés. Il indique que cette demande est pour avoir une sablière.

M. Giroux indique que les Comtés unis ont accepté la demande de morcellement car le terrain est désigné comme une ressource.

Mme Bélanger mentionne à M. Lepage que la demande est pour détaché le terrain et non pas pour approuver une sablière. Un permis de sablière doit être obtenu de la province et des études doivent être effectuées.

M. Lepage appartient une cabane à sucre adjacent et il a peur que le sable souffle chez lui.

M. Giroux indique que le terrain est cultivé et drainer. La sablière n'est pas adjacente au terrain de M. Lepage.

M. Giroux indique que la condition concernant l'étude environnementale n'est pas nécessaire en ce moment car le terrain va rester vacant.  
Lorsque le terrain sera développé comme une sablière, l'étude pourra être requise à ce moment-là.

Mme Bélanger indique que les études peuvent être demandées lors de la demande de la sablière mais c'est certain que s'il n'y a pas de demande ou maison proposée l'étude pourrait être pour regarder les contraintes seulement.

M. Giroux confirme que les études seront beaucoup plus précises lors de la demande de sablière. M. Lavoie n'a pas l'intention d'agrandir la sablière.

M. Berlinguette demande pourquoi on parle de sablière dans la demande. Marie-Eve indique que le terrain a déjà eu 2 morcellements donc en mentionnant que le troisième morcellement est pour conserver la ressource, les Comtés sont d'accord avec la demande.

**Proposé par Michel Bergeron**

**Appuyé par Guy Desjardins**

QUE le Comité de dérogation approuve la demande d'autorisation soumise par Richard Lavoie, dossier B-CR-004-2018, concernant la propriété décrite comme étant le 3210-3232 rue Champlain;

Sujette aux conditions suivantes :

1. Que le requérant fournit à la Cité de Clarence-Rockland deux copies originales en papier du plan de référence (plan d'arpentage) dûment enregistrées qui se conforment essentiellement à la demande B-CR-004-2018 telle qu'accordée ainsi qu'une copie en format PDF et DWG pour les Comtés unis de Prescott et Russell et la Cité de Clarence-Rockland. Ces plans sont à remettre directement aux agences ci-haut mentionnées.
2. Qu'un acte de cession pour l'emprise du chemin longeant la partie du lot détaché et retenu le long du chemin de Comté numéro 8 soit transféré sans encombre aux Comtés unis de Prescott et Russell pour la somme de 1.00 \$ pour que l'emprise du côté est de ce même

- chemin soit élargie de façon à atteindre 13.11 mètres de largeur (moitié de l'emprise minimale).
3. Que le nombre d'entrées sur le terrain concerné (A et B) soit limité à un (1) soit, l'entrée rattachée à la sablière et que les autres entrées existantes sur le terrain concerné soient éliminées à la satisfaction des Comtés unis de Prescott et Russell.
  4. Que le requérant fournisse à l'autorité approbatrice de la Cité de Clarence-Rockland une étude d'impact environnementale pour le boisé d'importance, corridor d'emplacement faunique et habitat de poisson, réalisé par un professionnel qualifié afin de démontrer que le morcellement n'aura aucun impact négatif sur les éléments naturels ou sur les fonctions écologiques pour lesquels le secteur est identifié. L'étude sera complétée par le requérant et sa révision complété par la Conservation de la Nation Sud, aux frais du requérant.
  5. Que le requérant obtienne une modification au règlement de Zonage, afin de retirer les usages résidentiels sur le terrain détachée.
  6. Que le demandeur fournisse à la Conservation de la Nation Sud une lettre signée reconnaissant que tous les systèmes d'égout privé existants sont à plus de trois (3) mètres des lignes de propriété existantes et proposées.
  7. Que le demandeur et le(s) cessionnaire(s) fournissent à la Conservation de la Nation Sud une lettre reconnaissant que la Conservation de la Nation Sud peut effectuer une visite du site des parcelles détachée et retenue proposées au printemps 2018.
  8. Que le requérant fournisse à l'autorité approbatrice de la Cité de Clarence-Rockland un Transfert/Acte de cession transférant le terrain divisé dans le but d'émettre un certain d'autorisation.
  9. Que chaque condition soit remplie et que l'autorisation approbatrice de la Cité de Clarence-Rockland en soit avisée par écrit plus tard qu'un (1) an après la date de l'avis de la décision par les départements ou les agences qui ont imposé la/les condition(s) respective(s)

**ADOPTÉE**

## **5.6 B-CR-005-2018**

Mme Bélanger explique que le propriétaire voulait vendre une partie de sa terre agricole et cette demande était la seule option pour faire ceci car il avait déjà 2 détachements réalisés sur le terrain.

Le propriétaire aimeraient détacher un autre terrain, mais Mme Bélanger a déjà indiqué que ceci n'était pas possible.

**Proposé par Michel Levert**  
**Appuyé par Michel Bergeron**

QUE le Comité de dérogation approuve la demande d'autorisation soumise par Linda Morris pour Jamie Morris, dossier B-CR-005-2018, concernant la propriété décrite comme étant le 1149 chemin Russell;

Sujette aux conditions suivantes :

1. Que le requérant fournisse à la Cité de Clarence-Rockland deux copies originales en papier du plan de référence (plan d'arpentage) dûment enregistrées qui se conforment essentiellement à la demande B-CR-005-2018 telle qu'accordée ainsi qu'une copie en format PDF et DWG pour les Comtés unis de Prescott et Russell et la Cité de Clarence-Rockland. Ces plans sont à remettre directement aux agences ci-haut mentionnées.
2. Qu'une des deux entrées existantes localisées sur le lot retenu (B) menant au chemin de Comté 2 soit éliminée à la satisfaction des Comtés unis de Prescott et Russell.
3. Qu'un acte de cession pour l'emprise du chemin longeant la partie du lot détaché et retenu le long du chemin de Comtés numéro 2 soit transféré sans encombre aux Comtés unis de Prescott et Russell pour la somme de 1.00 \$ pour que l'emprise du côté est de ce même chemin soit élargie de façon à atteindre 13.11 mètres de largeur (moitié de l'emprise minimale).
4. Que le propriétaire paye toutes taxes dues à la Cité de Clarence-Rockland et que, avant l'approbation finale par l'Autorité approbatrice de la Cité de Clarence-Rockland, le propriétaire fournisse une confirmation de ce paiement de toutes taxes en retard.
5. Que le requérant fournisse à l'autorité approbatrice de la Cité de Clarence-Rockland
6. Une copie du Plan de renvoie ou de la description légale du bien fonds séparé et de l'acte ou l'instrument transférant le bien-fonds sépare au propriétaire de la propriété attenante à l'est connue en tant que le partie du lot 20, concession 8 partie 4 sur le plan 50R-9486 chemin Legault de sorte qu'aucun nouveau lot n'est créé, conformément à l'alinéa (b) ci-dessous;
7. Une attestation officielle joint à l'acte/au transfert requis en vertu de l'alinéa (a) ci-dessus comptant la mention suivante :
8. « Les bien-fonds devant être séparés ont pour seule but l'ajout d'un lot aux bien-fonds attenants appartenant à (insérer le non) décrits comme NIP (numéro d'identification de la propriété) qui constitue les Parties

(insérer les numéros) sur le Plan (insérer le numéro de plan), non pas pour la création d'un nouveau lot, et tout transfert, charge ou autre opération ultérieur(e) portant sur les biens-fonds devant être séparés est soumis au respect de l'article 50(3) ou de l'article 50(5) de la Loi sur l'aménagement du territoire, le cas échéant. Ni les biens-fonds à séparer, ni les biens-fonds attenants ne peuvent être transférés, chargés ou non autrement cédés dans le futur sans l'autre parcelle, sauf si un nouveau consentement est obtenu. Le Propriétaire doit faire en sorte que les biens-fonds attenants et que cette condition soit inscrite sur le registre des parcelles pour la parcelle consolidée comme restriction.

9. L'engagement d'un avocat autorisé à exercer le droit dans la province de l'Ontario, et en règle avec le Barreau du Haut-Canada, comme suit :
10. « En contrepartie de, et nonobstant, la délivrance du Certificat en vertu de l'article 50(12) de la Loi sur l'aménagement du territoire à l'égard de l'objet de la demande de consentement, je m'engage au nom du Propriétaire, dans les 10 jours après l'enregistrement sur le titre du document de transfert contenant la mention indiquée dans l'attestation officielle délivrée par le Comité de dérogation, de déposer une demande de consolidation des parcelles, y compris le biens-fonds séparé (insérer le numéro de la partie du NIP) et le bien-fonds attenant (insérer le numéro de NIP). Cette consolidation de NIP vise à renforcer la stipulation de la Loi sur l'aménagement du territoire dans la condition décrite ci-dessus selon laquelle les deux parcelles ont fusionné dans le Titre et qu'elles ne peuvent être cédées séparément à l'avenir. Je m'engage également à transmettre une copie de la demande enregistrée de consolidation des parcelles et une copie des pages de résumé des parcelles consolidées au bureau du Comité dans les 21 jours après l'enregistrement de la demande de consolidation des parcelles. »
11. Que toute hypothèque sur la propriété soit libérée du terrain détaché et pour tout terrain à être ajouté à un lot avec un hypothèque, cette hypothèque sera étendue sur le terrain supplémentaire et que l'avocat fournisse un engagement écrit que la condition est remplie.
12. Que le requérant fournit à l'Autorité approbatrice de la Cité de Clarence-Rockland un Transfert/Acte de cession transférant le terrain divisé dans le but d'émettre un certificat d'autorisation.
13. Que chaque condition soit remplie et que l'Autorité approbatrice de la Cité de Clarence-Rockland en soit avisée par écrit par plus tard qu'un

(1) an après la date de l'avis de la décision par les départements ou les agences qui ont imposé la/les condition(s) respective(s).

**ADOPTÉE**

#### **5.4 B-CR-003-2018**

M. Desjardins indique que la consolidation sera avec le terrain du 1225 du Lac et non du 1255 du Lac. Le rapport mentionne 1255 du Lac.

**Proposé par Guy Desjardins**  
**Appuyé par Charles Berlinguette**

THAT the Committee of Adjustment approve the consent application submitted by Suzanne Simard, file number B-CR-003-2018, concerning the property described as 1188 du Lac Road, subject to the following conditions:

1. That the applicant provide the City of Clarence-Rockland two original copies of a registered Reference Plan (plan of survey) that identifies the severance B-CR-003-2018 approved by the committee, as well as one copy to be submitted electronically in DWG and PDF format directly to the United Counties of Prescott and Russell and a PDF copy to the City of Clarence-Rockland. The plan will identify the location of the accessory building closest to the proposed rear property line to ensure that it will be set back at a minimum distance of 1.2 meters.
2. That the applicant obtain an amendment to Zoning By-law No. 2016-10 for the retained parcel in order to prohibit residential uses and permit agricultural uses on a lot having less than 40.5 hectares. The condition will be considered fulfilled once the above noted files are closed and the appeal period is over.
3. That the applicant applies for a permit to demolish the farm buildings in order to respect the Zoning by-law or the applicant must obtain a Zoning by-law Amendment to permit the structures. The condition will be considered fulfilled once the above noted files are closed and the appeal period is over.
4. That the Ontario Land Surveyor retained by the applicants determine the width of the road right-of-way presently in place along du Lac Road and where such right-of-way is less than 20 meters that a parcel of land representing the missing portion required to achieve a width of 10 meters (measured from the centre line of the road right-of-way) along with the frontage of the severed and retained parcels be transferred to the City of Clarence-Rockland free of encumbrances. In addition, the

lawyer of the applicant must register a by-law dedicating the land as public. Fees will need to be paid to the City of Clarence-Rockland for the preparation of the by-law. A copy of the registered by-law must be sent to the Infrastructure and Planning Department in order for the condition to be considered as fulfilled.

5. That the landowner provides to South Nation Conservation a written undertaking which acknowledges that the proposed property lines must be at a minimum clearing distance of three (3) metres from all existing private sewage systems.
6. That the applicant provides to South Nation an undertaking which acknowledges that South Nation Conservation may conduct a site visit of the proposed severed and retained parcels in the spring of 2018.
7. That the applicants provide the Approval Authority of the City of Clarence-Rockland a Transfer/Deed of land conveying the severed land for use for the issuance of a Certificate of Consent.
8. That each condition be fulfilled and that the Consent Approval Authority of the City of Clarence-Rockland be notified in writing within one (1) year of the date of the Decision by the departments and/or agencies having imposed the said conditions.

#### **ADOPTÉE**

#### **5.1 B-CR-019-2017**

**Proposé par Charles Berlinguette  
Appuyé par Michel Bergeron**

QUE le Comité de dérogation approuve la demande d'autorisation soumise par Ronald Rochon et Nicole Rochon, dossier B-CR-019-2017, concernant la propriété décrite comme étant le 2029 chemin Clark;

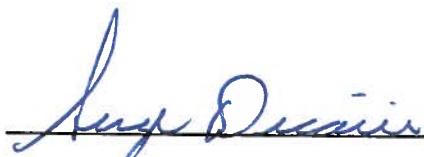
Sujette aux conditions suivantes :

1. Que le requérant fournit à la Cité de Clarence-Rockland deux copies originales en papier du plan de référence (plan d'arpentage) dûment enregistrées qui se conforment essentiellement à la demande B-CR-019-2017 telle qu'accordée ainsi qu'une copie en format PDF et DWG pour les Comtés unis de Prescott et Russell et la Cité de Clarence-Rockland. Ces plans sont à remettre directement aux agences ci-haut mentionnées.
2. Que le(s) requérant(s) remette(nt) à la Cité de Clarence-Rockland un montant représentant 5% de la valeur de la parcelle à être détachée pour fins de parc.

3. Que la façade du terrain soit réduite de 72 m à 60 m et que la profondeur soit agrandie de 67.5 m à 81 m, afin de conserver 20 m de façade sur la parcelle détachée.
4. Que l'arpenteur-géomètre embauché par le(s) requérant(s) détermine la largeur de l'emprise du chemin Clark et Claudette et si ladite emprise est inférieure à 20 mètres, qu'une bande de terrain d'une largeur égale à la dimension requise pour atteindre 10 mètres (mesurée à partir de la ligne centrale de l'emprise de chemin), longeant la partie du lot à être détachée au long du chemin soit transférée sans frais et sans encombre à la Cité de Clarence-Rockland. De plus, l'avocat du (des) requérant(s) devra procéder à l'enregistrement d'un règlement municipal dédiant cette partie de terrain public. Un frais devra être payé à la Cité de Clarence-Rockland pour la rédaction du règlement. Une copie du règlement enregistré doit être remise au Département des Services d'infrastructure de l'aménagement du territoire pour que la condition soit considérée comme étant remplie.
5. Que le(s) requérant(s) obtienne(nt) une modification au Règlement de Zonage 2016-10, à l'effet d'enlever le symbole d'aménagement différé sur la parcelle à être retenue.
6. Que le(s) requérant(s) fournisse(nt) à l'autorité approbatrice de la Cité de Clarence-Rockland une étude hydrogéologique et analyse du sol préparée par un professionnel qualifié, afin de démontrer que l'aquifère peut fournir une réserve d'eau viable à long terme et de qualité et quantité acceptables. L'étude doit aussi démontrer par voie de tests que les conditions du sol peuvent accommoder les effluents d'un champ septique et de sa surface de remplacement. L'étude sera complétée et sa révision et approbation seront donnée par la Conservation de la Nation Sud, aux frais du(des) requérant(s).
7. Que les demandeurs fournissent à la Conservation de la Nation Sud une lettre originale signée reconnaissant que tous les systèmes d'égout privé existants sont à plus de trois (3) mètres des lignes de propriété existantes et proposées.
8. Que le requérant fournisse à l'Autorité approbatrice de la Cité de Clarence-Rockland un Transfert/Acte de cession transférant le terrain divisé dans le but d'émettre un certificat d'autorisation.

9. Que chaque condition soit remplie et que l'Autorité approubatrice de la Cité de Clarence-Rockland en soit avisée par écrit pas plus tard qu'un (1) an après la date de l'avis de la décision par les départements

**ADOPTÉE**



Serge Dicaire Président



W Marie-Eve Bélanger Secrétaire-Trésorière





**CORPORATION OF THE  
CITY OF CLARENCE-ROCKLAND  
COMMITTEE OF ADJUSTMENT MEETING MINUTES**

April 25, 2018  
Council Chambers  
415 rue Lemay Street, Clarence Creek, Ont.

|                 |  |
|-----------------|--|
| <b>PRESENT:</b> | Serge Dicaire<br>Guy Desjardins<br>Marie-Eve Bélanger<br>Michel Levert<br>Malcolm Duncan<br>Charles Berlinguette<br>Michel Bergeron<br>Jean-Yves Lalonde |
| <b>ABSENT:</b>  | Sylvie Lalonde   |

**1. Opening of the meeting**

The Chair opens the meeting at 7:03 pm.

**2. Reading and Adoption of the agenda**

**Moved by Michel Bergeron**  
**Seconded By Charles Berlinguette**

THAT the agenda be adopted as presented.

**CARRIED**

**3. Pecuniary declarations**

none

**4. Adoption of the minutes**

**Moved by Michel Bergeron**  
**Seconded By Jean-Yves Lalonde**

That the minutes of March 12, 2018 be approved.

**CARRIED**

**5. Consent Applications**

**5.2 B-CR-001-2018**

**Moved by Michel Levert**

**Seconded By Michel Bergeron**

THAT the Committee of Adjustment approve the consent application submitted by Andre Sicard for 10378194 Canada Inc., file number B-CR-001-2018, concerning the property described as Part of lot 20, concession 4, part 1 on plan 50R10188 subject to the following conditions:

1. That the applicant provides to the City of Clarence-Rockland two original paper copies of a registered Reference Plan (plan of survey) that identifies the severance B-CR-001-2018 as approved by the committee, as well as one copy to be submitted electronically in PDF and DWG format directly to the United Counties of Prescott and Russell and to the City of Clarence-Rockland.
2. That a deed for the road right of way along the severed and retained parcels along County Road 2 be transferred free of encumbrances to the United Counties of Prescott and Russell for the fee of \$1.00 such that the road right of way of the south side of this road be widened so as to attain 13.11 metres in width (half of the minimum right of way).
3. That the lot area of the severed lot be enlarged to 0.7 acres or that the applicant provide to South Nation a scaled site plan by a qualified professional demonstrating how the lots will be serviced with private septic systems. The site plan must include structures, septic systems and replacement areas, wells and distances from the property lines, to the satisfaction of South Nation Conservation.
4. That the applicant provides to South Nation Conservation a written undertaking which acknowledges that South Nation Conservation may conduct a site visit of the proposed severed and retained parcels in the spring of 2018.
5. That the applicant provides to the Approval Authority of the City of Clarence-Rockland a Transfer/Deed of land conveying the severed land for use for the issuance of a Certificate of Consent.
6. That each condition be fulfilled and that the Consent Approval Authority of the City of Clarence-Rockland be notified in writing within

one (1) year of the date of the Decision by the departments and/or agencies having imposed the said conditions.

**CARRIED**

### **5.3 B-CR-002-2018**

Mr. Aimé Lepage asks questions about the severance. He asked if the house is already severed. Mr. Duncan explains that the house is already severed and that the request is to enlarge the property.

Mr. Lepage also inquired on the reason why the lot to be severed has an irregular shape. Mr. Giroux explains that there are buildings on the property and the land has grading issues.

**Moved by Jean-Yves Lalonde**

**Seconded By Michel Levert**

QUE le Comité de dérogation approuve la demande d'autorisation soumise par Richard Lavoie, dossier B-CR-002-2018, concernant la propriété décrite comme étant 3188 rue Champlain;

Sujette aux conditions suivantes :

1. Que le requérant fournisse à la Cité de Clarence-Rockland deux copies originales en papier du plan de référence (plan d'arpentage) dûment enregistrées qui se conforment essentiellement à la demande B-CR-002-2018 telle qu'accordée ainsi qu'une copie en format PDF et DWG pour les Comtés unis de Prescott et Russell et la Cité de Clarence-Rockland. Ces plans sont à remettre directement aux agences ci-haut mentionnées.
2. Qu'un acte de cession pour l'emprise du chemin longeant la partie du lot détaché et retenu le long du chemin de Comté numéro 8 soit transféré sans encombre aux Comtés unis de Prescott et Russell pour la somme de 1.00 \$ pour que l'emprise du côté est de ce même chemin soit élargie de façon à atteindre 13.11 mètres de largeur (moitié de l'emprise minimale).
3. Que l'entrée localisée au nord de l'entrée de la maison arborant l'adresse 3206 ch. Champlain soit éliminé à la satisfaction des Comtés unis de Prescott et Russell.
4. Que le demandeur fournisse à la Conservation de la Nation Sud une lettre signée reconnaissant que tous les systèmes d'égout privé existants sont à plus de trois (3) mètres des lignes de propriété existantes et proposées.

5. Que le demandeur et le(s) cessionnaire(s) fournissent à la Conservation de la Nation Sud une lettre reconnaissant que la Conservation de la Nation Sud peut effectuer une visite du site des parcelles détachée et retenue proposées au printemps 2018.
6. Que le requérant applique pour un permis pour la démolition des bâtiments accessoires sur le terrain détachée afin de respecter le Règlement de zonage, ou obtenir une modification au règlement de zonage afin de permettre les structures. La condition sera considérée remplie lorsque les dossiers ci-haut mentionnés seront fermés.
7. Que le requérant fournisse à l'autorité approuvatrice de la Cité de Clarence-Rockland
8. Une copie du Plan de renvoi ou de la description légale du bien fonds séparé et de l'acte ou l'instrument transférant le bien-fonds sépare au propriétaire de la propriété attenante au nord connue en tant que le 3188 rue Champlain de sorte qu'aucun nouveau lot n'est créé, conformément à l'alinéa (b) ci-dessous;
9. Une attestation officielle joint à l'acte/au transfert requis en vertu de l'alinéa (a) ci-dessus comptant la mention suivante :
10. « Les bien-fonds devant être séparés ont pour seule but l'ajout d'un lot aux bien-fonds attenants appartenant à (insérer le non) décrits comme NIP (numéro d'identification de la propriété) qui constitue les Parties (insérer les numéros) sur le Plan (insérer le numéro de plan), non pas pour la création d'un nouveau lot, et tout transfert, charge ou autre opération ultérieur(e) portant sur les biens-fonds devant être séparés est soumis au respect de l'article 50(3) ou de l'article 50(5) de la Loi sur l'aménagement du territoire, le cas échéant. Ni les biens-fonds à séparer, ni les biens-fonds attenants ne peuvent être transférés, chargés ou non autrement cédés dans le futur sans l'autre parcelle, sauf si un nouveau consentement est obtenu. Le Propriétaire doit faire en sorte que les biens-fonds attenants et que cette condition soit inscrite sur le registre des parcelles pour la parcelle consolidée comme restriction.
11. L'engagement d'un avocat autorisé à exercer le droit dans la province de l'Ontario, et en règle avec le Barreau du Haut-Canada, comme suit :
12. « En contrepartie de, et nonobstant, la délivrance du Certificat en vertu de l'article 50(12) de la Loi sur l'aménagement du territoire à l'égard de l'objet de la demande de consentement, je m'engage au nom du Propriétaire, dans les 10 jours après l'enregistrement sur le titre du document de transfert contenant la mention indiquée dans l'attestation officielle délivrée par le Comité de dérogation, de déposer une demande

de consolidation des parcelles, y compris le biens-fonds séparé (insérer le numéro de la partie du NIP) et le bien-fonds attenant (insérer le numéro de NIP). Cette consolidation de NIP vise à renforcer la stipulation de la Loi sur l'aménagement du territoire dans la condition décrite ci-dessus selon laquelle les deux parcelles ont fusionné dans le Titre et qu'elles ne peuvent être cédées séparément à l'avenir. Je m'engage également à transmettre une copie de la demande enregistrée de consolidation des parcelles et une copie des pages de résumé des parcelles consolidées au bureau du Comité dans les 21 jours après l'enregistrement de la demande de consolidation des parcelles. »

13. Que toute hypothèque sur la propriété soit libérée du terrain détaché et pour tout terrain à être ajouté à un lot avec un hypothèque, cette hypothèque sera étendue sur le terrain supplémentaire et que l'avocat fournisse un engagement écrit que la condition est remplie.
14. Que le requérant fournisse à l'Autorité approbatrice de la Cité de Clarence-Rockland un Transfert/Acte de cession transférant le terrain divisé dans le but d'émettre un certificat d'autorisation.
15. Que chaque condition soit remplie et que l'Autorité approbatrice de la Cité de Clarence-Rockland en soit avisée par écrit par plus tard qu'un (1) an après la date de l'avis de la décision par les départements ou les agences qui ont imposé la/les condition(s) respective(s).

**CARRIED**

## 5.5 B-CR-004-2018

Mr. Aimé Lepage is the owner of the adjacent property. He indicates that all the trees were cut. He also indicates that this request is for a sand pit.

Mr. Giroux indicated that the Counties accepted the severance request since the land is designed as a resource.

Mrs. Bélanger indicated to Mr. Lepage that the request is to sever a piece of land and not to approve a sand pit. A pit license must be obtained from the province and studies must be completed.

Mr. Lepage owns a sugar shack adjacent to the property and does not want sand to blow on his property.

Mr. Giroux indicates that the land is cultivated and drained. The pit is not adjacent to Mr. Lepage's property.

Mr. Giroux says that the condition in regards to the Environmental Study is not necessary at this time since the land will remain vacant. Once the land is developed as a sand pit, the study could be completed then.

Mrs. Bélanger indicated that the studies can be requested at the time of the pit license application but if there is no use proposed for the property, the study can be high level.

**Moved by Michel Bergeron**  
**Seconded By Guy Desjardins**

QUE le Comité de dérogation approuve la demande d'autorisation soumise par Richard Lavoie, dossier B-CR-004-2018, concernant la propriété décrite comme étant le 3210-3232 rue Champlain;

Sujette aux conditions suivantes :

1. Que le requérant fournisse à la Cité de Clarence-Rockland deux copies originales en papier du plan de référence (plan d'arpentage) dûment enregistrées qui se conforment essentiellement à la demande B-CR-004-2018 telle qu'accordée ainsi qu'une copie en format PDF et DWG pour les Comtés unis de Prescott et Russell et la Cité de Clarence-Rockland. Ces plans sont à remettre directement aux agences ci-haut mentionnées.
2. Qu'un acte de cession pour l'emprise du chemin longeant la partie du lot détaché et retenu le long du chemin de Comté numéro 8 soit transféré sans encombre aux Comtés unis de Prescott et Russell pour la somme de 1.00 \$ pour que l'emprise du côté est de ce même chemin soit élargie de façon à atteindre 13.11 mètres de largeur (moitié de l'emprise minimale).
3. Que le nombre d'entrées sur le terrain concerné (A et B) soit limité à un (1) soit, l'entrée rattachée à la sablière et que les autres entrées existantes sur le terrain concerné soient éliminées à la satisfaction des Comtés unis de Prescott et Russell.
4. Que le requérant fournisse à l'autorité approbatrice de la Cité de Clarence-Rockland une étude d'impact environnementale pour le boisé d'importance, corridor d'emplacement faunique et habitat de poisson, réalisé par un professionnel qualifié afin de démontrer que le morcellement n'aura aucun impact négatif sur les éléments naturels ou sur les fonctions écologiques pour lesquels le secteur est identifié. L'étude sera complétée par le requérant et sa révision complété par la Conservation de la Nation Sud, aux frais du requérant.

5. Que le requérant obtienne une modification au règlement de Zonage, afin de retirer les usages résidentiels sur le terrain détachée.
6. Que le demandeur fournisse à la Conservation de la Nation Sud une lettre signée reconnaissant que tous les systèmes d'égout privé existants sont à plus de trois (3) mètres des lignes de propriété existantes et proposées.
7. Que le demandeur et le(s) cessionnaire(s) fournissent à la Conservation de la Nation Sud une lettre reconnaissant que la Conservation de la Nation Sud peut effectuer une visite du site des parcelles détachée et retenue proposées au printemps 2018.
8. Que le requérant fournisse à l'autorité approbatrice de la Cité de Clarence-Rockland un Transfert/Acte de cession transférant le terrain divisé dans le but d'émettre un certain d'autorisation.
9. Que chaque condition soit remplie et que l'autorisation approbatrice de la Cité de Clarence-Rockland en soit avisée par écrit par plus tard qu'un (1) an après la date de l'avis de la décision par les départements ou les agences qui ont imposé la/les condition(s) respective(s)

**CARRIED**

## **5.6 B-CR-005-2018**

Mrs. Bélanger explains that the owner wishes to sell a part of the farmland. This request is the only possibility to do so since there was already 2 severances completed.

The owner has indicated that he would like to sever another property, however Mrs. Bélanger already indicated that it was not possible.

**Moved by Michel Levert**

**Seconded By Michel Bergeron**

QUE le Comité de dérogation approuve la demande d'autorisation soumise par Linda Morris pour Jamie Morris, dossier B-CR-005-2018, concernant la propriété décrite comme étant le 1149 chemin Russell;

Sujette aux conditions suivantes :

1. Que le requérant fournisse à la Cité de Clarence-Rockland deux copies originales en papier du plan de référence (plan d'arpentage) dûment enregistrées qui se conforment essentiellement à la demande B-CR-005-2018 telle qu'accordée ainsi qu'une copie en format PDF et DWG pour les Comtés unis de Prescott et Russell et la Cité de

Clarence-Rockland. Ces plans sont à remettre directement aux agences ci-haut mentionnées.

2. Qu'une des deux entrées existantes localisées sur le lot retenu (B) menant au chemin de Comté 2 soit éliminée à la satisfaction des Comtés unis de Prescott et Russell.
3. Qu'un acte de cession pour l'emprise du chemin longeant la partie du lot détaché et retenu le long du chemin de Comtés numéro 2 soit transféré sans encombre aux Comtés unis de Prescott et Russell pour la somme de 1.00 \$ pour que l'emprise du côté est de ce même chemin soit élargie de façon à atteindre 13.11 mètres de largeur (moitié de l'emprise minimale).
4. Que le propriétaire paye toutes taxes dues à la Cité de Clarence-Rockland et que, avant l'approbation finale par l'Autorité approbatrice de la Cité de Clarence-Rockland, le propriétaire fournisse une confirmation de ce paiement de toutes taxes en retard.
5. Que le requérant fournisse à l'autorité approbatrice de la Cité de Clarence-Rockland
6. Une copie du Plan de renvoie ou de la description légale du bien fonds séparé et de l'acte ou l'instrument transférant le bien-fonds sépare au propriétaire de la propriété attenante à l'est connue en tant que le partie du lot 20, concession 8 partie 4 sur le plan 50R-9486 chemin Legault de sorte qu'aucun nouveau lot n'est créé, conformément à l'alinéa (b) ci-dessous;
7. Une attestation officielle joint à l'acte/au transfert requis en vertu de l'alinéa (a) ci-dessus comptant la mention suivante :
8. « Les bien-fonds devant être séparés ont pour seule but l'ajout d'un lot aux bien-fonds attenants appartenant à (insérer le non) décrits comme NIP (numéro d'identification de la propriété) qui constitue les Parties (insérer les numéros) sur le Plan (insérer le numéro de plan), non pas pour la création d'un nouveau lot, et tout transfert, charge ou autre opération ultérieur(e) portant sur les biens-fonds devant être séparés est soumis au respect de l'article 50(3) ou de l'article 50(5) de la Loi sur l'aménagement du territoire, le cas échéant. Ni les biens-fonds à séparer, ni les biens-fonds attenants ne peuvent être transférés, chargés ou non autrement cédés dans le futur sans l'autre parcelle, sauf si un nouveau consentement est obtenu. Le Propriétaire doit faire en sorte que les biens-fonds attenants et que cette condition soit inscrite sur le registre des parcelles pour la parcelle consolidée comme restriction.

9. L'engagement d'un avocat autorisé à exercer le droit dans la province de l'Ontario, et en règle avec le Barreau du Haut-Canada, comme suit :
10. « En contrepartie de, et nonobstant, la délivrance du Certificat en vertu de l'article 50(12) de la Loi sur l'aménagement du territoire à l'égard de l'objet de la demande de consentement, je m'engage au nom du Propriétaire, dans les 10 jours après l'enregistrement sur le titre du document de transfert contenant la mention indiquée dans l'attestation officielle délivrée par le Comité de dérogation, de déposer une demande de consolidation des parcelles, y compris le biens-fonds séparé (insérer le numéro de la partie du NIP) et le bien-fonds attenant (insérer le numéro de NIP). Cette consolidation de NIP vise à renforcer la stipulation de la Loi sur l'aménagement du territoire dans la condition décrite ci-dessus selon laquelle les deux parcelles ont fusionné dans le Titre et qu'elles ne peuvent être cédées séparément à l'avenir. Je m'engage également à transmettre une copie de la demande enregistrée de consolidation des parcelles et une copie des pages de résumé des parcelles consolidées au bureau du Comité dans les 21 jours après l'enregistrement de la demande de consolidation des parcelles. »
11. Que toute hypothèque sur la propriété soit libérée du terrain détaché et pour tout terrain à être ajouté à un lot avec un hypothèque, cette hypothèque sera étendue sur le terrain supplémentaire et que l'avocat fournisse un engagement écrit que la condition est remplie.
12. Que le requérant fournisse à l'Autorité approbatrice de la Cité de Clarence-Rockland un Transfert/Acte de cession transférant le terrain divisé dans le but d'émettre un certificat d'autorisation.
13. Que chaque condition soit remplie et que l'Autorité approbatrice de la Cité de Clarence-Rockland en soit avisée par écrit par plus tard qu'un (1) an après la date de l'avis de la décision par les départements ou les agences qui ont imposé la/les condition(s) respective(s).

**CARRIED**

#### **5.4 B-CR-003-2018**

Mr. Desjardins indicated that the consolidation is with 1225 du Lac and not with 1255 du Lac. The report mentions 1255 du Lac.

**Moved by Guy Desjardins**  
**Seconded By Charles Berlinguette**

THAT the Committee of Adjustment approve the consent application submitted by Suzanne Simard, file number B-CR-003-2018, concerning the property described as 1188 du Lac Road, subject to the following conditions:

1. That the applicant provide the City of Clarence-Rockland two original copies of a registered Reference Plan (plan of survey) that identifies the severance B-CR-003-2018 approved by the committee, as well as one copy to be submitted electronically in DWG and PDF format directly to the United Counties of Prescott and Russell and a PDF copy to the City of Clarence-Rockland. The plan will identify the location of the accessory building closest to the proposed rear property line to ensure that it will be set back at a minimum distance of 1.2 meters.
2. That the applicant obtain an amendment to Zoning By-law No. 2016-10 for the retained parcel in order to prohibit residential uses and permit agricultural uses on a lot having less than 40.5 hectares. The condition will be considered fulfilled once the above noted files are closed and the appeal period is over.
3. That the applicant applies for a permit to demolish the farm buildings in order to respect the Zoning by-law or the applicant must obtain a Zoning by-law Amendment to permit the structures. The condition will be considered fulfilled once the above noted files are closed and the appeal period is over.
4. That the Ontario Land Surveyor retained by the applicants determine the width of the road right-of-way presently in place along du Lac Road and where such right-of-way is less than 20 meters that a parcel of land representing the missing portion required to achieve a width of 10 meters (measured from the centre line of the road right-of-way) along with the frontage of the severed and retained parcels be transferred to the City of Clarence-Rockland free of encumbrances. In addition, the lawyer of the applicant must register a by-law dedicating the land as public. Fees will need to be paid to the City of Clarence-Rockland for the preparation of the by-law. A copy of the registered by-law must be sent to the Infrastructure and Planning Department in order for the condition to be considered as fulfilled.
5. That the landowner provides to South Nation Conservation a written undertaking which acknowledges that the proposed property lines must be at a minimum clearing distance of three (3) metres from all existing private sewage systems.

6. That the applicant provides to South Nation an undertaking which acknowledges that South Nation Conservation may conduct a site visit of the proposed severed and retained parcels in the spring of 2018.
7. That the applicants provide the Approval Authority of the City of Clarence-Rockland a Transfer/Deed of land conveying the severed land for use for the issuance of a Certificate of Consent.
8. That each condition be fulfilled and that the Consent Approval Authority of the City of Clarence-Rockland be notified in writing within one (1) year of the date of the Decision by the departments and/or agencies having imposed the said conditions.

**CARRIED**

#### **5.1 B-CR-019-2017**

**Moved by Charles Berlinguette  
Seconded By Michel Bergeron**

QUE le Comité de dérogation approuve la demande d'autorisation soumise par Ronald Rochon et Nicole Rochon, dossier B-CR-019-2017, concernant la propriété décrite comme étant le 2029 chemin Clark;

Sujette aux conditions suivantes :

1. Que le requérant fournit à la Cité de Clarence-Rockland deux copies originales en papier du plan de référence (plan d'arpentage) dûment enregistrées qui se conforment essentiellement à la demande B-CR-019-2017 telle qu'accordée ainsi qu'une copie en format PDF et DWG pour les Comtés unis de Prescott et Russell et la Cité de Clarence-Rockland. Ces plans sont à remettre directement aux agences ci-haut mentionnées.
2. Que le(s) requérant(s) remette(nt) à la Cité de Clarence-Rockland un montant représentant 5% de la valeur de la parcelle à être détachée pour fins de parc.
3. Que la façade du terrain soit réduite de 72 m à 60 m et que la profondeur soit agrandie de 67.5 m à 81 m, afin de conserver 20 m de façade sur la parcelle détachée.
4. Que l'arpenteur-géomètre embauché par le(s) requérant(s) détermine la largeur de l'emprise du chemin Clark et Claudette et si ladite emprise est inférieure à 20 mètres, qu'une bande de terrain d'une largeur égale à la dimension requise pour atteindre 10 mètres (mesurée à partir de la ligne centrale de l'emprise de chemin), longeant la partie du lot à être détachée

au long du chemin soit transférée sans frais et sans encombre à la Cité de Clarence-Rockland. De plus, l'avocat du (des) requérant(s) devra procéder à l'enregistrement d'un règlement municipal dédiant cette partie de terrain public. Un frais devra être payé à la Cité de Clarence-Rockland pour la rédaction du règlement. Une copie du règlement enregistré doit être remise au Département des Services d'infrastructure de l'aménagement du territoire pour que la condition soit considérée comme étant remplie.

5. Que le(s) requérant(s) obtienne(nt) une modification au Règlement de Zonage 2016-10, à l'effet d'enlever le symbole d'aménagement différé sur la parcelle à être retenue.

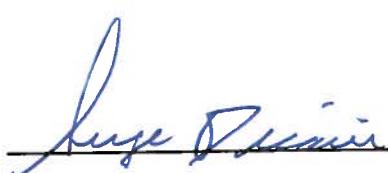
6. Que le(s) requérant(s) fournisse(nt) à l'autorité approbatrice de la Cité de Clarence-Rockland une étude hydrogéologique et analyse du sol préparée par un professionnel qualifié, afin de démontrer que l'aquifère peut fournir une réserve d'eau viable à long terme et de qualité et quantité acceptables. L'étude doit aussi démontrer par voie de tests que les conditions du sol peuvent accommoder les effluents d'un champ septique et de sa surface de remplacement. L'étude sera complétée et sa révision et approbation seront donnée par la Conservation de la Nation Sud, aux frais du(des) requérant(s).

7. Que les demandeurs fournissent à la Conservation de la Nation Sud une lettre originale signée reconnaissant que tous les systèmes d'égout privé existants sont à plus de trois (3) mètres des lignes de propriété existantes et proposées.

8. Que le requérant fournisse à l'Autorité approbatrice de la Cité de Clarence-Rockland un Transfert/Acte de cession transférant le terrain divisé dans le but d'émettre un certificat d'autorisation.

9. Que chaque condition soit remplie et que l'Autorité approbatrice de la Cité de Clarence-Rockland en soit avisée par écrit pas plus tard qu'un (1) an après la date de l'avis de la décision par les départements

**CARRIED**



Serge Dicaire President



W Marie-Eve Bélanger Secretary  
Treasurer



## RAPPORT N° LOI-05-03-2018.

|                     |   |
|---------------------|---|
| <b>Date</b>         | Le 1er mai 2018   |
| <b>Soumis par</b>   | Pierre Boucher  |
| <b>Objet</b>        | Politique du Service de garderie<br>(remboursement de frais de service) |
| <b># du dossier</b> | PO5 Gar   |

### 1) NATURE / OBJECTIF :

Demande de remboursement des frais de garderies suite à la panne électrique due au verglas du 15 et 16 avril 2018.

### 2) DIRECTIVE/POLITIQUE ANTÉCÉDENTE :

Il n'y a aucune mention dans la politique des Comptes Clients qui concerne une interruption de service dû à la météo ou autre et à notre connaissance, nous n'avons jamais vécu une situation de cette ampleur auparavant.

### 3) RECOMMANDATION DU SERVICE:

**ATTENDU QUE** les Services communautaires ont reçu une demande de quatre parents demandant un remboursement de frais pour les journées de Service non rendu dû à la fermeture de garderies due au verglas de la mi-avril 2018; et

**ATTENDU QUE** le Service doit tenir compte des restrictions budgétaires dont le Service de Garderies doit faire face pour l'année 2018; et

**ATTENDU QUE** le Service recommande au conseil municipal de ne pas déroger de l'entente de Service en place; et

**QU'IL SOIT RÉSOLU** que le conseil municipal refuse les demandes de remboursements des frais de garde pour les journées visées par l'annulation du service de Garderies, tel que recommandé.

**WHEREAS** the Community Services received a request from four parents asking a reimbursement of daycare fees for the services that were not rendered due to the fact of the closing of the daycares for the ice storm of mid-April 2018; and

**WHEREAS** the Service must take into account the budgetary restrictions that the Daycare Services faces for the year 2018; and

**WHEREAS** the Service recommends to Municipal Council not to depart from the existing service agreement; and

**BE IT RESOLVED** that Municipal Council hereby refuses the request for the reimbursement of the daycare fees for the days that were cancelled of the daycare services, as recommended.

#### 4) **HISTORIQUE :**

Nous avons eu une panne d'Hydro majeure du 16 au 18 avril 2018, qui a paralysé les opérations des entreprises dans plusieurs secteurs de la Cité de Clarence-Rockland. Le Service de Garderies a dû annuler les services de garde offerts dans les écoles de ½ journée à 2 jours ½, selon les secteurs affectés, afin d'assurer la sécurité et le bien-être des enfants et de son personnel.

Nous avons reçu quatre demandes de clients qui veulent l'annulation des frais de garde pour la durée de la fermeture de la garderie.

#### **Entente de Service :**

Chaque client a rempli une entente de service qui stipule :

1. *B) Le parent dont l'enfant fréquente le service de garde parascolaire devra compléter la section « PARASCOLAIRE » du formulaire d'entente de service. Le parent cochera les services qu'il réserve pour une durée de 12 mois, soit du 1<sup>er</sup> juillet au 30 juin, signera l'Entente et sera lié à cette Entente, nonobstant du service qu'il utilisera pendant la durée de l'Entente.*
  
1. *E) Il n'y a pas d'option de service différent pour les groupes bambins et préscolaires puisque nous devons maximiser les places disponibles de 5 jours/semaine, vu les places limitées que nous avons dans les garderies.*

#### 5) **DISCUSSION :**

Il est évident que le Service n'avait aucun contrôle sur cet évènement météorologique ni de la durée de l'interruption.

Le Service doit quand même assumer les frais opérationnels tels que; personnels (syndiquer), temps supplémentaire pour faire les appels d'annulations du service, l'administration, perte de nourritures entre autres.

**6) CONSULTATION :**

N/A

**7) RECOMMANDATION OU COMMENTAIRES DU COMITÉ :**

N/A

**8) IMPACT FINANCIER (monétaire/matériaux/etc.):**

Advenant que le conseil demande au Service de déroger de l'entente de Service en place, une somme de **13 431.06 \$** sera nécessaire afin de rembourser les parents sous entente actuelle.

L'Annexe (A) pour l'analyse des frais doit être considéré si le Conseil prend la décision de rembourser la clientèle telle que demandé.

**9) IMPLICATIONS LÉGALES :**

N/A

**10) GESTION DU RISQUE (RISK MANAGEMENT) :**

Lorsque nous considérons la demande des clients, nous devons tenir compte des restrictions budgétaires dont le Service de Garderies doit faire face pour l'année 2018.

**11) IMPLICATIONS STRATÉGIQUES :**

N/A

**12) DOCUMENTS D'APPUI:**

ANNEXE « A » - Analyse de remboursement des frais



| <b>Évaluation des fermetures des garderies pour le verglas du 16 au 18 avril 2018</b> |              |                  |               |                 |                                     |             |
|---|--------------|------------------|---------------|-----------------|-------------------------------------|-------------|
| Date 30/04/18   |              | 16-17-18 /04     |               |                 |                                     |             |
| Garderies   |              | Nombre d'enfants | Taux par jour | Nombre de jours | Total de remboursement par garderie |             |
| <b>Hammond</b>  | Bambin       | 8                | 46.9          | 0.5             | \$ 187.60                           | \$ 1,241.23 |
|   | Préscolaire  | 15               | 45.15         | 0.5             | \$ 338.63                           |             |
| <b>AM/PM</b>  | Parascolaire | 58               | 20            | 0.5             | \$ 580.00                           |             |
| <b>AM ou PM</b>   | Parascolaire | 18               | 15            | 0.5             | \$ 135.00                           |             |
| <b>Bourget</b>  |              |                  |               |                 |                                     |             |
| <b>AM/PM</b>  | Parascolaire | 44               | 20            | 2.5             | \$ 2,200.00                         | \$ 3,100.00 |
| <b>AM ou PM</b>   | Parascolaire | 24               | 15            | 2.5             | \$ 900.00                           |             |
| <b>St-Pascal</b>  |              |                  |               |                 |                                     |             |
| <b>AM/PM</b>  | Parascolaire | 10               | 20            | 2.5             | 500                                 | \$ 575.00   |
| <b>AM ou PM</b>   | Parascolaire | 2                | 15            | 2.5             | 75                                  |             |
| <b>Clarence Creek</b>   | Bambin       | 3                | 46.9          | 0.5             | \$ 70.35                            |             |
|   | Préscolaire  | 8                | 45.15         | 0.5             | \$ 180.60                           |             |
| <b>AM/PM</b>  | Parascolaire | 28               | 20            | 0.5             | \$ 280.00                           | \$ 640.60   |
| <b>AM ou PM</b>   | Parascolaire | 24               | 15            | 0.5             | \$ 180.00                           |             |
| <b>St-Patrick</b>   | Bambin       | 9                | 46.9          | 0.5             | \$ 211.05                           |             |
|   | Préscolaire  | 8                | 45.15         | 0.5             | \$ 180.60                           |             |
| <b>AM/PM</b>  | Parascolaire | 46               | 20            | 0.5             | \$ 460.00                           | \$ 1,114.15 |
| <b>AM ou PM</b>   | Parascolaire | 11               | 15            | 0.5             | \$ 82.50                            |             |
| <b>Carrefour</b>  | Bambin       | 10               | 46.9          | 1.5             | \$ 703.50                           |             |
|   | Préscolaire  | 30               | 45.15         | 1.5             | \$ 2,031.75                         |             |
| <b>AM/PM</b>  | Parascolaire | 71               | 20            | 1.5             | \$ 2,130.00                         | \$ 5,090.25 |
| <b>AM ou PM</b>   | Parascolaire | 10               | 15            | 1.5             | \$ 225.00                           |             |
| <b>Rockland Pub.</b>  |              |                  |               |                 |                                     |             |
| <b>AM/PM</b>  | Parascolaire | 17               | 20            | 1.5             | \$ 510.00                           | \$ 960.00   |
| <b>AM ou PM</b>   | Parascolaire | 20               | 15            | 1.5             | \$ 450.00                           |             |
| <b>Ste-Trinité</b>  | Bambin       | 14               | 46.9          | 0.5             | \$ 328.30                           |             |
|   | Préscolaire  | 24               | 45.15         | 0.5             | \$ 541.80                           |             |
| <b>AM/PM</b>  | Parascolaire | 115              | 20            | 0.5             | \$ 1,150.00                         | \$ 4,067.60 |
| <b>AM ou PM</b>   | Parascolaire | 145              | 15            | 0.5             | \$ 1,087.50                         |             |
| <b>Sous Total</b>   |              |                  |               |                 | \$ 16,788.83                        |             |
| <b>Parents subventionnés (20 %)</b>   |              |                  |               |                 | \$ 3,357.77                         | 0.2         |
| <b>Total des remboursements</b>   |              |                  |               |                 | \$ 13,431.06                        |             |





## RAPPORT N° AMÉ-18-32-R

|                     |  |
|---------------------|--|
| <b>Date</b>         | 01/05/2018   |
| <b>Soumis par</b>   | Claire Lemay   |
| <b>Objet</b>        | Démission d'un membre du Comité consultatif en environnement |
| <b># du dossier</b> | C00 - Comité consultatif en environnement                    |

### 1) **NATURE / OBJECTIF :**

Le but de ce rapport est de présenter au Conseil municipal la démission de M. François Lalonde du Comité consultatif en environnement.

### 2) **DIRECTIVE/POLITIQUE ANTÉCÉDENTE :**

S/O

### 3) **RECOMMANDATION DU SERVICE:**

THAT Municipal Council accept the resignation of Mr. François Lalonde from the Environmental Advisory Committee.

QUE le Conseil municipal accepte la démission de M. François Lalonde du Comité consultatif en environnement.

### 4) **HISTORIQUE :**

S/O

### 5) **DISCUSSION :**

M. François Lalonde a soumis une lettre de démission au Comité consultatif en environnement par courriel le 16 avril 2018. M. Lalonde indique qu'il ne pourra plus se présenter aux réunions du Comité à cause d'une modification à son horaire de travail.

### 6) **CONSULTATION :**

S/O

### 7) **RECOMMANDATION OU COMMENTAIRES DU COMITÉ :**

S/O

### 8) **IMPACT FINANCIER (monétaire/matériaux/etc.):**

S/O

### 9) **IMPLICATIONS LÉGALES :**

S/O

### 10) **GESTION DU RISQUE (RISK MANAGEMENT) :**

S/O

11) **IMPLICATIONS STRATÉGIQUES :**

S/O

12) **DOCUMENTS D'APPUI:**

Lettre de démission de François Lalonde

**From:** Lalonde, François  
**To:** [Claire Lemay](#); [Carl Grimard](#); [Carl Grimard](#); [Farah Florestant \(fafouth@yahoo.com\)](#); [Lise Dallaire](#); [Marie-Eve Belanger](#); [Mario Zanth](#); [Kristine Veaudry](#)  
**Subject:** Re: Ordre du jour - réunion du Comité consultatif en environnement du 18 avril 2018  
**Date:** April-16-18 3:00:42 PM

---

Bonjour Claire

Mon horaire a l'ouvrage a changé pour la prochaine année qui veux dire qu'il va falloir que je quitte ma position au sein du Comité. Je vais travailler chaque jour de semaine jusqu'à 20:30 donc je vais être absent pour toute les réunions.

Merci beaucoup pour l'opportunité de faire partie du Comité de l'Environement de Clarence-Rockland.

Bonne journée.

Francois Lalonde

On Mon, Apr 16, 2018 at 9:27 AM -0400, "Kristine Veaudry" <[k\\_veaudry@yahoo.ca](mailto:k_veaudry@yahoo.ca)> wrote:

Bonjour à tous,

Voici la liste de sujets/priorités (basée sur le sondage de 2013) pour nos discussions sous l'article #6 de l'ordre du jour.

- Qualité de l'eau (e.g. protection des cours d'eau, qualité de l'eau potable)
- Aménagement des espaces verts (e.g. Parc du Moulin, sentiers dans la nature, développement durable)
- Protection des arbres (e.g. coupe à blanc)
- Réduire/Réutiliser/Recyclager (e.g. réduction de déchets – autre endroit pour déposer des articles vs. le dépotoir, réduction de consommation d'électricité, compostage)

Merci,

Kristine

On Friday, April 13, 2018 1:58 PM, Claire Lemay <[clemay@clarence-rockland.com](mailto:clemay@clarence-rockland.com)> wrote:

Bonjour à tous,

Voir ci-jointe l'ordre du jour pour la prochaine rencontre du Comité consultative en environnement. J'inclus aussi pour votre information et révision, le procès-verbal de la dernière

réunion. Si vous voulez ajouter des items à la liste ou suggérer des modifications au procès-verbal, veuillez me contacter.

Merci – à la semaine prochaine,

Claire Lemay, MCIP, RPP

Urbaniste municipale | Municipal Planner

Service de l'aménagement du territoire | Planning Services

Cité de | City of Clarence-Rockland

1560 rue Laurier Street

Rockland, Ontario K4K 1P7

(613) 446-6022 poste/ext 2267

Sans frais pour la région (distributel) Toll free for the region (Distributel) 613-237-7000

Télécopieur | Facsimile 613-446-1497

[clemay@clarence-rockland.com](mailto:clemay@clarence-rockland.com)

[www.clarence-rockland.com](http://www.clarence-rockland.com)

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## REPORT N° FIN2018-019

|                     |   |
|---------------------|---|
| <b>Date</b>         | 14/05/2018  |
| <b>Submitted by</b> | Carole Normand  |
| <b>Subject</b>      | Tax Reduction under Sections 357 & 358 of the Municipal Act |
| <b>File N°</b>      | F23 Write-Off   |

### 1) **NATURE/GOAL :**

In accordance with sections 357 & 358 of the Municipal Act, Council is required to approve of refunds, reductions or cancellations of taxes.

### 2) **DIRECTIVE/PREVIOUS POLICY :**

N/A

### 3) **DEPARTMENT'S RECOMMENDATION :**

**BE IT RESOLVED THAT** Council hereby adopts tax reductions in the amount of \$11,300, City's share, being applications under sections 357 & 358 of the Ontario Municipal Act, against all lands concerned, as described in Schedule "A" to Report No. FIN2018-019.

**QU'IL SOIT RÉSOLU QUE** le Conseil adopte les réductions de taxes au montant de 11 300 \$, étant la part de la Cité Clarence-Rockland, en vertu des sections 357 & 358 de la *Loi sur les municipalités de l'Ontario*, contre les propriétés foncières décrites dans la cédule « A » du rapport numéro FIN2018-019.

### 4) **BACKGROUND :**

Council have been receiving these reports and under the Municipal, Council is required to approve of the Tax write-offs under section 357 & 358.

### 5) **DISCUSSION :**

Staff will report on an as needed basis on tax write-offs.

### 6) **CONSULTATION:**

N/A

### 7) **RECOMMENDATIONS OR COMMENTS FROM COMMITTEE/ OTHER DEPARTMENTS :**

N/A

8) **FINANCIAL IMPACT (expenses/material/etc.):**

The following summarizes the write-off budget:

The City's budget for tax write-offs was approved for 2018 at \$125,000. As of May 14th 2018, the City has \$29,108 in write-off charges. The City's share in this report is of \$11,300. This additional write-off will not exceed the approved budget

9) **LEGAL IMPLICATIONS :**

N/A

10) **RISK MANAGEMENT :**

N/A

11) **STRATEGIC IMPLICATIONS :**

N/A

12) **SUPPORTING DOCUMENTS:**

Schedule « A » Tax Reduction under Sections 357 & 358 of the Municipal Act.

| ANNEXE "A"   |                    |               |      |        |               |             |               |           |             |                |                         |
|--|--------------------|---------------|------|--------|---------------|-------------|---------------|-----------|-------------|----------------|-------------------------|
| MUNICIPALITY OF CLARENCE-ROCKLAND                            |                    |               |      |        |               |             |               |           |             |                |                         |
| FILE # F23 W/RITE-OFFS                                       |                    |               |      |        |               |             |               |           |             |                |                         |
| TAX REDUCTION UNDER SECTION 357 AND 358 OF THE MUNICIPAL ACT |                    |               |      |        |               |             |               |           |             |                |                         |
| TAX ROLL   | MUN. ADDRESS       | APPLICATION # | YEAR | # DAYS | OLD TAX CLASS | CVA         | NEW TAX CLASS | CVA       | CVA CHANGE  | ADJ AMOUNT MUN | REASON                  |
| 016-003-03100  | 2141 PILON         | 2017-45       | 2018 | 365    | FT            | (566,350)   | FT            | 532,102   | (34,248)    | -56.54         | DEMOLITION              |
|  |                    |               |      | 365    | RT            | 92,150      | RT            | 8,261     | (83,889)    | -554.01        |                         |
| 016-004-00250  | 1131 BRAZEAU       | 2018-16       | 2018 | 365    | CT            | (28,850)    | CT            | -         | (28,850)    | -274.55        | CHANGE IN CLASS         |
|  |                    |               |      | 365    | RT            | 190,150     | RT            | 218,996   | 28,846      | 190.50         |                         |
| 016-004-04610  | 2457 LALONDE       | 2017-41       | 2018 | 365    | CF            | (123,000)   | CF            | -         | (123,000)   | -1170.53       | CHANGE IN CLASS C-R     |
|  |                    |               |      | 365    | E             | 0           | E             | 123,000   | 123,000     | 0.00           |                         |
| 016-004-05550  | 3503 CHAMPLAIN     | 2018-07       | 2017 | 365    | CT            | (26,325)    | CT            | -         | (26,325)    | -248.26        | CHANGE IN CLASS         |
|  |                    |               |      | 365    | RT            | (224,250)   | RT            | 250,997   | 26,747      | 175.05         |                         |
|  |                    | 2018-08       | 2018 | 365    | CT            | (26,750)    | CT            | -         | (26,750)    | -254.57        | CHANGE IN CLASS         |
|  |                    |               |      | 365    | RT            | (224,250)   | RT            | 250,997   | 26,747      | 176.64         |                         |
| 016-004-08000  | CLARENCE CON 4 E   | 2018-15       | 2018 | 327    | FT            | (262,500)   | FT            | -         | (262,500)   | -388.27        | UCPR PURCHASE           |
|  | PT OT 24 & 25      |               |      |        | E             | -           | E             | 415,000   | 415,000     | 0.00           |                         |
| 016-005-03902  | 2212 CHAMPLAIN     | 2018-09       | 2016 | 136    | RT            | (225,000)   | RT            | 87,000    | (138,000)   | -329.40        | DEMOLITION              |
|  |                    | 2018-10       | 2017 | 365    | RT            | (226,000)   | RT            | 88,250    | (137,750)   | -901.51        | DEMOLITION              |
|  |                    | 2018-11       | 2018 | 365    | RT            | -227000     | RT            | 89,500    | (137,500)   | -908.06        | DEMOLITION              |
| 016-009-04400  | 669 LACROIX        | 2018-13       | 2017 | 33     | RT            | -199000     | RT            | 59,000    | (140,000)   | -82.84         | DEMOLITION              |
|  |                    | 2018-14       | 2018 | 365    | RT            | -199000     | RT            | 59,000    | (140,000)   | -924.57        | DEMOLITION              |
| 021-001-01713  | 109 DORINA SARAZIN | 2018-06       | 2018 | 351    | XT            | -320066     | XT            | -         | (320,066)   | -2929.07       | CHANGE IN CLASS         |
|  |                    |               |      | 351    | RT            | 0           | RT            | 332,665   | 332,665     | 2112.68        |                         |
| 021-001-01806  | 112 DORINA SARAZIN | 2017-42       | 2017 | 18     | XT            | -317,396    | XT            | 0         | (317,396)   | -147.61        | CHANGE IN CLASS         |
|  |                    |               |      | 18     | RT            | 0           | RT            | 336,738   | 336,738     | 108.68         |                         |
|  |                    | 2018          | 2018 | 365    | XT            | -327,597    | XT            | 0         | (327,597)   | -3117.57       |                         |
|  |                    |               |      | 365    | RT            | 0           | RT            | 340,492   | 340,492     | 2248.64        |                         |
| 2100118100   | 763 GIROUX         | 2018-20       | 2018 | 265    | RT            | -463,000    | RT            | 145,405   | (317,595)   | -1522.79       | DEMOLITION              |
|  |                    |               |      |        |               |             |               |           |             |                |                         |
| 021-003-22500  | 2538 WOODS         | 2018-17       | 2015 | 184    | RT            | -267,000    | RT            | 153,000   | -114000     | -378.15        |                         |
|  |                    | 2018-18       | 2016 | 365    | RT            | -267,000    | RT            | 153,000   | (114,000)   | -730.30        | DEMOLITION              |
|  |                    | 2018-19       | 2017 | 365    | RT            | -247,000    | RT            | 136,000   | (111,000)   | -726.45        |                         |
| 021-003-22600  | 2514 WOODS         | 2017-46       | 2017 | 19     | RT            | -232000     | RT            | 136000    | -96000      | -32.70         | REDUCTION IN ASSESSMENT |
|  |                    | 2017-47       | 2018 | 365    | RT            | -232000     | RT            | 136000    | (96,000)    | -633.99        |                         |
|  |                    |               |      |        |               | (4,949,034) |               | 4,051,403 | (1,462,231) | (11,300)       |                         |





## RAPPORT N° LOI2018-04-03

|                     |   |
|---------------------|---|
| <b>Date</b>         | 04/04/2018  |
| <b>Soumis par</b>   | Jean-Luc Jubinville                               |
| <b>Objet</b>        | Projet de réaménagement – Aréna Jean-Marc Lalonde |
| <b># du dossier</b> | A19 JML   |

### 1) NATURE / OBJECTIF :

L'objectif de ce rapport est de présenter et de faire approuver le plan concept du projet de réaménagement de l'aréna Jean-Marc Lalonde (JML). Une fois le plan concept du projet de réaménagement approuvé par le conseil municipal, les Services communautaires pourront procéder à la conception des plans et devis officiels.

### 2) DIRECTIVE/POLITIQUE ANTÉCÉDENTE :

Lors du processus budgétaire 2018, le conseil municipal a approuvé une somme de 110 000\$ afin de concevoir les plans et devis du projet de réaménagement de l'aréna JML.

### 3) RECOMMANDATION DU SERVICE:

**QUE** le comité plénier recommande au conseil municipal d'approuver le plan concept de réaménagement de l'aréna Jean-Marc Lalonde tel que présenté dans le rapport LOI2018-04-03; et que

**QUE** le comité plénier recommande au conseil municipal de mandater les Services communautaires de procéder à la conception des plans et devis pour le projet de réaménagement de l'aréna Jean-Marc Lalonde selon le plan concept du projet de réaménagement présenté dans le rapport LOI2018-04-03, tel que recommandé;

**THAT** the committee of the whole recommends that municipal council approves the Jean-Marc Lalonde Arena reorganization concept plan as presented in the report LOI2018-04-03; and

**THAT** the committee of the whole recommends that municipal council mandates the Community Services to proceed with the conception of the plans and specifications for the Jean-Marc Lalonde reorganization project as per the concept plan presented in the report LOI2018-04-03, as recommended;

#### 4) **HISTORIQUE :**

Les faits mentionnés ci-dessous exposent de façon chronologique les étapes ayant menées au présent rapport :

- **Été 2011** – Fin de la construction de l'aréna de Clarence-Rockland
- **Avril 2011** – Fermeture du système de réfrigération de l'aréna Jean-Marc Lalonde
- **Novembre 2012** – Résolution du conseil municipal afin de débuter le processus de vente ou de location de l'aréna Jean-Marc Lalonde
- **Décembre 2014** – Résolution du conseil municipal afin d'arrêter le processus de vente ou de location de l'aréna Jean-Marc Lalonde
- **Janvier 2017** – Embauche d'une tierce partie afin de faire une évaluation de la pertinence de l'aréna JML et du garage des Services communautaires
- **Août 2017** – Présentation de l'étude de la pertinence des édifices aux membres du conseil municipal
- **Novembre 2017** – Le conseil municipal approuve une somme de 110 000\$ afin de procéder à la conception des plans et devis du projet de réaménagement de l'aréna JML
- **Avril 2018** – Les Services communautaires présentent le plan concept du projet de réaménagement de l'aréna JML au conseil municipal afin d'obtenir leur approbation

#### 5) **DISCUSSION :**

**Plan concept – Annexe :** Un plan concept est annexé à ce rapport afin de permettre aux membres du conseil de visuellement comprendre les impacts des modifications proposées. Les trois plans suivants ont été annexés :

- A01 – Disposition / Utilisation existante
- A02 – Disposition / Utilisation proposée – 1<sup>er</sup> étage
- A03 – Disposition / Utilisation proposée – 2<sup>e</sup> étage

**Fondement du plan concept :** À l'intérieur du mandat de l'étude sur la pertinence des bâtiments effectuée à l'été 2017, l'administration a demandé à ce que les experts dans le domaine présentent la solution la plus réaliste considérant les réalités de la Cité de Clarence-Rockland (p.ex., besoin de la population, réalités financières, etc.) Les Services communautaires ont pris cette option afin de créer le plan concept retrouvé à l'annexe A. Voici donc en résumer la solution réaliste

proposée par l'étude et représentée dans le plan concept :

Item #1 - Surface glacée - Aréna JML :

|                      |   |
|----------------------|---|
| <u>ACTION :</u>      | - Démantèlement de façon permanente du système de réfrigération   |
| <u>EXPLICATION :</u> | Selon les données recueillies, il n'y a aucun besoin pour une surface de glace supplémentaire pour la Cité de Clarence-Rockland à court ou moyen terme. L'investissement pour remettre en marche le système de réfrigération selon les normes actuelles serait extrêmement élevé. |

Item #2 - Surface de béton:

|                      |  |
|----------------------|--|
| <u>ACTION :</u>      | <ul style="list-style-type: none"> <li>- Fournir un environnement propice à tous les sports qui sont présentement pratiqués sur la surface de béton.</li> <li>- Encourager/Maximiser l'utilisation de la surface de béton</li> <li>- Discuter avec le conseil scolaire afin d'en venir à une entente pour l'utilisation de la surface (Possibilité de revenue)</li> <li>- Discuter avec le YM-YWCA afin d'encourager la mise sur pieds de nouveaux programmes sur la surface de béton</li> </ul> |
| <u>EXPLICATION :</u> | La Cité ne possède aucune autre surface multifonctionnelle de grande taille pouvant opérer à l'année à l'intérieur de la Cité de Clarence-Rockland. Il est donc important de garder ce service à la population tout en améliorant la qualité du service offert.  |

Item #3 - Transfert – Garage des Services communautaires:

|                      |  |
|----------------------|--|
| <u>ACTION :</u>      | <ul style="list-style-type: none"> <li>- Transfert des opérations du garage des Services communautaires à l'aréna JML</li> <li>- Transformation d'une partie de l'aréna JML sous forme de garage et d'entrepôt</li> <li>- Transformation de la cours arrière et d'une partie du stationnement de l'aréna JML en espace clôturée</li> </ul> |
| <u>EXPLICATION :</u> | Ce changement adresses tous les défis actuels et futurs du garage des Services communautaires  |

Item #4 - Transfert - Centre d'aide:

|               |   |
|---------------|---|
| ACTION :      | <ul style="list-style-type: none"> <li>- Transfert des opérations du centre d'aide dans la salle Paul-Guy Lalonde de l'aréna JML</li> <li>- Installation d'un ascenseur de service à la salle Paul-Guy Lalonde afin de rendre la salle accessible</li> <li>- Utilisation d'une partie du stationnement pour les besoins du Centre d'aide</li> <li>- Responsabilité du Centre d'aide d'adapter la salle selon leurs besoins</li> </ul> |
| EXPLICATION : | Adresse tous les défis actuels et futurs du Centre d'aide   |

Item #5 - Garage transitoire - Travaux publics:

|               |  |
|---------------|--|
| ACTION :      | <ul style="list-style-type: none"> <li>- Adapter l'aréna JML afin de permettre aux travaux publics d'avoir un garage transitoire adapté à leurs besoins</li> </ul> |
| EXPLICATION : | Adresse les défis actuels du garage transitoire des travaux publics  |

Item #6 - Édifice du 2815 Chamberland :

|               |  |
|---------------|--|
| ACTION :      | <ul style="list-style-type: none"> <li>- Procéder à la vente de l'édifice</li> <li>- Relocaliser le Centre d'aide et le garage des Services communautaires à l'aréna JML</li> </ul>  |
| EXPLICATION : | Une fois les deux services relocalisés à l'aréna JML, la Cité ne prévoit aucune utilité municipale pour l'édifice du 2815 Chamberland. Les revenus de la vente de cet édifice pourront être appliqués directement aux coûts des travaux d'aménagement. |

**Approbation du plan concept :** L'élaboration des plans et devis pour le projet de réaménagement de l'aréna JML coûtera plusieurs dizaines de milliers de dollars. Plus nombreux seront les changements demandés par la Cité, plus les coûts augmenteront. Avant de procéder à l'élaboration de ces plans et devis, les Services communautaires veulent confirmer que le conseil municipal approuve et supporte le plan concept proposé. Cette approbation du conseil :

- évitera de produire des plans et devis inutiles
- diminuera les coûts de conception
- évitera la perte de temps de la part des employés

Il est donc important que le conseil municipal approuve et supporte le plan concept sans changer d'idées une fois que les plans et devis seront produits.

**6) CONSULTATION :**

Les Services communautaires consulteront tous les organismes touchés par le projet de réaménagement lors du processus d'élaboration des plans et devis.

**7) RECOMMANDATION OU COMMENTAIRES DU COMITÉ :**

N/A

**8) IMPACT FINANCIER (monétaire/matériaux/etc.):**

Aucun impact financier direct n'est associé à ce rapport.

Les Services communautaires en collaboration avec le coordonnateur de projet ont évalué les frais de conception des plans et devis du projet de réaménagement de l'aréna JML à environ 110 000\$. Cette somme fut approuvée par le conseil municipal lors du processus budgétaire 2018.

Il est à noter que les Services communautaires reviendront au conseil municipal afin d'octroyer le contrat à la firme d'ingénieur qui sera choisie pour compléter les plans et devis.

**9) IMPLICATIONS LÉGALES :**

N/A

**10) GESTION DU RISQUE (RISK MANAGEMENT) :**

N/A

**11) IMPLICATIONS STRATÉGIQUES :**

La recommandation #2 et #3 du plan directeur des loisirs nous indique que :

*« **Recommandation 2** : Mettre hors service l'aréna Jean Marc Lalonde et identifier des occasions de la transformer en installation récréative intérieure non fondée sur la glace, fournissant des occasions de s'adonner à une gamme d'activités sportives et récréatives.*

***Justification** : Le bâtiment de l'aréna Jean Marc Lalonde (JML) est en bon état physique et pourrait accueillir l'espace requis pour les sports et les activités récréatives. De plus, le bâtiment est situé au centre-ville de Rockland, à proximité des écoles et d'autres infrastructures récréatives. Les*

*dimensions de l'ancienne surface de glace sont propices à une transformation en installation de sport intérieure mixte.*

**Recommandation 3 :** *Conclure un partenariat avec les conseils scolaires locaux afin de partager le coût de la transformation de l'aréna Jean Marc Lalonde en installation récréative intérieure non fondée sur la glace.*

**Justification :** *Les conseils scolaires locaux ont pris contact avec la Cité en indiquant qu'ils avaient besoin de gymnases supplémentaires pour les cours d'éducation physique, dans le contexte du nombre croissant d'inscriptions. L'aréna Jean Marc Lalonde est situé à proximité de quatre écoles locales, et est donc en bonne position pour servir de gymnase supplémentaire pour les conseils scolaires. »*

Ceci dit, le plan concept proposé dans le présent rapport respecte le plan directeur des parcs et loisirs.

## 12) DOCUMENTS D'APPUI:

- Plan concept pour le projet de réaménagement de l'aréna JML
- Étude sur la pertinence des édifices



## **SUITABILITY ASSESSMENT REPORT**

**JEAN-MARC LALONDE ARENA  
RECREATION GARAGE/ROCKLAND HELP CENTRE**

**RELEASE 17-01 (WINTER/SPRING 2017)**

Prepared for:

COMMUNITY SERVICES DEPARTMENT  
CITY OF CLARENCE-ROCKLAND

Prepared by:

PIERRE JOLICOEUR AND JAMES BARRETT

**June 14, 2017**

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**Suitability Assessment Report**

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## Overview

### Background

The City of Clarence-Rockland has exhibited a leading edge practice through the adoption of an asset management policy. This policy reflects the municipality's commitment toward the preservation of city assets while ensuring the effective and efficient deployment of city resources. The City's Community Services Department has pursued a similar progressive stance in response to its mandate to the parks and buildings inventory.

In 2014, a preliminary asset management plan for the entire parks and buildings inventory was commissioned. This condition review and subsequent capital renewal forecast has been integrated within the City's long-term capital forecast. In 2016, the Department received the final Parks and Recreation Master Plan which sets out the priorities for the provision of parks and recreation services in the City to the year 2031. These studies serve as a solid foundation for decision-making related to the acquisition, remediation or disposition of park and building assets.

The Community Services Department wishes to further its asset management approach and has indicated a requirement to confirm the vocation and future plans of several municipal buildings and has commissioned this asset rationalization exercise in order to complete this analysis. This final report outlines the rationale and process used and, more importantly, the outcomes of this assignment.

### Details of the Assignment

The primary intent of the assignment was to complete a suitability assessment review of the Jean-Marc Lalonde Arena and the Recreation Garage in order to establish the overall suitability of these buildings to meet currently defined program and service delivery needs of the resident clientele.

The suitability assessment review necessitated a confirmation of each building's baseline data as well as interviews with the primary occupants and users to best understand the programs and activities delivered from each site. A compatibility analysis was then performed in order to compare all operating conditions in relation to the defined service delivery requirements. A commentary on the degree of convergence with identified service requirements was to be tendered, complete with cost estimates for building retrofits and operating costs where applicable.

### Asset Rationalization

The Suitability Assessment Review (SAR) process developed for this assignment was specifically tailored in response to the requirements of the City of Clarence-Rockland. The SAR is considered to be a method of "asset rationalization". The overall intent of an asset rationalization effort is to;

- i) Review building condition information;
- ii) Consider functional reviews in order to confirm the long-term support role of each building in relation to core programming and;

- iii) Achieve a financially sustainable building and asset inventory.

Asset rationalization is a key element of a comprehensive asset management strategy.

The Community Services Department exemplifies innovative thinking by pursuing an asset rationalization exercise for these buildings. Municipal buildings are considered to be unique since they were designed and built to meet a specific service or program need. However, the program that initially confirmed the need for the building may have evolved or ceased entirely. Confirming the vocation or mission intent of the building asset is critical in setting the level of investment in maintenance, repair and life cycle renewal of the City's building inventory. It is essential that the City maximize the use of City-owned assets wherever possible and consider disposition should the program need remain unsubstantiated.

### **Suitability Assessment Review Process**

In considering individual facilities within any real property portfolio, it is relevant to establish the overall suitability of candidate facilities to address the program and service delivery needs of the resident clientele. This concept is often reinforced by a corporate mandate which requires that "real property shall exist in support of 'core' program".

It is recognized, however, that there is a need to *proactively* engage in a continuing process of portfolio review and to *periodically assess the relative suitability of the real property holdings which are contained within the corporate inventory*.

By definition, a "suitable" facility is one which is in reasonable physical condition, which is well utilized and which is appropriately designed and equipped to support the programs or services mandated for delivery at that location. Any decision to remediate, abandon, demolish or dispose of a facility must, therefore, be predicated by an evaluation of that facility from the perspective of four key issues, specifically;

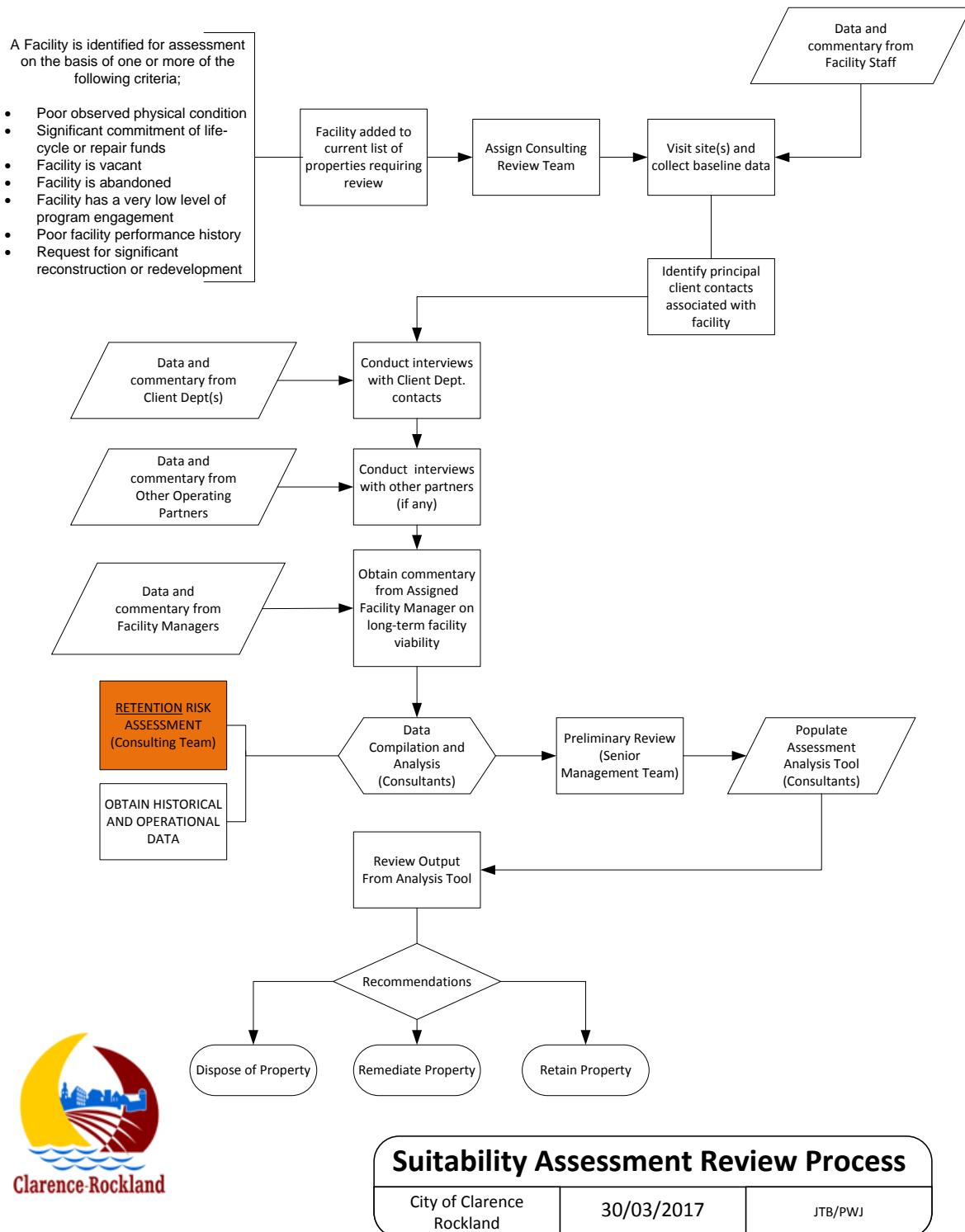
- Facility condition and sustainability.
- Net facility operating, maintenance and repair costs.
- Program to facility compatibility.
- Level of facility utilization (level of program engagement).

In support of this proactive and critical need for periodic review of the real property portfolio, the consultants have previously developed a standardized "Facility Profile and Suitability Assessment" process. This can be applied to select elements of the Corporate portfolio and can be used to determine whether a specific facility requires a more extensive asset rationalization effort or if there is an immediate and obvious rationale supporting the decision to retain or release (dispose of) the facility.

In addition, whenever a client group or a property manager identify a facility as a candidate for disposal, demolition or significant remediation, that facility is then subject to a Facility Profile and Suitability Assessment. Those conducting the facility profile exercise typically issue a periodic Suitability Assessment Report (SAR) summarizing the outcome of the suitability assessment process and recommending specific retention, disposal or rationalization action for each facility referenced therein.

## Suitability Assessment Report

### SAR Process Steps



It is presumed that at the conclusion of this process, the Suitability Assessment Report and the observations and recommendations contained therein will be subject to discussion and review at the Branch level prior to the transmission of any specific recommendations to the level of Corporate SMT, Council or Committee.

### Risk Assessment for Facility Assets Undergoing Suitability Assessment Review

A key element in the Suitability Assessment Review process involves a “sub-process” of risk assessment, more specifically calculating the relative “risk index” arising from the deferral of any action relating to the specific facility under review.

In brief, the risk index considers the potential likelihood and impact of any decision NOT to move forward with any change (remediation, disposal, demolition, modification or re-purposing) to the facility and to maintain the “status quo” conditions of design, usage, and affordability as determined during the SAR process.

Risk is defined as the combination of the probability of an ‘event’ and its consequences. For organizations, risk is an expression of the likelihood and impact of an uncertain future event with the potential to influence the achievement of an organization’s objectives. The IAEA (2003) definition further states that risk is;

*“...the possibility that an event, activity or action will affect the ability of an organization to execute its tactical and strategic plans and achieves its objectives.”*

Risk (Deferral Risk Assessment): Deferral risk assessment is a mechanism that assists in considering the potential for risk in the event that a specific facility continues to operate in a “status quo” (unchanged) manner for a defined period, usually a future 12 to 24 months or longer.

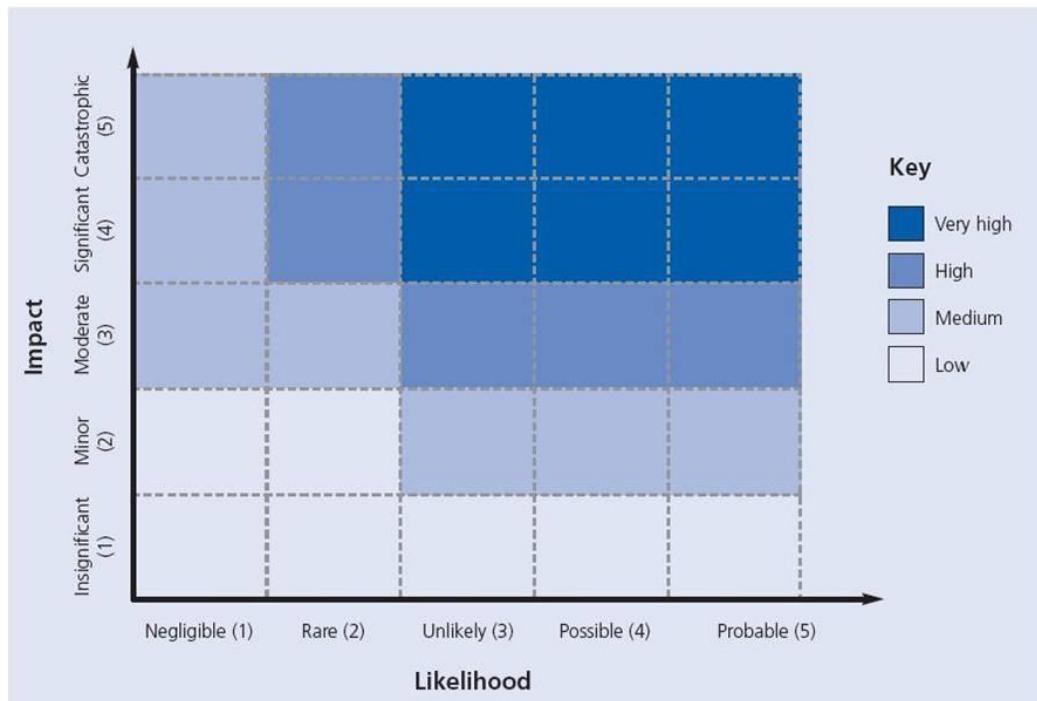
Each facility undergoing a suitability assessment review (SAR) can be evaluated on the basis of the likelihood and impact of specific risks should any proposed action with respect to any future disposition of the facility *be subject to deferral*. The risk matrices contained within the Deferral Risk Assessment table generate an overall Risk Index for each facility. The resulting Risk Indices can be used to prioritize budget and work plans when funding is limited or they can be used to determine the service delivery impact to clients and taxpayers.

Risk (Categories of Risk): The five risk categories included in a typical Deferral Risk Assessment are described and defined as follows;

1. Property and Asset Damage: An evaluation of the risk of deferring any action regarding the facility in terms of significant damage to the associated property or asset. The rating is based on the likelihood that the property or asset may be damaged as a consequence of deferral and an assessment of the impact on the property or the asset should the deferral of any action (related to the specific facility in question) result in property damage.
2. Reduced Occupant Safety: An evaluation of the risk of deferring any action regarding the facility in terms of a reduction to the general safety of occupants and clients making use

of the property or asset. The rating is based on the likelihood that occupant safety will be reduced as a consequence of deferral and an assessment of the degree of threat to occupant safety, which is presented by deferring any action (related to the specific facility in question).

3. **Interruption to Programs or Services:** An evaluation of the risk of deferring any action regarding the facility in terms of the potential to interrupt programs or services originating within the property or the asset. The rating is based on the likelihood that programs or services will be interrupted as a consequence of deferral and an assessment of the degree and duration of any interruption, which could occur (as a consequence of deferring any action related to the specific facility in question).
4. **Reduced Affordability:** An evaluation of the risk of deferring any action regarding the facility in terms of the operating, revenue and capital budgets associated with the property or asset. The rating is based on the likelihood that current or future affordability will be reduced as a consequence of deferral and an assessment of the degree to which operating, revenue and capital budget tolerances could be exceeded by deferring any action (related to the specific facility in question).
5. **Damage to Reputation:** An evaluation of the risk of deferring any action regarding the facility in terms of damage to the reputation of the City, Elected Officials, Management and Staff. The rating is based on the likelihood that public confidence will be reduced, professional reputation damaged or that media criticism will be generated as a consequence of deferral. The evaluation will also consider the severity and duration of any reputational damage which might occur as a consequence of deferring any action (related to the specific facility in question).



5 x 5 Risk Assessment Matrix

## **Suitability Assessment Review Jean-Marc Lalonde Arena**

The Jean-Marc Lalonde Arena is the subject of a Suitability Assessment Review on the basis that the facility no longer fulfills its original mandate and has been partially de-commissioned for the last 7 years.

### **Design Considerations**

The Jean-Marc Lalonde Arena was built in 1972 and is an example of the functional design approach for a single pad community arena that was in vogue at that time. There are many examples in Eastern Ontario of community arenas that housed a single ice surface, multiple dressing rooms, a canteen and community hall under a single structure. As the recreation hub of the Rockland community, the Jean-Marc Lalonde Arena offered ice-based activities such as hockey, figure skating and broomball, to name a few, for approximately seven (7) months of the year. During the summer months, the concrete slab supported floor-based activities such as lacrosse, ball hockey, summer day camps and community events.

The Jean-Marc Lalonde Arena includes the upper level Paul-Guy Lalonde community hall that offered valuable ancillary space in support of arena programming, special events and tournaments. The Paul-Guy Lalonde community hall was also used exclusively from the arena portion to host weddings, meetings, fundraising and special events associated with the sportsfields located immediately adjacent to the facility. The community hall has a seating capacity of 275 persons and is licenced for alcohol consumption under the terms of a special occasion permit.

The Jean-Marc Lalonde Arena has public washrooms located on the main floor, but they do not have a separate and direct access to the outside. The front entrance area of the arena must be opened if the facility public washrooms are to be made available for external activities. Storage space is limited on the premises for arena purposes. Since the partial de-commissioning of the arena, some of the dressing rooms and community office space have been re-assigned for storage purposes.

From a *contemporary design perspective*, the Jean-Marc Lalonde Arena is deficient in many of the attributes associated with a modern indoor ice facility. To summarize:

- Newer facilities will encompass minimally a twin-pad arrangement in order to minimize staff and equipment resources.
- The number and size of dressing rooms need to reflect current amenities (# of shower stalls, video display, etc.), and for women in sport and special needs programming.
- A slab refrigeration system that allows an 11 month ice operation and underfloor heating system to prevent frost build-up.

- Accessibility features that satisfy the spirit of the “Ontarians with Disabilities Act” (AODA), notably an elevator to the second floor community Paul-Guy Lalonde community hall, wider circulation paths, an accessible seating area in the spectator stands upgraded washrooms and power-assisted devices throughout the facility.
- Contemporary facilities will highlight energy conservation through the use of modern lighting systems, desiccant dehumidifiers, upgraded building insulation, natural gas or ground source heating, sequenced refrigeration compressors and control systems, energy management monitoring and control systems, water consumption limiters, heat reclaim devices and upgraded glazing. The Jean-Marc Lalonde Arena is 45 years old and has limited energy conservation features.

### **Utilization Considerations**

The initial primary vocation of the Jean-Marc Lalonde Arena was to serve as a single pad artificial ice indoor arena and community hall for the duration of its estimated service life of 60 years. Since 2010, the arena has been partially de-commissioned with only the concrete floor slab and dressing rooms available. The upper community Paul-Guy Lalonde community hall has also remained available for bookings.

#### **Ice Operations**

The cessation of ice operations from a utilization perspective is due mainly to the launch of the twin-pad Clarence-Rockland Arena Complex in 2012. The availability of approximately 6000 new prime time hours as well as the on-going operation of the Clarence Creek Arena has more than satisfied the expressed prime time ice requirements of the City. With a population of approximately 24,500 residents, the City of Clarence-Rockland has three ice pads, resulting in a ratio of 1 ice pad per 8,170 residents as compared to an average of 1 major skating arena per 20,000 residents using a national comparison chart. The 2015 City of Clarence-Rockland Parks and Recreation Master Plan concluded that the current availability of ice time was within the range of communities of comparable size and with similar tax-based characteristics.

The Clarence-Rockland Arena Complex has the operational capacity to provide artificial ice for eleven to twelve months of the year in addition to offering amenity spaces that are more closely aligned with the expectations of the users. The size and finish detail of the dressing rooms and public spaces, coupled with the comfort and allure of the program spaces, entice users to this facility. The Jean-Marc Lalonde Arena is ill-equipped to offer a similar ice use experience, especially if an equivalent fee structure is applied.

The Clarence-Rockland Arena Complex is located within a reasonable distance of the service quadrant covered by the Jean-Marc Lalonde Arena and, as such, does not represent a drop in the community service standard. The Clarence-Rockland Arena Complex fulfills the City's mandate to deliver ice-based activities throughout the geographical boundaries of the City.

It would appear that the City has sufficient ice time capacity and availability in the short and mid-term. The Clarence-Rockland Arena Complex has revealed more prime time ice availability in the last few years as a result of less demand from outlining municipalities. In particular, the addition of a 4-pad arena complex to replace the City of Ottawa's former JB Potvin Arena has had a profound impact on filling ice time demands in the eastern section of that city. Table 1 below is a comparison of the percentages of prime time used and not used during the 2016-2017 ice season at the Clarence-Rockland Complex and the Clarence Creek Arena.

| FACILITY                  | RINK  | USED/NOT USED | SEPT | OCT | NOV | DEC | JAN | FEB | MAR |
|---------------------------|-------|---------------|------|-----|-----|-----|-----|-----|-----|
| CLARENCE ROCKLAND COMPLEX | NO. 1 | USED          | 73%  | 74% | 80% | N/A | 76% | 78% | 48% |
| CLARENCE ROCKLAND COMPLEX | NO. 1 | NOT USED      | 27%  | 26% | 20% | N/A | 24% | 22% | 52% |
| CLARENCE ROCKLAND COMPLEX | NO. 2 | USED          | 71%  | 69% | 77% | N/A | 75% | 74% | 62% |
| CLARENCE ROCKLAND COMPLEX | NO. 2 | NOT USED      | 29%  | 31% | 23% | N/A | 25% | 26% | 38% |
| CLARENCE CREEK ARENA      |       | USED          | 63%  | 63% | 77% | N/A | 74% | 76% | 44% |
| CLARENCE CREEK ARENA      |       | NOT USED      | 37%  | 37% | 23% | N/A | 26% | 24% | 56% |

**Table 1**

There will be a continuing need for the Community Services Department to monitor ice time use and demand over an extended period so as to best gauge the impact of growth and demographics, rate structures and recreation activity trends on arena use.

### Arena Floor Operations

Under a partial de-commissioning plan, the Jean-Marc Lalonde Arena has principally made the concrete floor slab available for use. If we assume that the floor is available from 9:00 am to 9:00 pm each day and the floor area is closed two (2) weeks for annual maintenance, the total number of hours of floor time available is 4,200 hours (12 hours/day x 7 days x 50 weeks). General statistics concerning the use of the floor show a total yearly use of approximately 1123 hours or 27% of the total available hours.

The arena floor is used primarily for the following activities:

- Air Cadets – marching and parade drills. This activity is the most scheduled activity on the arena floor, representing 34 % of the hours used (380 hours)
  
- School Board – a reciprocal agreement exists between the City and the School Board and the nearby high school uses the arena floor approximately three times a week or 32 % of the total hours used (roughly 360 hours)

- Roller Derby, ball hockey and lacrosse - the arena is the home base for the Capital City Derby Dolls but has no other significant competitive team for lacrosse or ball hockey based here. These activities represent 23 % of the total hours used (262 hours)
- The remaining 121 hours used (11 %) are for a host of different activities including birthday parties, lobster dinner, community meeting and minor special events.

There are a multitude of alternate uses for indoor arenas that no longer fulfill their primary mandate. They include;

|                      |                       |                   |
|----------------------|-----------------------|-------------------|
| Arena Football       | Baseball/Softball     | Flag Football     |
| Golf Instruction     | Mini-Golf             | Rugby             |
| Track And Field      | Volleyball            | Daycare           |
| Gymnastics           | In-Line/Roller Hockey | Roller Derby      |
| Archery              | Dog & Cat Shows       | Field Hockey      |
| Fitness Training     | Lacrosse              | Lawnbowling/Bocce |
| Roller Skating       | School Phys-Ed        | Ultimate Frisbee  |
| Walking Club         | Cricket               | Tennis/Badminton  |
| Indoor Soccer        | Banquets/Breakfasts   | Coaching Clinics  |
| Pool Tournaments     | Folk Fest Pavilions   | Prayer Service    |
| Seminars/Conventions | Weddings              | Fall Fairs        |
| Trade Shows          | Cadet Parade Training | Farmer's Market   |
| Flea Market          | Rodeo                 | Emergency Centre  |

The authors of the City of Clarence-Rockland Parks and Recreation Master Plan solicited suggestions from the community as to what activities could be offered if the arena was re-purposed. A curling rink, indoor skate park, indoor tennis and squash courts and indoor soccer were proffered by the community. The Master Plan did not identify a shortcoming or a current tangible need to pursue these suggestions, apart from a domed full-size soccer field, beyond the year 2022.

The Community Services Department currently does not deliver recreation programs directly to the residents. Its core-mandated aquatics, fitness and general recreation activities are either delivered by an external agency or through a community association. The Community Services Department acts principally as a program facilitator by providing the facilities and assuming most of the direct operating costs. Other forms of subsidy are applied to ensure a consistent level of service throughout the municipality.

Under this current arrangement, the Community Services Department has limited resources to assume the responsibility for direct recreation programming of the Jean-Marc Lalonde Arena under a re-purpose option that is over and above the current partial de-commissioning plan. In essence, the Department is ill-resourced to directly launch floor-based activities such as indoor

soccer training and competition even if such initiatives may lead to outside groups assuming programming responsibility in the long term.

It should be noted that the Jean-Marc Lalonde Arena was partially de-commissioned in 2010 and no significant change to the utilization pattern of the arena floor has been realized since then. There appears to be no expressed public outcry for an expanded activity roster at the arena whether in the form of complaints logged in a public registry or presentations to City Council. It would appear that changes to the complement of activities and growth in floor time use can only be achieved through a re-modelling of the Community Services Department's fulfillment of its mission by assuming a more ample role in recreation programming.

### **Community Hall Operations**

The Paul-Guy Lalonde community hall has experienced a drop in use as a result of new private hall facilities in the local marketplace. These new facilities provide upgraded ancillary spaces and a full slate of services that are either unavailable or of limited status at the Paul-Guy Lalonde community hall. The drop in use may also be attributed to a general reluctance on the part of hall rental groups to assume the liabilities involved in hosting an event where alcohol is consumed.

Although the Parks and Recreation Master Plan calls for investments to increase maintenance levels at local community halls in order to improve their appeal for bookings, the report does emphasize that *no planning efforts should be undertaken to provide additional community hall space.*

The regular users of the Paul-Guy Lalonde community hall are Weight Watchers and the Air Cadets. If we assume that the hall is available for use twelve (12) hours per day, seven (7) days per week and fifty (50) weeks per year, the total amount of available hours is 4,200. The 2016 statistics indicate that the hall was booked for close to 800 hours, representing a use rate of 19%. There are few large parties and events hosted in this facility such as the "lobster dinner". The other uses are small parties, sleep-overs, meetings, staff recognition and training events.

The Paul-Guy Lalonde community hall space requires substantive enhancements in finishes, equipment and furniture if it is to lure more paying customers. There is no elevator service to the second floor location of the hall which compounds the difficulty in serving persons with special needs and in moving supplies to and from the hall. The Community Services Department will have to assume a greater recreation programming role for the hall to see a rise in overall use.

### **Affordability Considerations**

In light of the fact that the Jean-Marc Lalonde Arena does not operate currently as an indoor artificial ice arena, the cost impact on the department's operating budget is muted. The facility represents 8 % of the department's overall net budget. The labour and energy costs would be

significantly higher as an ice arena operation and would incur a much greater net cost despite the potential revenues from ice bookings.

The 2016 year-end actuals for the Jean-Marc Lalonde Arena reveal a net deficit of \$101,500 which is marginally lower than the average deficit of \$113,000 over the previous budget years. The budget for utilities represents 51% of the facility's budget while staffing is 25% of the total expenditures. Supplies and contracts make up the remainder of the expenses. The revenues are listed at \$10,000 for hall rentals and \$15,000 for floor bookings. The 2017 operating budget has set a deficit of \$132,000.

It should be noted that the Community Services Department is currently unable to segregate the full-time labour costs invested at its buildings. The net cost of the Jean-Marc Lalonde Arena would be slightly higher than listed if the internal full-time labour hours expended at this building were captured in the budget. All part-time hours appear to be properly charged to the budget. The hydro and heating costs reflect the Department's efforts to provide limited environmental conditions during occupied periods. Similarly, the budget reflects a limited annual expenditure for building maintenance and repair due to the partial de-commissioning scenario.

From a capital cost perspective, the 2014 Preliminary Asset Management Plan for Parks and Buildings identifies a total capital expenditure forecast of \$1.2M to the year 2020 for the life cycle renewal of building equipment and components. Any and all proposed use modifications to the facility will entail betterments, renovations and upgrades to the current building, which are not reflected at this time.

The revenue stream is limited based on the current rate structure and cost subsidization. The hourly cost to rent the arena floor is \$50 per hour based on a contracted user. The cost to deliver one hour of floor time is estimated at \$120, based on the use of part-time staff (who are assigned a minimum three (3) hour shift), energy and overhead. Certain groups are provided the use of the facility at no cost. There appears to be no imminent use of the facility that will generate a noticeable rise in revenues.

Should the Community Services Department be required to maintain status quo, it is recommended that a fully-executed rental agreement be drafted to clarify the privileges and obligations to be assumed by all parties. Furthermore, the Department should reflect the cost of subsidizing the use of the Jean-Marc Lalonde Arena (*and, for that matter, all recreational facilities under its mandate*) within the operating budget in the form of a service-in-kind factor, recognizing that certain activities offered at the facility are not considered to be "core-mandated" programs of the Community Services Department.

## **Suitability Assessment Review Recreation Garage / Rockland Help Centre**

The Recreation Garage and Rockland Help Centre facility is the subject of a Suitability Assessment Review due to a shortage of space and difficulties with service delivery experienced by the building occupants.

### **Design Considerations**

The Recreation Garage / Rockland Help Centre is a two storey building with an integral twin (high) bay garage having a gross building area of 4500 sf and sitting on a land parcel of approximately .79 acres. A secured outdoor area is located immediately adjacent to the building and has a fabric-covered storage dome, a smaller metal roof shed, vehicle fueling system and reservoirs and a gravel open area that accommodates trailers and park furniture. The building was constructed in 1989 and is considered to be in fair to good condition.

Although the building was originally built to support the hydro utility's administrative and technical support, it has supported several different programs after it was sold to the City and began operations in 2005. Approximately 1900 sf of the building as well as the fenced outdoor storage area are allocated to the Community Services Department's Operations Unit. The remaining 2600 sf of space over two floors is currently used by the Rockland Thrift Store and Help Centre.

### **Operations Unit**

The Community Services Operations Unit employs seven (7) permanent employees with a minimum four (4) staff working regularly out of this site. The other three (3) staff members work a rotating shift in support of the Clarence Creek Arena. During the summer season, an additional three (3) part-time employees are hired for horticulture, waste handling and various maintenance and repair assignments.

The Operations Unit, in addition to its ice maintenance functions, is responsible for inspecting the buildings and parks and completing a host of repairs and maintenance chores throughout the entire City. The Unit has been assigned three (3) trucks, a cube van and service van with an additional vehicle assigned for the summer season. Several tractors and other specialized machinery are used as well.

The Recreation Garage exhibits the following deficiencies and challenges in meeting the needs of the Operations Unit:

- There is no separate lunch and employee area, with staff allocated the bare minimum space inside the vehicle bay. This shortcoming may be considered not in keeping with current health and safety standards.
- The shower facility is inaccessible due to excessive interior material storage requirements.
- No private and segregated area has been provided for staff lockers and a change room.
- There is no dedicated administration area with adequate environmental conditions to perform computer-based transactions and maintain secured storage for documents and files.

- There is a shortfall in secure interior storage for a wide assortment of building and park materials and supplies.
- There is limited space in the interior bays to house the vehicles and tools.
- On-site parking capacity is problematic due to the Help Centre.
- There is limited workshop space to perform a wide assortment of repairs using power tools and bench work. There are inadequate environmental conditions in existence to support a workshop function.

### Rockland Help Centre

The Rockland Help Centre consists of two (2) separate, yet related, services:

1. The Rockland Food Bank
2. The Rockland Thrift Store

The *Rockland Food Bank* is funded in part by the local United Way and is supported by more than eighty (80) volunteers. It serves over 215 families from this location, with 45-55 clients visiting the Food Bank each week. According to current policy, clients are permitted to seek food aid once every month and records are maintained at the facility to ensure that those with validated needs are supported by the Food Bank. In addition to an annual food and fund drive, the Food Bank has food collection boxes at local food retailers and businesses and has purchased a small van to collect and transport the goods to the facility.

The current facility stocks all food types, including non-perishable, low-hazard perishable, potentially hazardous and high risk food items. It is equipped with three large upright freezers and four refrigerators/coolers. There is a large counter to allow volunteers to sort collected goods and extensive shelving to catalogue the items. The current configuration appears to satisfy the model guideline for food safety in food banks issued by Health Canada.

The Food Bank is open one day per week and the clients are asked to visit the location at a specified time due to the limited size of the parking lot, public waiting area and the limited amount of circulation space within the food storage areas. Once the client has identified the food items he/she wants, the volunteer goes around the storage areas and appliances preparing the food hamper. The facility has separate washroom facilities for the public and the volunteers as well as adequate handwashing stations. The small office allows for the collection and filing of user information. The waste disposal bins provided by the City are adequate for disposing of food waste, provided that a regular pick-up schedule is in effect.

The Rockland Food Bank experiences some difficulties in fulfilling its mandate from this location, notably:

- The public greeting area is small and there is a need to have a second closed office in order to have confidential conversations with clients.
- On-site parking is at a premium and volunteers must park across the street. There is a concern that, due to the senior age of the volunteers, walking to the Food Bank in the winter may impact their volunteer roster.
- Arrangements have had to be made to secure the collection van in an enclosed facility elsewhere.
- The receiving area for the delivery of the food items is small, with limited door width and access.
- There is no storage capacity to handle a large volume of food coming in at once.
- The food sorting area is small and interferes with other activities performed on site such as re-packaging and labelling.
- Limited circulation space in the sorting and food aisles thereby limits the amount of work that can be performed by the number of volunteers on a given shift.
- Public access spaces do not conform to current accessibility guidelines.

The *Rockland Thrift Store* is also supported by a dedicated team of community volunteers who help to sort donated clothing and household items and placing them on racks and shelving, ready for public sale. The store is located on the second floor of the building and is open three days per week (Thursdays 1-8 pm; Fridays 1-4 pm and Saturdays 10 am -1 pm).

The majority of the goods sold in the Thrift Store are clothing, toys and small household and decorating items. Appliances and furniture are not typically sold due to the limited display and storage space available. There are two donation collection cabins located in the parking lot. The volunteers start the general sorting of donated items inside one of the two cabins and then carry the bags up the side steps to the upper floor. The final sorting and display work is performed on the second floor.

The building is heated and cooled and therefore, able to provide adequate environmental conditions suitable for this type of service. The Thrift Store has several other storage units located near the side stairs which allow seasonal items to be rotated (i.e. winter clothing versus spring outerwear). The other storage unit houses the clothing and household items that are no longer required which are collected regularly by the Ontario Cerebral Palsy Association.

The current building does present challenges to the Rockland Thrift Store in the following ways:

- The limited on-site parking area may detract the public from visiting the Thrift Store and is challenging to volunteers who must find an alternate parking space nearby.
- The primary entrance to the Thrift Store is at the side of the building and the layout of the stairs and small landing are difficult to maintain in the winter and are cause for concern.

- The second floor location of the Thrift Store presents a host of difficulties in moving articles and providing access to the public. There are no accessibility features to meet current guidelines and to provide service to those who have limited mobility.
- There is no dedicated administration space to house a computer, telephone and secured cash area.
- There is very limited capacity to display the items and to host themed exhibits such as Christmas and Halloween sales.
- There is no interior drop-off feature at the building. It is necessary to gather the items at an outside storage facility and then move them to the upper sorting area.
- There is limited private space for the volunteers to store their personal belongings and to have lunch.
- There is no on-site laundry capability in the event that the Thrift Store wishes to treat the donated items instead of relying on the volunteers.

The joint use of the building by the Food Bank and Thrift Store ensures a complete service package for clients in need. Not only can they obtain emergency food support but they can also be issued with a voucher to acquire clothing items. The entire proceeds of sale from the Thrift Store are used to support the Food Bank. There is on-going merit in achieving a joint tenancy of this nature for any and all property solutions afforded to the Rockland Help Centre.

### **Utilization Considerations**

As noted earlier, the Recreation Garage and Rockland Help Centre has limited hours of public use. The Rockland Food Bank is open on Thursdays from 11 am to 4 pm, with clients given a specific appointment time to collect their food hamper. The Rockland Thrift Store is open for business on Thursdays from 1 pm to 8 pm; Fridays from 1 pm to 4 pm and Saturdays from 10 am to 1 pm. In essence, the building is open to the public for a total of eighteen (18) hours per week. The Recreation Garage is not a public area and therefore is not open for public use.

Unlike a typical Salvation Army Thrift Store whose size, location, diverse product line and use of paid staff warrant extended business hours, the Rockland Thrift Store is entirely manned by volunteers. The demand on volunteers must be carefully managed especially in light of the amount of volunteer hours needed outside business hours to retrieve, sort, prepare and display donated clothing and household items. A similar arrangement affects the Rockland Food Bank. Volunteers expend considerably more time collecting, transporting, sorting, re-packaging and storing food items as compared to the hours open to the public.

The Operations Unit uses the Recreation Garage as its home base and storage facility. Staff members are given their daily assignments after which time they travel to their work destinations throughout the City. It is used extensively at the beginning and the end of each work shift and is also used for lunch and approved breaks. During a typical work week, the Recreation Garage is normally used during the day and equipment is stored inside the garage for the evening and weekends. There may be requirements to gain entry to the building and exterior grounds for special events and emergencies.

Based on current patterns of deployment, it is not anticipated that the Recreation Garage and Rockland Help Centre will see a rise in public use in the foreseeable future. The building and site function principally as a warehouse whereby goods (clothing and food), staff and equipment are moved in and out on a regular basis.

### **Affordability Considerations**

Notwithstanding the fact that the services of the Rockland Help Centre are provided to the community at an exceptional rate considering the extensive use of volunteers, the issue of affordability within this Suitability Assessment Review relates to the costs associated with the property. The annual operating costs of the Recreation Garage and Rockland Help Centre are roughly \$35,000 per annum, as categorized as follows:

- |                          |          |
|--------------------------|----------|
| • Utilities              | \$19,000 |
| • Maintenance & supplies | \$ 7,000 |
| • Repairs & contracts    | \$9,000  |

The facility operating budget represents 2% of the Community Services Department's overall budget. There are no revenues or recoveries associated with the use of this city building by the Rockland Help Centre.

*It would be prudent for the City to formalize a lease agreement with the organization that oversees the Rockland Help Centre so as to confirm the obligations and rights assigned to each respective party. As part of its annual financial report, it is suggested that the City list the value of the facility costs and services-in-kind afforded to this service.*

The Recreation Garage and Rockland Help Centre building is in good condition. The 2014 Preliminary Asset Management Plan estimated the 20-year life cycle renewal contribution to be \$65,000. The contemporary replacement value of a structure of this type is estimated at \$1,582,000 in 2017 dollars. An opinion of the sale value of this commercial/industrial property was tendered in 2015 and was set at \$650,000.

## **Suitability Options Jean-Marc Lalonde Arena**

In essence, there are five (5) options that can be identified in relation to the future of the Jean-Marc Lalonde Arena. They are:

|          |                                |
|----------|--------------------------------|
| Option 1 | Revert to the original mandate |
| Option 2 | Reduce scale                   |
| Option 3 | Re-purpose                     |
| Option 4 | Decommission (Full or Partial) |
| Option 5 | Demolition                     |

### Option 1 – Revert to original mandate

This option calls for the Jean-Marc Lalonde Arena to be put back into service as an indoor ice arena. In light of the fact that a building property exists solely in support of a program or service, this option is not considered to be a prudent one, since there is no program justification for adding prime time ice to the current allotment. Furthermore, the Community Services Department will have to incur a significant net increase to its operating budget of approximately \$80,000 and a capital contribution of approximately \$1.2 million to meet its life cycle renewal needs.

### Option 2 – Reduce scale

This option entails a reduction in the scope of assets that remain functional. For example, a larger facility may elect to close one of two ice pads or cease to operate other components of a multi-facility complex. This option is difficult to apply to the Jean-Marc Lalonde Arena since it is a single pad arena with limited ancillary components. It would be difficult to segregate the other assets to achieve a reasonable cost saving.

### Option 3 – Re-purpose

As an asset on City land, re-purposing the Jean-Marc Lalonde Arena may offer an opportunity to meet an existing community need while concurrently maintaining activity in the neighbouring community. Applying this option will have the following implications;

- Likely to require significant capital investment.
- May provide an opportunity to meet an existing community or City need.
- May provide a potential to create synergies with other surrounding community infrastructure.
- Would likely have difficulty delivering a viable and sustainable business model.

The Parks and Recreation Master Plan recommends that the Jean-Marc Lalonde Arena be repurposed into an indoor non-ice based recreation facility that provides opportunities for a range of sport and recreation activities. It can be argued that the facility is partially meeting that objective by supporting ball hockey and lacrosse as well as unique activities such as roller derby and parade marching.

#### Indoor Turf Facility

The facility may have limited potential to house an indoor turf space. This facility re-purpose plan would entail the interior renovation of the arena space to create one large single soccer field that can be divided into two intermediate size or four small fields via drop nets. This re-purpose would accommodate soccer/football/ultimate Frisbee/baseball-softball training/golf instruction. It would require that concrete-floor based activities be accommodated elsewhere, an unlikely prospect. The alternative would be to host indoor soccer and similar field activities on the arena concrete floor.

The upper Paul-Guy Lalonde community hall would be upgraded to better accommodate group events and multi-purpose programming. All general support spaces at the front of the building would remain and undergo a refresh.

The fundamental challenge with this re-purpose plan is the level of capital investment needed to meet both the immediate life cycle renewal requirements and the upgrades needed to meet current programming features and certain building code standards.

The other significant challenge is the current height of the exposed steel structure inside the arena. Although the interior area of the arena could be configured to accommodate a field dimension of 80' X 180', the current height of 19 feet is well below the 31 foot threshold to support most indoor sports activities. A compromised quality of play and a potential rise in ceiling and lighting system damage would likely occur.

#### Relocation of Recreation Garage

Another re-purposing opportunity involves the relocation of the Recreation Garage and Rockland Help Centre to this site. The facility would undergo renovations to partition the arena floor to create interior garage and storage bays as well as suitable workshop facilities. A significant portion of the interior concrete bleachers would be removed and re-configured as well as the Zamboni and ice plant rooms to provide this support workspace. Space would also be assigned for the sidewalk plows and grass mowers (after a seasonal transfer) operated by the Public Works Department. Other pieces of equipment, storage units and parks furniture and supplies would be stored outside in a fenced lit compound complete with the fuel dispensing system possibly recovered from the site of the Recreation Garage.

The intent of this re-purpose would be to enhance as much as possible the workspaces assigned to the Operations Unit while at the same time keeping the primary floor uses intact. Although the arena floor slab would be smaller in size, it would be suitable for use by the current rental groups or indoor sports delivered in the future. The arena would have four (4) dressing rooms available and the front entry and accompanying washrooms and public areas would remain in place. The rear and west portion of the building would be subjected to the bulk of renovations.

The second floor (Paul-Guy Lalonde) community hall would be assigned to the Rockland Help Centre for the Thrift Store and Food Bank. An elevator will need to be installed to ease the movement of food and clothing items and other household goods while, at the same time, meeting the legislated accessibility requirements of those visiting or volunteering at the Help Centre.

#### Option 4 – De-Commission

There are several approaches to de-commissioning a facility. A *complete de-commissioning* ensures that the building is not available for any level of event usage or public access. The facility is kept in its current condition, but secured from a safety perspective.

This approach would limit the costs associated with demolition or capital investment for re-purposing and does provide an extended period of time for decision-making. A complete de-commissioning may prove to be strategically important based on future City growth and access to City lands.

The second approach is to *partially de-commission* the facility in much the same way that the City has applied to date. The Department may wish to continue to apply the partial de-commissioning plan that is in effect. The facility will preserve its role in serving the recreational needs of the City by providing arena floor time and a community hall. In continuing to uphold this mandate, the Jean-Marc Lalonde Arena, nevertheless, would have to undergo certain key repairs including the removal of refrigerant material (\$8,000)<sup>1</sup>, a major repair or replacement of the roofing system (\$271,000) and the installation of an updated fire alarm system (\$25,000). The Paul-Guy Lalonde community hall and certain public areas of the facility may need to undergo renovations for accessibility (\$350,000)<sup>2</sup> if they remain in use. The City should pursue infrastructure funding to undertake these betterments.

The challenges associated with the de-commission option are;

- Potential loss of revenue to offset the costs incurred by the City to keep the building in a reasonable condition.
- Potential to create a safety risk associated with the lack of utilization and the deferred amount of building maintenance and life cycle renewal work undertaken to the premises.
- May lead to a significant community ‘eyesore’ that would impact the City and the neighbouring community.
- Extending a partial de-commissioning may create an *expectation of continued service and support to the programs* hosted at the facility with the resulting challenge of securing alternate facilities in the event of a permanent closure or demolition

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<sup>1</sup> Quantity of charge and presence of hazardous material may affect this estimate

<sup>2</sup> Includes elevator, power door systems, limited washroom upgrades, etc.

Prudent action would also entail a review and confirmation of liability and perils insurance coverage to the City during the application of the de-commissioning option. In addition, detailed use agreements and waivers will need to be struck with all parties afforded access to the building should these legal documents not be executed at this time. The rights and limits of liability to the City must be fully disclosed.

#### Option 5 – Demolition

This option entails the demolition of the arena and a partial re-instatement of the land. The current parking lot would remain in service for Park 'N Ride. The demolition of the Jean-Marc Lalonde Arena is an extensive undertaking and additional costs may be incurred in attempting to limit the impact (noise, dust, damage, etc.) on the residential properties located immediately adjacent to the rear of the property. It may be necessary to discuss the demolition project with the residential property owners and survey their foundation and building structure prior to demolition work in order to limit any claims.

Every effort would be undertaken to recycle and re-use all building construction material and reduce the final amount of material returned to the waste depot. The Community Services Department will need to ascertain what building systems and specialized equipment and furniture can be re-used or sold for a partial recovery of the demolition costs. The demolition and site clean-up costs are estimated at \$450,000<sup>3</sup>. However, it should be noted that the Community Services Department will acquire annual operating cost savings of approximately \$130,000 if the building is demolished. Future capital budget pressures related to the life cycle renewal and major repair of the Jean-Marc Lalonde Arena which were determined to be \$1.2 M by 2020 would no longer form part of the long range capital forecast.

It would appear that this land assembly represents one of the few remaining City-owned land parcels in this sector. In that light, the City may wish to continue to dedicate this land toward recreation purposes as per the current zoning designation and in keeping with the park assets immediately adjacent to the former building.

However, the City could capitalize the development value of the land through the sale or lease of the land to another party or partnership in order to satisfy financial and strategic objectives of the City. This approach could realize capital funds that could be re-invested into existing or new infrastructure. The potential loss of this land for City use may be considered imprudent.

The potential re-development of the land will likely and directly impact the neighbouring community and change its dynamics. For example, the erection of an air-supported structure on the site of the Jean-Marc Lalonde Arena would have significant repercussions for the residential properties at the rear of the arena. The height and limited sound attenuation features of the structure may prove to be imposing to the local residents should it be determined that such a facility could be properly sited on this land parcel.

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<sup>3</sup> Based on \$12-\$15/sqft and assuming minimal environmental cleanup and mitigation requirements. This cost also assumes minimal planned deconstruction activity.

## **Suitability Options Recreation Garage / Rockland Help Centre**

In light of the current use pattern and condition of the building, there are limited options that can be identified in relation to the future of the Recreation Garage and Rockland Help Centre. They are:

|          |                     |
|----------|---------------------|
| Option 1 | Maintain status quo |
| Option 2 | Re-purpose          |
| Option 3 | Disposition         |

### **Option 1 – Maintain Status Quo**

This option is to limit any re-investment in the facility and to continue to operate and deliver the services currently housed there in the same fashion. The Recreation Garage would undergo a moderate interior renovation in order to create an enclosed office and staff all-purpose space, complete with its own dedicated air handling system.

Another exterior enclosed storage structure would be erected immediately adjacent to the current fabric-covered storage unit, complete with insulation, ventilation and moderate heating capacity. This would allow certain materials, supplies and equipment to be retrieved from inside the Recreation Garage and stored in this new unit.

The washroom and shower area would be re-finished. A comprehensive inventory of the materials and supplies kept at the facility would be commissioned and a modified storage shelving system and related equipment would be purchased and installed in order to maximize storage for moderate to high priority supplies.

Finally, a separate ventilation and dust retrieval system would be installed for the small workshop area. The Rockland Help Centre would undergo minor enhancements in building finishes since no additional space would be allocated under this option.

An estimated renovation and minor upgrade budget of \$110,000<sup>4</sup> would have to be approved for this option. Although some of these renovations will help to improve the workings of the Operations Unit, the site difficulties and lack of parking, the inability to store most of the equipment indoors and some of the shortcomings in storage and workspace will remain unresolved. The Rockland Help Centre will have to continue to provide its services without resolving any of the primary inadequacies of the building and site, notably the lack of parking, storage, second floor thrift store and inaccessibility for persons with special needs.

Short of securing an off-site solution, Option 1 represents a best effort to improve the function of the Operations Unit given a limited fiscal standing. Although the merits of the Rockland Help Centre are undisputed and City Council and community support are apparent, this option acknowledges that the services provided by the Rockland Help Centre are not core-mandated services of the Community Services Department and therefore, a compulsory module of service of local government. The allocation of building space and the assumption of building and site

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<sup>4</sup> Renovations include: \$40K for raised enclosed staff area, \$15K for additional exterior storage, \$5K for shower and washroom upgrade and \$50K for improved interior storage management.

operating costs by the City are considered to be significant contributions in relation to the size of the community.

### Option 2 – Re-Purpose

This option is intended to address the service and operational deficiencies postulated earlier in this document. It calls for one of the two equipment bays to be re-assigned to the Rockland Help Centre and to undergo interior renovations to relocate the Thrift Store to the ground floor.

Part and parcel of this plan would involve improvements to the receiving area and extra storage capacity afforded to the Food Bank. The second floor would remain with the Thrift Store and would be used principally to store items of a seasonal nature and which do not need to be accessed regularly. These items would have to be moved 3-4 times per year.

The second floor would provide a dedicated space for the volunteers including a meeting space that can be used for lunch and breaks and for storing personal belongings. A proper administration area would also be configured on the second floor. It is not anticipated that these changes will result in a significant increase in the type of goods sold in the thrift store, but rather an improved layout and modest gain in clothing displays.

Option 2 calls for a detailed examination of the material, equipment and supplies storage requirements of the Operations Unit. Based on the findings of this examination, the second and last remaining equipment bay would undergo renovations to maximize the amount of storage and its efficiency. This effort would address one of the chief problems experienced by the Operations Unit.

Another outdoor storage unit with a metal enclosure will need to be erected immediately adjacent to the existing fabric-covered unit. The intent is to equip the new storage enclosure with sufficient lighting, ventilation and heating in order to secure the sidewalk snowplow that is currently stored at the Jean-Marc Lalonde Arena. The enclosure will need to be large enough to also house the small tractor that is stored at the rear of the arena used to fill the snowplow with ice melting salt. A small salt storage unit will have to be accommodated on site. The fueling station will remain.

The chief impediment to the application of Option 2 is securing and establishing a new facility in support of the Operations Unit. The facility will house up to three (3) heated equipment bays, storage for frequent use items and contain sufficient ancillary space for staff. In the absence of a confirmed program of requirements, it is estimated that a facility of approximately 6,000 square feet will be needed. The height of the equipment bays can be lower than what is currently available in order to limit construction and energy costs. An outdoor space component of approximately 15,000 sqft to provide a fueling station (*should it be determined that the use of private facilities or the station at the Recreation Garage are unsuitable*) and trailer storage should be adequate.

Since the Operations Unit serves the entire City, it can be argued that its new headquarters can be located anywhere, but preferably in the Rockland district. There are no immediate fire station relocations and re-deployments that would free up building space congruent with this requirement. A cursory search of private commercial and industrial properties has not generated an affordable alternative at this time. An assignment of space as a result of extensive renovations to the Jean-Marc Lalonde Arena would be a potential opportunity, albeit requiring a significant capital outlay.

Similarly, the demolition of the arena would release more than enough land to construct a “Butler-style” building for the Operations Unit. The capital design and construction costs are estimated to be \$1,740,000<sup>5</sup> for new construction without land purchase costs.

### Option 3 – Disposition

This option calls for the transfer of the Recreation Garage and Rockland Help Centre to a renovated Jean-Marc Lalonde Arena, a new facility on the lands of the arena, a purchase or lease of a compatible private facility or a combination of them.

The intent would be to apply the entire net proceeds of the sale of the property toward the renovations or construction program. It is assumed that the replacement of the Rockland Help Centre would form part of the construction program and that the City would not discontinue its accommodation of the Rockland Help Centre.

Given the state of local commercial sales, the application of broker and legal fees and the inherent moving costs involved, the net proceeds of sale are expected to be lower than the 2015 commercial value of \$650,000 that was attributed to this property.

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<sup>5</sup> Contemporary (2017) cost for new, similar sized purpose built vehicle maintenance building.

## **Final Commentary & Recommendations**

Although the Suitability Assessment Reviews presented in this report were treated as separate investigations, it is clear from the analysis and multiple observations that a relationship exists between the Jean-Marc Lalonde Arena and the Recreation Garage. There are numerous variations and options to address the joint facility requirements of the primary users of the Jean-Marc Lalonde Arena and the Recreation Garage/Rockland Help Centre. In order to formulate a series of recommendations concerning these facilities, City administration has confirmed these decision statements to guide the process. The following section of the report tenders a final commentary and a list of recommendations for both facilities in recognition of these decision statements.

### **Decision Statements**

1. Despite the fact that the services offered by the Rockland Help Centre are not deemed to be core-mandated services provided by the City, they are recognized by the City and, therefore, the Rockland Help Centre will continue to be provided space at no cost in the mid-to-long term within the provisions of a facility use agreement.
2. Although the Jean-Marc Lalonde Arena no longer fulfills its original mandate, it is not a candidate for demolition, but is the subject of a re-purpose plan.
3. The Community Services Department is expected to continue to fulfill its recreation support mandate and meet its reciprocal use agreement obligations with local school boards.
4. The City undertakes to dispose of real property that no longer meets client department service requirements and/or has reached a condition and operating status that does not warrant a major financial investment.

#### **A. Jean-Marc Lalonde Arena**

##### **A.1 Dismiss the Original Mandate**

This building is 45 years old and has received minimal investment in capital renewal. Based on current trends and amenities associated with arena operations, the Jean-Marc Lalonde Arena cannot fulfill its original mandate. In our opinion, the facility cannot be re-furbished well enough and within a reasonable fiscal tolerance to compete against newer arenas located in relative proximity.

Ice time demand and use are not outpacing the current supply of prime time ice, based on the statistics provided to date. The primary arena users appear not to be under pressure to book shoulder hours when faced with a limited supply of prime time ice hours. Several Canada-wide studies have shown a drop in participation in minor hockey and that this trend is expected to continue.

The Community Services Department should continue to monitor ice use at its current arenas and program registration levels on an annual basis over an extended period in order to properly gauge any shifts in patterns of use and the impact on prime time hours. In concert with this on-going monitoring, the Department should review its rate structures and refund policy so as to minimize any negative impact on prime time use. Should demand rise significantly to warrant the provision and/or acquisition of ice time, it may be prudent to determine if these hours can be obtained from neighboring facilities prior to seeking a City-funded permanent real property solution.

Since the Clarence Creek Arena is a key supplier of ice time in the City, it is important that it receive adequate funding for life cycle renewal and betterments to ensure that it is in good condition to compete for clients. Priority for grants earmarked for the renewal and/or enhancement of aged infrastructure should be extended first to this facility. Of equal importance is to ensure that the timely replacement of building and equipment assets at the Clarence-Rockland Arena Complex be fully funded and faithfully executed during this next period.

*Recommendation A.1.1: De-commission the Jean-Marc Lalonde Arena as an indoor ice arena and remove all refrigerant from its premises. Assess the re-use of plant equipment and sell and/or dispose of the remaining inventory.*

*Recommendation A.1.2: Complete the required stakeholder consultations and develop strategies to increase the use of the existing arena surfaces. Propose adjustments to current policy affecting ice use rates and refund privileges.*

*Recommendation A.1.3: Re-affirm the next 5-year capital life cycle renewal program of work for the Clarence-Rockland Arena Complex and the Clarence Creek Arena and research available funding opportunities in support of that program.*

## A.2 Maintain Recreation Focus

The inability of the Jean-Marc Lalonde Arena to fulfill its vocation in a contemporary way does not prevent it, however, in supporting community recreation and sports activities. In our opinion, the former ice arena must be assigned an on-going role in the delivery of recreation services, albeit of lesser substance and diversity.

Although the words “parks and recreation” are not contained in the official title of the Community Services Department, this does not deflate the department’s recognition of the importance of community recreation nor its mandate in that regard. The importance of recreational activity on the health and well-being of the residents of the City is not under-scored and the City of Clarence-Rockland has a strong history of sport and recreation.

*Recommendation A.2.1: Assign the available arena floor space and ancillary components primarily to recreation and sports programming and update the floor time allocation policy to reflect this priority.*

## A.3 Re-purpose the Arena to Incorporate the Recreation Garage

The Jean-Marc Lalonde Arena has the capacity, suitability and availability of space, subject to a moderate capital outlay, to replace the functions and services delivered from the Recreation Garage. Part of the arena floor area can be assigned for the construction of a new enclosed and

separate interior section to house the staff, equipment and materials for the Operations Unit of the Community Services Department as well as equipment and staff of the Public Works Department assigned snowplowing and grass cutting work in this sector of the City. The space used to store the former ice resurfacer (Zamboni) and the refrigeration plant would be repurposed for these operational units. The vacant space located on both sides of the arena boards, including the space below a portion of the arena spectator stands, would be used more efficiently. Recreation staff has confirmed that the floor rental groups currently using the arena can deliver their programs and activities even if the size of the arena slab is reduced.

The re-purposing plan associated with the operations units allows for best use of the vacant areas of the building while encouraging multiple occupancy of the remaining elements. A renewed design can take advantage of ceiling heights and vacant space to enhance technical operations, satisfy health and safety regulations and create storage solutions that limit deadheading costs. The facility already has washrooms, dressing rooms and other ancillary spaces that can accommodate the needs of a relocated Operations Unit. The site of the Jean-Marc Lalonde Arena provides ample opportunity to construct a secure fenced compound area with sufficient circulation space and proper fuel dispensing features to increase efficiency, effectiveness and economy.

The determination of costs related to this re-purposing is difficult to achieve in the absence of any detailed program of requirements and a preliminary design concept. Assuming a construction program of 6,000 square feet resembling a predominantly warehousing-type facility, interior retrofit costs are on the order of \$360,000. The interior modifications needed to accommodate this new interior construction, such as the re-alignment of the arena boards, the re-configuration of the spaces below the spectator stands and the refrigeration plant are roughly estimated at \$70,000. Further, the creation of an exterior secured equipment and materials compound may incur costs in the magnitude of \$50,000. **The total estimated costs are therefore in the range of \$ 480,000 to \$ 550,000.**

*Recommendation A.3.1: Subsequent to Council approval, retain the services of a multi-disciplinary team to establish the program of requirements and prepare a preliminary design concept and upset cost estimate suitable for budgetary purposes.*

#### A.4 Re-purpose the Paul-Guy Lalonde Community Hall to Incorporate the Help Centre

The under-utilized Paul-Guy Lalonde community hall is a suitable location for the Rockland Food Bank and the Rockland Thrift Store. The current facility located on Chamberlain Street has a significant parking shortfall and difficult second floor access. Although the Paul-Guy Lalonde community hall is also located on a second floor, the Jean-Marc Lalonde Arena has plenty of exterior depth to permit a moderate retrofit for a standard single floor piston type lift with a capacity of five persons or cargo up to 1,500 Kg. In compliance with the Ontarians with Disabilities Act (AODA), the public facilities in the City will have to become barrier-free. The elevator will accommodate those with a broad range of disabilities and be appreciated by older residents. More importantly, it will transport clothing, food and household articles to the second floor and ease the physical burden for the volunteers working in the Help Centre.

Both the Food Bank and the Thrift Store are expected to be housed here with the final design and respective hours of operations to be coordinated so that ancillary spaces such as washrooms, office and reception areas and private spaces for volunteers are shared and used by both groups. Exterior storage units and the assignment of some lower level space will ensure

that excess non-perishable food and household goods can be stored until transferred to the Help Centre. The space allotment does not necessarily result in a significant shift in the type of goods sold in the Thrift Store. A noticeable rise in articles of furniture and electronics is not anticipated nor encouraged at this time.

Apart from the cost to install the elevator (estimated at \$300,000) and moderate repairs and replacements inside the Paul-Guy Lalonde community hall (estimated at \$25,000), it is expected that the Rockland Help Centre will launch a fundraising effort to cover the costs of retrofitting and renovating the Paul-Guy Lalonde community hall. The City may elect to cover the cost for the development of the program of requirements and preliminary design using the same forces hired to do the design work for the interior of the arena.

*Recommendation A.4.1: Subject to Council approval, retain the services of a multi-disciplinary team to establish the program of requirements and prepare a preliminary design concept and upset cost estimate suitable for budgetary purposes.*

*Recommendation A.4.2: Prepare issue and enforce an agreement of use of the Paul-Guy Lalonde community hall with the Rockland Thrift Store and Rockland Food Bank specifying the terms and conditions assigned to the City and the groups and more importantly, a deadline for the agreement, limits on uses and renewals, and the implications of a reversion clause.*

*Recommendation A.4.3: Encourage the Rockland Food Bank to discuss and adjust its service boundaries with the Bourget Food Bank so that persons seeking assistance from Bourget, Hammond, Cheney and St-Pascal are directed to the Bourget Food Bank, resulting in a reduced load at the Rockland Food Bank.*

#### **A.5 Encourage Multi-purpose Use**

The relocation of the Rockland Help Centre to the Paul-Guy Lalonde community hall at the Jean-Marc Lalonde Arena represents a significant departure from the facility's past pattern of use. The services of a thrift store and food bank are clearly outside the purview of a parks and recreation edict and are also deemed to be non-core mandated services of the Community Services Department. However, the Rockland Help Centre has been in existence for many years and has been accommodated by the City at its Recreation Garage on Chamberlain Street for an extended period. The re-purposing of the Paul-Guy Lalonde community hall is a continuation of the City's commitment and contribution to the Rockland Help Centre.

The Centre has had a pronounced positive impact on the vulnerable residents of the City. Close to 200 volunteers, many of which are seniors and retirees, ensure that the services provided are at the lowest cost and highest efficiency possible. Nevertheless, the Community Services Department acknowledges that the Paul-Guy Lalonde community hall does have potential to support emerging recreational needs. It has space that, when properly configured, can cater to program offerings geared to all age groups and interests through a combination of direct and indirect programming.

Considering that the Community Services Department is the corporate landlord and is assuming all of the costs of the utilities and repairs to the Paul-Guy Lalonde community hall during the occupancy by the Rockland Help Centre, the Department should insist upon a commitment from the Help Centre to displace and store its moveable contents in case of a special event or programming need.

*Recommendation A.5.1: Negotiate and set a deadline for the occupancy of the Paul-Guy Lalonde community hall by the Rockland Help Centre in the event that the Department wishes to revert the operation and programming of the Paul-Guy Lalonde community hall completely under its auspices. Work with the Help Centre to acquire an alternate location if necessary.*

*Recommendation A.5.2: Manage and direct the design process for the relocation of the Help Centre to the Paul-Guy Lalonde community hall, ensuring that suitable storage and on-site facility adjustments can be made to allow the renovated Paul-Guy Lalonde community hall to be used for City activities and events.*

*Recommendation A.5.3: In keeping with the re-purposing of the facility while respecting its long-term service to the community, it is recommended that the facility be re-named "Le centre Jean-Marc Lalonde Centre"*

#### A.6 Maximize the Use of the Arena Floor

The interior size of the Jean-Marc Lalonde Arena and the limited height of its ceiling as well as the costs to pursue an indoor turf application are major concerns. The focus of the Department's efforts in maximizing the use of the arena floor should be through its relationships with the school boards and its partnership agreement with the YM-YWCA. The Department employs an indirect service delivery model whereby it facilitates the use of City facilities by community-based providers of recreation and cultural services. The Department also has a contract with an approved association to deliver aquatic, fitness and community programs on its behalf. Under these operating circumstances, the Department is limited as to its internal capacity to assume a greater programming role.

*Recommendation A.6.1: Abandon any plans to provide an indoor turf field at the Jean-Marc Lalonde Arena and adhere to the recommendations contained in the Recreation Master Plan pertaining to an integrated soccer and baseball complex at an alternative site.*

*Recommendation A.6.2: Initiate discussions with the school boards concerning the use of the arena floor for school-based physical education and sports services. Develop costed plans for the betterment of the arena floor and amenity spaces in relation to these school uses.*

*Recommendation A.6.3: Initiate discussions with the YM-YWCA and explore the development of new municipal programs, such as adult leagues, that can be offered in such a manner to drive new revenue potential and increase the cost recovery threshold of the arena floor.*

*Recommendation A.6.4: Based on the results of discussions with the school boards and the program partner, undertake a comprehensive review of the Department's role and philosophical orientation toward the planning and delivery of recreation programming. Consider assuming responsibility to deliver indoor recreational programs and services that are currently not under the purview of the Department in an effort to maximize the use of City facilities and to encourage the eventual adoption of these new programs by a local group.*

#### A.7 Make Investments in Life Cycle Renewal

The Jean-Marc Lalonde Arena must remain within the City's existing buildings portfolio and, as such, must undergo life cycle renewal work including the replacement of the main roofing system and the updating of the life safety system. The application of a modified bitumen roofing

system is suggested in relation to the size of the roof area, the overall cost and its life expectancy. The design of the roof replacement and the installation will incur costs initially estimated at \$271,000 pending the results of on-site cut tests and confirmation of energy conservation improvements to be applied to the scope of work. The updating of the life safety system should be integrated with any and all planned interior renovations to the arena and Paul-Guy Lalonde community hall, as recommended herein. Life safety system installation and integration are expected to incur costs in the order of \$25,000.

*Recommendation A.7.1: Complete an intrusive roof inspection, including cut tests, in order to finalize the drawings and specifications ready for cost tendering in late 2018. Secure funding in 2019 to undertake these works that year.*

*Recommendation A.7.2: In addition to the life safety system, review the life cycle renewal forecast and confirm the events listed in that forecast that should be addressed in tandem with any and all planned renovations to the Jean-Marc Lalonde Arena and Paul-Guy Lalonde community hall as a result of its re-purposing.*

**B. Recreation Garage and Help Centre****B.1 Initiate the De-commissioning and Sale of the Property**

Based on the recommended plans regarding the re-purposing of the Jean-Marc Lalonde Arena and the transfer of all operations and services housed at the Recreation Garage and Rockland Help Centre, the logical option is to de-commission the property and initiate its sale. The facility is in good operating condition and is located in the City's most accessible business park. Its mix of general office, equipment and materials warehousing, on-site parking and secure outdoor storage are attractive features. There is no identified City requirement for this property.

The de-commissioning and sale of the property will realize annual operating cost savings of \$35,000 in addition to the elimination of future life cycle renewal expenditures currently estimated at \$65,000 over a ten year period. The tax revenues earned subsequent to the sale of the property are estimated at \$5,400 per year. The Department will incur one-time costs to disassemble the exterior storage units and complete a move to the renovated Jean-Marc Lalonde Arena. A rough estimate of \$15,000 has been earmarked for any external contracts associated with the move. It is anticipated that the Rockland Help Centre will assume all of the costs and effort to empty its quarters and move to the new site.

*B.1.1: Subject to Council approval, obtain the services of a commercial real estate firm to market the property and conclude its sale. Determine if the fuel dispensing system or any other site element is to be removed or included in the sale.*

*B.1.2: Allocate the net proceeds of sale toward the retrofit costs to be incurred by the City for the Jean-Marc Lalonde Arena*

## APPENDICES

## **Executive Summary**

### SUITABILITY ASSESSMENT REVIEW

The intent of this contracted consultancy assignment was to complete a suitability assessment review of the Jean-Marc Lalonde Arena and the Recreation Garage/Help Center in order to establish the overall suitability of these buildings to meet currently defined program and service delivery needs of the resident clientele.

The primary objective of a suitability assessment review is to examine selected properties within the corporate inventory and determine how well the *contemporary* usage, condition and risk profile aligns with the original design, affordability and utilization objectives defined for the facility when it was originally placed into municipal service.

A series of suitability assessment indices are established on a standardized 10 pt. scale, which allow comparisons to be drawn between candidate facilities, including;

- Condition Rating
- Cost Recovery Rating
- Program Value Rating (to the Municipality)
- Program Engagement Rating (to Municipal Clientele)
- Risk Rating (in the event that the observed situation remains *status quo*).
- Overall Suitability Rating (based on a weighted assessment of the values above).

The Suitability Assessment Review process is a mechanism for asset rationalization of candidate facilities which currently may not be functioning as originally planned and intended when acquired. The actual results are presented graphically on the individual "Suitability Assessment Datasheets" presented in the Appendices to the SAR report.

By means of executive summary, the following observations and conclusions are itemized (*for the candidate facilities selected by the Community Services Department*) below;

#### **Jean-Marc Lalonde Arena & Paul-Guy Lalonde Community Hall**

This facility was designed and constructed in 1972 and currently operates in a partially decommissioned state. The ice plant is inactive and the arena component operates in a "bare slab" mode only. The Paul-Guy Lalonde community hall experiences limited use.

The suitability assessment review proffers the following recommendations:

1. That the Jean-Marc Lalonde Arena be permanently decommissioned as an indoor ice arena and that the refrigerant and brine charges be removed as soon as possible to minimize risk.
  
2. That the Jean-Marc Lalonde Arena be reconfigured and re-purposed to incorporate the Recreation Garage component of the facility currently located at 2815 Chamberlain St.

3. That the Paul-Guy Lalonde Community Hall be re-purposed and reconfigured to accommodate the Help Center (Food Bank & Thrift Store) currently located at 2815 Chamberlain Street.
4. That the Community Services Department initiate a formal process intended to maximize the use of the Arena floor of the Jean Marc Lalonde facility, and encourage multi-purpose use of the entire facility.
5. That, subject to City Council approval, the Community Services Department retains the services of a multi-disciplinary team to establish the program of requirements and prepare a preliminary design concept and upset cost estimate for the re-purpose plan.
6. That the Jean-Marc Lalonde Arena continue to be the recipient of life-cycle renewal funding and that the required drawings and specifications for life-cycle renewal work be finalized ready for tendering in 2018.

### **Recreation Garage & Rockland Help Centre**

The Recreation Garage/Help Centre Facility is of relatively contemporary vintage (28 years old). It is designed as an Operations Class Administration Building, and is in relatively good condition. Based on the conclusions for the Jean-Marc Lalonde Arena as detailed above, the suitability assessment review offers the following recommendations:

1. That the Recreation Garage/Help Center be decommissioned and made available for sale.
2. That the proceeds of this sale be applied to the costs of reconfiguring the Jean-Marc Lalonde Arena and Paul-Guy Lalonde community hall.

**Suitability Assessment Datasheet Recreation Garage & Help Centre**

| ITEM                                       | DATA                               |  |
|--|------------------------------------|--|
| FACILITY NAME                              | RECREATION GARAGE/HELP CENTRE      |  |
| FACILITY TYPE                              | ADMINBLDG-OPS                      |  |
| CURRENT YEAR                               | 2017                               |  |
| FACILITY ADDRESS                           | CHAMBERLAIN ST-02815               |  |
| MUNICIPALITY                               | ROCKLAND                           |  |
| CLIENT DEPARTMENT                          | PARKS & RECREATION/SOCIAL SERVICES |  |
| FACILITY BUILDING AREA (SQFT)              | 4,500                              |  |
| CONTEMPORARY REPL. VALUE                   | \$1,582,000                        |  |
| CURRENT OCCUPANCY STATUS                   | SHARED OCCUPANCY                   |  |
| NO OF FLOORS                               | 2                                  |  |
| EMERGENCY LODGING                          | NO                                 |  |
| FACILITY AGE (YRS)                         | 28                                 |  |
| PROJECTED LIFESPAN                         | 60                                 |  |
| REMAINING LIFESPAN                         | 53%                                |  |
| ANNUAL OPERATING COSTS (FM DEPT)           | \$32,820                           |  |
| FIVE YEAR ESTIMATED LIFE CYCLE COSTS       | \$65,000                           |  |
| FIVE YR. CAPITAL IMPROVEMENT COST FORECAST | \$600                              |  |
| ANNUAL PROGRAM DELIVERY COSTS (CLIENT)     | \$0                                |  |
| ANNUAL REVENUE PROJECTION (ALL)            | \$6,000                            |  |
| NET ANNUAL FACILITY OPERATING COST         | \$39,940                           |  |
| NET OPCOST/SQFT                            | \$9.00                             |  |
| <br>                                       |                                    |  |
| FACILITY CONDITION INDEX                   | 4.11                               |  |
| CONDITION CATEGORY                         | ABOVE AVERAGE                      |  |
| CONDITION RATING                           | 7.0                                |  |
| PROGRAM COMPATIBILITY                      | LOW                                |  |
| CLIENT PROGRAM VALUE RATING                | 7.0                                |  |
| MAXIMUM AVAILABLE PROGRAM HRS/WEEK         | 80-100 HOURS/WEEK                  |  |
| ACTUAL LEVEL OF PROGRAM USEAGE HRS/WEEK    | 20-40 HOURS/WEEK                   |  |

| DESIGN, AFFORDABILITY AND UTILIZATION PARAMETER |                         |                     |   |
|---|-------------------------|---------------------|---|
| DESIGN RATING (RELATIVE TO INTENDED FUNCTION)   | REQUIRES MINOR REDESIGN | DESIGN INDEX        | 6 |
| AFFORDABILITY RATING                            | NO COST RECOVERY        | AFFORDABILITY INDEX | 0 |
| UTILIZATION RATING                              | ACCEPTABLY UTILIZED     | UTILIZATION INDEX   | 7 |

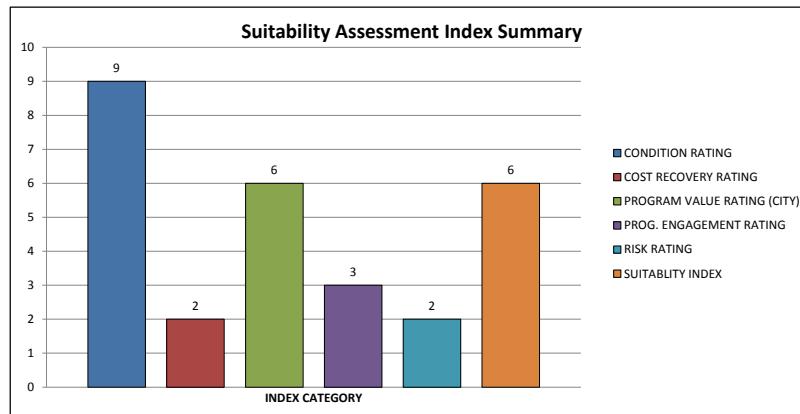
| RISK RANKING                      |            |
|-----------------------------------|------------|
| LIKELIHOOD OF:                    | IMPACT OF: |
| RISK OF PROPERTY OR ASSET DAMAGE  | 2          |
| RISK OF REDUCED OCCUPANT SAFETY   | 2          |
| RISK OF PROG/SERVICE INTERRUPTION | 2          |
| RISK OF REDUCED AFFORDABILITY     | 1          |
| RISK OF REPUTATIONAL DAMAGE       | 2          |

|             |    |
|-------------|----|
| RISK INDEX  | 18 |
| RISK RATING | 2  |

|                   |   |
|-------------------|---|
| SUITABILITY INDEX | 6 |
|-------------------|---|



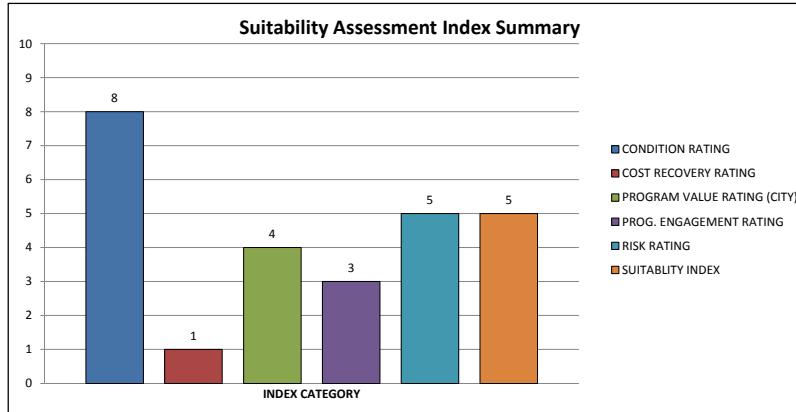
## Suitability Assessment Report

Suitability Assessment Datasheet Jean-Marc Lalonde Arena

| ITEM                                       | DATA                    | ITEM                           | DATA    |
|--|-------------------------|--------------------------------|---------|
| FACILITY NAME                              | JEAN MARC LALONDE ARENA | COST RECOVERY PERCENTAGE       | 4.9%    |
| FACILITY TYPE                              | ARENA-SPA               | CONDITION RATING               | 8       |
| CURRENT YEAR                               | 2017                    | COST RECOVERY RATING           | 1       |
| FACILITY ADDRESS                           | DU PARC AVENUE-4150     | PROGRAM VALUE RATING (TO CITY) | AVERAGE |
| MUNICIPALITY                               | ROCKLAND                | PROGRAM VALUE RATING (CITY)    | 4       |
| CLIENT DEPARTMENT                          | PARKS AND RECREATION    | PROG. ENGAGEMENT RATING        | 3       |
| FACILITY BUILDING AREA (SQFT)              | 36,566                  |                                |         |
| CONTEMPORARY REPL. VALUE                   | \$15,808,000            |                                |         |
| CURRENT OCCUPANCY STATUS                   | SHARED OCCUPANCY        |                                |         |
| NO OF FLOORS                               | 1                       |                                |         |
| EMERGENCY LODGING                          | NO                      |                                |         |
| FACILITY AGE (YRS)                         | 45                      |                                |         |
| PROJECTED LIFESPAN                         | 60                      |                                |         |
| REMAINING LIFESPAN                         | 25%                     |                                |         |
| ANNUAL OPERATING COSTS (FM DEPT)           | \$118,994               |                                |         |
| FIVE YEAR ESTIMATED LIFE CYCLE COSTS       | \$1,192,300             |                                |         |
| FIVE YR. CAPITAL IMPROVEMENT COST FORECAST | \$0                     |                                |         |
| ANNUAL PROGRAM DELIVERY COSTS (CLIENT)     | \$0                     |                                |         |
| ANNUAL REVENUE PROJECTION (ALL)            | \$17,517                |                                |         |
| NET ANNUAL FACILITY OPERATING COST         | \$339,937               |                                |         |
| NET OPCOST/SQFT                            | \$9.00                  |                                |         |
| FACILITY CONDITION INDEX                   | 7.54                    |                                |         |
| CONDITION CATEGORY                         | ABOVE AVERAGE           |                                |         |
| CONDITION RATING                           | 7.0                     |                                |         |
| PROGRAM COMPATIBILITY                      | LOW                     |                                |         |
| CLIENT PROGRAM VALUE RATING                | 4.0                     |                                |         |
| MAXIMUM AVAILABLE PROGRAM HRS/WEEK         | 80-100 HOURS/WEEK       |                                |         |
| ACTUAL LEVEL OF PROGRAM USAGE HRS/WEEK     | 20-40 HOURS/WEEK        |                                |         |

| DESIGN, AFFORDABILITY AND UTILIZATION PARAMETER |                             |                     |   |
|---|-----------------------------|---------------------|---|
| DESIGN RATING (RELATIVE TO INTENDED FUNCTION)   | REQUIRES MINOR REDESIGN     | DESIGN INDEX        | 6 |
| AFFORDABILITY RATING                            | LESS THAN 10% COST RECOVERY | AFFORDABILITY INDEX | 1 |
| UTILIZATION RATING                              | ACCEPTABLY UTILIZED         | UTILIZATION INDEX   | 7 |

| RISK RANKING                      |   |                                   |    |
|-----------------------------------|---|-----------------------------------|----|
| LIKELIHOOD OF:                    |   | IMPACT OF:                        |    |
| RISK OF PROPERTY OR ASSET DAMAGE  | 4 | RISK OF PROPERTY OR ASSET DAMAGE  | 4  |
| RISK OF REDUCED OCCUPANT SAFETY   | 3 | RISK OF REDUCED OCCUPANT SAFETY   | 3  |
| RISK OF PROG/SERVICE INTERRUPTION | 3 | RISK OF PROG/SERVICE INTERRUPTION | 4  |
| RISK OF REDUCED AFFORDABILITY     | 1 | RISK OF REDUCED AFFORDABILITY     | 2  |
| RISK OF REPUTATIONAL DAMAGE       | 4 | RISK OF REPUTATIONAL DAMAGE       | 5  |
|                                   |   | RISK INDEX                        | 47 |
|                                   |   | RISK RATING                       | 5  |
| SUITABILITY INDEX                 |   |                                   |    |



## **Photographic Record**



Jean-Marc Lalonde Arena Slab Detail

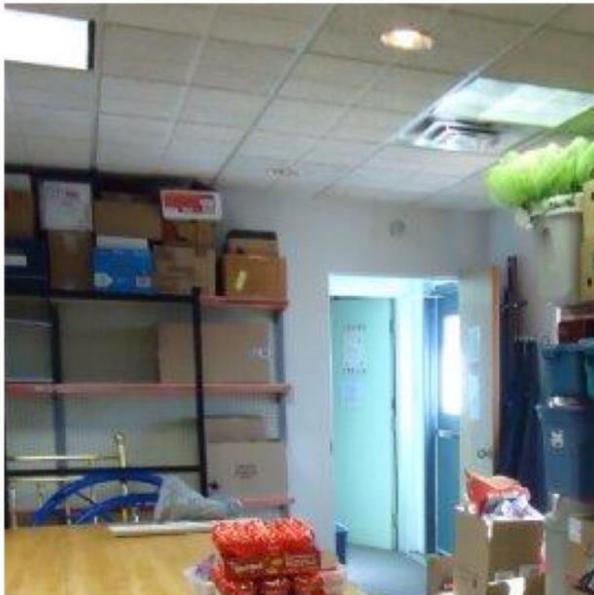


Jean-Marc Lalonde Arena Systems



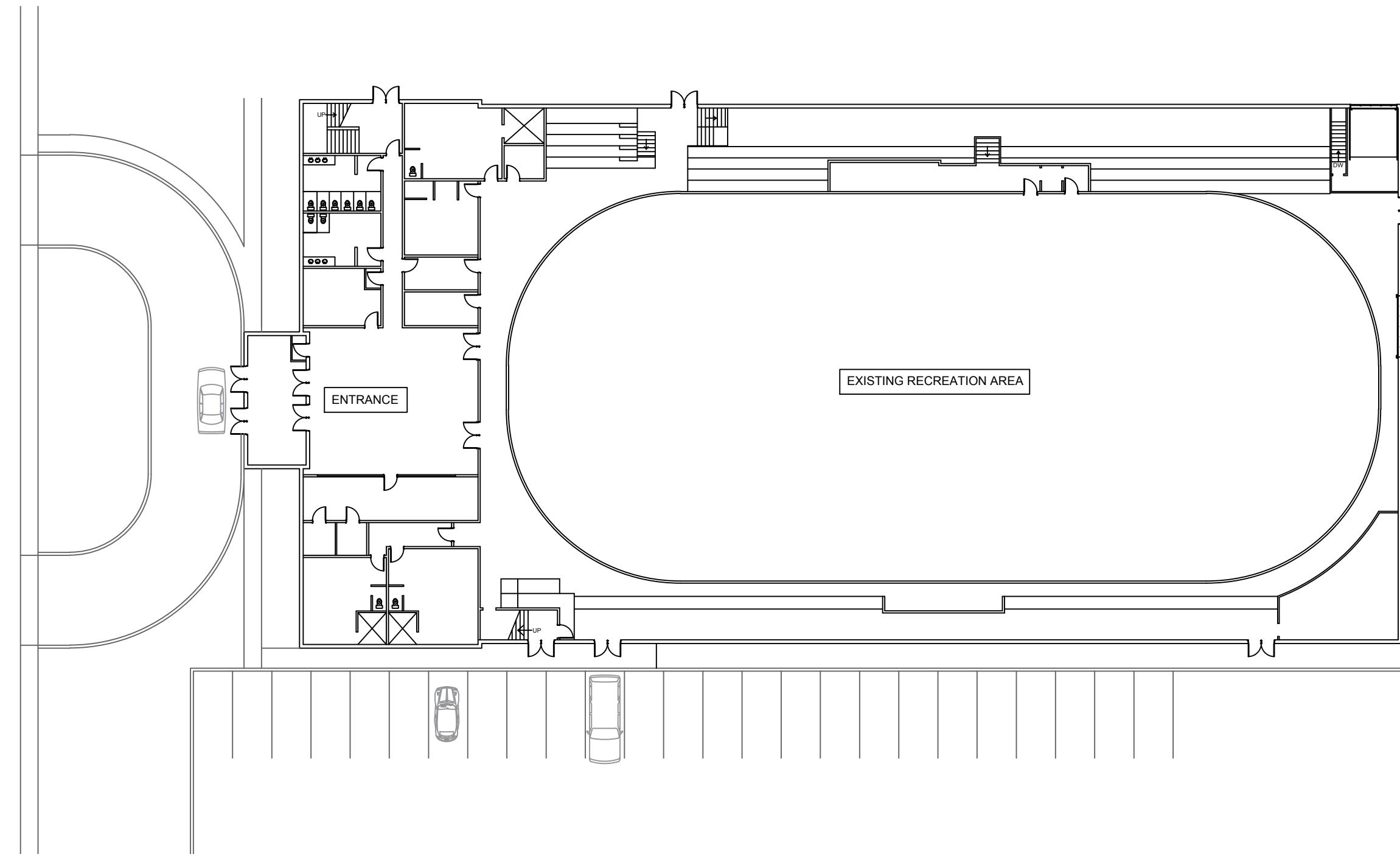
Recreation Garage Bays 1 & 2

**Suitability Assessment Report****Thrift Centre & Food Bank 1**



**Thrift Centre & Food Bank 2**





|              |             |           |              |
|--------------|-------------|-----------|--------------|
| 01           | INFORMATION | P.C.      | MAR. 2018    |
| No.          | REVISIONS   | BY        | DATE         |
| DESIGNED BY: |             | DRAWN BY: | APPROVED BY: |
| J-L. J.      |             | P.C.      | -            |
| PROJECT      |             |           |              |

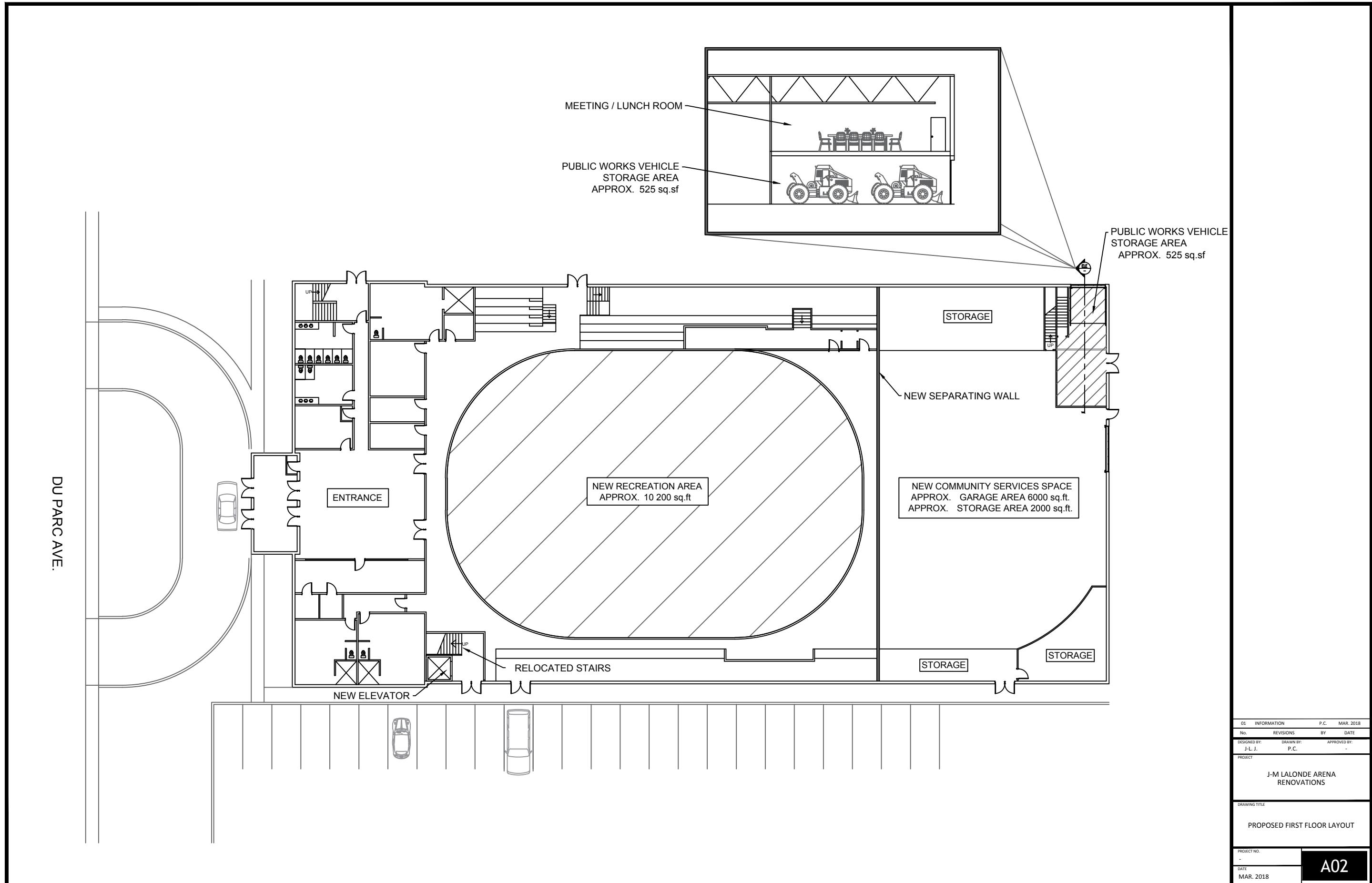
J-M LALONDE ARENA  
RENOVATIONS

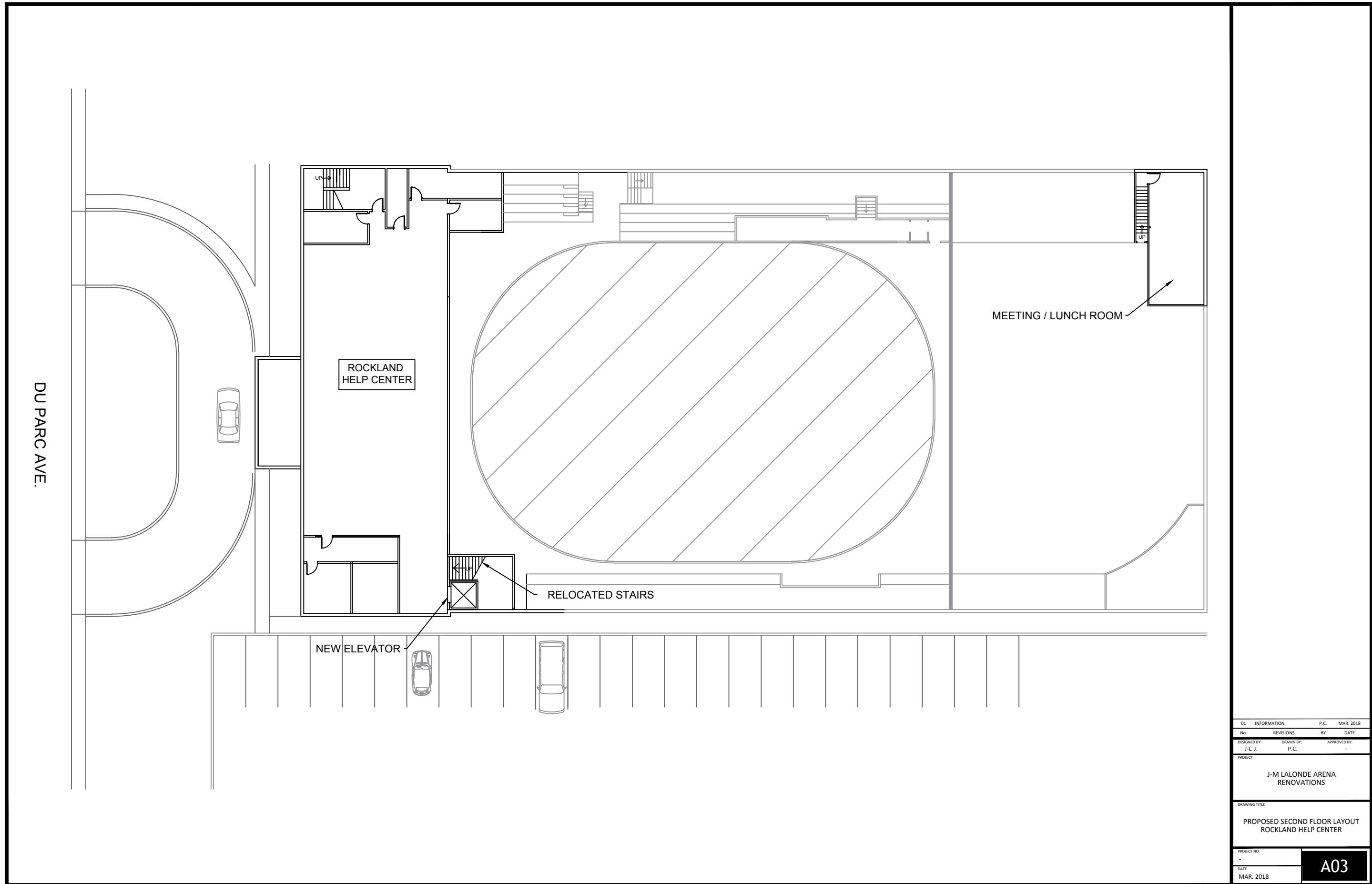
DRAWING TITLE

EXISTING FIRST FLOOR LAYOUT

|             |           |
|-------------|-----------|
| PROJECT NO. |           |
| DATE        | MAR. 2018 |

A01







**CORPORATION OF THE CITY OF CLARENCE-ROCKLAND****BY-LAW 2015-50**

**BEING A BY-LAW TO AUTHORIZE THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND TO ENTER INTO AN AGREEMENT WITH SIERRA PLANNING AND MANAGEMENT FOR THE PARKS AND RECREATION MASTER PLAN.**

**WHEREAS** the Corporation of the City of Clarence-Rockland intends to sign the agreement with Sierra Planning and Management for the Parks and Recreation Master Plan.

**WHEREAS** Sections 8, 9, and 11 of the Municipal Act, 2001, S.O. 2001, Chapter 25 and amendments thereto provides that every municipal Corporation may pass by-laws for the purpose of governing its affairs as it considers appropriate;

**NOW THEREFORE, THE COUNCIL OF THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND ENACTS AS FOLLOWS:**

1. **THAT** Municipal Council authorizes the Director of Community Services of the Corporation of the City of Clarence-Rockland to sign the agreement with Sierra Planning and Management;
2. **THAT** the agreement be in the form hereto annexed and marked as Schedule "A" to this by-law;
3. **THAT** this by-law shall come into force on the day of its adoption and shall remain in force until it is repealed.

**READ, PASSED AND ADOPTED BY COUNCIL THIS 19TH DAY OF MAY 2015.**

---

Guy Desjardins, Mayor

---

Monique Ouellet, Clerk



**LOI 2015-24R  
PLAN DE DIRECTEUR DES LOISIRS**

|                     |                            |
|---------------------|----------------------------|
| <b>Date</b>         | Le 4 mai 2015              |
| <b>Soumis par</b>   | Thérèse Lefalivre          |
| <b>Objet</b>        | Plan directeur des loisirs |
| <b># du dossier</b> | D00 PLA                    |

**1) NATURE / OBJECTIF:**

Le but de ce rapport est d'accepter la proposition de la firme Sierra Planning and Management pour mener le projet du plan de directeur des loisirs.

**2) DIRECTIVE/POLITIQUE ANTÉCÉDENTE:**

N/A

**3) RECOMMANDATION DU SERVICE:**

Les Services communautaires recommandent au conseil municipal d'accepter la proposition soumise par la firme Sierra Planning and Management pour entreprendre le projet du plan de directeur des loisirs.

Les Services communautaires recommandent au conseil municipal d'adopter le Règlement 2015-50 étant un règlement pour autoriser la Directrice des Services communautaires à signer l'entente pour effectuer le plan directeur des loisirs avec la firme Sierra Planning and Management , tel que recommandé.

**4) HISTORIQUE:**

Le dernier plan de directeur des loisirs fut complété en l'an 2000 pour une planification d'une période de 10 ans. Ce plan est donc désuet et le service a rencontré tous les objectifs identifiés. Les services communautaires travaillent donc sans plan de directeur depuis maintenant 5 ans.

**DISCUSSION:**

Les services communautaires ont procédé à un appel d'offres, trois firmes ont soumis une proposition.

| <b>Soumissionnaires</b>        | <b>Coût</b> | <b>TVH</b>  | <b>Total</b> |
|--------------------------------|-------------|-------------|--------------|
| Sierra Planning and Management | 77 035\$    | 10 014.55\$ | 87 049.55\$  |
| Stantec                        | 82 975\$    | 10 786.75\$ | 93 761.75    |
| Lashley & Associates           | 160 260\$   | 13 813.80\$ | 120 073.80\$ |

La date d'ouverture de soumission était le 1er mai 2015. Les deux premières firmes ont rencontré les termes de l'appel d'offres.

Nous avons vérifié les références de la firme Sierra Planning and Management et celle-ci a bien répondu aux critères établis par leurs clients.

Nous recommandons donc de retenir la firme Sierra Planning and Management, étant la firme qui a obtenu le plus haut pointage lors de l'évaluation des propositions fait par le comité d'évaluation.

Sierra Planning and Management propose une équipe d'expérience dans le domaine de consultation pour effectuer des plans de directeurs en loisirs. Cette firme a complété des plans de directeurs en loisirs pour les municipalités suivantes :

- Municipalité de Russell
- Ville de Penetanguishene
- Municipalité régionale de Wood Buffalo
- Ville de Guelph
- Cantons de South Stormont
- Ville de Sudbury

Le gérant de projet assigné à cette étude, M Jonathan P. Hack est urbaniste et a plus de 20 ans d'expérience dans le domaine de consultation et de projets de plan de directeurs des loisirs.

## **5) CARACTÉRISTIQUES DE L'ÉTUDE:**

Le but principal de ce plan est d'établir une vision claire et concise jusqu'à l'année 2036 sur les services de parcs et loisirs de la Cité. La vision qui sera établie nous aidera à prioriser les projets identifiés, de bien établir des objectifs, en plus d'assister le service et le conseil municipal dans la prise de décisions vis-à-vis les priorités identifiées.

La section 3 du document à l'annexe 1, vous démontre l'étendue des travaux de la firme.

## **6) CONSULTATION PUBLIQUE:**

Des consultations seront organisées avec les résidents, les divers organismes/intervenants ainsi que le personnel et les membres du conseil municipal pour s'assurer que les idées et commentaires soient incorporés dans le plan.

Le document à l'annexe 1 vous démontre le processus de consultation. Le consultant sera responsable de préparer des questionnaires pour les organismes/intervenants, un sondage pour les résidents en plus d'organiser deux soirées de consultations.

Notez que toutes les consultations et présentations publiques se feront dans les deux langues officielles et le plan final sera soumis dans les deux langues officielles.

**7) RECOMMANDATION OU COMMENTAIRES DU COMITÉ:**  
N/A

**8) IMPACT FINANCIER (monétaire/matériaux/etc):**

Le financement pour ce projet est le suivant :

|                                    |              |
|------------------------------------|--------------|
| Projet 2-4-7250-9150               |              |
| Nom: Plan de directeur des loisirs |              |
| Budget approuvé                    | 100,000.00\$ |
| Montant dépensé à date             | 0\$          |
| Coût du contrat incluant taxes     | 87 049.55\$  |
| Budget disponible                  | 12 950.45\$  |

Un montant de 90 000\$ provient des fonds de redevance d'exploitations et 10 000\$ du fond général.

**9) IMPLICATIONS LÉGALES:**

**10) GESTION DU RISQUE (RISK MANAGEMENT):**  
N/A

**11) IMPLICATIONS STRATÉGIQUES:**

La section 12 du document à l'annexe 1 vous démontre les étapes ainsi que le tableau de l'étude. Nous anticipons que le rapport final sera présenté à la réunion régulière du conseil municipal du 14 décembre 2015

**12) DOCUMENTS D'APPUI:**

**Annexe 1.** Document d'appel d'offres

**Annexe 2.** Contrat

*Original signé*

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Thérèse Lefavre  
Directrice des Services

*Original signé*

---

Robert Kehoe  
Directeur Planification financière et  
Développement économique

*Original signé*

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Approbation: Helen Collier  
Directrice générale



# Clarence-Rockland

THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND

## REQUEST FOR PROPOSAL

**Proposal Number F18-CS-2015-004  
(PARKS AND RECREATION MASTER PLAN)**

Request for Proposals Issued On: 08-Apr-2015

Proposal Submission Deadline: 2:00:00pm on 01-May-2015 Local Time in Clarence-Rockland Ontario,  
Canada

### **Deliver to:**

**The Corporation of the City Clarence-Rockland  
1560 Laurier  
Clarence-Rockland  
Client Service Center**

**Rockland, ON****K4K1P7****SECTION 4.0****SPECIFICATIONS****1. INTRODUCTION/PROJECT DESCRIPTION**

The City of Clarence-Rockland is a modern municipality perfectly aligning rural charm with urban vitality. Clarence-Rockland is located on the banks of the historic Ottawa River to the north, and beneath the shadows of the towering pines of the Larose Forest to the South. Amidst these two extremes you will find several communities with their own individual colours and charms.

Ever since its humble beginnings as a forested city over 140 years ago, Clarence-Rockland has flourished into a beautiful city of nearly 23,000 residents. Situated 32 kilometres east of Parliament Hill and 145 kilometres west of Montreal, the region offers an outstanding quality of life and countless business opportunities.

With its varied professional services led by a skilled workforce, its constant residential growth, its numerous sports and cultural activities, its restaurants, its retail stores and specialty shops, the City of Clarence-Rockland is a great place to Live, Work and Invest.

Recreation is the primary reason that tourists visit Clarence-Rockland, and one of the primary reasons that residents wish to live in Clarence-Rockland. According to growth projections, the population is expected to attain 33 210 by 2036. (source: UCPR Growth forecast and Land needs analysis report)

While the City does not currently have an active Parks and Recreation Master Plan that has been adopted by Council, recommendations from the 2000 Parks and Recreation Master Plan should be reviewed and considered in the development of the 2015 Master Plan. The Parks and Recreation Master Plan will need to harmonize with recommendations from other recent policy documents, including the UCPR 2011 Trails Master Plan and the 2014 C-R urban official Plan, 2014 Bourget official Plan and UCPR 2006 Official Plan & the UCPR draft official plan.

The City, like many other communities, faces ongoing pressures to provide quality Parks and Recreation services to its citizens. Changing demographics, social trends and economies impact the social and economic capacities of the community. It is anticipated that this changing profile of the community could have a significant impact on the expectations of its citizens with respect to recreation and leisure services in the community.

As a result, the Parks and Recreation Office has requested, and received Council approval, for the development of a new strategic plan for the provision of Parks and Recreation services in the City. It is anticipated that a clear and concise strategic plan with achievable goals will be developed for the use of the department. The plan should provide a very detailed and practical assessment of improvements that could and should be undertaken in the forthcoming 20 years. The strategic plan will be used as a blue print to direct and support the department for the years 2016 to 2036.

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The 2015 Parks and Recreation Master Plan is a highly anticipated plan. The Parks and Recreation Master Plan will address the needs of a very diverse range of recreation users. The plan will have a large impact on the community of Clarence-Rockland, not just for the everyday quality of life of residents, but also for ensuring that amenities and infrastructure are in place to host a range of recreational events in Clarence-Rockland.

Major issues identified may include, but are not limited to:

- sufficient supply of playing fields, parks, and recreation facilities;
- the funding, ownership, and management of facilities;
- the location of recreation facilities and programs within the Municipality, potential improvements, or partnerships with other agencies/stakeholders; and,
- incorporation of new parks, the improvement of the Clarence-Rockland's Waterfront Park, and the addition of a connected trail system via sidewalks, pathways etc.

## **2. GOALS & OBJECTIVES**

The Master Plan document should be concise, user friendly, innovative and visionary, with the end user in mind, making it a useful tool in parks and recreation planning for the City of Clarence-Rockland. The Master Plan document should be structured in four parts: background information, analysis, recommendations, and implementation. The consultant will be responsible for ensuring community/Council support for the Master Plan recommendations.

## **3. SCOPE OF WORK**

Note: All public consultations must be conducted in both official languages and all public documents/presentations must be written in both official languages

The scope of work for this project includes, but is not limited to, the following tasks:

### 3.1. Vision

Develop clear and concise 2036 Parks and Recreation Vision along with Guiding Principles through consultation with staff, the public, agencies/stakeholders, and City Council. The Vision developed will form the core of parks and recreation decision-making criteria.

### 3.2. Consultation

Consult with residents and agencies/stakeholders, as well as staff and Council, to ensure incorporation of ideas and feedback into the Master Plan. The consultant should:

- ensure the style of consultation is inclusive;
- provide meaningful opportunities for input;

- make all relevant information about the planning process readily available to the public;

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- present information in a clear, concise, and easy to understand format; and,
- accurately and objectively record and assess public input.

Consultation will include a public survey as well as a questionnaire(s). The following parties will be consulted:

- a. Steering Committee made up of the Community Services Planning Team and Financial Services (Economic Development);
- b. the general public, along with specific user groups:
  - Traditional recreation (i.e. soccer, swimming, baseball, hockey, etc.);
  - non-traditional recreation (i.e. mountain bike skills, roller derby, BMX, skate boarding, kite surfing, climbing, etc.); and,
  - Other groups (i.e. youth, accessibility representatives, Chamber of Commerce, outdoor recreation for profit business, dog walking companies, etc.);
- c. agencies/ stakeholders, comprised of School Boards, Children's Services (Valoris), and others; and,
- d. Mayor and Council.

### 4. **SURVEY**

Consultation will include a public survey. The consultant will be required to produce and manage a random-sample survey in sufficient size to ensure accepted statistical standards of reliability and validity for Clarence-Rockland's population size. The scope of work includes the development of general demographic data, which will assist in determining needs, priorities, and financial support for current services. Questions should be well-conceived in order to gain the information required for analysis and recommendations. The proponent shall be responsible for the production of the survey instrument, including layout, structure, and wording of the survey in order to elicit public response to current and future community recreation needs. The consultant will propose whether the survey should be administered via phone, mail or e-mail.

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**Questionnaire** – The consultant will develop one or more questionnaires, for distribution to stakeholder groups, user groups/special interest groups, and staff. Questions should be well-conceived in order to gain the information required for analysis and recommendations. These groups will then be provided with the Draft Plan and asked to provide feedback electronically.

The consultant will consolidate the data from the public surveys and questionnaire(s) and formulate reports, both in raw data form and summary report. The consultant will produce a consolidated report and executive summary on the results. This report will be inserted as an appendix to the final Master Plan document.

**5. PARKS AND RECREATION BACKGROUND INFORMATION**

Review, summarize, and provide key findings of the following background areas of parks and recreation:

- a. benefits, trends, and best practices;
- b. demographics (demographic information will be provided to 2036, the same time horizon as the City's 2014 Official Plans. Groups to be assessed include seniors, children, sports groups, and other users of parks and recreation services);
- c. parks and recreation inventory - City staff will work with the consultant in developing a clear inventory of parks and open spaces. On a parcel-by-parcel basis, the parks system will need to be classified under different zoning types within the City, as part of the master planning exercise, City staff will do an internal book-keeping exercise to review all park classifications (i.e. some drainage areas are classified as park space, but serve no park function);
- d. financial review of current facilities' cost recovery, fees, and charges, and financial resources impacting the existing park and open space system;
  - i. environmental information related to parks;
  - ii. issues and opportunities.

**SECTION 4.0****SPECIFICATIONS****6. PARKS AND OPEN SPACE ANALYSIS/RECOMMENDATIONS**

Analyze, then make recommendations regarding parks and open space. Include the following:

- a) identify opportunities and deficiencies in the parks and open space system. Complete an analysis of issues such as:
  - geo-physical character;
  - parks and open space infrastructure, infrastructure need and life-cycle (the City will provide our Tangible Capital Assets Inventory to the successful proponent);
  - functional capacity, including the role that lands outside the traditional park system play in the open space network, greenways, four-season park planning, and underutilized park and open space.
- b) Assess the parks and open space system in relation to the vision developed, including:
  - park space best use;
  - user experience;
  - opportunities that the City may be missing now (i.e. the City may be well positioned to double the number of events in Clarence-Rockland, or have the ability to host tournaments);
  - events in parks (i.e. large community events, small events such as weddings, management and booking issues, explore the need for amenities, such as outdoor washrooms and showers); and,
  - the park system from a holistic viewpoint (i.e. if we are wishing to attract tourists, is there sufficient space provided for RVs to stay overnight?).
- c) Propose and establish a Parks and Open Space Classification System for Clarence-Rockland.

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- d) Identify appropriate parks and open space development standards and targets (i.e. thresholds based on area, population, comparable municipalities, etc.). Prior to adoption, these standards will be reviewed by staff, and possibly Council. The City of Clarence-Rockland's unique recreational characteristics will require unique and well-conceived park and open space standards. Clarence-Rockland does not wish to be 'average' when it comes to the provision of recreation - we wish to be at the top. Consider park and open space accessibility and access to surrounding parks under other jurisdictions.
- e) Determine current and future needs:
  - field availability/ field users;
  - a specific look at Du Moulin Park needs/ plan;
  - the community "wants" versus needs (i.e. water park, horseshoe pit, frisbee court, beach volleyball, dog parks, trailheads, community gardens, sports courts, water access, urban plazas, access to regional parks such as pedestrian access);
  - potential opportunities for partnerships with other organizations within the City for use of their amenities/ facilities (i.e. coordination with Schools);
  - environmental management - balance of recreational use of parks and open space with sustainable ecological needs; and,
  - City-owned land of sufficient size for long-term operations and maintenance requirements.
- f) Review revenue generation in parks:
  - whether revenue is sufficient to meet visitor needs, event needs, and governance;
  - a comparison to other municipalities for benchmarks and targets for cost recovery;
  - park usage or potential of park usage by businesses (i.e. yoga, boot camp, dog walkers, etc.); and,
  - Event/ programming advertising.

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- g) Provide clear direction, recommendations, and priorities for the City's park and open space system for the period 2016- 2036. Create a parks and open space development and redevelopment program. The program should include:
- guidelines and priorities for strategic parkland acquisition to accommodate increased growth and demand, as well as existing deficiencies;
  - identification of opportunities to address unmet needs in the park and open space system;
  - a framework for future decision-making regarding park development;
  - maintenance and operational priorities to reflect current and future demands; and,
  - Opportunities to increase the effectiveness, efficiency, and coordination of parks planning and operations.

**7. RECREATION FACILITIES ANALYSIS AND RECOMMENDATIONS**

Analyze, make recommendations regarding recreation facilities. Include the following:

- a) Identify opportunities and deficiencies in the recreation system - complete an analysis of issues:
  - determine service gaps for all age groups;
  - determine barriers to participating in recreation services offered, such as transportation, space, and location; and,
  - inventory existing services provided through local societies, community groups, schools, health and associated facilities, locally and regionally, to assess duplication with provision of City services.
- b) Assess the recreation system in relation to the vision developed through the 2015 Strategic Plan. Recognize where the system meets that vision and where there are shortfalls. Analyze:
  - recreation trends (i.e. gathering places for visiting with families and friends, for eating, etc.); and,
  - patterns of facility use specific to Clarence-Rockland (i.e. empty facilities during the day due to people working outside the City, aligning bus services with the facilities so youth can access them during the day).

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- c) Develop appropriate recreation facility targets (i.e. based on area, population, comparable municipalities, etc.).
- d) Determine current and future needs:
  - identify the current demands for recreation services and facilities;
  - identify emerging needs;
  - determine facility deficiencies based on the existing inventory and facility age, community needs, and projected population growth;
  - identify facility utilization/functional capacity in relation to demands (current and future trends);
  - assess the need for new facilities to meet the community's needs, as well as visitors' and event needs;
  - analyze best use of limited facilities (i.e. recreation programming vs. large events);
  - determine the potential for increased use if the facilities were improved or; and,
- e) Review revenue generation in recreation:
  - review fees and charges for appropriateness to community financial capacity, cost recovery, and expectations;
  - assess opportunities for additional revenue sources (i.e. Could space be leased to restaurants, trainers, or health professions during non-peak hours?);
  - determine the need for inclusive recreation services and financial access programs;
  - determine financial priorities regarding operations, trends, recreation services, and facilities;
  - analyze concession revenues; and,

- f) Provide recommendations and priorities for the City's recreation system for the period 2016 - 2036. Include:
- identification of population hubs for prospective programming locations and prospective facilities; and
  - determination of the need for community oversight of service delivery (i.e. a Board or advisory committee)

## **8. RECREATION PROGRAM ANALYSIS AND RECOMMENDATIONS**

Analyze and make recommendations regarding recreation programming, in both indoor and outdoor spaces. There is a desire to spread recreation programming throughout the community, into each neighbourhood, and look at the creative use of facilities by other organizations during off-peak hours. Analyze recreation fees and charges to ensure they are in-line with other municipalities.

## **9. IMPLEMENTATION PLAN**

Develop an Implementation Plan, based on functionality and population growth, and a summary of prioritized recommendations.

## **10. COSTS AND FUNDING SOURCES**

Identify order of magnitude costs for recommendations and prepare a Funding Strategy that identifies potential funding sources. Examine projected capital and operating costs for recommended parks, facilities, and services. Include the following:

- a. Parks Capital Plan: Develop a detailed capital works plan for parks and open spaces, providing Class D cost estimates for parks improvements and capital works. This information will assist in the City's upcoming Parks Development Cost Charges update.
- b. Identify potential partnerships with agencies, stakeholders, and community groups that will ensure resources are available to implement the recommendations.
- c. Investigate the benefit of private industry partnering with the City on services, or on leasing space (i.e. food services)

**11. MAPPING**

The consultant will be responsible for coordinating a range of mapping and inventory data into graphic form to support the Parks and Recreation Master Plan, however, the mapping itself shall be conducted with the Planning and Construction department. Maps should encompass inventory, analysis, and recommendation information.

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**12. METHODOLOGY AND SCHEDULE**

| Date | Task             | Meetings                                      | Deliverable  |
|------|------------------|---|--|
| 2015 | April            | Issue RFP                                     |  |
|      | May              | Assess proposals                              |  |
|      | May              | Award contract                                |  |
|      | June             | Start-up meeting                              | Start-up meeting with Staff                                |
|      | June             | Background review                             |  |
|      | August/September |   | Interviews with City staff                                 |
|      | September        | Begin consultation                            | Open House #1  |
|      | September        | Initiate survey                               | Targeted interviews with user groups                       |
|      |                  |   | Presentation   |
|      |                  | Introduce project to Council and gather input | Background review summary                                  |
|      |                  | Assess inventory and opportunities            |  |
|      | October          | Finish survey                                 |  |
|      |                  | Summarize consultation                        | First-round consultation summary, including survey         |
|      | November         | Complete analysis                             |  |
|      |                  | Develop recommendations                       | Present analysis and recommendations to Steering Committee |
|      |                  | 2nd round consultation                        | Open House presentation material and second-               |
|      |                  | Finalize recommendations                      |  |

|          |                         |  |  |
|----------|-------------------------|--|--|
| December | Present Draft           | Present Draft plan to Steering Committee |  |
|          |                         | Present Draft to Council                 | Draft Parks and Recreation Master Plan |
|          | Make revisions to Draft |  |  |
|          |                         | Present Final to Council                 | Final Parks and Recreation Master Plan |

**13. MEETINGS AND PRESENTATIONS**

For all meetings, the consultant will record meeting minutes and distribute them to the City Director of Community Services. The consultant will be responsible for:

- a) Regular teleconference calls with City staff. The Consultant will work closely with City Staff in preparing the Master Plan and liaise directly with a Director of Community Services on a regular basis. Weekly conference calls will ensure consistent project updates and clear communication. Additional conference calls may be necessary.
- b) Meeting with the Steering Committee at key milestones as determined by the consultants work program and schedule. The consultant will be required to attend a minimum of three meetings with the Steering Committee to:
  - introduce the project and gather input;
  - present the analysis and recommendations; and,
  - present the Draft Plan and gather feedback.
- c) Attending and coordinating a minimum of two public consultation events (including preparation of materials/ display boards) to:
  - introduce the project and gather input; and
  - present the Draft Plan and gather feedback.
- d) Presenting the Draft Plan to Senior Management and City Council. This will include a PowerPoint presentation reporting to Senior Management and City Council on the results and recommendations of the consultation process.
- e) Presenting the Final Plan to Senior Management and City Council. This will include a PowerPoint presentation.

**14. REQUIRED PROJECT DELIVERABLES**

- a. background review summary;
- b. all open house display and presentation materials;
- c. first and second round consultation summary, including survey summary;
- d. Draft Parks and Recreation Master Plan document; and, e. Final Parks and Recreation Master Plan document:
  - final report in colour format (10 bound copies);
  - all maps are to be 11"x17" in size, or similar;
  - one electronic copy of the final report in Word & PDF formats.

**15. BACKGROUND DOCUMENT REVIEW**

The following documents should be included in the background review:

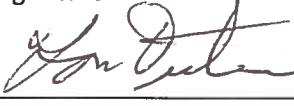
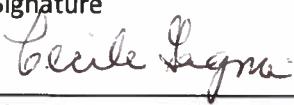
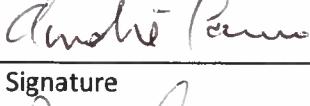
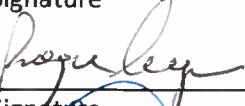
- City of Clarence-Rockland Parks and Recreation Master Plan (2000)
- Clarence-Rockland Urban area Official Plan (2014)
- Bourget Official Plan (2014)
- United Counties of Prescott-Russell Official Plan (2006)
-  Étude Plania - Étude d'opportunité pour la mise en place d'un corridor de destination touristique riveraine (Available in English shortly)
- City of Clarence-Rockland Parks and Building Asset Management Plan (2014)
- Clarence-Rockland Development Charge study (2015)
- Clarence-Rockland Strategic Plan (2015)



766  
665 online

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition  |   | Petition   |                    |
|---|---|--|--------------------|
| Sauvons les services récréatifs et communautaires de Rockland   |   | Save Rockland Recreational and Community Services  |                    |
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |   | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |                    |
| 1   | Nom/Name:<br>Adresse/Address:                 | Signature  | Tel :              |
|   | Yvon Dutra<br>4115 L'Assomption<br>St.        |    | 613 446 4716       |
| 2   | Nom/Name<br>Adresse/Address:                  | Signature  | Tel : 613          |
|   | François Leduc<br>2374 Québec St CP1225       |    | 446-5109           |
| 3   | Nom/Name<br>Adresse/Address:                  | Signature  | Tel : 613-419 1052 |
|   | Jean J. Ouellet<br>148 Sandra                 |    | 613-419 1052       |
| 4   | Nom/Name<br>Adresse/Address:                  | Signature  | Tel : 613          |
|   | Colombe Dicaire<br>2500 ALBERT                |    | 419-1157           |
| 5   | Nom/Name<br>Adresse/Address:                  | Signature  | Tel : 613          |
|   | Cécile Gagnier<br>2192 L'INNUEL<br>Rockland   |    | 487-2259           |
| 6   | Nom/Name<br>Adresse/Address:                  | Signature  | Tel : 613          |
|   | Roger Ouimet<br>833L LAWRENCE                 |    | 446-5584           |
| 7   | Nom/Name<br>Adresse/Address:                  | Signature  | Tel :              |
|   | André Camiré<br>1231 ST JACQUES<br>ROCKLAND   |    | 446-0348           |
| 8   | Nom/Name<br>Adresse/Address:                  | Signature  | Tel :              |
|   | Roger Gaynor<br>2022 POUVIERE CLARENCE REEK   |    | 4882424            |
| 9   | Nom/Name<br>Adresse/Address:                  | Signature  | Tel :              |
|   | Mélanie LeBlanc<br>459 mercury, Rockland, ont |    | 297-5748           |

# 180 Avenir toujours incertain pour l'aréna Jean-Marc Lalonde

| Pétition<br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | Petition<br><b>Save Rockland Recreational and Community Services</b>   |                         |
|--|--|--|-------------------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |                         |
| 1  | Nom/Name: <u>DIANE DUTRISHC</u><br>Adresse/Address:<br><u>921 CARON</u>                        | Signature<br><u>Diane Dutriac</u>  | Date<br><u>4/5/18</u>   |
| 2  | Nom/Name <u>MICHAEL DUTRISHC</u><br>Adresse/Address:<br><u>921 CARON</u>                       | Signature<br><u>Michael Dutriac</u>  | Date<br><u>4/5/18</u>   |
| 3  | Nom/Name <u>GAE THY &amp; GAZAN</u><br>Adresse/Address:<br><u>Guibord</u>                      | Signature<br><u>G Thibault</u>   | Date<br><u>4/5/18</u>   |
| 4  | Nom/Name <u>MICHEL SAMMUKA</u><br>Adresse/Address:<br><u>309 MERCURY ST.</u>                   | Signature<br><u>Michel Sammuka</u>   | Date<br><u>4 MAI 18</u> |
| 5  | Nom/Name <u>ROCH GILBERT</u><br>Adresse/Address:<br><u>2585 RAYMOND, Rockland</u>              | Signature<br><u>Roch Gilbert</u>   | Date<br><u>4/5/18</u>   |
| 6  | Nom/Name <u>Alain Joannisse</u><br>Adresse/Address:<br><u>394-135 Masters Lny.</u>             | Signature<br><u>Alain Joannisse</u>  | Date<br><u>4/5/18</u>   |
| 7  | Nom/Name <u>THERESE POIVIN-NAZINE</u><br>Adresse/Address:<br><u>1088 Chemin Rockland, Ont.</u> | Signature<br><u>Therese Poivin Nazine</u>  | Date<br><u>4/5/18</u>   |
| 8  | Nom/Name <u>MICHAEL BAZINET</u><br>Adresse/Address:<br><u>1386 ALMA</u>                        | Signature<br><u>Michael Bazinet</u>  | Date<br><u>4/5/18</u>   |
| 9  | Nom/Name <u>KENÉE DE BLANC</u><br>Adresse/Address:<br><u>791 CHAPMAN</u>                       | Signature<br><u>Kenée De Blanc</u>   | Date<br><u>4/5/18</u>   |
| 10   | Nom/Name <u>BERÈ DESNOYERS</u><br>Adresse/Address:<br><u>791 Chapman</u>                       | Signature<br><u>Berè Desnoyers</u>   | Date<br><u>4/05/18</u>  |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
|--|---|--|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |   | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1  | Nom/Name: <i>INDY HUNTER</i><br>Adresse/Address: <i>1662 ROLLIN ROAD</i>              | Signature <i>Indy Hunter</i> Tel : <i>613-488-7832</i>   |
| 2  | Nom/Name <i>Anneke Kissman</i><br>Adresse/Address:                                    | Signature <i>Anneke Kissman</i> Tel : <i>8576466</i>   |
| 3  | Nom/Name <i>MANON LABERGE</i><br>Adresse/Address:                                     | Signature <i>Manon Laberge</i> Tel : <i>6134190531</i>   |
| 4  | Nom/Name <i>Nicolas Duchesne</i><br>Adresse/Address:                                  | Signature <i>Nicolas Duchesne</i> Tel : <i>6134190531</i>  |
| 5  | Nom/Name <i>Paul Sanchez</i><br>Adresse/Address: <i>1419 AVE DU PARC</i>              | Signature <i>Paul Sanchez</i> Tel : <i>613 304 4014</i>  |
| 6  | Nom/Name <i>Tanya Gatiens</i><br>Adresse/Address: <i>1469 ave du Parc</i>             | Signature <i>Tanya Gatiens</i> Tel : <i>613-282-6985</i>   |
| 7  | Nom/Name <i>Joyce L'Avicoin</i><br>Adresse/Address: <i>1695 Laurent Rockland</i>      | Signature <i>Joyce L'Avicoin</i> Tel : <i>613-446-4969</i>   |
| 8  | Nom/Name <i>Hannah Dragomanovic</i><br>Adresse/Address: <i>1030 Dianne ave</i>        | Signature <i>Hannah Dragomanovic</i> Tel : <i>6133554827</i>   |
| 9  | Nom/Name <i>Hélène Lalonde</i><br>Adresse/Address: <i>3132 Gravel Lemay, Rockland</i> | Signature <i>Hélène Lalonde</i> Tel : <i>613-446-5759</i>  |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland   |   | Petition<br>Save Rockland Recreational and Community Services  |
|---|---|--|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |   | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1   | Nom/Name: <i>Nicole &amp; Roger Quellat</i><br>Adresse/Address:<br><i>833 Lawrence St. Rockland</i> | Signature<br><i>Nicole Quellat</i><br>Tel :<br><i>613-446-5384</i>   |
| 2   | Nom/Name: <i>756 Powers St</i><br>Adresse/Address:<br><i>Rockland</i><br><i>Françoise Guibord</i>   | Signature<br><i>Françoise Guibord</i><br>Tel :<br><i>613-446-1325</i>  |
| 3   | Nom/Name: <i>Sabrina Lagutte</i><br>Adresse/Address:  | Signature<br>Tel :   |
| 4   | Nom/Name: <i>Jean-Léonard Sarole</i><br>Adresse/Address:  | Signature<br>Tel :   |
| 5   | Nom/Name: <i>Jacques Dube</i><br>Adresse/Address:   | Signature<br><i>J. Dube</i><br>Tel :   |
| 6   | Nom/Name: <i>Lucien Guibord</i><br>Adresse/Address:<br><i>Rockland on</i><br><i>Lucien Guibord</i>  | Signature<br><i>Lucien Guibord</i><br>Tel :  |
| 7   | Nom/Name: <i>Louis Villeneuve</i><br>Adresse/Address:<br><i>ROCKLAND</i><br><i>Louis Villeneuve</i> | Signature<br><i>Louis Villeneuve</i><br>Tel :  |
| 8   | Nom/Name: <i>MADELINE LETTAK</i><br>Adresse/Address:  | Signature<br><i>Madeleine Lettak</i><br>Tel :<br><i>613-446-5384</i>   |
| 9   | Nom/Name: <i>BÉRNADÈTE LAFRÉNIE</i><br>Adresse/Address:<br><i>B. Lafrenier</i>                      | Signature<br><i>B. Lafrenier</i><br>Tel :  |

# AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland   |                               | Petition<br>Save Rockland Recreational and Community Services  |
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| 1   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 2   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 3   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 4   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 5   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 6   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 7   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 8   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 9   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |

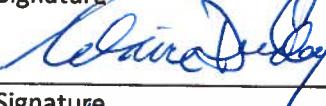
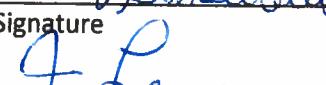
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland   |                               | Petition<br>Save Rockland Recreational and Community Services  |
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| 1   | Nom/Name:<br>Adresse/Address: | Signature  |
|   | Louise Cheff Adam             | Louise Cheff Adam Tel : 613-4466322  |
| 2   | Nom/Name:<br>Adresse/Address: | Signature  |
|   | Dene Tremblay                 | Dene Tremblay Tel :  |
| 3   | Nom/Name:<br>Adresse/Address: | Signature  |
|   | 504 ARRICOTEL                 | Tel :  |
| 4   | Nom/Name:<br>Adresse/Address: | Signature  |
|   | NOËLLA MÉNARD                 | Noëlla Minard Tel : 613-446-7710   |
| 5   | Nom/Name:<br>Adresse/Address: | Signature  |
|   | FRANÇOISE Delorme             | F. Delorme Tel : 613 697 8506  |
| 6   | Nom/Name:<br>Adresse/Address: | Signature  |
|   | Barbara Wilson                | J. Delorme Tel : 613-446-1105  |
| 7   | Nom/Name:<br>Adresse/Address: | Signature  |
|   | DENISE CHARTRAND              | M. Chartrand Tel : —   |
| 8   | Nom/Name:<br>Adresse/Address: | Signature  |
|   | BARBARA Wilson                | Barbara Wilson Tel : 613 446-5651  |
| 9   | Nom/Name:<br>Adresse/Address: | Signature  |
|   | Sylvie HAITRE                 | S. Haire Tel :   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland  |   | Petition<br>Save Rockland Recreational and Community Services                                     |  |
|--|---|---|--|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. |   |   | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. |
| 1  | Nom/Name:<br>Adresse/Address:<br><br>Claude Labelle<br>2032 Patrice | Signature<br>   | Tel :<br>613-800<br>1239   |
| 2  | Nom/Name<br>Adresse/Address:<br><br>2067 Albert St                  | Signature<br>  | Tel : 613<br>612-1988  |
| 3  | Nom/Name<br>Adresse/Address:<br><br>unit 429<br>8250 County Rd 17   | Signature<br> | Tel :<br>Ruth Belanger (613) 446-6019  |
| 4  | Nom/Name<br>Adresse/Address:<br><br>Claire Dudley<br>Claire Dudley  | Signature<br> | Tel :  |
| 5  | Nom/Name<br>Adresse/Address:<br><br>Françoise<br>Lamoureux          | Signature<br> | Tel :  |
| 6  | Nom/Name<br>Adresse/Address:<br><br>Juliette<br>Lalonde             | Signature<br> | Tel :  |
| 7  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :  |
| 8  | Nom/Name<br>Adresse/Address:<br><br>Karine Lades                    | Signature   | Tel :  |
| 9  | Nom/Name<br>Adresse/Address:<br><br>Alice Curran                    | Signature   | Tel :  |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
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| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |   | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1   | Nom/Name:<br>Adresse/Address:<br><i>F. Goffey</i>           | Signature<br><i>JG</i><br>Tel :<br><i>446-7368</i>   |
| 2   | Nom/Name<br>Adresse/Address:<br><i>J. M. Lambeau</i>        | Signature<br><i>JML</i><br>Tel :<br><i>446-6270</i>  |
| 3   | Nom/Name<br>Adresse/Address:<br><i>J. Kerecex</i>           | Signature<br><i>JL</i><br>Tel :<br><i>446-5237</i>   |
| 4   | Nom/Name<br>Adresse/Address:<br><i>Thérèse Paumier</i>      | Signature<br><i>T. Paumier</i><br>Tel :<br><i>343-200-1021</i>   |
| 5   | Nom/Name<br>Adresse/Address:<br><i>Lucie Millefle</i>       | Signature<br><i>L. Millefle</i><br>Tel :   |
| 6   | Nom/Name<br>Adresse/Address:<br><i>Wetle Hoeflein</i>       | Signature<br><i>Wetle Hoeflein</i><br>Tel :  |
| 7   | Nom/Name<br>Adresse/Address:<br><i>Georgette Boudreault</i> | Signature<br><i>G. Boudreault</i><br>Tel :   |
| 8   | Nom/Name<br>Adresse/Address:<br><i>Suzanne Dupont</i>       | Signature<br><i>Suzanne Dupont</i><br>Tel :<br><i>419-1267</i>   |
| 9   | Nom/Name<br>Adresse/Address:<br><i>1057 Chapman</i>         | Signature<br><i>Christie Hattie</i><br>Tel :<br><i>613-446-5862</i>  |

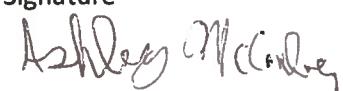
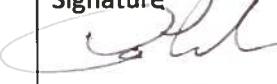
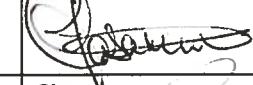
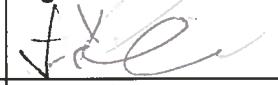
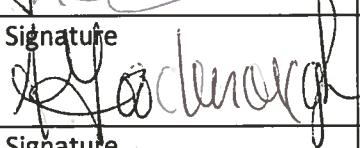
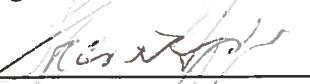
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |                               | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |                           |
|--|-------------------------------|--|---------------------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |                               | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |                           |
| 1  | Nom/Name:<br>Adresse/Address: | Signature  | Tel :                     |
| 2  | Nom/Name:<br>Adresse/Address: | Signature  | Tel :                     |
| 3  | Nom/Name:<br>Adresse/Address: | Signature  | Tel :                     |
| 4  | Nom/Name:<br>Adresse/Address: | Signature  | Tel :<br>8 mai<br>2018    |
| 5  | Nom/Name:<br>Adresse/Address: | Signature  | Tel :<br>613<br>915 2464  |
| 6  | Nom/Name:<br>Adresse/Address: | Signature  | Tel :<br>613<br>446-4232  |
| 7  | Nom/Name:<br>Adresse/Address: | Signature  | Tel :                     |
| 8  | Nom/Name:<br>Adresse/Address: | Signature  | Tel :<br>613-446-<br>7041 |
| 9  | Nom/Name:<br>Adresse/Address: | Signature  | Tel :<br>613-1895         |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
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| 1  | Nom/Name: <i>Ashley McCumber</i><br>Adresse/Address: <i>2526 Laurier Street, Rockland ON</i> | Signature <br>Tel : <i>613-446-4747</i>   |
| 2  | Nom/Name: <i>Dominique DesRochers</i><br>Adresse/Address: <i>658 St Jean Rockland</i>        | Signature <br>Tel : <i>613-558-5080</i>   |
| 3  | Nom/Name: <i>Dan LeDuc</i><br>Adresse/Address: <i>307 Cottonwood</i>                         | Signature <br>Tel : <i>613-424-2222</i>   |
| 4  | Nom/Name: <i>Tatjina Lasarin</i><br>Adresse/Address: <i>257 Laurier St</i>                   | Signature <br>Tel : <i>613-894-5197</i>   |
| 5  | Nom/Name: <i>JEAN-YVES GADOURA</i><br>Adresse/Address:                                       | Signature <br>Tel : <i>613-255-2268</i>   |
| 6  | Nom/Name: <i>Sophie Goodenough</i><br>Adresse/Address:                                       | Signature <br>Tel : <i>613-252-3169</i>   |
| 7  | Nom/Name: <i>Guy Lachance</i><br>Adresse/Address:  | Signature <br>Tel : <i>613-785-5172</i>   |
| 8  | Nom/Name: <i>Alphonse L'Archevêque</i><br>Adresse/Address:                                   | Signature <br>Tel : <i>613-312-4407</i>   |
| 9  | Nom/Name: <i>FRANCE HURPÉ</i><br>Adresse/Address:  | Signature <br>Tel : <i>446-6606</i>   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
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| 1   | Nom/Name:<br>Adresse/Address:   | Signature<br>Tel :  |
| 2   | Nom/Name: <i>Monique Boileau</i><br>Adresse/Address:                              | Signature<br>Tel :  |
| 3   | Nom/Name<br>Adresse/Address:  | Signature<br>Tel :  |
| 4   | Nom/Name <i>Sylvie Kelly</i> .<br>Adresse/Address:<br><i>177 SANDRA ROCKLAND.</i> | Signature<br>Tel :  |
| 5   | Nom/Name<br>Adresse/Address:  | Signature<br>Tel :  |
| 6   | Nom/Name<br>Adresse/Address: <i>ALBERT KAZADI</i>                                 | Signature<br>Tel :  |
| 7   | Nom/Name<br>Adresse/Address: <i>Cécile Desforges</i>                              | Signature<br>Tel :  |
| 8   | Nom/Name<br>Adresse/Address: <i>Sylvie Villeneuve</i>                             | Signature<br>Tel :  |
| 9   | Nom/Name<br>Adresse/Address: <i>Cheryl Benson</i>                                 | Signature<br>Tel :  |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland   |                               | Petition<br>Save Rockland Recreational and Community Services  |
|---|-------------------------------|--|
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| 1   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 2   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 3   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 4   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 5   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 6   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 7   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 8   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 9   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
|--|--|---|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1  | Nom/Name: Adam Draganic<br>Adresse/Address: 1030 Dianne Avenue           | Signature<br>Adam Draganic<br>Tel : 613-446-4877  |
| 2  | Nom/Name: Jacob Janowitz<br>Adresse/Address: 531 Gilles St.              | Signature<br>Jacob Janowitz<br>Tel : 613-263-5587   |
| 3  | Nom/Name: John Myers<br>Adresse/Address: 418 Mercury                     | Signature<br>John Myers<br>Tel : 613-446-9207   |
| 4  | Nom/Name: David Mallows<br>Adresse/Address: 160 Cardinal                 | Signature<br>David Mallows<br>Tel : 613-601-3050  |
| 5  | Nom/Name: Sébastien Gravelle<br>Adresse/Address: 493 Laurier St.         | Signature<br>Sébastien Gravelle<br>Tel : 613-446-2312   |
| 6  | Nom/Name: Christine Beaulieu-Hébert<br>Adresse/Address: 1802 Patricia St | Signature<br>Christine Beaulieu-Hébert<br>Tel : 613-633-8442  |
| 7  | Nom/Name: Jennifer Gilhuis.<br>Adresse/Address: 3058 Old Hwy 17 Rockland | Signature<br>Jennifer Gilhuis.<br>Tel : 613-804-0232  |
| 8  | Nom/Name: Marc Ouellette<br>Adresse/Address: 135 Jasper Crescent         | Signature<br>Marc Ouellette<br>Tel : 613-324-1292   |
| 9  | Nom/Name<br>Adresse/Address:   | Signature<br>Tel :  |

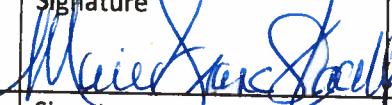
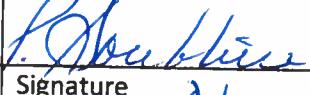
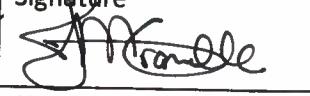
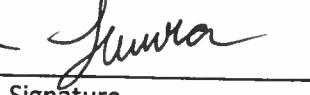
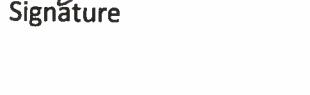
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

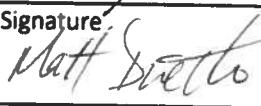
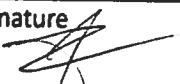
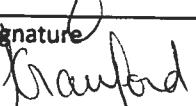
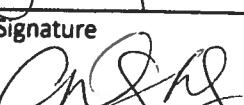
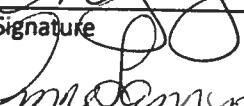
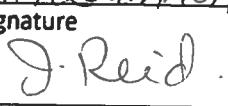
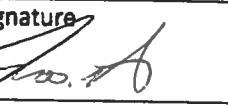
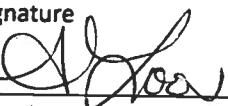
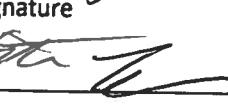
| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland  |  | Petition<br>Save Rockland Recreational and Community Services   |
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| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1  | Nom/Name: Richard Coopen<br>Adresse/Address:<br><br>1749 Rollin Road St. Pascual | Signature   |
| 2  | Nom/Name: Jean-Simon Brassard<br>Adresse/Address:<br><br>2795 Leonard st         | Signature   |
| 3  | Nom/Name: Alexandre Delisse<br>Adresse/Address:<br><br>575 Rollin Ave.           | Signature   |
| 4  | Nom/Name: Sarah Duchesne<br>Adresse/Address:<br><br>13 granite                   | Signature   |
| 5  | Nom/Name: Liam Ihett<br>Adresse/Address:<br><br>1731 Tally (résident)            | Signature   |
| 6  | Nom/Name: Nathan Gilhuis<br>Adresse/Address:                                     | Signature   |
| 7  | Nom/Name: Alexandre Corbeil<br>Adresse/Address:                                  | Signature   |
| 8  | Nom/Name: Jacob Campbell<br>Adresse/Address:                                     | Signature   |
| 9  | Nom/Name: Paige Rippley<br>Adresse/Address:                                      | Signature   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

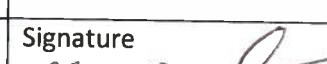
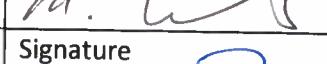
### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland  |                               | Petition<br>Save Rockland Recreational and Community Services   |
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| 1  | Nom/Name:<br>Adresse/Address: | Bernard Paquin<br>566 Robert St Rockland  |
|  |                               | Signature:   |
|  |                               | Tel : 613-448-5165  |
| 2  | Nom/Name<br>Adresse/Address:  | Huguette Boutilier<br>326-1026 Laurier St.  |
|  |                               | Signature:    |
|  |                               | Tel : 613-446-5822  |
| 3  | Nom/Name<br>Adresse/Address:  | Marie-France S-Lacelle<br>323 Daniel Crescent<br>Rockland   |
|  |                               | Signature:    |
|  |                               | Tel : 613-446-2060  |
| 4  | Nom/Name<br>Adresse/Address:  | PATRICIA SOUBLIÈRE<br>SARSFIELD   |
|  |                               | Signature:    |
|  |                               | Tel : 613-835-2556  |
| 5  | Nom/Name<br>Adresse/Address:  | Denis Dufresne<br>2004 Rue Vézina, Rockland   |
|  |                               | Signature:    |
|  |                               | Tel : 613-314-8046  |
| 6  | Nom/Name<br>Adresse/Address:  | Julie Madore-Gravelle<br>493 Laurier, ROCKLAND  |
|  |                               | Signature:    |
|  |                               | Tel : 446 2312  |
| 7  | Nom/Name<br>Adresse/Address:  | Philippe Gravelle<br>493 Laurier, Rockland  |
|  |                               | Signature: P.G  |
|  |                               | Tel : 446 2312  |
| 8  | Nom/Name<br>Adresse/Address:  | Jacques Gravelle<br>493 Laurier, Rockland   |
|  |                               | Signature:    |
|  |                               | Tel : 446 2312  |
| 9  | Nom/Name<br>Adresse/Address:  |   |
|  |                               | Signature:    |
|  |                               | Tel :   |

# Avenir toujours incertain pour l'aréna Jean-Marc Lalonde

| Pétition<br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | Petition<br><b>Save Rockland Recreational and Community Services</b>   |                     |
|--|--|--|---------------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |                     |
| 1  | Nom/Name: Chris Jackson<br>Adresse/Address:<br>283 Bonavista, Rockland   | Signature<br>  | Date<br>May 08/18   |
| 2  | Nom/Name Matt Durette<br>Adresse/Address:                                | Signature<br>   | Date<br>May 08/18   |
| 3  | Nom/Name Steven Chan<br>Adresse/Address: Steven Chan                     | Signature<br>  | Date<br>05/08/18    |
| 4  | Nom/Name Jacqueline Crawford<br>Adresse/Address: Jacqueline Crawford     | Signature<br>  | Date<br>05/08/18    |
| 5  | Nom/Name Connie Dougherty<br>Adresse/Address: 1116 Des Cerisiers         | Signature<br>  | Date<br>18/05/08    |
| 6  | Nom/Name Anne Lannin<br>Adresse/Address:<br>1091 Doring Sargan CR        | Signature<br>  | Date<br>18/05/08    |
| 7  | Nom/Name Julia Reid<br>Adresse/Address:<br>651 St. Jacques St. Rockland  | Signature<br>  | Date<br>May 8/2018  |
| 8  | Nom/Name Frank Mainville<br>Adresse/Address:<br>2679 Sylvain St Rockland | Signature<br>  | Date<br>May 08/2018 |
| 9  | Nom/Name Alba Louie<br>Adresse/Address:<br>318 Bonavista St, Rockland    | Signature<br>  | Date<br>May 8/18    |
| 10   | Nom/Name Steve Louie<br>Adresse/Address:<br>318 Bonavista St Rockland    | Signature<br>  | Date<br>May 8/18    |

**AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE**  
**UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA**

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
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| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1   | Nom/Name:<br>Adresse/Address:<br><i>John Czura</i>                                 | Signature<br><br>Tel :<br><i>446-7832</i>   |
| 2   | Nom/Name:<br>Adresse/Address:<br><i>Pierrette Beauchamp</i>                        | Signature<br><i>Pierrette Beauchamp</i><br>Tel :<br><i>446-1446</i>   |
| 3   | Nom/Name:<br>Adresse/Address:<br><i>Pierre Jette</i>                               | Signature<br><br>Tel :<br><i>878-0334</i>   |
| 4   | Nom/Name:<br>Adresse/Address:<br><i>Thérèse Vaill</i><br><i>Rockland Dr.</i>       | Signature<br><br>Tel :<br><i>446-4221</i>   |
| 5   | Nom/Name:<br>Adresse/Address:<br><i>André Vionnet</i><br><i>Rockland Dr.</i>       | Signature<br><br>Tel :  |
| 6   | Nom/Name:<br>Adresse/Address:<br><i>Gaudreault Vionnet</i><br><i>Rockland Dr.</i>  | Signature<br><br>Tel :  |
| 7   | Nom/Name:<br>Adresse/Address:<br><i>MIKE CSONTOS</i><br><i>1453 CAROL</i>          | Signature<br><br>Tel :<br><i>446-5706</i>   |
| 8   | Nom/Name:<br>Adresse/Address:<br><i>TINA-LOUISE</i><br><i>CSONTOS</i>              | Signature<br><br>Tel :<br><i>11</i>   |
| 9   | Nom/Name:<br>Adresse/Address:<br><i>MARCEL PROULX</i><br><i>220 Woods Rockland</i> | Signature<br><br>Tel :<br><i>446-4080</i>   |

**AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE**  
**UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA**

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |                    |
|--|--|--|--------------------|
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| 1  | Nom/Name: Amy Beaulieu<br>Adresse/Address:                                     | Signature<br>Amy Beaulieu  | Tel :              |
| 2  | Nom/Name Emma Campbell<br>Adresse/Address:                                     | Signature<br>Emma Campbell   | Tel :              |
| 3  | Nom/Name Jane Duchesne<br>Adresse/Address:                                     | Signature<br>Jane D  | Tel :              |
| 4  | Nom/Name Clay Moore<br>Adresse/Address: 88 Pascal Roddard 3057                 | Signature<br>Clay Moore  | Tel : 613-488-2923 |
| 5  | Nom/Name Gillian McLaughlin<br>Adresse/Address: 1801 concession 6, plantagenet | Signature<br>Gillian McLaughlin  | Tel : 613-327-0535 |
| 6  | Nom/Name Liam Moore<br>Adresse/Address: St Pascal Rockland 3057                | Signature<br>Liam  | Tel : 613-488-2923 |
| 7  | Nom/Name John W. Cooper<br>Adresse/Address: 1794 Routh Rd                      | Signature<br>John Cooper   | Tel : 613-488-5181 |
| 8  | Nom/Name Olivier Corbeil<br>Adresse/Address: 539 Emerald St                    | Signature<br>Olivier Corbeil   | Tel : 613-446-8726 |
| 9  | Nom/Name Samantha Keats<br>Adresse/Address: 3189 Gondron                       | Signature<br>S. Keats  | Tel : 613-614-1649 |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland   |                               | Petition<br>Save Rockland Recreational and Community Services  |
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| 1   | Nom/Name:<br>Adresse/Address: | Signature  |
| Barbara Richer,   | 16 Harrige St                 | Tel :  |
| 2   | Nom/Name:<br>Adresse/Address: | Signature  |
| Debbie Moore  | 1071 St Denis                 | Tel :  |
| 3   | Nom/Name:<br>Adresse/Address: | Signature  |
| 349 Jasper<br>Julie St Denis  | 41592                         | Tel :<br>613-8641<br>5952  |
| 4   | Nom/Name:<br>Adresse/Address: | Signature  |
| Chantal Blanchard<br>2400 Albert St   | Chantal Blanchard             | Tel :<br>613-794-1258  |
| 5   | Nom/Name:<br>Adresse/Address: | Signature  |
| RACHEL BRENNAN  | Rachel Brennan                | Tel :  |
| 6   | Nom/Name:<br>Adresse/Address: | Signature  |
| 104-2168 LAURIER<br>Vivian Racette  | Vivian Racette                | Tel : 613<br>419-0569  |
| 7   | Nom/Name:<br>Adresse/Address: | Signature  |
| Lorraine Verdon<br>1871 Chène Rockland est  | L. Verdon                     | Tel :<br>446 9156  |
| 8   | Nom/Name:<br>Adresse/Address: | Signature  |
| Cassandra Reston<br>2067 Albert St.   | C. Reston                     | Tel :<br>323-1245  |
| 9   | Nom/Name:<br>Adresse/Address: | Signature  |
| Josée Labelle Patricia  | J. Labelle                    | Tel :<br>613<br>800-1239   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland   |   | Petition<br>Save Rockland Recreational and Community Services  |
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| 1   | Nom/Name: <i>Nicole Douville</i><br>Adresse/Address:                          | Signature <i>Nicole Douville</i> Tel : 613-446-8895  |
| 2   | Nom/Name <i>Richard Levesque</i><br>Adresse/Address:                          | Signature <i>Richard Levesque</i> Tel : 613 419.1171   |
| 3   | Nom/Name <i>Monique Moreau</i><br>Adresse/Address:                            | Signature <i>Monique Moreau</i> Tel : 613-790-3182   |
| 4   | Nom/Name <i>Rita Dupuis</i><br>Adresse/Address: <i>421 Charron</i>            | Signature <i>Rita D</i> Tel : 613-446-7854   |
| 5   | Nom/Name <i>Patricia St Louis</i><br>Adresse/Address:                         | Signature Tel : 613-446-5711   |
| 6   | Nom/Name <i>Suzanne Poirier</i><br>Adresse/Address: <i>1327a Cercle Henri</i> | Signature <i>Poirier</i> Tel : 4461721   |
| 7   | Nom/Name <i>Carole Pouliotte</i><br>Adresse/Address: <i>2080 Woods St.</i>    | Signature <i>Carole Pouliotte</i> Tel : 446-5203   |
| 8   | Nom/Name <i>Lise Perrin</i><br>Adresse/Address: <i>515 Laurier St</i>         | Signature <i>Lise Perrin</i> Tel : 613-324-0118  |
| 9   | Nom/Name <i>Bourget</i><br>Adresse/Address:                                   | Signature <i>Bourget</i>   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |                               | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                                    |
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| 1  | Nom/Name:<br>Adresse/Address: | Lise Dallaire<br>2169 boulevard 202   | Signature<br>Tel :                 |
| 2  | Nom/Name<br>Adresse/Address:  | Sylvie Bellem<br>515 rue-Pierre   | Signature<br>Tel :<br>868-0414     |
| 3  | Nom/Name<br>Adresse/Address:  | Anne Faure<br>1501 rue du parc  | Signature<br>Tel :<br>613-4161804  |
| 4  | Nom/Name<br>Adresse/Address:  | Pierrette Côté<br>911 rue de Rockland   | Signature<br>Tel :<br>613-8994061  |
| 5  | Nom/Name<br>Adresse/Address:  | Nicole Pronk<br>212-2500 Albert Rockland K4K1L1   | Signature<br>Tel :<br>613-446-4593 |
| 6  | Nom/Name<br>Adresse/Address:  | Guylaine Langlais<br>966 rue Côte Rockland  | Signature<br>Tel :<br>613-446-6345 |
| 7  | Nom/Name<br>Adresse/Address:  | Lise Wettig   | Signature<br>Tel :<br>446-0039     |
| 8  | Nom/Name<br>Adresse/Address:  | Lise Deguire<br>2380-208 - Albert   | Signature<br>Tel :<br>446-9974     |
| 9  | Nom/Name<br>Adresse/Address:  | Monica Young<br>279 Thérèse Ave Rockland  | Signature<br>Tel :<br>761-0560     |

**AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE****UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA**

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
|--|---|--|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |   | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1  | Nom/Name: <i>Louise Drost</i><br>Adresse/Address: <i>101 OPALE ST.</i>              | Signature <i>Louise Drost</i> Tel :  |
| 2  | Nom/Name <i>Suzanne Jubinville</i><br>Adresse/Address: <i>Jubinville Rue 41 mai</i> | Signature <i>Suzanne Jubinville</i> Tel :  |
| 3  | Nom/Name <i>Lise Chaminard-Harris</i><br>Adresse/Address:                           | Signature Tel :  |
| 4  | Nom/Name <i>Rheesque</i><br>Adresse/Address:  | Signature Tel :  |
| 5  | Nom/Name <i>Michelle Dignard</i><br>Adresse/Address:                                | Signature <i>M. Dignard</i> Tel :  |
| 6  | Nom/Name <i>Yvette Aupry</i><br>Adresse/Address:                                    | Signature <i>Y. Aupry</i> Tel :  |
| 7  | Nom/Name <i>Claudette Lalonde</i><br>Adresse/Address:                               | Signature <i>Claudette Lalonde</i> Tel :   |
| 8  | Nom/Name <i>Monique Morris</i><br>Adresse/Address:                                  | Signature Tel :  |
| 9  | Nom/Name <i>Stéphanie Beauchamp</i><br>Adresse/Address:                             | Signature <i>S. Beauchamp</i> Tel :  |

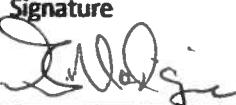
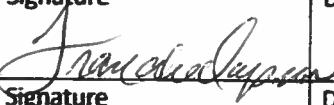
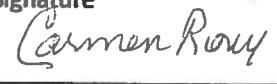
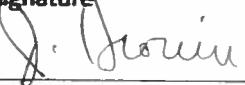
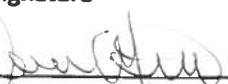
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

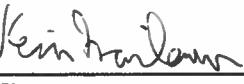
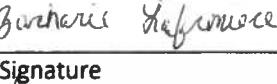
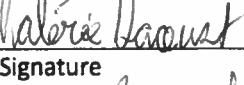
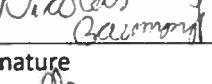
## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland  | Petition<br>Save Rockland Recreational and Community Services |           |  |
|--|---|-----------|--|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |   |           | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1 Nom/Name:<br>Adresse/Address:  | Huguette Beauchamp  | Signature | Tel :  |
| 2 Nom/Name<br>Adresse/Address:   | Huguette Beauchamp  | Signature | Tel :  |
| 3 Nom/Name<br>Adresse/Address:   | Shelly Versailles   | Signature | Tel :  |
| 4 Nom/Name<br>Adresse/Address:   | Marie Bedford   | Signature | Tel :  |
| 5 Nom/Name<br>Adresse/Address:   |   | Signature | Tel :  |
| 6 Nom/Name<br>Adresse/Address:   | Mon Bussiere  | Signature | Tel :  |
| 7 Nom/Name<br>Adresse/Address:   | 201-404 Eliot<br>Anohé Tondreau KJK OG4                       | Signature | Tel :  |
| 8 Nom/Name<br>Adresse/Address:   | NICOLE ST-LOURIN<br>760 Ch. Baseline<br>Clarence Creek ON     | Signature | Tel : 613<br>420-0505  |
| 9 Nom/Name<br>Adresse/Address:   | Jeannine Verville<br>2387 Albert Rockland                     | Signature | Tel : 613<br>420-0505  |

# Avenir toujours incertain pour l'aréna Jean-Marc Lalonde

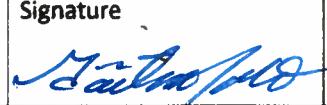
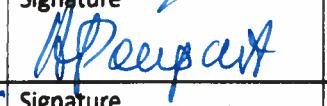
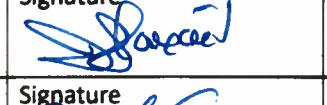
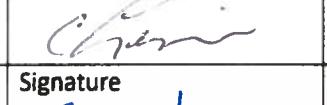
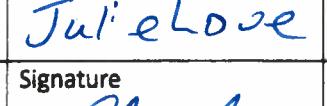
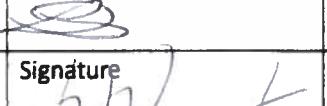
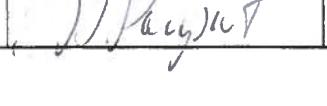
| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |          |
|--|--|--|----------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |          |
| 1  | Nom/Name:<br>Adresse/Address:          | Signature  | Date     |
|  | Michel Meloche<br>212 Sandra           | M. Meloche   | 22/04/18 |
| 2  | Nom/Name:<br>Adresse/Address:          | Signature  | Date     |
|  | Hélène Picard<br>147 Sandra Cross.     | Hélène Picard  | 22/04/18 |
| 3  | Nom/Name:<br>Adresse/Address:          | Signature  | Date     |
|  | Marie Seung                            | Marie Seung  | 22/04/18 |
| 4  | Nom/Name:<br>Adresse/Address:          | Signature  | Date     |
|  | René Fournier<br>987 Lawrence Rockland | René Fournier  | 22/04/18 |
| 5  | Nom/Name:<br>Adresse/Address:          | Signature  | Date     |
|  | NANCIE BOLDUC<br>982 Payer Rockland    | Nancie Bolduc  | 22/04/18 |
| 6  | Nom/Name:<br>Adresse/Address:          | Signature  | Date     |
|  | Michel WOLFE<br>501 Potvin Ave         | Michel Wolfe   | 22/04/18 |
| 7  | Nom/Name:<br>Adresse/Address:          | Signature  | Date     |
|  | Monique Wolfe<br>501 Potvin Ave        | Monique Wolfe  | 22/04/18 |
| 8  | Nom/Name:<br>Adresse/Address:          | Signature  | Date     |
|  | GILLES FUGERE<br>3410 DES CÔTES CR     | Gilles Fugere  | 1/05/18  |
| 9  | Nom/Name:<br>Adresse/Address:          | Signature  | Date     |
|  | Kevin Baker<br>2517 Ch. Saint-V'ac     | Kevin Baker  | 1/05/18  |
| 10   | Nom/Name:<br>Adresse/Address:          | Signature  | Date     |
|  | Chantal Brighton<br>3130 Lemay         | Chantal Brighton   | 1/5/18   |

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |                           |
|--|---|--|---------------------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |   | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |                           |
| 1  | Nom/Name: <u>Christine Matogian</u><br>Adresse/Address:<br><u>879 Lise Cress Rockland</u> | Signature<br>  | Date<br><u>21/5/2018</u>  |
| 2  | Nom/Name <u>Julie Bouchard</u><br>Adresse/Address:<br><u>426 rue Yves, Rockland</u>       | Signature<br>   | Date<br><u>2/5/18</u>     |
| 3  | Nom/Name <u>Francine Dupras</u><br>Adresse/Address:<br><u>Rockland 320 Voisiniere</u>     | Signature<br>  | Date<br><u>02/05/18</u>   |
| 4  | Nom/Name <u>Hilde Huus</u><br>Adresse/Address:<br><u>207-2689 rue Sylvain, Rockland</u>   | Signature<br>  | Date<br><u>02/05/18</u>   |
| 5  | Nom/Name <u>Georges Droust</u><br>Adresse/Address:<br><u>454 LANDRAULT, AIFRE, ON</u>     | Signature<br>  | Date<br><u>2/05/18</u>    |
| 6  | Nom/Name <u>François Séguin</u><br>Adresse/Address:<br><u>Camp Plaine</u>                 | Signature<br>  | Date<br><u>2/05/18</u>    |
| 7  | Nom/Name <u>Liliane Chartrand</u><br>Adresse/Address:<br><u>176 rue Louise, Rockland</u>  | Signature<br>  | Date<br><u>2018 05 02</u> |
| 8  | Nom/Name <u>Carmen Rioux</u><br>Adresse/Address:<br><u>3092 Young Hammond</u>             | Signature<br>  | Date<br><u>2018-5-2</u>   |
| 9  | Nom/Name <u>Jeanne Storin</u><br>Adresse/Address:<br><u>770 Concession 3 Plantagenet</u>  | Signature<br>  | Date<br><u>2 Mai 2018</u> |
| 10   | Nom/Name <u>Sylvie Castonguay</u><br>Adresse/Address:<br><u>Casselman</u>                 | Signature<br>  | Date<br><u>2 Mai 2018</u> |

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                    |
|---|--|---|--------------------|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |                    |
| 1   | Nom/Name: Kevin Marleau<br>Adresse/Address:<br>1823 rue Joscée | Signature<br>   | Date<br>01/05/18   |
| 2   | Nom/Name Cynthia Harrigan<br>Adresse/Address:<br>Wendover      | Signature<br>  | Date<br>01/05/18   |
| 3   | Nom/Name 857 Ceroux St<br>Adresse/Address:<br>Ceroux St        | Signature<br>   | Date<br>01/05/18   |
| 4   | Nom/Name St-Pascal<br>Adresse/Address:<br>Mme Pharcicane       | Signature<br>   | Date<br>01-05-18   |
| 5   | Nom/Name Estelle Cadieux<br>Adresse/Address:<br>ALFRED         | Signature<br>   | Date<br>01-05-18   |
| 6   | Nom/Name Zacharie Lafrenière<br>Adresse/Address:<br>Rockland   | Signature<br>   | Date<br>01-05-18   |
| 7   | Nom/Name Valérie Daoust<br>Adresse/Address:<br>Rockland        | Signature<br>   | Date<br>01-05-18   |
| 8   | Nom/Name Nicolas Gamond<br>Adresse/Address:<br>Hammond         | Signature<br>   | Date<br>01-05-18   |
| 9   | Nom/Name<br>Adresse/Address:<br>Nicholas                       | Signature<br>  | Date<br>01-05-18   |
| 10  | Nom/Name<br>Adresse/Address:<br>Felix                          | Signature<br>  | Date<br>01-05-2018 |

"School"

# Avenir toujours incertain pour l'aréna Jean-Marc Lalonde

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |                                   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |          |
|--|-----------------------------------|--|----------|
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| 1  | Nom/Name:<br>Adresse/Address:     | Signature  | Date     |
| 1  | GACQUET<br>147 SANDRA C. ROCKLAND |    | 22/04/18 |
| 2  | Nom/Name<br>Adresse/Address:      | Signature  | Date     |
| 2  | Hélène Poupart<br>Rockland        |   | 22/04/18 |
| 3  | Nom/Name<br>Adresse/Address:      | Signature  | Date     |
| 3  | Jean-Luc Bergeron<br>Rockland     |    | 22/04/18 |
| 4  | Nom/Name<br>Adresse/Address:      | Signature  | Date     |
| 4  | Jacob Séguin<br>3094 Cercle Henry |    | 22/04/18 |
| 5  | Nom/Name<br>Adresse/Address:      | Signature  | Date     |
| 5  | M. Lavoie                         |    | 22/04/18 |
| 6  | Nom/Name<br>Adresse/Address:      | Signature  | Date     |
| 6  | Carole Leliévre<br>1364 Gerald    |    | 22/04/18 |
| 7  | Nom/Name<br>Adresse/Address:      | Signature  | Date     |
| 7  | Julie Léveillé                    |    |          |
| 8  | Nom/Name<br>Adresse/Address:      | Signature  | Date     |
| 8  | Christiane Ruel                   |    | 22/04/18 |
| 9  | Nom/Name<br>Adresse/Address:      | Signature  | Date     |
| 9  | Lise Séguin                       |    | 22/04/18 |
| 10   | Nom/Name<br>Adresse/Address:      | Signature  | Date     |
| 10   | Hubert Poupart                    |    | 22/04/18 |

Pickleball

05

# Avenir toujours incertain pour l'aréna Jean-Marc Lalonde

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland   | Petition<br>Save Rockland Recreational and Community Services   |
|---|---|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1 Nom/Name: KEVIN MUNRO<br>Adresse/Address:<br><i>2429 PILOU Rd ST PASCAL</i>   | Signature <br>Date <i>20 APR 18</i>   |
| 2 Nom/Name Renée Lanthier<br>Adresse/Address:<br><i>2688 rue Sylvain Rockland</i>   | Signature <br>Date <i>20 Apr/18</i>  |
| 3 Nom/Name Gilles Brunet<br>Adresse/Address:<br><i>3374 Cercle des Cotes, Rockland</i>  | Signature <br>Date <i>20 avril 1/18.</i>  |
| 4 Nom/Name R ST ONAS<br>Adresse/Address:<br><i>2691 SYLVAIN</i>   | Signature <br>Date <i>20/4/18</i>   |
| 5 Nom/Name Danielle Davidson-Seguin<br>Adresse/Address: <i>3094 Cercle Lemay</i>  | Signature <br>Date <i>20/4/18</i>   |
| 6 Nom/Name MARTIAL D SEGUIN<br>Adresse/Address:<br><i>3094 CERCLE LEMAY - Rockland</i>  | Signature <br>Date <i>20/4/18</i>   |
| 7 Nom/Name Géralde Bézard<br>Adresse/Address:<br><i>208 Jasper des Rockland</i>   | Signature <br>Date <i>20/4/18</i>   |
| 8 Nom/Name Patsy Brunet<br>Adresse/Address:<br><i>Rockland, ON</i>  | Signature <br>Date <i>22/4/18</i>  |
| 9 Nom/Name 306 Daniel Cr<br>Adresse/Address:<br><i>K. Boucher</i>   | Signature <br>Date <i>21 avril 2018</i>   |
| 10 Nom/Name STEPHAN LACOURT<br>Adresse/Address:<br><i>306 DANIEL ROCKLAND</i>   | Signature <br>Date <i>21/4/2018</i>   |

Pickle  
Ball

Pickle  
ball

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
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| 1   | Nom/Name:<br>Adresse/Address:<br><i>Marc Filion</i>                        | Signature<br><i>Marc Filion</i><br>Tel : 613-446-0673  |
| 2   | Nom/Name<br>Adresse/Address:<br><i>Marc Lourier</i>                        | Signature<br><i>Marc Lourier</i><br>Tel : 416-5367   |
| 3   | Nom/Name<br>Adresse/Address:<br><i>Jean Malsonneux</i>                     | Signature<br><i>Jean Malsonneux</i><br>Tel : 857-3327  |
| 4   | Nom/Name<br>Adresse/Address:<br><i>Dan CANDRIAUT</i>                       | Signature<br><i>Dan CANDRIAUT</i><br>Tel : 446-1519  |
| 5   | Nom/Name<br>Adresse/Address:<br><i>Laval Perron</i>                        | Signature<br><i>Laval Perron</i><br>Tel : 446 1194   |
| 6   | Nom/Name<br>Adresse/Address:<br><i>Don Godard</i><br><i>854 Nicole</i>     | Signature<br><i>Don Godard</i><br>Tel : 613<br>850-1144  |
| 7   | Nom/Name<br>Adresse/Address:<br><i>Daniel Payer</i><br><i>5413 Emerald</i> | Signature<br><i>Daniel Payer</i><br>Tel : 613-795-7580   |
| 8   | Nom/Name<br>Adresse/Address:<br><i>87 Laurier</i>                          | Signature<br><i>John Grignon</i><br>Tel :  |
| 9   | Nom/Name<br>Adresse/Address:<br><i>Bob Grignon</i>                         | Signature<br><i>Bob Grignon</i><br>Tel : 446<br>5804   |

*1408 Laurier*

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                          |
|--|---|---|--------------------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |   | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |                          |
| 1  | Nom/Name: <u>Melissa Fortin</u><br>Adresse/Address:<br><u>286, Charbonneau</u><br><u>ROCKLAND, ON K4K 1K7</u> | Signature<br><u>Melissa</u>   | Tel :<br>613<br>808 6369 |
| 2  | Nom/Name <u>Etienne Pilon</u><br>Adresse/Address: <u>2470, conc. 1</u><br><u>Plantagenet, ON K0B 1L0</u>      | Signature<br><u>Etienne Pilon</u>   | Tel : 613<br>295-0680    |
| 3  | Nom/Name <u>CHARLES COUILLERÉ</u><br>Adresse/Address: <u>2670 RUE DUBOIS</u><br><u>ROCKLAND ON K4K 1K7</u>    | Signature<br><u>Charles Couilleré</u>   | Tel : 613<br>229-6044    |
| 4  | Nom/Name <u>Yves Potvin</u><br>Adresse/Address:<br><u>488 cit du Ruisseau</u>                                 | Signature<br><u>Yves</u>  | Tel : 613<br>446-1403    |
| 5  | Nom/Name <u>Omni Din</u><br>Adresse/Address:  | Signature<br><u>Omni Din</u>  | Tel : 613<br>488-3574    |
| 6  | Nom/Name <u>Sebastien Din</u><br>Adresse/Address:<br><u>Mais ferner pas Clarence</u>                          | Signature<br><u>Sebastien</u>   | Tel :<br>894-7562        |
| 7  | Nom/Name <u>Mark Smith JR</u><br>Adresse/Address:<br><u>533 Robert St.</u>                                    | Signature<br><u>Mark Smith</u>  | Tel : 613<br>866-8087    |
| 8  | Nom/Name<br>Adresse/Address:  | Signature<br><u>HER YI</u><br><u>3, Mo Mefu</u>   | Tel :                    |
| 9  | Nom/Name<br>Adresse/Address:  | Signature<br><u>PIERRE COL</u>  | Tel : 613<br>7911270     |

**AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE**  
**UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA**

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |                      |
|---|---|--|----------------------|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |   | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |                      |
| 1 Nom/Name:<br>Adresse/Address:   | Stephanie Dore Savard<br>1529 Rue Landry Street | Signature  | Tel :<br>8839 3623   |
| 2 Nom/Name<br>Adresse/Address:  | Derek L. Hart                                   | Signature  | Tel :                |
| 3 Nom/Name<br>Adresse/Address:  | Pierre Martin<br>1074 Tessyiden                 | Signature  | Tel :                |
| 4 Nom/Name<br>Adresse/Address:  | Dieppe Brs & Bois<br>1074 Tessyiden             | Signature  | Tel :<br>8836 6667   |
| 5 Nom/Name<br>Adresse/Address:  | Dieppe Brs & Bois<br>2051 Woodst Rockland       | Signature  | Tel :<br>Puis Houlde |
| 6 Nom/Name<br>Adresse/Address:  | Benoit Gagnon<br>284 Bonavista Street           | Signature  | Tel :                |
| 7 Nom/Name<br>Adresse/Address:  | Steve Vassos<br>2900 Emside cres                | Signature  | Tel :<br>871 3762    |
| 8 Nom/Name<br>Adresse/Address:  | Susi Roncalli<br>2900 Emside cres               | Signature  | Tel :                |
| 9 Nom/Name<br>Adresse/Address:  | Seán Villeneuve<br>991 Lalonde                  | Signature  | Tel :<br>871 6666    |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition  |                               | Petition   |                                 |
|---|-------------------------------|--|---------------------------------|
| Sauvons les services récréatifs et communautaires de Rockland   |                               | Save Rockland Recreational and Community Services  |                                 |
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |                               | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |                                 |
| 1   | Nom/Name:<br>Adresse/Address: | 685 MORRIS<br>Champlain Rockland   | Signature<br>C. LeCompte        |
| 2   | Nom/Name<br>Adresse/Address:  | 459 Mercury Street<br>Danne Warren   | Signature<br>Danne Warren       |
| 3   | Nom/Name<br>Adresse/Address:  | 2378 Juliette  | Signature<br>Paul Fedor         |
| 4   | Nom/Name<br>Adresse/Address:  |  | Signature<br>Yannick Monard     |
| 5   | Nom/Name<br>Adresse/Address:  | Dickland<br>1550 Rocklandaise # 6  | Signature<br>Hervé Brunet       |
| 6   | Nom/Name<br>Adresse/Address:  |  | Signature<br>Menard<br>Jean Guy |
| 7   | Nom/Name<br>Adresse/Address:  | Liette Tasse   | Signature<br>Liette Tasse       |
| 8   | Nom/Name<br>Adresse/Address:  | 545 St. James  | Signature<br>K. Karanec         |
| 9   | Nom/Name<br>Adresse/Address:  | Gilles Paroche<br>1154 Alma  | Signature<br>Gilles Paroche     |
|   |                               |  | Tel :<br>613 446 4752           |
|   |                               |  | Tel :<br>613 851 1508           |
|   |                               |  | Tel :<br>613 446 5709           |
|   |                               |  | Tel :<br>613 446 5059           |
|   |                               |  | Tel :<br>613 446 5395           |
|   |                               |  | Tel :<br>416 514 54             |
|   |                               |  | Tel :<br>446 4997               |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
|--|--|---|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1  | Nom/Name:<br>Adresse/Address:<br><br>DReinhardt<br>102-1027me Caron          | Signature<br><br>DReinhardt Tel : 613<br># 446-4710   |
| 2  | Nom/Name<br>Adresse/Address:<br><br>Luce Beaulieu                            | Signature<br><br>Luce Beaulieu Tel :<br>446-1515  |
| 3  | Nom/Name<br>Adresse/Address:<br><br>Paul FRÉDETTE                            | Signature<br><br>Paul Frédette Tel :<br>446 1515  |
| 4  | Nom/Name<br>Adresse/Address:<br><br>Jacelyne DUTRISAC<br>Rockland            | Signature<br><br>Jacelyne Deleean Tel :<br>446-4716   |
| 5  | Nom/Name<br>Adresse/Address:<br><br>Cécile PAQUETTE<br>Rockland, ON          | Signature<br><br>Cécile Paquette Tel :<br>446 5601  |
| 6  | Nom/Name<br>Adresse/Address:<br><br>Brian K Love<br>886 Laurent Rd, Rockland | Signature<br><br>Brian Love Tel :<br>446-7412   |
| 7  | Nom/Name<br>Adresse/Address:<br><br>Robert Avon<br>2022 Bourassa Rd          | Signature<br><br>Robert Avon Tel :<br>488-2424  |
| 8  | Nom/Name<br>Adresse/Address:<br><br>FRANCINE GAUTHIER<br>260 McDermott Dr    | Signature<br><br>Francine Gauthier Tel :<br>833-1411  |
| 9  | Nom/Name<br>Adresse/Address:<br><br>DENIS GAUTHIER<br>260 McDermott Dr       | Signature<br><br>Denis Gauthier Tel :<br>210-6463   |

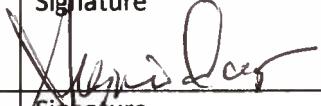
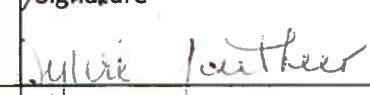
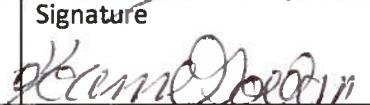
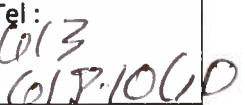
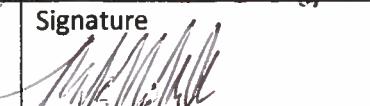
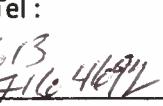
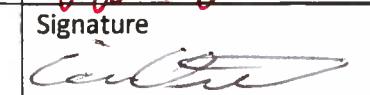
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
|---|---|--|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |   | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1   | Nom/Name:<br>Adresse/Address:<br><i>160 D-Edwards, Rockland, ON</i> | Signature<br><i>Denise Martin</i> Tel :<br><i>446-5869</i>   |
| 2   | Nom/Name<br>Adresse/Address:<br><i>560 St Louis, Rockland</i>       | Signature<br><i>Danielle Lalonde</i> Tel :<br><i>446-5293</i>  |
| 3   | Nom/Name<br>Adresse/Address:<br><i>1560 - St Louis Rockland</i>     | Signature<br><i>Daniel Allaire</i> Tel :<br><i>446-5293</i>  |
| 4   | Nom/Name<br>Adresse/Address:<br><i>1127 St Jacques Rockland.</i>    | Signature<br><i>Sandra Goulet</i> Tel :<br><i>446-7568</i>   |
| 5   | Nom/Name<br>Adresse/Address:<br><i>1127 St Jacques Rockland</i>     | Signature<br><i>Denise Martin</i> Tel :<br><i>613 850 7568</i>   |
| 6   | Nom/Name<br>Adresse/Address:<br><i>1071 St-Jacques</i>              | Signature<br><i>Claudette Lepage</i> Tel :<br><i>446-5960</i>  |
| 7   | Nom/Name<br>Adresse/Address:<br><i>2756 Julie St</i>                | Signature<br><i>Dale Calder</i> Tel :<br><i>446-1074</i>   |
| 8   | Nom/Name<br>Adresse/Address:<br><i>2641 Belvedere</i>               | Signature<br><i>Melissa Buffington</i> Tel :<br><i>552-0577</i>  |
| 9   | Nom/Name<br>Adresse/Address:<br><i>3155 cercle hemif</i>            | Signature<br><i>Manon Séguin</i> Tel :<br><i>446-6503</i>  |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |   |
|---|--|--|---|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal.</p> <p>En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |   |
| 1   | Nom/Name: <u>Serge Forget</u><br>Adresse/Address:<br><u>2693 Raymond</u> .                 | Signature<br>   | Tel :   |
| 2   | Nom/Name <u>Suzanne Dagenais</u><br>Adresse/Address:<br><u>563 St-Jacques</u>              | Signature<br>  | Tel :  |
| 3   | Nom/Name <u>Sylvie Gauthier</u><br>Adresse/Address:<br><u>225 Adrien</u>                   | Signature<br>  | Tel :  |
| 4   | Nom/Name <u>Maurice Gauthier</u><br>Adresse/Address:<br><u>225 Adrien</u>                  | Signature<br>  | Tel :  |
| 5   | Nom/Name <u>Carmen Doerksen</u><br>Adresse/Address:<br><u>1279 ALMA</u>                    | Signature<br>  | Tel :  |
| 6   | Nom/Name <u>MICHAEL MACMILLAN</u><br>Adresse/Address:<br><u>2607 Principale WENDOVERON</u> | Signature<br>  | Tel :  |
| 7   | Nom/Name <u>YVES BLANCHARD</u><br>Adresse/Address:<br><u>2685 GAGNE HAMMOND</u>            | Signature<br>  | Tel :  |
| 8   | Nom/Name <u>Jeffrey Jedynack</u><br>Adresse/Address:<br><u>499 Laurier</u>                 | Signature<br>  | Tel :  |
| 9   | Nom/Name <u>Caroline Bellette</u><br>Adresse/Address:<br><u>1042 St - Jacques</u>          | Signature<br>  | Tel :  |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |  |
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| 1  | Nom/Name:<br>Adresse/Address:<br><i>A Austin</i>                     | Signature<br><i>A Austin</i>  | Tel :<br><i>613</i><br><i>661-2829</i> |
| 2  | Nom/Name <i>Raymond Sauvage</i><br>Adresse/Address:                  | Signature<br><i>Raymond Sauvage</i>   | Tel :                                  |
| 3  | Nom/Name <i>V. Carrier</i><br>Adresse/Address:<br><i>Rockland</i>    | Signature<br><i>V. Carrier</i>  | Tel : <i>613</i><br><i>414-86926</i>   |
| 4  | Nom/Name<br>Adresse/Address:<br><i>J. H.</i>                         | Signature<br><i>J. H.</i>   | Tel :                                  |
| 5  | Nom/Name <i>D. BRUVEL</i><br>Adresse/Address:<br><i>Rockland</i>     | Signature<br><i>D. Bruvel</i>   | Tel :                                  |
| 6  | Nom/Name <i>S. Larche</i><br>Adresse/Address:<br><i>Rockland</i>     | Signature<br><i>S. Larche</i>   | Tel : <i>-</i>                         |
| 7  | Nom/Name <i>Guy Bégin</i><br>Adresse/Address:                        | Signature<br><i>Guy Bégin</i>   | Tel : <i>-</i>                         |
| 8  | Nom/Name <i>Rosette Wickware</i><br>Adresse/Address:                 | Signature<br><i>Rosette Wickware</i>  | Tel : <i>-</i>                         |
| 9  | Nom/Name <i>Renée Roy</i><br>Adresse/Address:<br><i>1431 Concess</i> | Signature<br><i>Renée Roy</i>   | Tel : <i>-</i>                         |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |                               | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
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| 1   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 2   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 3   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 4   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 5   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 6   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 7   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 8   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |
| 9   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:  |

# Bernard

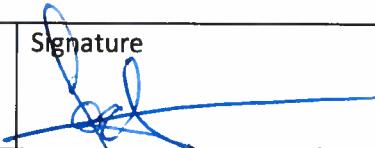
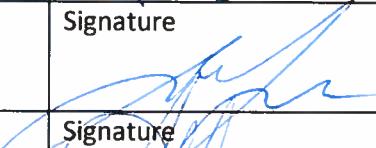
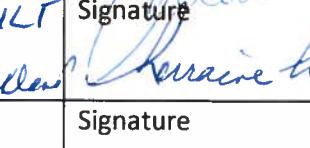
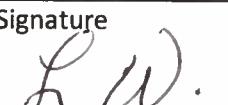
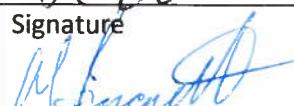
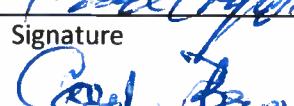
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland   |                               | Petition<br>Save Rockland Recreational and Community Services  |
|---|-------------------------------|--|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |                               | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1   | Nom/Name:<br>Adresse/Address: | Signature  |
| 2   | Nom/Name:<br>Adresse/Address: | Signature  |
| 3   | Nom/Name<br>Adresse/Address:  | Signature  |
| 4   | Nom/Name<br>Adresse/Address:  | Signature  |
| 5   | Nom/Name<br>Adresse/Address:  | Signature  |
| 6   | Nom/Name<br>Adresse/Address:  | Signature  |
| 7   | Nom/Name<br>Adresse/Address:  | Signature  |
| 8   | Nom/Name<br>Adresse/Address:  | Signature  |
| 9   | Nom/Name<br>Adresse/Address:  | Signature  |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
|--|--|---|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1  | Nom/Name: <i>Pat Leclair</i><br>Adresse/Address: <i>1930 Claudette Rockland ON</i>     | Signature <br>Tel : <i>613 290-5740</i>   |
| 2  | Nom/Name: <i>MARIO LALONDE</i><br>Adresse/Address: <i>1644 MARIER, Rockland</i>        | Signature <br>Tel : <i>613 446-5090</i>  |
| 3  | Nom/Name: <i>Joanne Leclair</i><br>Adresse/Address: <i>Rockland On</i>                 | Signature <br>Tel : <i>613-290-5739</i>   |
| 4  | Nom/Name: <i>LORRAINE LANDRIEULT</i><br>Adresse/Address: <i>758 RUE PATER Rockland</i> | Signature <br>Tel : <i>446-1964</i>   |
| 5  | Nom/Name: <i>François Lalonde</i><br>Adresse/Address: <i>330 Vassine Rockland</i>      | Signature <br>Tel : <i>446-0591</i>   |
| 6  | Nom/Name: <i>LARRY WILCOX</i><br>Adresse/Address: <i>300 CHARRON ST</i>                | Signature <br>Tel : <i>446-4574</i>   |
| 7  | Nom/Name: <i>MARIE SARUULT</i><br>Adresse/Address: <i>115 Perrier St</i>               | Signature <br>Tel : <i>(613) 446-5411</i>   |
| 8  | Nom/Name: <i>Paul Berger</i><br>Adresse/Address:                                       | Signature <br>Tel : <i>613 292-8405</i>   |
| 9  | Nom/Name<br>Adresse/Address: <i>Carol Brown</i>  | Signature <br>Tel : <i>299-7507</i>   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |                               | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                    |
|--|-------------------------------|---|--------------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |                               | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |                    |
| 1  | Nom/Name:<br>Adresse/Address: | Signature   | Tel :              |
| 2  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :              |
| 3  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :              |
| 4  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :              |
| 5  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :              |
| 6  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : 613-446-7085 |
| 7  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : 613-446-7085 |
| 8  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : 613-850-5564 |
| 9  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : 819-661-9040 |

Verso 7

10. RICHARD LAKONDE  
3095 LEMAY CIRCLE  
ROCKLAND, ONT

613-446-4856

11. Kim Lanthier  
1400-32 Rochelandaise  
Rockland, Ontario  
K4K 1E2

613-882-2363

12. Mikael Roy  
1400-32 Rochelandaise  
Rockland, ont.  
K4K 1E2

613-229-4732

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |                               | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
|---|-------------------------------|--|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal.</p> <p>En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |                               | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1   | Nom/Name:<br>Adresse/Address: | Signature<br>Tel : (613)<br>446-1066   |
| 2   | Nom/Name:<br>Adresse/Address: | Signature<br>Tel :<br>483-2114   |
| 3   | Nom/Name:<br>Adresse/Address: | Signature<br>Tel :<br>446-5883   |
| 4   | Nom/Name:<br>Adresse/Address: | Signature<br>Tel :<br>446-11896  |
| 5   | Nom/Name:<br>Adresse/Address: | Signature<br>Tel :<br>558-0578   |
| 6   | Nom/Name:<br>Adresse/Address: | Signature<br>Tel :<br>613<br>419-0993  |
| 7   | Nom/Name:<br>Adresse/Address: | Signature<br>Tel :<br>613 -<br>487-3065  |
| 8   | Nom/Name:<br>Adresse/Address: | Signature<br>Tel :<br>613-487-2801   |
| 9   | Nom/Name:<br>Adresse/Address: | Signature<br>Tel :   |

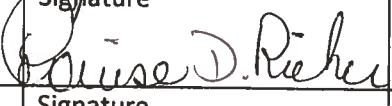
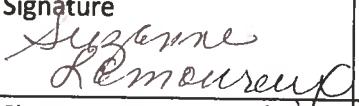
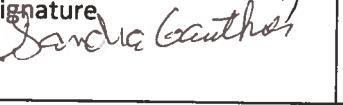
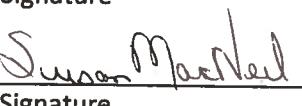
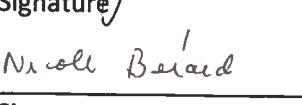
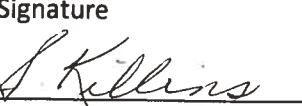
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
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| 1   | Nom/Name: <i>Sylvie Bérard</i><br>Adresse/Address:<br><i>164 Chapman Rockland Ont.</i> | Signature<br><i>Sylvie Bérard</i><br>Tel : <i>613-446-0673</i>   |
| 2   | Nom/Name <i>Adele Bealant</i><br>Adresse/Address:<br><i>355 Helene Rockland</i>        | Signature<br><i>Adele Bealant</i><br>Tel : <i>613-446-4465</i>   |
| 3   | Nom/Name <i>Mon Roman</i><br>Adresse/Address:<br><i>134 Edwards Rockland Ont</i>       | Signature<br><i>Mon Roman</i><br>Tel :   |
| 4   | Nom/Name <i>Yvonne Gaudreau</i><br>Adresse/Address:<br><i>324 Quartz Rockland</i>      | Signature<br><i>Yvonne Gaudreau</i><br>Tel :   |
| 5   | Nom/Name <i>SHARON LANTIER</i><br>Adresse/Address:<br><i>142 SANDRA, ROCKLAND</i>      | Signature<br><i>S. Lantier</i><br>Tel :  |
| 6   | Nom/Name <i>Hélène Carrière</i><br>Adresse/Address:<br><i>Rockland</i>                 | Signature<br><i>H. Carrière</i><br>Tel :   |
| 7   | Nom/Name <i>E. Maillet</i><br>Adresse/Address:<br><i>Rockland</i>                      | Signature<br><i>E. Maillet</i><br>Tel :  |
| 8   | Nom/Name <i>Huguette D'aradis</i><br>Adresse/Address:<br><i>Rockland</i>               | Signature<br><i>H. D'aradis</i><br>Tel :   |
| 9   | Nom/Name <i>Sylvie Parisien</i><br>Adresse/Address:                                    | Signature<br><i>Sylvie Parisien</i><br>Tel :   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |              |
|--|--|--|--------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |              |
| 1  | Nom/Name:<br>Adresse/Address:              | Signature  | Tel :        |
|  | YVONNE McISAAC                             |   | 446-5675     |
| 2  | Nom/Name<br>Adresse/Address:               | Signature  | Tel :        |
|  | LOUISE RICHER                              |    | 558-2192     |
| 3  | Nom/Name<br>Adresse/Address:               | Signature  | Tel :        |
|  | Jo-Anne Maher<br>1166 L'garion St.         |    | 446-7058     |
| 4  | Nom/Name<br>Adresse/Address:               | Signature  | Tel :        |
|  | Suzanne Lemire<br>860 Bayview Rockland     |    | 613-673-5927 |
| 5  | Nom/Name<br>Adresse/Address:               | Signature  | Tel :        |
|  | Sandra Gauthier<br>1010 Notre Dame         |    | 613-6061027  |
| 6  | Nom/Name<br>Adresse/Address:               | Signature  | Tel :        |
|  | Susan MacNeil<br>2359 A Marion St Rockland |    | 613-419-0814 |
| 7  | Nom/Name<br>Adresse/Address:               | Signature  | Tel :        |
|  | Sonja Millette<br>2093 Woods St.           |    | 613-419-0868 |
| 8  | Nom/Name<br>Adresse/Address:               | Signature  | Tel :        |
|  | Nicole Beland<br>2380 ALBERT ROCKLAND      |    | 613-419-0582 |
| 9  | Nom/Name<br>Adresse/Address:               | Signature  | Tel :        |
|  | Sandra Killins<br>4-2919 Old Hwy 17        |    | 620-2472     |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
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| 1  | Nom/Name:<br>Adresse/Address:<br><i>Micheline Ouimet</i>  | Signature<br><i>Micheline Ouimet</i> Tel : 613-446-5281   |
| 2  | Nom/Name Sébastien Sauvé<br>Adresse/Address: 1166 rue Alma  | Signature<br><i>Sébastien</i> Tel : 613-446-5262  |
| 3  | Nom/Name Jean-Louis Sauvé<br>Adresse/Address: 1166, rye Alma<br>Rockland, ON                      | Signature<br><i>Jean-Louis Sauvé</i> Tel : 613-446-5262   |
| 4  | Nom/Name MONIQUE RABY-SAUVÉ<br>Adresse/Address:<br>1166 rue ALMA, ROCKLAND                        | Signature<br><i>Monique Rabysauvé</i> Tel : 613-446-5262  |
| 5  | Nom/Name GORDON KILLINS<br>Adresse/Address: 19 UNIT #4 2919 OLD NYD.                              | Signature<br><i>G. Killins</i> Tel : 613-220-2742   |
| 6  | Nom/Name ROD MACNEIL<br>Adresse/Address: 2359 MARION ST.<br>ROCKLAND ON                           | Signature<br><i>Rod Macneil</i> Tel : 613 419-0814  |
| 7  | Nom/Name Chantal Chretien<br>Adresse/Address:<br>3253 Drouin, Hammond                             | Signature<br><i>Chantal Chretien</i> Tel : 613 487-2825   |
| 8  | Nom/Name Nicole Guérard<br>Adresse/Address:<br>429 D'Alcyon Pts Rockland                          | Signature<br><i>Nicole Guérard</i> Tel : 613 446-7992   |
| 9  | Nom/Name LUCIE LAFRENIÈRE<br>Adresse/Address:<br>2921 Rue Laurier app 208 Rockland ON<br>K4R 1 V2 | Signature<br><i>Lucie Lafrenière</i> Tel : 613-446-0507   |

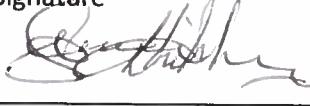
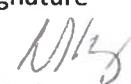
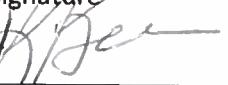
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
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| 1  | Nom/Name: <u>Thérèse Laroche</u><br>Adresse/Address:<br><u>1158 Alma St. Rockland</u>             | Signature <u>Thérèse Laroche</u> Tel : <u>613-446-5377</u>  |
| 2  | Nom/Name <u>Nicole Charbonneau</u><br>Adresse/Address:<br><u>2378 Landry Clarence Creek Ont</u>   | Signature <u>Nicole Charbonneau</u> Tel : <u>613-488-2775</u>   |
| 3  | Nom/Name <u>Gisèle Chartrand</u><br>Adresse/Address:<br><u>789 Notre-Dame St Rockland</u>         | Signature <u>Gisèle Chartrand</u> Tel : <u>613 446- 5794</u>  |
| 4  | Nom/Name <u>Guy Chartrand</u><br>Adresse/Address: <u>789 Notre-Dame Rockland, ON.</u>             | Signature <u>Guy Chartrand</u> Tel : <u>613 446- 5794</u>   |
| 5  | Nom/Name <u>Louise Brunet-Laroche</u><br>Adresse/Address:<br><u>1174 Alma Rockland</u>            | Signature <u>Louise Brunet-Laroche</u> Tel : <u>613 446-4997</u>  |
| 6  | Nom/Name <u>Gaetan Leduc</u><br>Adresse/Address:<br><u>1840 Claude Clarence Creek, ont</u>        | Signature <u>Gaetan Leduc</u> Tel : <u>613 488-3258</u>   |
| 7  | Nom/Name <u>Louise Laroche-Leduc</u><br>Adresse/Address:<br><u>1840 Claude Clarence Creek ont</u> | Signature <u>Louise Laroche-Leduc</u> Tel : <u>613 488-3258</u>   |
| 8  | Nom/Name <u>Ann Hood</u><br>Adresse/Address:<br><u>400 Gilles St Rockland, ont</u>                | Signature <u>Ann Hood</u> Tel : <u>613 446-4164</u>   |
| 9  | Nom/Name <u>Serge Bernard</u><br>Adresse/Address:   | Signature <u>Serge Bernard</u> Tel : <u>416-6500</u>  |

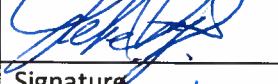
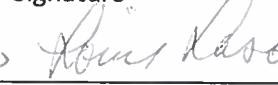
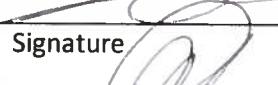
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
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| 1   | Nom/Name: SAMEER CHHIBBER<br>Adresse/Address:<br>2-1636 LAURIER ST                | Signature <br>Tel : 613 324-6487  |
| 2   | Nom/Name NATALIE BERTRAND<br>Adresse/Address:<br>954 PAYEY ST ROCKLAND            | Signature <br>Tel : 613 304-1611   |
| 3   | Nom/Name MARE UVAN<br>Adresse/Address:<br>978 MORRIS Rockland                     | Signature <br>Tel : 613 324-6475   |
| 4   | Nom/Name CHRIS STEVENSON<br>Adresse/Address:<br>3007 VENAT CIRCLE                 | Signature <br>Tel : 613 769-5799   |
| 5   | Nom/Name LOCH D'HOUDOU<br>Adresse/Address:<br>729 INDUSTRIELLE ST                 | Signature <br>Tel : 613 894-9901   |
| 6   | Nom/Name Rosanne BOYD<br>Adresse/Address:<br>830 CÔTE, Rockland                   | Signature <br>Tel : 613 859 2554   |
| 7   | Nom/Name Martine BOIVIN<br>Adresse/Address:<br>830 rue Côte Rockland.             | Signature <br>Tel : 613-609-1322   |
| 8   | Nom/Name Christopher JONES<br>Adresse/Address:<br>256 Mercury St.<br>Rockland, ON | Signature <br>Tel : 613-265-6080   |
| 9   | Nom/Name S. D'SOUZA<br>Adresse/Address:   | Signature <br>Tel : 613-223-2594   |

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| 1  | Nom/Name:<br>Adresse/Address:                    | Signature  |
|  | Gilles Cletovi 196 Jasper                        |   |
| 1  | Tel :  |  |
|  | 613-325-0415                                     |  |
| 2  | Nom/Name:<br>Adresse/Address:                    | Signature  |
|  | Michel Desnoyers<br>2306 Old Hwy 17, Rockland-   |    |
| 2  | Tel :  |  |
|  | 613-223-8771                                     |  |
| 3  | Nom/Name:<br>Adresse/Address:                    | Signature  |
|  | Pam Harris<br>1086 Alma St. Rockland             |    |
| 3  | Tel :  |  |
|  | 446-6843   |  |
| 4  | Nom/Name:<br>Adresse/Address:                    | Signature  |
|  | Carol Montferrand<br>1826 Boulevard Chaudière    |    |
| 4  | Tel :  |  |
|  | 613-488-3855                                     |  |
| 5  | Nom/Name:<br>Adresse/Address:                    | Signature  |
|  | Kristina Châloub<br>256 mercury street, Rockland |    |
| 5  | Tel :  |  |
|  | 613-552-4973                                     |  |
| 6  | Nom/Name:<br>Adresse/Address:                    | Signature  |
|  | Louis Lascelle<br>1087 Laurier Rockland          |    |
| 6  | Tel :  |  |
|  | 613-612-5538                                     |  |
| 7  | Nom/Name:<br>Adresse/Address:                    | Signature  |
|  | Eric Gervais<br>3973 McTeer Rockland             |    |
| 7  | Tel :  |  |
|  | 613-292-7223                                     |  |
| 8  | Nom/Name:<br>Adresse/Address:                    | Signature  |
|  | Franck Picard<br>2564 Laurier - Rockland         |    |
| 8  | Tel :  |  |
|  | 613-441-1610                                     |  |
| 9  | Nom/Name:<br>Adresse/Address:                    | Signature  |
|  | Xavier Brassard<br>1906 Clavillette              |    |
| 9  | Tel :  |  |
|  | 613-494-6626                                     |  |

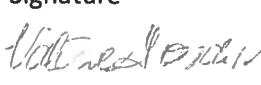
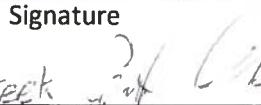
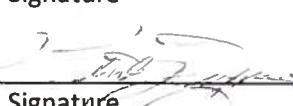
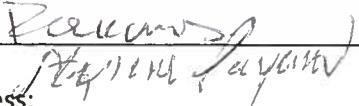
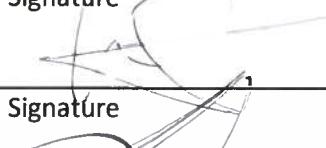
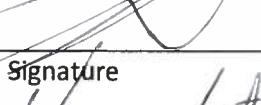
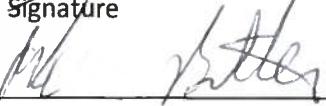
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| 1  | Nom/Name:<br>Adresse/Address: | Nom/Name: <i>Robert Brunet</i><br>Adresse/Address: <i>929 Coron St, Rockland K4K 1H1</i>   |
| 2  | Nom/Name<br>Adresse/Address:  | Nom/Name: <i>Louis Brunet</i><br>Adresse/Address: <i>1815 Patricia St., Rockland</i>   |
| 3  | Nom/Name<br>Adresse/Address:  | Nom/Name: <i>Jeanick Verville</i><br>Adresse/Address: <i>2977 Old Hwy 17, Rockland</i>   |
| 4  | Nom/Name<br>Adresse/Address:  | Nom/Name: <i>Alain Gendron</i><br>Adresse/Address: <i>2776 Léonard St.</i>   |
| 5  | Nom/Name<br>Adresse/Address:  | Nom/Name: <i>Daniel Lépine</i><br>Adresse/Address: <i>152 Dahlia</i>   |
| 6  | Nom/Name<br>Adresse/Address:  | Nom/Name: <i>Marc D'gean</i><br>Adresse/Address: <i>27460 Julie, Rockland</i>  |
| 7  | Nom/Name<br>Adresse/Address:  | Nom/Name: <i>Vanessa Gauthier</i><br>Adresse/Address: <i>1297 baseline rd, Rockland</i>  |
| 8  | Nom/Name<br>Adresse/Address:  | Nom/Name: <i>Mikael Cormier</i><br>Adresse/Address: <i>1297 Baseline rd, Rockland</i>  |
| 9  | Nom/Name<br>Adresse/Address:  | Nom/Name: <i>David Brunet</i><br>Adresse/Address: <i>3374 cercle des corbeaux, Rockland</i>  |

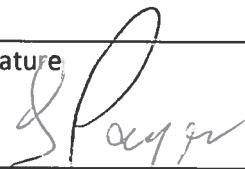
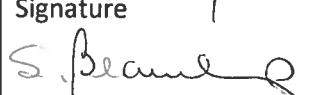
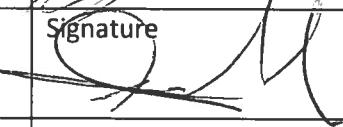
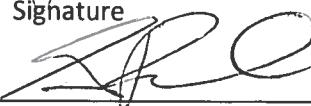
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| 1  | Nom/Name: Valérie Grondin<br>Adresse/Address:<br>1157 Ave DES Pins, Rockland, ON   | Signature<br><br>Tel : 613-323-7760  |
| 2  | Nom/Name: Carl Leducaine<br>Adresse/Address:<br>1145 Chemin Brazeau, Clarence Creek, ON  | Signature<br><br>Tel : 613-612-1228  |
| 3  | Nom/Name:<br>Adresse/Address:<br>               | Signature<br>Tel :   |
| 4  | Nom/Name:<br>Adresse/Address:<br>               | Signature<br>Tel : 613-256-7460  |
| 5  | Nom/Name: Noélie Lefebvre<br>Adresse/Address:<br>Clarence Creek  | Signature<br><br>Tel : 613-406-3271  |
| 6  | Nom/Name: PIERRE DUPONT<br>Adresse/Address:<br>1446 - David  | Signature<br><br>Tel :   |
| 7  | Nom/Name: Jeanne Séguin<br>Adresse/Address:<br> | Signature<br><br>Tel :   |
| 8  | Nom/Name: Stephane Lavoie<br>Adresse/Address:  | Signature<br><br>Tel :   |
| 9  | Nom/Name: MARC BUTLER<br>Adresse/Address:<br>150 Volksatz  | Signature<br><br>Tel :   |

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| 1  | Nom/Name:<br>Adresse/Address: | Signature<br><br>GASTON PAYER<br>755 Powers   |
| 2  | Nom/Name:<br>Adresse/Address: | Signature<br><br>Sylvie Payer-Beauchamp<br>106 Panorama  |
| 3  | Nom/Name:<br>Adresse/Address: | Signature<br><br>STANLEY HORTON<br>14 CHARLEBOIS ST  |
| 4  | Nom/Name:<br>Adresse/Address: | Signature<br><br>JEAN DOMMARTIN<br>Lévis Québec  |
| 5  | Nom/Name:<br>Adresse/Address: | Signature<br><br>Bruno Gendron<br>Rockland   |
| 6  | Nom/Name:<br>Adresse/Address: | Signature<br><br>DENIS CROTEAU<br>Rockland   |
| 7  | Nom/Name:<br>Adresse/Address: | Signature<br><br>MICHEL JOHNSON<br>Rockland  |
| 8  | Nom/Name:<br>Adresse/Address: | Signature<br><br>PHIL CHEEK<br>Rockland  |
| 9  | Nom/Name:<br>Adresse/Address: | Signature<br><br>Guy BERNARD<br>ROCKLAND   |

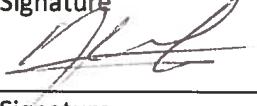
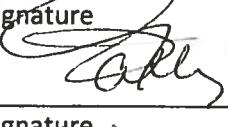
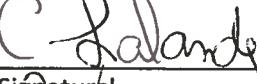
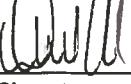
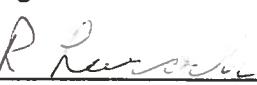
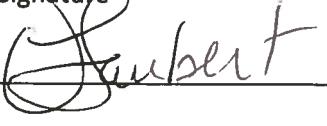
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| 1  | Nom/Name: <i>Christine Brassard</i><br>Adresse/Address:<br><i>1906 Prom. Claudette Rockland</i> | Signature<br><i>Christine Brassard</i>  |
| 2  | Nom/Name <i>ALAIN Gourson</i><br>Adresse/Address:<br><i>2705 Rue Sylvain</i>                    | Signature<br><i>Alain Gourson</i>   |
| 3  | Nom/Name <i>Gabrielle Martin</i><br>Adresse/Address:<br><i>1535 rue Caron</i>                   | Signature<br><i>Gabrielle Martin</i>  |
| 4  | Nom/Name <i>Sylvain Léveillé</i><br>Adresse/Address:<br><i>1983 Henrie Rd.</i>                  | Signature<br><i>Sylvain Léveillé</i>  |
| 5  | Nom/Name <i>Sylvain Paguette</i><br>Adresse/Address:<br><i>317 Patrick st.</i>                  | Signature<br><i>Sylvain Paguette</i>  |
| 6  | Nom/Name <i>MARTIN Besner</i><br>Adresse/Address:<br><i>200 Belvedere Rd</i>                    | Signature<br><i>Martin Besner</i>   |
| 7  | Nom/Name <i>MARC PRONIN</i><br>Adresse/Address:<br><i>100 Park St.</i>                          | Signature<br><i>Marc Pronin</i>   |
| 8  | Nom/Name <i>RETGL CAPER HAMMOND</i><br>Adresse/Address:   | Signature<br><i>Retgl Caper Hammond</i>   |
| 9  | Nom/Name <i>LLOYD MAYER</i><br>Adresse/Address:<br><i>Rockland</i>                              | Signature<br><i>Lloyd Mayer</i>   |

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| 1   | Nom/Name: <i>Lexie Ouellet</i><br>Adresse/Address:                        | Signature    | Tel : 343-998-2575 |
| 2   | Nom/Name <i>Michele Gravel</i><br>Adresse/Address: <i>1413 St-Laurier</i> | Signature   | Tel : 781-1541     |
| 3   | Nom/Name <i>Stephanie Simard</i><br>Adresse/Address:                      | Signature   | Tel : 846-6033     |
| 4   | Nom/Name <i>Sylvain Blais</i><br>Adresse/Address:                         | Signature   | Tel : 830-4203     |
| 5   | Nom/Name <i>T. Galley</i><br>Adresse/Address:                             | Signature   | Tel : 673-1954     |
| 6   | Nom/Name <i>Cynthia Lalonde</i><br>Adresse/Address: <i>St-Jean</i>        | Signature   | Tel : 613-292-5080 |
| 7   | Nom/Name <i>D. Heller</i><br>Adresse/Address:                             | Signature   | Tel : 613-998-1960 |
| 8   | Nom/Name <i>Roger Larocque</i><br>Adresse/Address:                        | Signature   | Tel : 731/04/00    |
| 9   | Nom/Name <i>Dominique Faubert</i><br>Adresse/Address:                     | Signature   | Tel : 613-240-5718 |

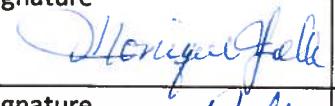
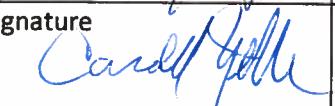
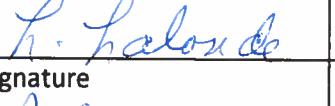
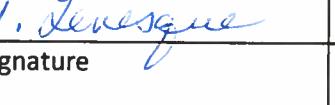
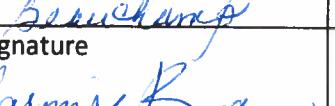
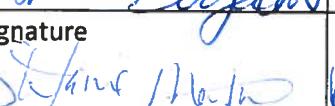
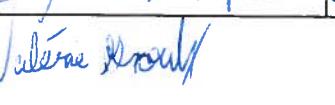
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| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1   | Nom/Name: <i>Natalie Wood</i><br>Adresse/Address:<br><i>1644 Laurier, Rockland, K4K 1K3</i>          | Signature<br><i>Natalie Wood</i>  |
| 2   | Nom/Name <i>LOUIS LAHARIE</i><br>Adresse/Address:<br><i>155-ONX-CRES. Rockland ON K4K-0H4</i>        | Signature<br><i>Laharie</i>   |
| 3   | Nom/Name <i>Nicolas Beland</i><br>Adresse/Address:<br><i>10-875 Laurier st K4K 1J5</i>               | Signature<br><i>Nicolas Beland</i>  |
| 4   | Nom/Name <i>Max-Antoine Godouas</i><br>Adresse/Address:<br><i>1239 ch. Du 604 KOTI NO</i>            | Signature<br><i>Max-Antoine Godouas</i>   |
| 5   | Nom/Name <i>SERGEI SENENCHENKO</i><br>Adresse/Address:<br><i>984 LAWRENCE ROCKLAND ON K4K 1N1</i>    | Signature<br><i>Sergei -</i>  |
| 6   | Nom/Name <i>Jeff Mac Donald</i><br>Adresse/Address:<br><i>315 Daniel Cros. Rockland, ON K4K1K0</i>   | Signature<br><i>Jeff Mac Donald</i>   |
| 7   | Nom/Name <i>Jean-Léo Page</i><br>Adresse/Address:<br><i>676 Baseline, Clarence Creek, ON K0A 1N0</i> | Signature<br><i>Jean-Léo Page</i>   |
| 8   | Nom/Name <i>Billy Harland-Dubé</i><br>Adresse/Address:<br><i>302 Sterling, Rockland, ON.</i>         | Signature<br><i>Billy Dubé</i>  |
| 9   | Nom/Name<br>Adresse/Address:<br><i>Bernard Dion</i>  | Signature<br><i>Bernard Dion</i>  |

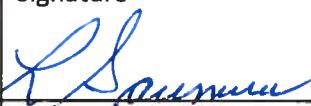
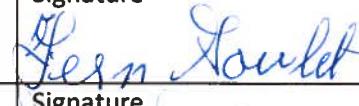
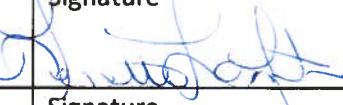
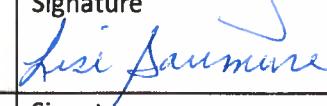
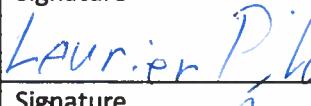
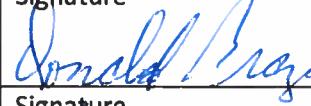
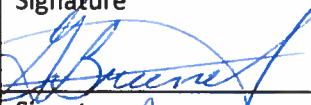
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
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| 1  | Nom/Name: <i>Cécile Renaud</i><br>Adresse/Address:<br><i>302-134 rae Edwards, Rockland</i>      | Signature <br>Tel :  |
| 2  | Nom/Name <i>Monique Yelle</i><br>Adresse/Address:<br><i>406-134 Edwards, Rockland</i>           | Signature <br>Tel : <i>613-446-0995</i>   |
| 3  | Nom/Name <i>Danell Yelle</i><br>Adresse/Address:<br><i>406-134 Edwards</i>                      | Signature <br>Tel : <i>613-446-0995</i>   |
| 4  | Nom/Name <i>Robert Renaud</i><br>Adresse/Address:<br><i>302-136 Edwards Rockland</i>            | Signature <br>Tel : <i>613-446-6213</i>   |
| 5  | Nom/Name <i>L. Lalonde</i><br>Adresse/Address:<br><i>2323 Old Hwy 17 Rockland</i>               | Signature <br>Tel : <i>613-446-2489</i>   |
| 6  | Nom/Name <i>PIERRETTE LÉVESQUE</i><br>Adresse/Address:<br><i>C.P. 85-Rockland</i>               | Signature <br>Tel : <i>419-7218</i>   |
| 7  | Nom/Name <i>YOLANDE BEAUCHAMP</i><br>Adresse/Address:<br><i>2404 JULIETTE<br/>ROCKLAND Q.C.</i> | Signature <br>Tel : <i>613-446-5438</i>   |
| 8  | Nom/Name <i>Jasmine Bergeron</i><br>Adresse/Address:<br><i>1460 Baseline</i>                    | Signature <br>Tel : <i>613-314-5867</i>   |
| 9  | Nom/Name <i>Stéfanie Martin</i><br>Adresse/Address:<br><i>1535 rue Caron</i>                    | Signature <br>Tel : <i>613-808-7761</i>   |
|  | <i>Valérie Grault</i><br><i>2374 rue Principal</i>  | <i>Valérie Grault</i><br><i>613-634-2692</i>  |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |                               | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
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| 1   | Nom/Name:<br>Adresse/Address: | Signature Tel :   |
|   | Laurent Saumure               |  613-296-4685  |
| 2   | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
|   | Hernand Soulet                |  613 446-4906   |
| 3   | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
|   | Ginette LaFontaine            |  613 446-4403   |
| 4   | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
|   | Lise Saumure                  |  613-488-2020   |
| 5   | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
|   | Rachel Charlebois             |  613 419 1266   |
| 6   | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
|   | Laurier Pilon                 |  Laurier Pilon  |
| 7   | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
|   | Donald Brayer                 |  Donald Brayer  |
| 8   | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
|   | Laetan Brunet                 |  Laetan Brunet 446-4745   |
| 9   | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
|   | Claire Brunet                 |  C. Brunet 446-4745   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

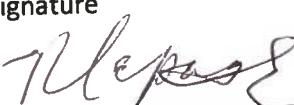
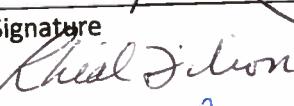
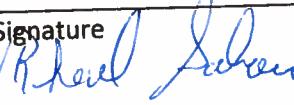
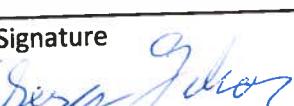
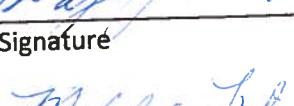
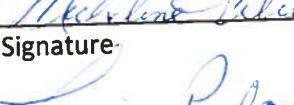
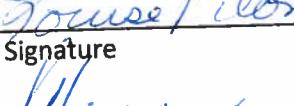
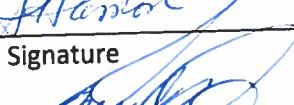
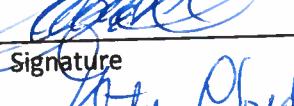
### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b>   |  | <b>Petition</b>   |
|---|--|---|
| <b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Save Rockland Recreational and Community Services</b>  |
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|   |   |           |                     |
|---|---|-----------|---------------------|
| 1 | Nom/Name: 1404 Guelph C.P. 251<br>Adresse/Address: Henry Beauchamp Rockland ont K4K 1N4 | Signature | Tel : 613-446-5438  |
| 2 | Nom/Name: JEAN WOLFE<br>Adresse/Address: 1920 VICTORIA Rockland                         | Signature | Tel : 613-229-8147  |
| 3 | Nom/Name: MARIQUE CAMOURAUX<br>Adresse/Address: 701 ST JOSEPH Rockland                  | Signature | Tel : 613-446-4411  |
| 4 | Nom/Name: THERESE CARWELLHAM<br>Adresse/Address: 1707 LAUREL Rockland                   | Signature | Tel : 613-446-5249. |
| 5 | Nom/Name: JUDITH WOLFE<br>Adresse/Address: 1895 VICTORIA Rockland                       | Signature | Tel : 613-419-1393. |
| 6 | Nom/Name: MARIANNE WOLFE<br>Adresse/Address: 191 WEAU                                   | Signature | Tel : 819-439-1792  |
| 7 | Nom/Name: SYLVIE WOLFE<br>Adresse/Address: 1920 VICTORIA                                | Signature | Tel : 613-446-4891  |
| 8 | Nom/Name: GIGI SIMARD<br>Adresse/Address: 1748 TUCKER LO                                | Signature | Tel : 613-690-3128  |
| 9 | Nom/Name: SERGE BRAULT<br>Adresse/Address: 1457 COTE 3 PLANTAGE                         | Signature | Tel : 613-324-2131  |

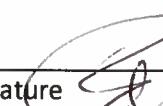
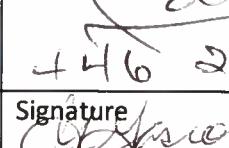
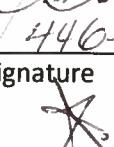
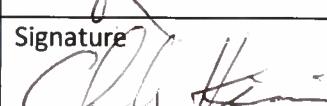
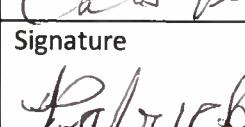
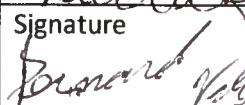
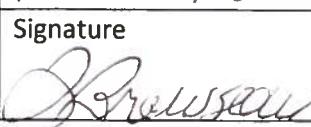
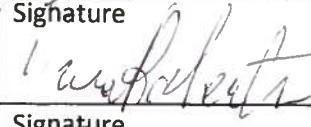
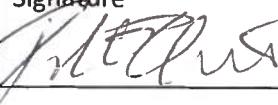
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland  |  | Petition<br>Save Rockland Recreational and Community Services  |
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| 1  | Nom/Name: P. Lepage Rockland ONT.<br>Adresse/Address: 134-294 Masters Lane K4K 0K5 | Signature: <br>Tel: 613-604-8602  |
| 2  | Nom/Name: Rhéal Filion<br>Adresse/Address: 1523 Rue du Parc Rockland K4K 1C3       | Signature: <br>Tel: 613-446-4696   |
| 3  | Nom/Name: Rheal Delaunay<br>Adresse/Address: 1624 Waller St. Rockland K4K 1H5      | Signature: <br>Tel: 613-446-5540   |
| 4  | Nom/Name: Serge Filion<br>Adresse/Address: 884 Terreux SERGE Filion                | Signature: <br>Tel: 613-487-2684   |
| 5  | Nom/Name: Micheline Filion<br>Adresse/Address: 1577 Rue du Parc Rockland K4K 1C3   | Signature: <br>Tel: 613-839-5329   |
| 6  | Nom/Name: Louise Pilon<br>Adresse/Address: 1935 Patricia Rockland                  | Signature: <br>Tel: 613-446-6809   |
| 7  | Nom/Name: SUZANNE HAMON<br>Adresse/Address: 645-2 EDWARDS Rockland, ON             | Signature: <br>Tel: 613-702-1745   |
| 8  | Nom/Name: BERNARD PILON<br>Adresse/Address: 1935 PATRICIA Rockland ON K4K 1B2      | Signature: <br>Tel: 613-446-6809   |
| 9  | Nom/Name: GASTON LALONDE<br>Adresse/Address: 2323 Old Hwy 11 ROCKLAND ON K4K 1K7   | Signature: <br>Tel: 613-446-3489   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

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| 1   | Nom/Name:<br>Adresse/Address:<br><i>Ed Piron</i>   | Signature <br>Tel :<br><i>446 2239</i>  |
| 2   | Nom/Name <i>G. GASCON</i><br>Adresse/Address:<br><i>875 LAURIER #18</i>                  | Signature <br>Tel :<br><i>446-9517</i>   |
| 3   | Nom/Name <i>Teddy LECORNIER</i><br>Adresse/Address:<br><i>352 Quatre 3613 - 419-0597</i> | Signature <br>Tel :   |
| 4   | Nom/Name <i>Charles Henric</i><br>Adresse/Address:<br><i>2310 ALBERT</i>                 | Signature <br>Tel :   |
| 5   | Nom/Name<br>Adresse/Address:<br><i>Patrice Danis</i>                                     | Signature <br>Tel :<br><i>(613) 419-0650</i>  |
| 6   | Nom/Name<br>Adresse/Address:<br><i>Bernard Vilmane</i>                                   | Signature <br>Tel :<br><i>(613) 419-0829</i>  |
| 7   | Nom/Name<br>Adresse/Address:<br><i>Alma Brousseau</i>                                    | Signature <br>Tel :   |
| 8   | Nom/Name<br>Adresse/Address:<br><i>Jefferson</i>   | Signature <br>Tel :<br><i>613-446-5473</i>  |
| 9   | Nom/Name<br>Adresse/Address:<br><i>Karol Clement</i>                                     | Signature <br>Tel :<br><i>613-446-6081</i>  |

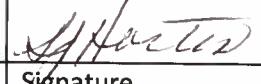
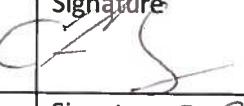
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| 1  | Nom/Name:<br>Adresse/Address:<br><i>Patrick Daniels</i>                    | Signature<br><i>Patrick</i><br>Tel : <i>(613) 719-0650</i>  |
| 2  | Nom/Name<br>Adresse/Address:<br><i>Clarence Crook<br/>Sébastien Martin</i> | Signature<br><i>Sebastien</i><br>Tel : <i>613-818-7761</i>  |
| 3  | Nom/Name<br>Adresse/Address:<br><i>Karen Vitsky<br/>281 - Henry</i>        | Signature<br><i>Karen</i><br>Tel : <i>418-2109</i>  |
| 4  | Nom/Name<br>Adresse/Address:<br><i>GARY MORRIS</i>                         | Signature<br><i>Gary</i><br>Tel : <i>446-5635</i>   |
| 5  | Nom/Name<br>Adresse/Address:<br><i>Carl Robillard</i>                      | Signature<br><i>Carl</i><br>Tel : <i>446-5711</i>   |
| 6  | Nom/Name<br>Adresse/Address:<br><i>Bonk Slavik<br/>990 St-Jacques</i>      | Signature<br><i>Bonk</i><br>Tel : <i>(613) 322-6370</i>   |
| 7  | Nom/Name<br>Adresse/Address:<br><i>Louise Tessier<br/>635 St-Louis</i>     | Signature<br><i>Louise</i><br>Tel : <i>613-446-4127</i>   |
| 8  | Nom/Name<br>Adresse/Address:<br><i>Fabien Tessier<br/>437 Yves</i>         | Signature<br><i>Fabien</i><br>Tel : <i>613-446-4367</i>   |
| 9  | Nom/Name<br>Adresse/Address:<br><i>Sash E., ps<br/>1763 Colker St.</i>     | Signature<br><i>Sash</i><br>Tel : <i>613-794-5621</i>   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |                                       | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |              |
|--|---------------------------------------|--|--------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |                                       | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |              |
| 1  | Nom/Name:<br>Adresse/Address:         | Signature  | Tel :        |
|  | Derville Nattie<br>Denville           |   | 819 661 5131 |
| 2  | Nom/Name<br>Adresse/Address:          | Signature  | Tel :        |
|  | SUSAN HORTON<br>9-2224 MARLECKS       |    | 613-446-1706 |
| 3  | Nom/Name<br>Adresse/Address:          | Signature  | Tel :        |
|  | Doris Paquin<br>239 Edwards           |    | 613-893-2222 |
| 4  | Nom/Name<br>Adresse/Address:          | Signature  | Tel :        |
|  | E YK<br>403 Mercury                   |    | 613 443-0578 |
| 5  | Nom/Name<br>Adresse/Address:          | Signature  | Tel :        |
|  | Thomas Profer<br>Thomas Profer        |    | 613 446-4747 |
| 6  | Nom/Name<br>Adresse/Address:          | Signature  | Tel :        |
|  | Aline Cécile<br>Rockland              |    | 613 818-6261 |
| 7  | Nom/Name<br>Adresse/Address:          | Signature  | Tel :        |
|  | Ron Rockland<br>Ron Rockland          |    | 613 446-7346 |
| 8  | Nom/Name<br>Adresse/Address:          | Signature  | Tel :        |
|  | Donald Schor<br>459 Nifong Ave ST     |    | 613 446-5447 |
| 9  | Nom/Name<br>Adresse/Address:          | Signature  | Tel :        |
|  | Michael Pennington<br>1855 ST-Laurier |    | 613 5583     |

# Avenir toujours incertain pour l'aréna Jean-Marc Lalonde

| Pétition<br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | Petition<br><b>Save Rockland Recreational and Community Services</b>  |
|--|--|---|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1  | Nom/Name: JOHN BRENNAN<br>Adresse/Address:<br><i>402-201 ELIOT ST ROCKLAND-</i>      | Signature <i>J.Brennan</i> Date <i>04/20/18</i>   |
| 2  | Nom/Name <i>Pauline Beauchamp</i><br>Adresse/Address:<br><i>ROCKLAND</i>             | Signature <i>P.Beauchamp</i> Date <i>04/20/18</i>   |
| 3  | Nom/Name <i>COLOMBE DICAIRE</i><br>Adresse/Address:<br><i>ROCKLAND</i>               | Signature <i>Colombe Dicair</i> Date <i>04/20/18</i>  |
| 4  | Nom/Name <i>Natacha Fillion</i><br>Adresse/Address:<br><i>601 Clubhouse</i>          | Signature <i>N.Fillion</i> Date <i>04/20/18</i>   |
| 5  | Nom/Name <i>YVON SEGUIN</i><br>Adresse/Address:<br><i>ROCKLAND</i>                   | Signature <i>Y.Seguin</i> Date <i>04/20/18</i>  |
| 6  | Nom/Name <i>HAROLD SEGUIN</i><br>Adresse/Address:<br><i>1672 MAISON Rockland</i>     | Signature <i>A.H.Seguin</i> Date <i>04/20/18</i>  |
| 7  | Nom/Name <i>Louise Seguin</i><br>Adresse/Address:<br><i>1672 maison Rockland</i>     | Signature <i>L.Seguin</i> Date <i>20avril/2018</i>  |
| 8  | Nom/Name <i>Gerry Bertrand</i><br>Adresse/Address:<br><i>434 Scharf St. Rockland</i> | Signature <i>G.Bertrand</i> Date <i>04/20/2018</i>  |
| 9  | Nom/Name <i>Pauline Major</i><br>Adresse/Address:<br><i>434 Scharf St. Rockland</i>  | Signature <i>P.Major</i> Date <i>04/20/2018</i>   |
| 10   | Nom/Name <i>LORRAINE ROY</i><br>Adresse/Address:<br><i>701 ST CLAUDE</i>             | Signature <i>L.Roy</i> Date <i>04/20/2018</i>   |

# Avenir toujours incertain pour l'aréna Jean-Marc Lalonde

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |                      |
|--|--|--|----------------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |                      |
| 1  | Nom/Name: <u>Madeleine Charron</u><br>Adresse/Address: <u>3333 Juliette C.P. 511<br/>Rockland On K4K 4L6</u> | Signature  | Date <u>20/04/18</u> |
| 2  | Nom/Name <u>Michel Charron</u><br>Adresse/Address: <u>2333 Juliette C.P. 511<br/>Rockland On K4K 4L6</u>     | Signature  | Date <u>20/04/18</u> |
| 3  | Nom/Name <u>Rachel St-Germain</u><br>Adresse/Address: <u>1195 rue St-Jacques<br/>Rockland Ont. K4K 1M3</u>   | Signature  | Date <u>20/04/18</u> |
| 4  | Nom/Name <u>PAUL PARADIS</u><br>Adresse/Address: <u>261 rue Ste-Anne<br/>Rockland, ONT K4K 1G8</u>           | Signature  | Date <u>20/04/18</u> |
| 5  | Nom/Name <u>YVON MARTIN</u><br>Adresse/Address: <u>2705 rue Laurier<br/>ROCKLAND ONT K4K 1K6</u>             | Signature  | Date <u>20/04/18</u> |
| 6  | Nom/Name <u>Robert Laplante</u><br>Adresse/Address: <u>K4K 1R1<br/>1091 DES PIUS - Rockland</u>              | Signature  | Date <u>20/04/18</u> |
| 7  | Nom/Name <u>Denis Vaillancourt</u><br>Adresse/Address: <u>1903 rue Claudette Rockland</u>                    | Signature  | Date <u>20/04/18</u> |
| 8  | Nom/Name <u>Guy-Armstrong</u><br>Adresse/Address: <u>2500 rue Albert Rockland</u>                            | Signature  | Date <u>20/04/18</u> |
| 9  | Nom/Name <u>BRIAN LANDREUILLE</u><br>Adresse/Address: <u>2408 IBERVILLE ST. R.K.D.</u>                       | Signature  | Date <u>20/04/18</u> |
| 10   | Nom/Name <u>FRANK Fiorino</u><br>Adresse/Address: <u>147 JK per CR</u>                                       | Signature  | Date <u>04/05/18</u> |

# Avenir toujours incertain pour l'aréna Jean-Marc Lalonde

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |          |
|---|--|---|----------|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |          |
| 1 Nom/Name:<br>Adresse/Address:   | Aline Allard   | Signature   | Date     |
| 2 Nom/Name:<br>Adresse/Address:   | Nicole Baziaret  | Signature   | 20/04/18 |
| 3 Nom/Name:<br>Adresse/Address:   | Fleurrette Labreche  | Signature   | 20-04-18 |
| 4 Nom/Name:<br>Adresse/Address:   | Maryanne Viens   | Signature   | 20-04-18 |
| 5 Nom/Name:<br>Adresse/Address:   | Diane Cardinal   | Signature   | 20-04-18 |
| 6 Nom/Name:<br>Adresse/Address:   | Gilberte Fenton<br>24-160 Edwards<br>Rockland              | Signature   | 20-04-18 |
| 7 Nom/Name:<br>Adresse/Address:   | PIERRETTE SABOURIN<br>K4K1C9<br>1684 WALLACE, ROCKLAND, ON | Signature   | 20-04-18 |
| 8 Nom/Name:<br>Adresse/Address:   | ODETTE DALRYMPLE<br>2364 Iberwick Rockland                 | Signature   | 20-04-18 |
| 9 Nom/Name:<br>Adresse/Address:   | MAURICE DALRYMPLE<br>2364 Iberwick Rockland                | Signature   | 20-04-18 |
| 10 Nom/Name:<br>Adresse/Address:  | DIANE FILION<br>2042 rue PATRICK Rockland                  | Signature   | 20-04-18 |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |                               | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
|---|-------------------------------|---|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |                               | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:   |
| 2   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:   |
| 3   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:   |
| 4   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:   |
| 5   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:   |
| 6   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:   |
| 7   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:   |
| 8   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:   |
| 9   | Nom/Name:<br>Adresse/Address: | Nom/Name:<br>Adresse/Address:   |

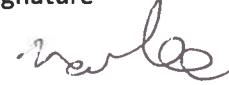
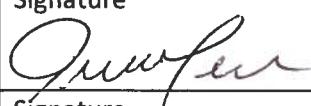
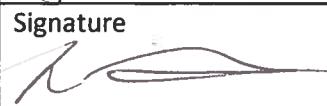
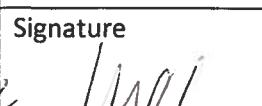
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                                   |
|--|--|---|-----------------------------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |                                   |
| 1  | Nom/Name: <i>Mireille B. Desnoyer</i><br>Adresse/Address:<br><i>2306 Old Hwy 17<br/>Rockland</i> | Signature<br><i>M. Desnoyer</i>   | Tel :<br><i>613<br/>677-9621</i>  |
| 2  | Nom/Name <i>Marie Josée Patenaude</i><br>Adresse/Address:<br><i>Rockland</i>                     | Signature<br><i>MJP</i>   | Tel :<br><i>613-983-5152</i>      |
| 3  | Nom/Name <i>Sara Noyes</i><br>Adresse/Address:<br><i>Rockland</i>                                | Signature<br><i>S. Noyes</i>  | Tel :<br><i>613<br/>447-0234</i>  |
| 4  | Nom/Name <i>Kassie Bialy</i><br>Adresse/Address:<br><i>Rockland</i>                              | Signature<br><i>K. Bialy</i>  | Tel :<br><i>613<br/>316-8184</i>  |
| 5  | Nom/Name <i>Marie-Andrée Kirovac</i><br>Adresse/Address:<br><i>Rockland</i>                      | Signature<br><i>MAKirovac</i>   | Tel :<br><i>613<br/>295-0520</i>  |
| 6  | Nom/Name <i>Lise Côté</i><br>Adresse/Address:<br><i>Rockland</i>                                 | Signature<br><i>Lise L. Côté</i>  | Tel :<br><i>613-2842</i>          |
| 7  | Nom/Name <i>Alison McPherson</i><br>Adresse/Address:<br><i>Rockland</i>                          | Signature<br><i>— —</i>   | Tel :<br><i>613<br/>446-0470</i>  |
| 8  | Nom/Name <i>Susan Hiltz</i><br>Adresse/Address:<br><i>Rockland</i>                               | Signature<br><i>Susan Hiltz</i>   | Tel :<br><i>613-<br/>446-0278</i> |
| 9  | Nom/Name <i>Josianne Houle</i><br>Adresse/Address:<br><i>1279 rue handry Clarence</i>            | Signature<br><i>Josianne Houle</i>  | Tel :<br><i>613<br/>808-7196</i>  |

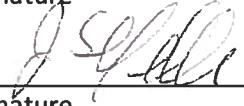
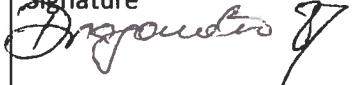
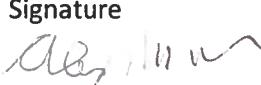
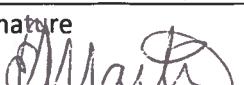
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

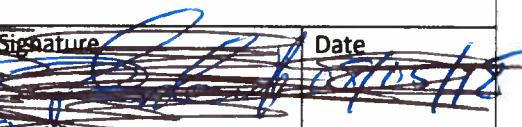
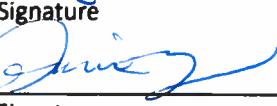
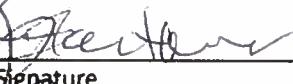
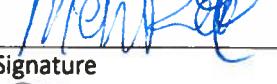
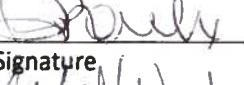
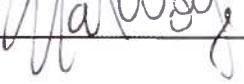
### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                       |
|--|---|---|-----------------------|
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| 1  | Nom/Name: MATHIEU Gauthier<br>Adresse/Address:<br>217 sandouin                  | Signature<br>   | Tel :<br>613-914-7546 |
| 2  | Nom/Name Gabriel Beaulieu<br>Adresse/Address:<br>205 rue cote                   | Signature<br>   | Tel :<br>618-890-4782 |
| 3  | Nom/Name JULIE LECOMTE<br>Adresse/Address:<br>303 Bonaventure st, ROCKLAND      | Signature<br>   | Tel :<br>613 446 4998 |
| 4  | Nom/Name Melissa Côté<br>Adresse/Address:<br>2474 Duguay st clarence creek      | Signature<br>   | Tel :<br>613-875-1927 |
| 5  | Nom/Name Vanessa Ranger<br>Adresse/Address:<br>2440 Laval                       | Signature<br>   | Tel :<br>613-552-2387 |
| 6  | Nom/Name Delphine Leblanc<br>Adresse/Address:<br>2188 Landry,<br>Clarence Creek | Signature<br>   | Tel :<br>613-488-2536 |
| 7  | Nom/Name Stéphanie Hunter<br>Adresse/Address:<br>278 Joffre-Bélanger            | Signature<br>   | Tel :<br>613-406-3065 |
| 8  | Nom/Name Martin Losier<br>Adresse/Address:<br>Clarence Creek                    | Signature<br>   | Tel : 488-9828        |
| 9  | Nom/Name MARIE LAURENDEAU<br>Adresse/Address:<br>Clarence-Creek 832 Turflock    | Signature<br>   | Tel : 601-8987        |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |                    |
|--|---|--|--------------------|
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| 1  | Nom/Name: Brigitte D'Aigle<br>Adresse/Address:<br>1783 TUCKER Rockland        | Signature<br>   | Tel : 446-5403     |
| 2  | Nom/Name JEAN-MARIE HARFACHÉ<br>Adresse/Address:<br>1783 CH. TUCKER, Rockland | Signature<br>  | Tel : 446-5403     |
| 3  | Nom/Name<br>Adresse/Address:<br>Jacques Yelle                                 | Signature<br>  | Tel : 446-2882     |
| 4  | Nom/Name ZLATAN<br>Adresse/Address:<br>1030 DIANNE AV ROCKLAND                | Signature<br>  | Tel : 613-446-4877 |
| 5  | Nom/Name Valérie Lalonde<br>Adresse/Address:<br>Rockland                      | Signature<br>  | Tel : 613-293-2430 |
| 6  | Nom/Name Alex Maisonneuve<br>Adresse/Address:<br>Rockland                     | Signature<br>  | Tel : 613-875-4358 |
| 7  | Nom/Name<br>Adresse/Address:<br>Rockland                                      | Signature<br>  | Tel : 613-292-7095 |
| 8  | Nom/Name<br>Adresse/Address:<br>Rockland                                      | Signature<br>  | Tel : 613-890-4686 |
| 9  | Nom/Name Édith Martin<br>Adresse/Address:                                     | Signature<br>  | Tel : 613-261-0167 |

| Pétition<br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  | Petition<br><b>Save Rockland Recreational and Community Services</b>  |                             |
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| 1 Nom/Name <del>John Smith</del><br>Adresse/Address:<br><del>5077 Desjardins Rockland</del>   | Signature   | Date<br><del>08/05/18</del> |
| 2 Nom/Name <i>Annie Wiebenga</i><br>Adresse/Address:<br><i>3339 Elie Cres Rockland</i>  | Signature   | Date<br><i>8 mai/18</i>     |
| 3 Nom/Name <i>Trevor Wiebenga</i><br>Adresse/Address:<br><i>3339 Elie Cres Rockland</i>   | Signature   | Date<br><i>08/05/18</i>     |
| 4 Nom/Name <i>Natalie Delisse</i><br>Adresse/Address:<br><i>575 Ave Potvin Rockland</i>   | Signature   | Date<br><i>08/05/18</i>     |
| 5 Nom/Name <i>James Caronther</i><br>Adresse/Address:<br><i>290 Lander</i>  | Signature   | Date<br><i>08/05/18</i>     |
| 6 Nom/Name <i>Lily Chen</i><br>Adresse/Address:<br><i>281 Bonavista St</i>  | Signature   | Date<br><i>08/05/18</i>     |
| 7 Nom/Name <i>Christine Rochon</i><br>Adresse/Address:<br><i>677 Poitras Rockland</i>   | Signature   | Date<br><i>08/05/18</i>     |
| 8 Nom/Name <i>Miah Dutta</i><br>Adresse/Address:<br><i>322 Bonavista St.</i>  | Signature   | Date<br><i>08/05/18</i>     |
| 9 Nom/Name <i>Stephanie Proulx</i><br>Adresse/Address:<br><i>3071 Cagne Rd Hammond</i>  | Signature   | Date<br><i>08/05/18</i>     |
| 10 Nom/Name <i>Martin Wier</i><br>Adresse/Address:<br><i>Ottawa</i>   | Signature   | Date<br><i>08/05/18</i>     |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |                              |
|---|--|--|------------------------------|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal.</p> <p>En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | <p>As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.).</p> |                              |
| 1   | Nom/Name: <u>Deven Haworth</u><br>Adresse/Address:<br><u>3830 Concession 2.</u>    | Signature<br><u>DPK</u>  | Tel :<br><u>673-1895</u>     |
| 2   | Nom/Name <u>Lorraine Paquin</u><br>Adresse/Address:<br><u>2280 Woods Road</u>      | Signature<br><u>Lorraine Paquin</u>  | Tel :<br><u>446-4080</u>     |
| 3   | Nom/Name <u>Serge Labelle</u><br>Adresse/Address:<br><u>131 Baseline, Rockland</u> | Signature<br><u>Serge Labelle</u>  | Tel :<br><u>880-0212</u>     |
| 4   | Nom/Name <u>Chantal Roque</u><br>Adresse/Address:<br><u>1360 Lacroix, Hammond</u>  | Signature<br><u>Chantal Roque</u>  | Tel :                        |
| 5   | Nom/Name <u>Lee Grunden</u><br>Adresse/Address:<br><u>1360 Lacroix, Hammond</u>    | Signature<br><u>Lee Grunden</u>  | Tel :<br><u>613-880-4803</u> |
| 6   | Nom/Name <u>Martin Gelle</u><br>Adresse/Address:<br><u>873 Lacroix, Hammond</u>    | Signature<br><u>Martin Gelle</u>   | Tel :<br><u>613-327-4383</u> |
| 7   | Nom/Name <u>Benoit Dabé</u><br>Adresse/Address:<br><u>416 Lavictoire</u>           | Signature<br><u>Benoit Dabé</u>  | Tel :<br><u>613-488-2365</u> |
| 8   | Nom/Name <u>Gilles Baziard</u><br>Adresse/Address:<br><u>1196 Campagne C.R.</u>    | Signature<br><u>Gilles Baziard</u>   | Tel :<br><u>613-446-5097</u> |
| 9   | Nom/Name<br>Adresse/Address:<br><u>12 Baseline R.R. Rockland</u>                   | Signature<br><u>12 Baseline R.R. Rockland</u>  | Tel :<br><u>613-446-4917</u> |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
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| 1  | Nom/Name: ANGELIQUE LALANDE<br>Adresse/Address: 102-2927 Avenue Rockland J0J 1K1 T0 | Signature<br>Angelique Lalande   |
| 2  | Nom/Name JEAN-JACQUES LEDOUX<br>Adresse/Address: 201 ONTARIO GO BORD ROCKLAND       | Signature<br>Jean-Jacques Ledoux   |
| 3  | Nom/Name MARGO EDWARDS LEDOUX<br>Adresse/Address: 201 ONTARIO GO BORD<br>ROCKLAND   | Signature<br>Margo Edwards   |
| 4  | Nom/Name ANGELA ZORN<br>Adresse/Address: 2432 OLD Hwy 17<br>ROCKLAND                | Signature<br>Angela Zorn   |
| 5  | Nom/Name MANON PEREAULT<br>Adresse/Address: 2432 OLD Hwy 17<br>ROCKLAND             | Signature<br>Manon Perreault   |
| 6  | Nom/Name LISA THOMSON<br>Adresse/Address: 200 Topaze Cres<br>Rockland               | Signature<br>Lisa Thomson  |
| 7  | Nom/Name Sylvain Beaulieu<br>Adresse/Address: 103 Louise Rockland                   | Signature<br>Sylvain Beaulieu  |
| 8  | Nom/Name Norm Shand<br>Adresse/Address: 3071 Gagné Rd<br>Hammond Ont.               | Signature<br>Norm Shand  |
| 9  | Nom/Name Joanne Wolfe<br>Adresse/Address: Rochelandaise                             | Signature<br>Joanne Wolfe  |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

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| 1  | Nom/Name:<br>Adresse/Address: | Signature   | Tel : |
| 2  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : |
| 3  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : |
| 4  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : |
| 5  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : |
| 6  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : |
| 7  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : |
| 8  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : |
| 9  | Nom/Name<br>Adresse/Address:  | Signature   | Tel : |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

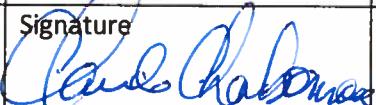
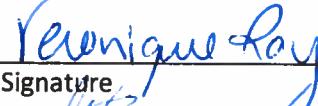
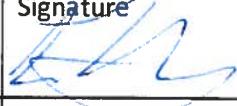
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| 1   | Nom/Name:<br>Adresse/Address:<br><i>2905 Avenue<br/>St-Hilaire Coop</i>                 | Signature<br><i>J. Coy</i>  | Tel :<br><i>(613) 446-2447</i> |
| 2   | Nom/Name <i>Benoit Dell'Isle</i><br>Adresse/Address:<br><i>575 Ave Rotin Rockland</i>   | Signature<br><i>Benoit Dell'Isle</i>  | Tel :<br><i>(613) 324-8546</i> |
| 3   | Nom/Name<br>Adresse/Address:<br><i>John Donnelly</i>                                    | Signature<br><i>John Donnelly</i>   | Tel :<br><i>613 489 7878</i>   |
| 4   | Nom/Name <i>Carine Prodonovic</i><br>Adresse/Address:<br><i>413 Crystel St Rockland</i> | Signature<br><i>SP</i>  | Tel :<br><i>446-1448</i>       |
| 5   | Nom/Name <i>Bea Loo</i><br>Adresse/Address:   | Signature<br><i>Bea Loo</i>   | Tel :                          |
| 6   | Nom/Name <i>Karine Bertrand</i><br>Adresse/Address:<br><i>Cessolina</i>                 | Signature<br><i>K. Bertrand</i>   | Tel :<br><i>613-812-506</i>    |
| 7   | Nom/Name <i>Marie-Christine Lefebvre</i><br>Adresse/Address:<br><i>Rockland</i>         | Signature<br><i>M. Lefebvre</i>   | Tel :<br><i>613-868-6448</i>   |
| 8   | Nom/Name <i>Christian Chénier</i><br>Adresse/Address:<br><i>1420 Roger, Rockland</i>    | Signature<br><i>Ch. Chénier</i>   | Tel :<br><i>446-4451</i>       |
| 9   | Nom/Name <i>J. GADOURY</i><br>Adresse/Address:<br><i>1557 LANDRY</i>                    | Signature<br><i>J. GADOURY</i>  | Tel :<br><i>613 460 2137</i>   |

CLARENCE CREEK

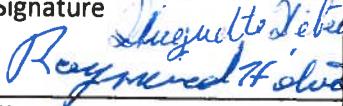
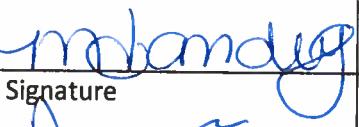
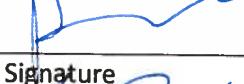
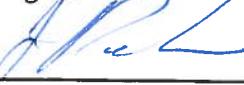
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
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| 1  | Nom/Name: <i>Amy Rose</i><br>Adresse/Address: <i>1909 Champlain<br/>Clarence</i>         | Signature <br>Tel : <i>613 324 0330</i>   |
| 2  | Nom/Name <i>Claude Charbonneau</i><br>Adresse/Address: <i>1964 Victoria<br/>Rockland</i> | Signature <br>Tel : <i>613 774 7669</i>  |
| 3  | Nom/Name <i>Guy Parisien</i><br>Adresse/Address: <i>464 Scharf St.</i>                   | Signature <br>Tel : <i>613 892-0507</i>  |
| 4  | Nom/Name <i>Véronique Roy</i><br>Adresse/Address: <i>1085 Belvedere ave</i>              | Signature <br>Tel : <i>613 491-1123</i>  |
| 5  | Nom/Name <i>Dab Moore</i><br>Adresse/Address: <i>1700 Saint Laurent</i>                  | Signature <br>Tel : <i>613-743-0101</i>  |
| 6  | Nom/Name <i>Lindy Rosko</i><br>Adresse/Address: <i>1086 Cote St</i>                      | Signature <br>Tel : <i>613-447-0698</i>  |
| 7  | Nom/Name <i>Tim Bazzinet</i><br>Adresse/Address: <i>1909 Champs hts</i>                  | Signature <br>Tel : <i>613-559-0546</i>  |
| 8  | Nom/Name <i>MIKE SUNDERLAND</i><br>Adresse/Address: <i>3834 Goyer Lanier</i>             | Signature <br>Tel : <i>613 986-8578</i>  |
| 9  | Nom/Name <i>Apple Charminau</i><br>Adresse/Address: <i>1917 Champlain</i>                | Signature <br>Tel : <i>613-601-4446</i>  |
| <i>Cédric Davel</i>  |  | <i>613 677 9191</i>  |
| <i>Mylène Laframboise</i>  |  | <i>613-676-3755</i>  |

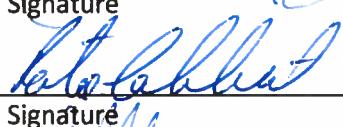
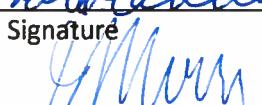
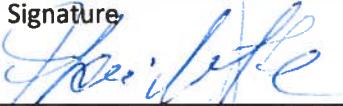
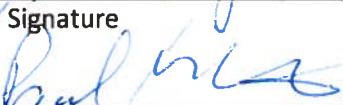
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| 1  | Nom/Name: <i>1017 LAVALLE</i><br>Adresse/Address:<br><i>Simon/Denise Potvin</i>    | Signature <br>Tel : <i>446-5728</i>   |
| 2  | Nom/Name <i>Huguette</i><br>Adresse/Address:<br><i>1471 AVE DU PARC</i>            | Signature <br>Tel : <i>446-5440</i>  |
| 3  | Nom/Name <i>Hélène Lefebvre</i><br>Adresse/Address:<br><i>815 Notre Dame</i>       | Signature <br>Tel : <i>446-7392</i>  |
| 4  | Nom/Name <i>Philippe Chêne</i><br>Adresse/Address:<br><i>839 Giroux</i>            | Signature <br>Tel : <i>457 5960</i>  |
| 5  | Nom/Name <i>Manon Landry</i><br>Adresse/Address:<br><i>454 Notre Dame</i>          | Signature <br>Tel : <i>410 3408</i>  |
| 6  | Nom/Name <i>André Fauchon</i><br>Adresse/Address:<br><i>495 Ruby</i>               | Signature <br>Tel : <i>699-4760</i>  |
| 7  | Nom/Name <i>Jeanneine Raudot</i><br>Adresse/Address:<br><i>495 Ruby</i>            | Signature <br>Tel : <i>699-4760</i>  |
| 8  | Nom/Name <i>GINETTE HÉBERT</i><br>Adresse/Address:<br><i>3359 CERCLE DES CÔTÉS</i> | Signature <br>Tel : <i>413 - 446-5886</i>  |
| 9  | Nom/Name <i>BRIAN Blum</i><br>Adresse/Address:<br><i>3359 CERCLE DES CÔTÉS</i>     | Signature <br>Tel : <i>413 - 446-5886</i>  |

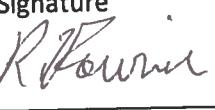
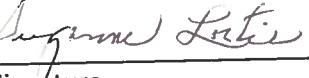
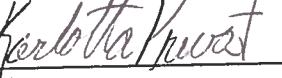
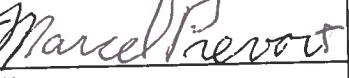
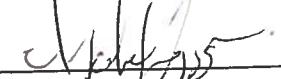
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
|--|--|--|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1  | Nom/Name: <i>Pierre SPANO</i><br>Adresse/Address:<br><i>3357 DESCHATES DR.</i>                       | Signature<br><br>Tel : <i>613 406-5457</i>  |
| 2  | Nom/Name <i>NICOLE WOODRUFF</i><br>Adresse/Address:<br><i>674 rue Payer Rockland Qc</i>              | Signature<br><br>Tel :   |
| 3  | Nom/Name <i>Patrick Laliberte'</i><br>Adresse/Address:<br><i>1427 Chemin Pilon Clarence Creek Qc</i> | Signature<br><br>Tel : <i>613 488-2514</i>   |
| 4  | Nom/Name <i>Shawn Murray</i><br>Adresse/Address:<br><i>Rockland</i>                                  | Signature<br><br>Tel :   |
| 5  | Nom/Name <i>Jenny (et) Lavoie</i><br>Adresse/Address:<br><i>2711 Sylvain St</i>                      | Signature<br><br>Tel : <i>613-293-0209</i>   |
| 6  | Nom/Name <i>Paul Lavoie</i><br>Adresse/Address:<br><i>2711 Sylvain St</i>                            | Signature<br><br>Tel : <i>613 855 2285</i>   |
| 7  | Nom/Name <i>Scott Woodruff</i><br>Adresse/Address:<br><i>2423 Pilon Rd<br/>St-Pascal Bouchard</i>    | Signature<br><br>Tel : <i>819-743-4353</i>   |
| 8  | Nom/Name <i>Martine Buzillet</i><br>Adresse/Address:<br><i>2423 Pilon Rd<br/>St-Pascal</i>           | Signature<br><br>Tel : <i>819 743 3885</i>   |
| 9  | Nom/Name <i>Sonia Lavallée</i><br>Adresse/Address:<br><i>3597 Marcel Rd. Brûlé</i>                   | Signature<br><br>Tel : <i>613 858-4147</i>   |

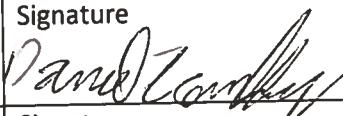
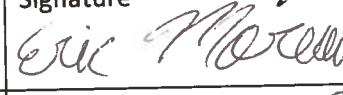
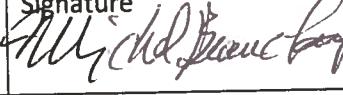
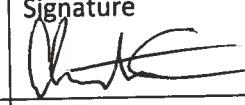
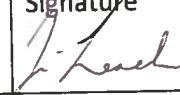
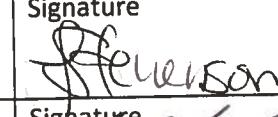
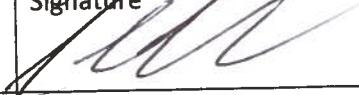
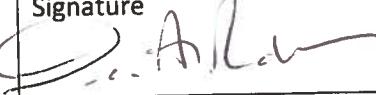
**AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE**

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland   |                               | Petition<br>Save Rockland Recreational and Community Services  |
|---|-------------------------------|--|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |                               | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1   | Nom/Name:<br>Adresse/Address: | Rosy FOURNIER<br>14 Brunjere Gatineau  |
|   |                               | Signature    |
|   |                               | Tel : 819 508 3460   |
| 2   | Nom/Name<br>Adresse/Address:  | Shane Lavigne<br>1893 Landry St Clarence Creek   |
|   |                               | Signature    |
|   |                               | Tel : 488-9828   |
| 3   | Nom/Name<br>Adresse/Address:  | SUZANNE LÖTTIE<br>1371 One Du Lac Rockland, Ont  |
|   |                               | Signature    |
|   |                               | Tel : 613 446-5878   |
| 4   | Nom/Name<br>Adresse/Address:  | MATHAIE LICHET<br>139 Beaumont   |
|   |                               | Signature    |
|   |                               | Tel : 203 43910  |
| 5   | Nom/Name<br>Adresse/Address:  | KARLOTTA PREVOST<br>1395 Laurier St Rockland   |
|   |                               | Signature    |
|   |                               | Tel : 613 446-5472   |
| 6   | Nom/Name<br>Adresse/Address:  | MARCEL PREVOST<br>1395 LAURIER ST Rockland   |
|   |                               | Signature    |
|   |                               | Tel : 613 446-5472   |
| 7   | Nom/Name<br>Adresse/Address:  | SYLVAIN CHARTRAND<br>1389 LAURIER ST.  |
|   |                               | Signature    |
|   |                               | Tel : 613 794-5371   |
| 8   | Nom/Name<br>Adresse/Address:  | 1371 Laurier Rockland  |
|   |                               | Signature    |
|   |                               | Tel : 613 467-5611   |
| 9   | Nom/Name<br>Adresse/Address:  | CEAIRE BURELL<br>1257 LAURIER ST.  |
|   |                               | Signature    |
|   |                               | Tel : 613-441-7297   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
|--|---|--|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |   | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1  | Nom/Name:<br>Adresse/Address:               | Signature<br>Tel :   |
| 1  | ANNE BURELLE<br>1357 LAURIER                | <br>613 446 7297   |
| 2  | Nom/Name<br>Adresse/Address:                | Signature<br>Tel :   |
| 2  | Daniel Cormier<br>1340 Laurier              | <br>613 419 0898   |
| 3  | Nom/Name<br>Adresse/Address:                | Signature<br>Tel :   |
| 3  | 1371 Laurier                                | <br>613-862-9260   |
| 4  | Nom/Name<br>Adresse/Address:                | Signature<br>Tel :   |
| 4  | Michael Beauchamp<br>1307 LAURIER ROCKLAND  | <br>613-419-0829   |
| 5  | Nom/Name<br>Adresse/Address:                | Signature<br>Tel :   |
| 5  | Chris Cormier<br>2179 Hudon St              | <br>613-323-2945   |
| 6  | Nom/Name<br>Adresse/Address:                | Signature<br>Tel :   |
| 6  | Jake Leach<br>1302 Laurier St.              | <br>613-606-4835   |
| 7  | Nom/Name<br>Adresse/Address:                | Signature<br>Tel :   |
| 7  | Jayme Stevenson<br>1301 Laurier Street      | <br>613 606-4835   |
| 8  | Nom/Name<br>Adresse/Address:                | Signature<br>Tel :   |
| 8  | Sylvain Cyrillard<br>1380 Avenue de la Paix | <br>613-791-2476   |
| 9  | Nom/Name<br>Adresse/Address:                | Signature<br>Tel :   |
| 9  | Duane Rudren<br>243 Thesle Ave              | <br>613-668-3813   |

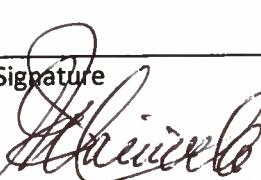
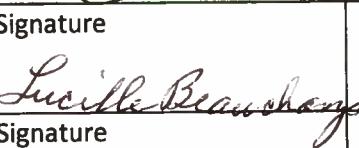
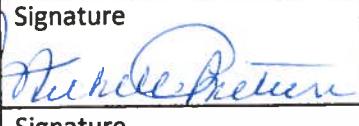
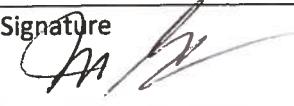
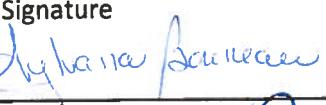
## AVENIR TOUJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

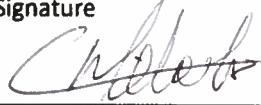
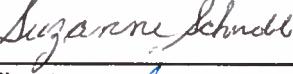
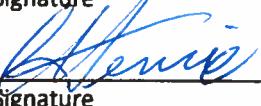
| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |                               | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                    |
|---|-------------------------------|---|--------------------|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |                               | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |                    |
| 1   | Nom/Name:<br>Adresse/Address: | Jean-Denis Yelle<br>Bourget   | Signature          |
|   |                               |   | 613-<br>489-2348   |
| 2   | Nom/Name<br>Adresse/Address:  | Lorraine Séguin<br>Rockland   | Signature          |
|   |                               |   | 613 -<br>446- 9869 |
| 3   | Nom/Name<br>Adresse/Address:  | Claudette Clément<br>Rockland   | Signature          |
|   |                               |   | 613-419-1940       |
| 4   | Nom/Name<br>Adresse/Address:  | Suzanne Poudrette-Bagnan<br>C.P. 827<br>Passelac  | Signature          |
|   |                               |   | 613-764-3741       |
| 5   | Nom/Name<br>Adresse/Address:  | Gilles Gagné<br>3489 Principale Wendorff  | Signature          |
|   |                               |   | 613-673-5413       |
| 6   | Nom/Name<br>Adresse/Address:  | Ghislaine Perron<br>Rockland  | Signature          |
|   |                               |   | 613-446-<br>4571   |
| 7   | Nom/Name<br>Adresse/Address:  | Philippe Rouleau<br>565 PARISIEN HAWKESBURY Q.C.  | Signature          |
|   |                               |   | 613-682-9507       |
| 8   | Nom/Name<br>Adresse/Address:  | Pierre Hurtubise<br>3935 Schnupp Bourget Ont.   | Signature          |
|   |                               |   | 613<br>487-2407    |
| 9   | Nom/Name<br>Adresse/Address:  | Lucie Yelle<br>Bourget Ont.   | Signature          |
|   |                               |   | 613-<br>487-2348   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                          |
|---|---|---|--------------------------|
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| 1   | Nom/Name: <u>EDOUARD Mainville</u><br>Adresse/Address:<br><u>2726 Rue Sylvain Rockland</u>          | Signature<br>  | Tel: <u>613 446-0007</u> |
| 2   | Nom/Name <u>Lucille Beauchamps</u><br>Adresse/Address:<br><u>1134 rue Laurier Rockland</u>          | Signature<br>   | Tel: <u>446-6987</u>     |
| 3   | Nom/Name <u>Gilles Chartrand</u><br>Adresse/Address:<br><u>1157 Laurier Rockland, Ont. K4K 1 J5</u> | Signature<br>   | Tel: <u>446-5086</u>     |
| 4   | Nom/Name <u>DELANO CHENARD</u><br>Adresse/Address:<br><u>2198 CATHERINE ROCHLAND</u>                | Signature<br>   | Tel: <u>446 2177</u>     |
| 5   | Nom/Name <u>MICHELLE CHRETIEN</u><br>Adresse/Address:<br><u>1740 MARTIN ROCKLAND</u>                | Signature<br>   | Tel: <u>446-6081</u>     |
| 6   | Nom/Name <u>HENRI-CLAUDE CHRETIEN</u><br>Adresse/Address:<br><u>1740 MARTIN ROCKLAND</u>            | Signature   | Tel: <u>446-6081</u>     |
| 7   | Nom/Name <u>Tom Gau</u><br>Adresse/Address:<br><u>423 DALRYMPLE, Rock.</u>                          | Signature<br>   | Tel: <u>446-7992</u>     |
| 8   | Nom/Name <u>Sylvana Bonneau</u><br>Adresse/Address:<br><u>17 Rue Nathalie Rockland</u>              | Signature<br>   | Tel: <u>613-606-5627</u> |
| 9   | Nom/Name<br>Adresse/Address:  | Signature<br>   | Tel:                     |

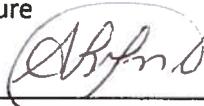
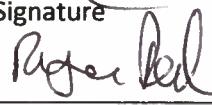
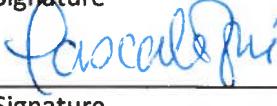
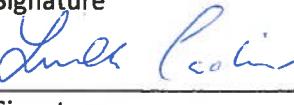
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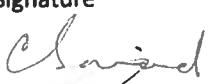
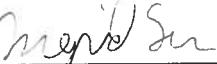
| <b>Pétition</b>   |   | <b>Petition</b>   |                     |
|---|---|---|---------------------|
| <b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Save Rockland Recreational and Community Services</b>  |                     |
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |   | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |                     |
| 1   | Nom/Name: Cecile Meloche<br>Adresse/Address:<br>2024 Bergamot Cr  | Signature<br>   | Date<br>1 Mai 2018  |
| 2   | Nom/Name Maurice Losier<br>Adresse/Address:<br>2253 Canaan        | Signature<br>  | Date<br>1 Mai 18    |
| 3   | Nom/Name Suzanne Schnobb<br>Adresse/Address:<br>3089 Cercle Lemay | Signature<br>   | Date<br>4 mai 2018  |
| 4   | Nom/Name 2284 rue ALBERT<br>Adresse/Address:<br>ANDRE HENRIE      | Signature<br>   | Date<br>14 mai 2018 |
| 5   | Nom/Name<br>Adresse/Address:                                      | Signature   | Date                |
| 6   | Nom/Name<br>Adresse/Address:                                      | Signature   | Date                |
| 7   | Nom/Name<br>Adresse/Address:                                      | Signature   | Date                |
| 8   | Nom/Name<br>Adresse/Address:                                      | Signature   | Date                |
| 9   | Nom/Name<br>Adresse/Address:                                      | Signature   | Date                |
| 10  | Nom/Name<br>Adresse/Address:                                      | Signature   | Date                |

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## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                           |
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| 1  | Nom/Name: <i>PASCAL JOLICOEUR</i><br>Adresse/Address: <i>3080 BOUVIER 12D<br/>HAMMOND, ON K0A 2A0</i> | Signature    | Tel : <i>613-867-3632</i> |
| 2  | Nom/Name <i>Suzanne Lafond</i><br>Adresse/Address: <i>3035 Old Hwy 11<br/>Rockland, ON K4K 1W1</i>    | Signature    | Tel : <i>613-859-2808</i> |
| 3  | Nom/Name <i>Ryan Reed</i><br>Adresse/Address: <i>1008 Laviolette Street<br/>Rockland, ON K4K 1B9</i>  | Signature   | Tel : <i>613-898-7268</i> |
| 4  | Nom/Name <i>Fascalle Foré</i><br>Adresse/Address: <i>1009 Trillium Place<br/>Rockland ON K4K 1T1</i>  | Signature   | Tel : <i>613-816-1531</i> |
| 5  | Nom/Name <i>Linda Cadieux</i><br>Adresse/Address: <i>804 Notre Dame<br/>Rockland Ont. K4K 1G3</i>     | Signature   | Tel : <i>613-978-5949</i> |
| 6  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                     |
| 7  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                     |
| 8  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                     |
| 9  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                     |

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |  | <b>Pétition</b><br><b>Save Rockland Recreational and Community Services</b>   |                    |
|---|--|---|--------------------|
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| 1   | Nom/Name: Claude Savard<br>Adresse/Address:<br>200 Gaspé Cresc.                            | Signature<br>   | Date<br>2/05/2018  |
| 2   | Nom/Name: M. G. QUENN<br>Adresse/Address: 1108 RUE DES CERISIERS<br>ROCKLAND, ONT. K4K 1K9 | Signature<br>   | Date<br>2 mai 2018 |
| 3   | Nom/Name<br>Adresse/Address:<br>591 route 14 Pléiades                                      | Signature<br>   | Date<br>2018/09/02 |
| 4   | Nom/Name<br>Adresse/Address:<br>Clarence Court<br>Rockland                                 | Signature<br>   | Date<br>2-5-2018   |
| 5   | Nom/Name<br>Adresse/Address:   | Signature   | Date               |
| 6   | Nom/Name<br>Adresse/Address:   | Signature   | Date               |
| 7   | Nom/Name<br>Adresse/Address:   | Signature   | Date               |
| 8   | Nom/Name<br>Adresse/Address:   | Signature   | Date               |
| 9   | Nom/Name<br>Adresse/Address:   | Signature   | Date               |
| 10  | Nom/Name<br>Adresse/Address:   | Signature   | Date               |

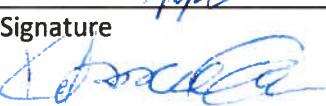
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| Pétition<br>Sauvons les services récréatifs et communautaires de Rockland  |                               | Petition<br>Save Rockland Recreational and Community Services   |
|--|-------------------------------|---|
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| 1  | Nom/Name:<br>Adresse/Address: | Signature Tel :   |
| 2  | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
| 3  | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
| 4  | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
| 5  | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
| 6  | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
| 7  | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
| 8  | Nom/Name<br>Adresse/Address:  | Signature Tel :   |
| 9  | Nom/Name<br>Adresse/Address:  | Signature Tel :   |

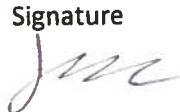
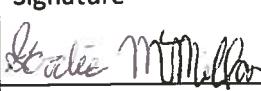
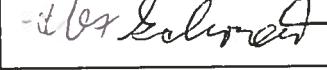
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |                                  |
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| 1   | Nom/Name: <u>Jean Tessier</u><br>Adresse/Address: <u>2482 ch Pilion<br/>St-Pascal-Bayview, ON</u> | Signature   | Tel :<br><u>613-282-2004</u>     |
| 2   | Nom/Name <u>Eric Bennett</u><br>Adresse/Address:  | Signature    | Tel :<br><u>348 397<br/>7612</u> |
| 3   | Nom/Name <u>James Cuthbert</u><br>Adresse/Address: <u>290 Laurier St</u>                          | Signature    | Tel :<br><u>613 581<br/>1423</u> |
| 4   | Nom/Name <u>Senna Hynes</u><br>Adresse/Address: <u>290-3 Laurier St.</u>                          | Signature    | Tel :<br><u>613 806<br/>3662</u> |
| 5   | Nom/Name <u>John Hunter</u><br>Adresse/Address: <u>1612 Rollin Rd.</u>                            | Signature    | Tel :<br><u>613 601 9832</u>     |
| 6   | Nom/Name <u>Katrine Gaynor</u><br>Adresse/Address: <u>1167 St-Sacques</u>                         | Signature    | Tel :<br><u>613-496-1977</u>     |
| 7   | Nom/Name<br>Adresse/Address:  | Signature  | Tel :                            |
| 8   | Nom/Name<br>Adresse/Address:  | Signature  | Tel :                            |
| 9   | Nom/Name<br>Adresse/Address:  | Signature  | Tel :                            |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                              |
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| 1  | Nom/Name: <u>Sen Cooper</u><br>Adresse/Address:<br><u>1749 Rollard St Rockland</u>  | Signature<br>   | Tel :<br><u>613-691-5191</u> |
| 2  | Nom/Name <u>Gloria McMillan</u><br>Adresse/Address: <u>431 Dianne Ave</u>           | Signature<br>   | Tel :<br><u>613 857 3271</u> |
| 3  | Nom/Name <u>Alex Belcourt</u><br>Adresse/Address: <u>685 Arc-en-ciel ST Orléans</u> | Signature<br>   | Tel :<br><u>613 852 0295</u> |
| 4  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                        |
| 5  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                        |
| 6  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                        |
| 7  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                        |
| 8  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                        |
| 9  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                        |

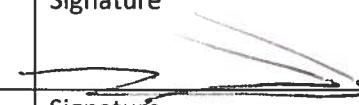
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

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| 1  | Nom/Name: <i>Gabriel Lacelle</i><br>Adresse/Address: <i>323 Daniel Vincent</i>              | Signature <i>GL</i>   | Tel : <i>613-446-2060</i>   |
| 2  | Nom/Name <i>Alex Blaude</i><br>Adresse/Address: <i>3132 CERCLE LEMAY<br/>ROCKLAND</i>       | Signature <i>Alex Blaude</i>  | Tel : <i>613-446-5755</i>   |
| 3  | Nom/Name <i>Jeanne LaRocque</i><br>Adresse/Address: <i>981 Dianthe Ave</i>                  | Signature   | Tel :                       |
| 4  | Nom/Name <i>Ron Kays</i><br>Adresse/Address: <i>3786 Chapman Street</i>                     | Signature <i>RK</i>   | Tel : <i>613-478-2144</i>   |
| 5  | Nom/Name <i>Anita Desrochers</i><br>Adresse/Address: <i>#9- 875 Laurier St<br/>Rockland</i> | Signature <i>Anita Desrochers</i>   | Tel : <i>(613) 914-2079</i> |
| 6  | Nom/Name <i>Mysha Desrochers</i><br>Adresse/Address: <i>#9- 875 Laurier st<br/>Rockland</i> | Signature <i>M Desrochers</i>   | Tel : <i>613-889-4151</i>   |
| 7  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                       |
| 8  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                       |
| 9  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                       |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |   | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |
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| 1   | Nom/Name: <i>Lise DesForges</i><br>Adresse/Address:<br><i>1082 Rue des Pins, Rockland</i> | Signature<br><br>Tel :<br><i>613-446-2985</i>  |
| 2   | Nom/Name <i>Michel Corbeil</i><br>Adresse/Address:<br><i>539 rue Emerald, Rockland</i>    | Signature<br><br>Tel :<br><i>613 720 3324</i>   |
| 3   | Nom/Name <i>Neil Schonent</i><br>Adresse/Address:   | Signature<br><br>Tel :<br><i>613-618-6415</i>   |
| 4   | Nom/Name<br>Adresse/Address:  | Signature   |
| 5   | Nom/Name<br>Adresse/Address:  | Signature   |
| 6   | Nom/Name<br>Adresse/Address:  | Signature   |
| 7   | Nom/Name<br>Adresse/Address:  | Signature   |
| 8   | Nom/Name<br>Adresse/Address:  | Signature   |
| 9   | Nom/Name<br>Adresse/Address:  | Signature   |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                              |
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| 1  | Nom/Name: STEPHANE LACELLES<br>Adresse/Address:<br><i>323 Daniel Crescent Rockland</i> | Signature<br>  | Tel :<br><i>613-446-2060</i> |
| 2  | Nom/Name: TCHILYANS<br>Adresse/Address:<br><i>418 Meilleur Street, Rockland</i>        | Signature<br>   | Tel :<br><i>613-446-9207</i> |
| 3  | Nom/Name<br>Adresse/Address:   | Signature   | Tel :                        |
| 4  | Nom/Name<br>Adresse/Address:   | Signature   | Tel :                        |
| 5  | Nom/Name<br>Adresse/Address:   | Signature   | Tel :                        |
| 6  | Nom/Name<br>Adresse/Address:   | Signature   | Tel :                        |
| 7  | Nom/Name<br>Adresse/Address:   | Signature   | Tel :                        |
| 8  | Nom/Name<br>Adresse/Address:   | Signature   | Tel :                        |
| 9  | Nom/Name<br>Adresse/Address:   | Signature   | Tel :                        |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b>  |                               | <b>Petition</b>  |       |
|--|-------------------------------|--|-------|
| <b>Sauvons les services récréatifs et communautaires de Rockland</b>   |                               | <b>Save Rockland Recreational and Community Services</b> |       |
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| 1  | Nom/Name:<br>Adresse/Address: | Signature  | Tel : |
| 2  | Nom/Name<br>Adresse/Address:  | Signature  | Tel : |
| 3  | Nom/Name<br>Adresse/Address:  | Signature  | Tel : |
| 4  | Nom/Name<br>Adresse/Address:  | Signature  | Tel : |
| 5  | Nom/Name<br>Adresse/Address:  | Signature  | Tel : |
| 6  | Nom/Name<br>Adresse/Address:  | Signature  | Tel : |
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| 8  | Nom/Name<br>Adresse/Address:  | Signature  | Tel : |
| 9  | Nom/Name<br>Adresse/Address:  | Signature  | Tel : |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |                               | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>   |                          |
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| 1  | Nom/Name:<br>Adresse/Address: | Signature   | Tel :<br>613<br>993-1380 |
| 2  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                    |
| 3  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                    |
| 4  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                    |
| 5  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                    |
| 6  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                    |
| 7  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                    |
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| 9  | Nom/Name<br>Adresse/Address:  | Signature   | Tel :                    |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

## UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

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| 1  | Nom/Name: <i>CHARLES MARIE</i><br>Adresse/Address:<br><i>3984 Indian Creek Rd</i>              | Signature <i>Charles Marie</i><br>Tel : <i>613 - 862-4961</i>   |
| 2  | Nom/Name <i>Nicole Duchesne</i><br>Adresse/Address:<br><i>322 Bonavista St.</i>                | Signature <i>Nicole Duchesne</i><br>Tel : <i>613 619-5314</i>   |
| 3  | Nom/Name <i>Gilles Larocque</i><br>Adresse/Address: <i>181 Dianne Ave<br/>Rockland ON</i>      | Signature <i>Gilles Larocque</i><br>Tel : <i>613 915-6057</i>   |
| 4  | Nom/Name <i>Sarah-Lynne Larocque</i><br>Adresse/Address: <i>181 Dianne Ave<br/>Rockland ON</i> | Signature <i>Sarah-Lynne Larocque</i><br>Tel : <i>613 915 2464</i>  |
| 5  | Nom/Name<br>Adresse/Address:   | Signature<br>Tel :  |
| 6  | Nom/Name<br>Adresse/Address:   | Signature<br>Tel :  |
| 7  | Nom/Name<br>Adresse/Address:   | Signature<br>Tel :  |
| 8  | Nom/Name<br>Adresse/Address:   | Signature<br>Tel :  |
| 9  | Nom/Name<br>Adresse/Address:   | Signature<br>Tel :  |

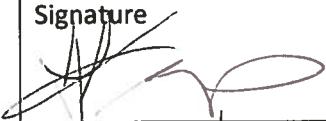
## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>   |                               | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |                    |
|---|-------------------------------|--|--------------------|
| En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.). |                               | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |                    |
| 1   | Nom/Name:<br>Adresse/Address: | Signature  | Tel :              |
| 2   | Nom/Name<br>Adresse/Address:  | Signature  | Tel :              |
| 3   | Nom/Name<br>Adresse/Address:  | Signature  | Tel : 613-402-9139 |
| 4   | Nom/Name<br>Adresse/Address:  | Signature  | Tel :              |
| 5   | Nom/Name<br>Adresse/Address:  | Signature  | Tel :              |
| 6   | Nom/Name<br>Adresse/Address:  | Signature  | Tel :              |
| 7   | Nom/Name<br>Adresse/Address:  | Signature  | Tel :              |
| 8   | Nom/Name<br>Adresse/Address:  | Signature  | Tel :              |
| 9   | Nom/Name<br>Adresse/Address:  | Signature  | Tel :              |

## AVENIR TOURJOURS INCERTAIN POUR L'ARENA JEAN-MARC LALONDE

### UNCERTAIN FUTURE FOR THE JEAN-MARC LALONDE ARENA

| <b>Pétition</b><br><b>Sauvons les services récréatifs et communautaires de Rockland</b>  |  | <b>Petition</b><br><b>Save Rockland Recreational and Community Services</b>  |
|--|--|--|
| <p>En tant que résident (e) de Clarence-Rockland je m'objecte fermement à la transformation partielle de l'aréna Jean-Marc Lalonde en garage municipal. En tant que résident (e), je souhaite que l'aréna/salle communautaire maintienne sa vocation récréative et communautaire afin de soutenir l'épanouissement de notre communauté (exemples d'activités présentement à l'aréna : hockey balle, cadets, activités des écoles, événement de la journée de la famille, journée du Canada, diverse activité de club sociaux, etc.).</p> |  | As a resident of Clarence-Rockland, I firmly object that the Jean-Marc Lalonde Arena be partially transformed into a municipal garage. As a resident, my wish is for the Arena/community hall to maintain a recreational and community vocation as it is beneficial to the flourishing of our community (i.e. ball hockey, cadets, school activities, family day events, Canada Day, social clubs events, etc.). |
| 1  | Nom/Name: Jennifer Keays<br>Adresse/Address:<br>3189 Gendron     | Signature <br>Tel : 316-6668  |
| 2  | Nom/Name Dan Maxwell<br>Adresse/Address:<br>3189 Gendron Hammond | Signature <br>Tel : 613-614-1649   |
| 3  | Nom/Name<br>Adresse/Address:                                     | Signature<br>Tel :   |
| 4  | Nom/Name<br>Adresse/Address:                                     | Signature<br>Tel :   |
| 5  | Nom/Name<br>Adresse/Address:                                     | Signature<br>Tel :   |
| 6  | Nom/Name<br>Adresse/Address:                                     | Signature<br>Tel :   |
| 7  | Nom/Name<br>Adresse/Address:                                     | Signature<br>Tel :   |
| 8  | Nom/Name<br>Adresse/Address:                                     | Signature<br>Tel :   |
| 9  | Nom/Name<br>Adresse/Address:                                     | Signature<br>Tel :   |



## RAPPORT N° LOI2018-05-02

|                     |  |
|---------------------|--|
| <b>Date</b>         | 23/04/2018   |
| <b>Soumis par</b>   | Martin Irwin   |
| <b>Objet</b>        | Subvention – Programme de développement économique des collectivités rurales |
| <b># du dossier</b> | F11-RUR  |

### 1) **NATURE / OBJECTIF :**

L'objectif de ce rapport est de recommander que le conseil municipal approuve la signature d'une entente de contribution avec le Gouvernement de l'Ontario par l'entremise du Programme de développement économique des collectivités rurales (DECOR) pour l'élaboration de plans concepts et spécifications pour l'adaptation de l'Aréna Jean-Marc Lalonde.

### 2) **DIRECTIVE/POLITIQUE ANTÉCÉDENTE :**

En septembre 2017, le conseil municipal a adopté une résolution mandatant les Services communautaires d'évaluer les coûts reliés à l'élaboration de plans concepts et de spécifications pour l'adaptation de l'Aréna Jean-Marc Lalonde.

### 3) **RECOMMANDATION DU SERVICE:**

**ATTENDU QUE** les Services communautaires ont fait une demande de subvention au Programme de développement économique des collectivités rurales (DECOR) du Ministère de l'Agriculture, de l'Alimentation et des Affaires rurales de l'Ontario et que le projet identifié dans la demande a été approuvé pour un montant de 55,000 \$.

**QU'IL SOIT RÉSOLU** que le conseil municipal adopte un Règlement autorisant le Maire et la greffière à signer l'entente entre la Cité de Clarence-Rockland et la Province de l'Ontario.

**QU'IL SOIT RÉSOLU** que le conseil municipal s'engage à défrayer 50% des coûts reliés au projet identifié dans l'entente ; tel que recommandé.

**WHEREAS** Community Services applied for a grant from Ontario's Rural Economic Development (RED) program through Ontario's Ministry of Agriculture, Food and Rural Affairs and the project identified in the application was approved for an amount of \$ 55,000.

**BE IT RESOLVED** that Council adopts a By-law authorizing the Mayor and the City Clerk to sign the agreement between the City of Clarence-Rockland and the Province of Ontario.

**BE IT RESOLVED** that Council commits itself to pay 50% of the costs related to the project identified in the agreement; as recommended.

4) **HISTORIQUE :**

Le Ministère de l'Agriculture, de l'Alimentation et des Affaires rurales de l'Ontario de l'Ontario a annoncé à l'automne 2017 qu'il lançait le Programme de développement économique des collectivités rurales (DECOR) afin de financer des projets qui stimulent la croissance économique dans les collectivités autochtones et rurales de l'Ontario.

Les demandeurs peuvent obtenir jusqu'à 50 % des coûts du projet jusqu'à un maximum de 100,000 \$. Le programme finance des activités qui contribuent à la croissance de l'économie locale et qui éliminent des obstacles au développement économique.

Les Services communautaires ont déposé une demande en décembre 2017. Le 13 avril 2018, la Cité de Clarence-Rockland a reçu une confirmation que la demande fut accepté. La Cité recevra donc 55,000 \$ pour le développement de plans et devis du projet de réaménagement de l'Aréna Jean-Marc Lalonde.

5) **DISCUSSION :**

N/A

6) **CONSULTATION :**

N/A

7) **RECOMMANDATION OU COMMENTAIRES DU COMITÉ :**

N/A

8) **IMPACT FINANCIER (monétaire/matériaux/etc.):**

Le conseil municipal a approuvé \$ 110,000 aux projets capitaux des Services communautaires pour le développement des plans concepts et des spécifications pour le projet de réaménagement de l'Aréna Jean-Marc Lalonde.

9) **IMPLICATIONS LÉGALES :**

N/A

10) **GESTION DU RISQUE (RISK MANAGEMENT) :**

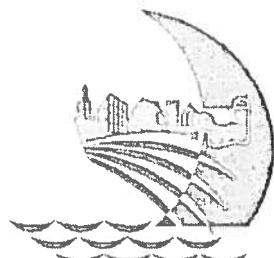
N/A

11) **IMPLICATIONS STRATÉGIQUES :**  
N/A

12) **DOCUMENTS D'APPUI:**

- 1- RED-Council resolution.pdf
- 2- LetterforFile RED4-08243.pdf





Clarence-Rockland

CORPORATION OF THE CITY OF  
CLARENCE-ROCKLAND  
REGULAR MEETING

RESOLUTION

**Resolution:**

**Title:** Resolution to give a mandate to staff in regards to the assessment of the suitability of buildings - Jean-Marc Lalonde Arena / Community Services Garage  
**Date:** September 6, 2017

---

**Moved by** Mario Zanth  
**Seconded by** Krysta Simard

**BE IT RESOLVED THAT** Council hereby mandates the Director of Community Services to proceed with the evaluation of the costs related to the concept plans and specifications of the adaptation of the project of the Jean-Marc Lalonde arena as presented in the report LOI2017-08-05 in order to include the project during the budgetary discussions, as recommended.

CARRIED

Monique Ouellet Clerk



**Ministry of Agriculture,  
Food and Rural Affairs**

4th Floor  
1 Stone Road West  
Guelph, Ontario N1G 4Y2  
Tel: 1-877-424-1300  
Fax: 519-826-3398

**Ministère de l'Agriculture,  
de l'Alimentation et des  
Affaires rurales**

4<sup>e</sup> étage  
1 Stone Road West  
Guelph (Ontario) N1G 4Y2  
Tél.: 1-877-424-1300  
Télé.: 519-826-3398



## Rural Programs Branch

April 12, 2018

File Number: RED4-08243

Jean-Luc Jubinville, Manager  
The Corporation of the City of Clarence-Rockland  
1072 Rue Landry  
Clarence Creek, ON K0A 1N0

Dear Jean-Luc Jubinville:

I am pleased to inform you that your project "**Jean-Marc Lalonde Arena Development**" has been conditionally approved. The Rural Economic Development (RED) program will provide funding at **fifty per cent (50%)** of your total eligible project costs up to the amount of **\$ 55,000.00**. This is subject to the execution of a Contribution Agreement between the recipient(s) and the Ontario Ministry of Agriculture, Food and Rural Affairs.

Please note that your conditionally approved funding must be kept confidential until an announcement is scheduled by the Ministry. Note that only eligible costs incurred after the project has been approved will be funded. **Your approval date is April 6, 2018.**

Prior to finalizing the Contribution Agreement, additional information is required. Please review tables 1 to 4 to confirm the accuracy of the information. Please submit the information requested below by **Thursday, April 19, 2018** or your conditional approval may be withdrawn.

Table #1 lists cost items associated with your project that were deemed eligible following the review of your Application. However, any of these costs that were incurred prior to **April 6, 2018** will be deemed ineligible for funding.

Please advise if your project has incurred any costs prior to the approval date of April 6, 2018.       Yes       No

**Table #1**

| <b>Eligible Cost Items</b>  |                      |
|-----------------------------|----------------------|
| Plans and specifications    |                      |
| <b>Total Eligible Costs</b> | <b>\$ 110,000.00</b> |

Note: Total Eligible Costs cannot be increased.



Good Things  
Grow in Ontario  
À bonne terre,  
bons produits



Please confirm your **project completion date** set out in Table #2 below and advise of any adjustments that may be required.

**Table #2**

|  | <b>Project Start Date</b> | <b>Project Completion Date</b> |
|--|---------------------------|--------------------------------|
| <b>Project Timeline</b><br><u>NOTE:</u> Costs incurred prior to April 6, 2018 will not be eligible for reimbursement | 04/06/2018                | 12/31/2018                     |
| <b>Updated (if adjustment required)</b>  |                           |                                |

Please confirm the total eligible costs by funding quarters and year(s) for your project as set out in Table #3. Please note, an expense is incurred once the goods or services have been received, regardless of when payments are made.

You may request to move or reduce expenditures due to a later project start date at this time; however, your request will require Ministry approval. After the Contribution Agreement is executed, there may be no flexibility to move funding between funding years.

**Table #3**

| <b>Total Eligible Costs by Funding Year(s)</b> |                              |                          |                          |                          |                          |                      |
|--|------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|----------------------|
|  | Funding Year                 | Quarter 1<br>(Apr - Jun) | Quarter 2<br>(Jul - Sep) | Quarter 3<br>(Oct - Dec) | Quarter 4<br>(Jan - Mar) | Funding Year Total   |
| 2018/19  | <b>As per Application</b>    | \$ 25,000.00             | \$ 25,000.00             | \$ 60,000.00             | \$ .00                   | \$ 110,000.00        |
|  | <b>Updated (if required)</b> |                          |                          |                          |                          |                      |
| 2019/20  | <b>As per Application</b>    | \$ .00                   | \$ .00                   | \$ .00                   | \$ .00                   | \$ .00               |
|  | <b>Updated (if required)</b> |                          |                          |                          |                          |                      |
| <b>TOTAL</b>                                   |                              |                          |                          |                          |                          | <b>\$ 110,000.00</b> |

Note: Total Eligible Costs in Table #3 should equal Total Eligible Costs in Table #1 and Table #4.

Please confirm the details set out in Table #4 (Sources of Funds) and advise of any adjustments that may be required. (Note: RED funding requested cannot be increased and must match or be lesser than the funding approved. Total Eligible Costs cannot be increased).

**Table #4**

| <b>Sources of Funds</b>                          | <b>Amount</b>        |
|--|----------------------|
| RED Funding                                      | \$ 55,000.00         |
| The Corporation of the City of Clarence-Rockland | \$ 55,000.00         |
| <b>TOTAL</b>                                     | <b>\$ 110,000.00</b> |

Please confirm the full legal name of your organization or municipality and the names and titles of the official signatories for the Contribution Agreement. It is important that the information is accurate (including the spelling of the legal name and signatories).

**Legal name:**

The Corporation of the City of Clarence-Rockland

**Signatory 1**

Name:

Title:

**Signatory 2**

Name:

Title:

The RED program delivers on several Ontario government priorities, one being job creation. We ask that you report any employment opportunities that you will be able to retain or create as a result of this project. Please include temporary positions (construction, seasonal/summer jobs), part-time (approximately 20 hours per week), permanent on-going, and employee retention. Please use the table below for forecasting.

| Category             | Temporary | Part-Time | Permanent |
|----------------------|-----------|-----------|-----------|
| <b>Jobs created</b>  |           |           |           |
| <b>Jobs retained</b> |           |           |           |

Please note that as per the RED Program Guidelines, requirements of successful applicants are laid out below for your information:

- Applicants and co-applicants (if applicable) for approved projects are required to sign the Contribution Agreement with the Province of Ontario. In the event of an error, omission or inconsistency between the RED Program Guidelines, the application and the Contribution Agreement, the Contribution Agreement will supersede and prevail.
- All parties signing a Contribution Agreement with the Province of Ontario are required to have comprehensive general liability insurance with coverage for at least \$2 million per occurrence for the term of the Contribution Agreement. This insurance must show the Province (Her Majesty the Queen in right of Ontario) as an additional insured party on the policy, provide a right of "first call" over other persons and contain the endorsements specified by the Contribution Agreement. This is required throughout the term of the Contribution Agreement. A Certificate of Insurance must be submitted to the Ministry prior to the signing of the Contribution Agreement. Note: a "sample" Certificate of Insurance has been included for reference purposes.
- The person(s) signing the Contribution Agreement must also provide the appropriate documents indicating they have the authority to be bound. For example: municipalities and Indigenous communities must submit a municipal by-law or Band Council Resolution, authorizing the municipality or the band to enter into the Contribution Agreement with the Province of Ontario. Moreover, incorporated entities must provide proof of current status and constituting documents (e.g. Articles of Incorporation or Letters Patent) which state the full and proper name of the organization as well as the authorized signatories.

Please return this letter with confirmed and/or updated information by April 19, 2018 by email, fax or mail to:

- Email: [RED@ontario.ca](mailto:RED@ontario.ca), or
- Fax: 519-826-3398, or
- Mail:  
Leah Landriault-Relf – Program Coordinator  
Rural Programs Branch  
Ontario Ministry of Agriculture, Food and Rural Affairs  
1 Stone Road West, 4th Floor  
Guelph, ON N1G 4Y2

Upon confirmation of the information in this conditional approval letter, the Ministry will forward the Contribution Agreement for your review and signature(s). Further details will be provided at that time regarding the claims process and other reporting requirements.

Should you have any questions or require additional information, please do not hesitate to contact your project analyst, Elise Senkerik, at [Elise.Senkerik@ontario.ca](mailto:Elise.Senkerik@ontario.ca) or at (519) 826-3238.

Congratulations on the conditional approval of your RED project.

Sincerely,



Andrea Ruskova, Manager (A)  
Business and Rural Investment Programs

Attachment: Sample of Certificate of Insurance

**CORPORATION OF THE CITY OF CLARENCE-ROCKLAND****BY-LAW NO. 2018-59****BEING A BY-LAW TO AUTHORIZE THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND TO SIGN A CONTRIBUTION AGREEMENT WITH THE MINISTRY OF AGRICULTURE, FOOD AND RURAL AFFAIRS FOR FUNDING UNDER THE RURAL ECONOMIC DEVELOPMENT PROGRAM**

**WHEREAS** Sections 8, 9, and 11 of the Municipal Act, 2001, S.O. 2001, Chapter 25 and amendments thereto provides that every municipal Corporation may pass by-laws for the purpose of governing its affairs as it considers appropriate; and

**WHEREAS** the Council of the Corporation of the City of Clarence-Rockland deems it expedient to sign a contribution agreement with the Ministry of Agriculture, Food and Rural Affairs for funding under the Rural Economic Development Program (RED);

**NOW THEREFORE**, the Council of the Corporation of the City of Clarence-Rockland enacts as follows:

- 1. THAT** Municipal council authorizes the Mayor and the Clerk to sign a contribution agreement with the Ministry of Agriculture, Food and Rural Affairs for funding under the Rural Economic Development Program (RED);
- 2. THAT** the agreement be in the form hereto annexed and marked as Schedule "A" to this by-law;
- 3. THAT** this by-law shall come into force on the day of its adoption.

**READ, PASSED AND ADOPTED BY COUNCIL THIS 23<sup>RD</sup> DAY OF MAY, 2018.**

---

GUY DESJARDINS, MAYOR

---

MONIQUE OUELLET, CLERK



## RURAL ECONOMIC DEVELOPMENT PROGRAM

### AGREEMENT BETWEEN:

HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO  
as represented by the Minister of Agriculture, Food and Rural Affairs

(the "Province")

- and -

THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND

CRA # 872445960

(the "Recipient")

#### I. BACKGROUND

The Recipient has applied to the Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA) for funding under the Rural Economic Development (RED) program to assist the Recipient in carrying out the project.

The Recipient intends to carry out the Project under the Program.

The Province wishes to provide Funds to the Recipient for the Project.

#### II. CONSIDERATION

In consideration of the mutual covenants and agreements contained in this agreement (the "Agreement") and for other good and valuable consideration, the receipt and sufficiency of which is expressly acknowledged, the Province and the Recipient (the "Parties") agree as follows:

#### III. ENTIRE AGREEMENT

This Agreement, including:

Schedule "A" – General Terms And Conditions,  
Schedule "B" – Operational Requirements And Additional Terms And Conditions,  
Schedule "C" – Project Description,  
Schedule "D" – Project Financial Information,  
Schedule "E" – Reporting, and  
any amending agreement entered into as provided below,

constitute the entire agreement between the Parties with respect to the subject matter contained in this Agreement and supersede all prior oral or written representations and agreements.

#### IV. COUNTERPARTS

This Agreement may be executed in any number of counterparts, each of which will be deemed an original, but all of which together will constitute one and the same instrument.

#### V. AMENDING AGREEMENT

This Agreement may only be amended by a written agreement duly executed by the Parties.

**VI. ACKNOWLEDGEMENT**

The Recipient:

- (a) acknowledges that it has read and understands the provisions contained in the entire Agreement; and
- (b) agrees to be bound by the terms and conditions in the entire Agreement.

**IN WITNESS WHEREOF** the Parties have executed this Agreement on the dates set out below.

**HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO,**  
as represented by the Minister of Agriculture, Food and Rural Affairs

Name: Randy Jackiw \_\_\_\_\_ Date \_\_\_\_\_  
Title: Assistant Deputy Minister

I have the authority to bind the Crown pursuant to delegated authority.

**THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND**

Name: Guy Desjardins \_\_\_\_\_ Date: \_\_\_\_\_  
Title: Mayor

Name: Monique Ouellet \_\_\_\_\_ Date: \_\_\_\_\_  
Title: Clerk

I/We have authority to bind the Recipient.

## SCHEDULE "A" GENERAL TERMS AND CONDITIONS

### ARTICLE 1 INTERPRETATION AND DEFINITIONS

**1.1 Interpretation.** For the purposes of interpreting the Agreement:

- (a) Words in the singular include the plural and vice versa;
- (b) Words in one gender include all genders;
- (c) The headings do not form part of this Agreement; they are for reference purposes only and will not affect the interpretation of the Agreement;
- (d) Any reference to dollars or currency will be in Canadian dollars and currency;
- (e) Any reference to a statute means a statute of the Province of Ontario, unless otherwise indicated;
- (f) Any reference to a statute is to that statute and to the regulations made pursuant to that statute as they may be amended from time to time and to any statute or regulations that may be passed that have the effect of supplanting or superseding that statute or regulation unless a provision of the Agreement provides otherwise;
- (g) All accounting terms will be interpreted in accordance with the Generally Accepted Accounting Principles and all calculations will be made and all financial data to be submitted will be prepared in accordance with the Generally Accepted Accounting Principles; and
- (h) The words "include", "includes" and "including" denote that the subsequent list is not exhaustive.

**1.2 Definitions.** In the Agreement, the following terms will have the following meaning:

**"Additional Terms And Conditions"** means the terms and conditions referred to in section 8.1 of Schedule "A" of this Agreement and specified in section B.2 of Schedule "B" of this Agreement.

**"Arm's Length"** has the same meaning as set out in the *Income Tax Act (Canada)* as it read on the Effective Date of this Agreement, and as treated or defined under Generally Accepted Accounting Principles.

**"Auditor General"** means the Auditor General of Ontario and/or the Auditor General of Canada, depending on the context.

**"BPSAA"** means the *Broader Public Sector Accountability Act, 2010*.

**"Budget"** means the budget attached as section D.3 of Schedule "D" of this Agreement.

**"Business Day"** means any working day, Monday to Friday inclusive, excluding statutory and other holidays, namely: New Year's Day; Family Day; Good Friday; Easter Monday; Victoria Day; Canada Day; Civic Holiday; Labour Day; Thanksgiving Day; Remembrance Day; Christmas Day; Boxing Day and any other day on which the Province is closed for business.

**"Claim Submission Deadline"** means the date or dates set out under section D.4 of Schedule "D" of this Agreement.

**"Contract"** means an agreement between the Recipient and a third-party whereby the third-party agrees to provide a good or service for the Project in return for financial consideration that may be claimed by the Recipient as an Eligible Cost.

**"Cost-Share Funding Percentage"** means the percentage the Province will pay toward the Recipient's Eligible Costs, as set out under section D.1.1 of Schedule "D" of this Agreement.

**"Incurred"** in relation to costs, means a cost that a Recipient has become liable for, regardless whether actual payment has occurred (i.e., the Recipient has received the goods or services).

**"Effective Date"** means the date on which this Agreement is effective, as set out under section B.1.1 of Schedule "B" of this Agreement.

**"Eligible Costs"** means those costs set out under section D.6 of Schedule "D" of this Agreement.

**"Event of Default"** has the meaning ascribed to it in section 14.1 of Schedule "A" of this Agreement.

**"Expiration Date"** means the date on which this Agreement will expire, as set out under section B.1.2 of Schedule "B" of this Agreement, unless amended or terminated prior to this date in accordance with the terms and conditions of this Agreement.

**"FAA"** means the *Financial Administration Act*.

**"Failure"** means a failure to comply with any term, condition, obligation under any other agreement that the Recipient has with Her Majesty the Queen in Right of Ontario or one of Her agencies.

**"FIPPA"** means the *Freedom of Information and Protection of Privacy Act*.

**"Funding Year"** means:

- (a) In the case of the first Funding Year, the period commencing on the Effective Date and ending on the following March 31, the Expiration Date, or the termination of this Agreement, whichever comes first; and;
- (b) In the case of Funding Years subsequent to the first Funding Year, the period commencing on April 1 following the end of the previous Funding Year and ending on the following March 31, the Expiration Date, or the termination of this Agreement, whichever comes first.

**"Funds"** means the money the Province provides to the Recipient pursuant to this Agreement.

**"Guidelines"** means any written documents setting out the criteria governing the operation of the Program.

**"Holdback"** means the amount set out under section D.1.3 of Schedule "D" of this Agreement.

**"Indemnified Parties"** means Her Majesty the Queen in Right of Ontario, Her Ministers, agents, appointees and employees.

**"Ineligible Costs"** means those costs set out under section D.7 of Schedule "D" of this Agreement.

**"Maximum Funds"** means the maximum amount of Funds the Province will provide to the Recipient under this Agreement, as set out under section D.1.2 of Schedule "D" of this Agreement.

**"MFIPPA"** means the *Municipal Freedom of Information and Protection of Privacy Act*.

**"Notice"** means any communication given or required to be given pursuant to this Agreement.

**"Notice Period"** means the period of time within which the Recipient is required to remedy an Event of Default, and includes any such period or periods of time by which the Province considers it reasonable to extend that time.

**"Party"** means either the Province or the Recipient, unless the context implies otherwise.

**"Program"** means the program created by the Province entitled Rural Economic Development Program under Order-in-Council 201/2011, as amended.

**"Project"** means the undertaking described in Schedule "C" of this Agreement.

**"Project Approval Date"** means the date set out in section B.1.3 of Schedule "B" of this Agreement.

**"Project Completion Date"** means the date that the Recipient must complete its Project under this Agreement, as set out in section B.1.4 of Schedule "B" of this Agreement.

**"PSSDA"** means the *Public Sector Salary Disclosure Act, 1996*.

**"Reports"** means the reports set out under Schedule "E" of this Agreement.

**"Requirements of Law"** means all applicable statutes, regulations, by-laws, ordinances, codes, official plans, rules, approvals, permits, licenses, authorizations, orders, decrees, injunctions, directions and agreements with all authorities that now or at any time hereafter may relate to the Recipient, the Project, the Funds and this Agreement. Without limiting the generality of the foregoing, if the Recipient is subject to the *BPSAA*, the *PSSDA* or any other type of broader public sector accountability legislative provisions, those broader public sector accountability legislative provisions are deemed to be a Requirement of Law.

**"Term"** means the period of time beginning on the Effective Date of this Agreement and ending on the Expiration Date or the termination of this Agreement, whichever is shorter.

- 1.3 Conflict.** Subject to section 8.1 of Schedule "A" of this Agreement, in the event of a conflict between this Schedule "A" of the Agreement and any other Schedule of this Agreement, the terms and conditions set out under this Schedule "A" of the Agreement will prevail.

## ARTICLE 2 REPRESENTATIONS, WARRANTIES AND COVENANTS

- 2.1 General.** The Recipient represents, warrants and covenants that:

- (a) It is, and will continue to be for the Term of this Agreement, an eligible applicant as described in the Guidelines with full power to fulfill its obligations under this Agreement;
- (b) It has, and will continue to have for the Term of this Agreement, the experience and expertise necessary to carry out the Project;
- (c) It has the financial resources necessary to carry out the Project and is not indebted to any person(s) to the extent that that indebtedness would undermine the Recipient's ability to complete the Project by the Project Completion Date;
- (d) It is in compliance with all Requirements of Law and will remain in compliance with all Requirements of Law for the Term related to any aspect of the Project, the Funds or both for the term of this Agreement; and
- (e) Unless otherwise provided for in this Agreement, any information the Recipient provided to the Province in support of its request for Funds, including any information relating to any eligibility requirements, was true and complete at the time the Recipient provided it.

- 2.2 Execution of Agreement.** The Recipient represents and warrants that it has:

- (a) The full power and authority to enter into this Agreement; and
- (b) Taken all necessary actions to authorize the execution of this Agreement.

- 2.3 Governance.** The Recipient represents, warrants and covenants that it has, and will maintain, in writing, for the term of this Agreement:

- (a) A code of conduct and ethical responsibilities for all persons at all levels of the Recipient's organization;
- (b) Procedures to ensure the ongoing effective functioning of the Recipient;
- (c) Decision-making mechanisms for the Recipient;

- (d) Procedures to enable the Recipient to manage the Funds prudently and effectively;
- (e) Procedures to enable the Recipient to successfully complete the Project;
- (f) Procedures to enable the Recipient to, in a timely manner, identify risks to the completion of the Project and develop strategies to address those risks;
- (g) Procedures to enable the preparation and delivery of all Reports required under this Agreement; and
- (h) Procedures to enable the Recipient to deal with such other matters as the Recipient considers necessary to ensure that the Recipient carries out its obligations under this Agreement.

**2.4 Supporting Documentation.** Upon request, and within the time period indicated in the Notice, the Recipient will provide the Province with proof of the matters referred to in this Article 2 of Schedule "A" of this Agreement.

**2.5 Additional Covenants.** The Recipient undertakes to advise the Province within five (5) Business Days of:

- (a) Any changes that affect its representations, warranties and covenants under sections 2.1, 2.2 or 2.3 of Schedule "A" of this Agreement during the Term of the Agreement; and
- (b) Any actions, suits or other proceedings which could or would reasonably prevent the Recipient from complying with the terms and conditions of this Agreement.

### ARTICLE 3 FUNDS AND CARRYING OUT THE PROJECT

**3.1 Funds Provided.** The Province will:

- (a) Provide Funds to the Recipient up to the Maximum Funds, based on the Cost-Share Funding Percentage, for the sole purpose of carrying out the Project;
- (b) Provide the Funds to the Recipient in accordance with section D.5 of Schedule "D" of this Agreement provided that the Recipient makes claims for payment of Funds in accordance with section D.5 of Schedule "D" of this Agreement;
- (c) Provide funding as long as the total combined amount of provincial and federal assistance for the Eligible Costs actually incurred and paid by the Recipient do not exceed ninety per cent (90%) of those costs; and
- (d) Deposit the Funds into an account designated by the Recipient, provided that account:
  - (i) Resides at a Canadian financial institution, and
  - (ii) Is in the name of the Recipient.

**3.2 Limitation On Payment Of Funds.** Despite section 3.1 of Schedule "A" of this Agreement:

- (a) The Province is not obligated to provide any Funds to the Recipient until the Recipient provides the insurance certificate or other proof as the Province may request pursuant to section 11.2 of Schedule "A" of this Agreement;
- (b) The Province is not obligated to provide any Funds until it is satisfied with the progress of the Project;
- (c) The Province may adjust the amount of Funds it provides to the Recipient without liability, penalty or costs in any Funding Year based upon the Province's assessment of the information provided by the Recipient pursuant to Article 6 of Schedule "A" of this Agreement;

- (d) If, pursuant to the *FAA*, the Province does not receive the necessary appropriation from the Ontario Legislature for payment under this Agreement, the Province is not obligated to make any such payment, and, as a consequence, the Province may:
  - (i) Reduce the amount of Funds and, in consultation with the Recipient, change the Project without liability, penalty or costs; or
  - (ii) Recover Funds already paid to the Recipient; or
  - (iii) Terminate the Agreement pursuant to section 13.1 of Schedule "A" of this Agreement;
- (e) The Province shall impose a Holdback on any payment of Funds and will not be obligated to pay that Holdback to the Recipient until after the Province approves the Recipient's Final Report pursuant to Article 6 of Schedule "A" of this Agreement; and
- (f) The Province is not obligated to pay interest on the Holdback as described in (e) or any other payments under this Agreement.

**3.3 Use Of Funds And Project.** The Recipient will:

- (a) Carry out the Project in accordance with the terms and conditions of this Agreement;
- (b) Complete the Project by the Project Completion Date;
- (c) Not use the Funds for Ineligible Costs;
- (d) Use the Funds only:
  - (i) for Eligible Costs that are necessary for the purposes of carrying out the Project; and
  - (ii) for those activities set out in section D.3.1 of Schedule "D" of this Agreement; and
- (e) Use the Funds only in accordance with the Budget.

**3.4 Province's Role Limited To Providing Funds.** For greater clarity, the Province's role under this Agreement is strictly limited to providing Funds to the Recipient for the purposes of the Project and the Province is not responsible for carrying out the Project. Without limiting the generality of the foregoing, the fact that the Province may conduct reviews and/or audits of the Project as provided for in this Agreement or issues directions, approves changes to the Project or imposes conditions upon an approval in accordance with the terms and conditions of this Agreement will not be construed by the Recipient as the Province having a management, decision-making or advisory role in relation to the Project. The Recipient further agrees that the Recipient will not seek to include the Province as a decision-maker, advisor or manager of the Project through recourse to a third party, court, tribunal or arbitrator.

**3.5 No Changes.** The Recipient will not make any changes to the Project, including to the Budget or timelines, without the prior written consent of the Province.

**3.6 Interest Bearing Account.** If the Province provides Funds to the Recipient before the Recipient's immediate need for the Funds, the Recipient will place the Funds in an interest bearing account in the name of the Recipient at a Canadian financial institution. The Recipient will hold the Funds in trust for the Province until the Recipient needs the Funds for the Project.

**3.7 Recipient Earning Interest.** If the Recipient earns any interest on the Funds, the Province may:
 

- (a) Deduct an amount equal to the interest from any further installment of the Funds; or
- (b) Demand from the Recipient the repayment of an amount equal to the interest.

**3.8 No Provincial Payment Of Interest.** The Province is not required to pay interest on any Funds under this Agreement. For greater clarity, this includes interest on any Funds that the Province has withheld paying to the Recipient.

**3.9 Maximum Funds.** The Recipient acknowledges and agrees that the Funds available to it pursuant to this Agreement will not exceed the Maximum Funds.

**3.10 Rebates, Credits And Refunds.** The Recipient acknowledges and agrees that the amount of Funds available to it pursuant to this Agreement is based on the actual costs to the Recipient, less any costs, including taxes, for which the Recipient has received, will receive or is eligible to receive, a rebate, credit or refund.

**3.11 Funding, Not Procurement.** For greater clarity, the Recipient acknowledges and agrees that:

- (a) It is receiving funding from the Province for the Project and is not providing goods or services to the Province; and
- (b) The funding the Province is providing under this Agreement is funding for the purposes of the PSSDA.

#### ARTICLE 4 RECIPIENT'S ACQUISITION OF GOODS AND SERVICES AND DISPOSAL OF ASSETS

**4.1 Acquisition.** If the Recipient acquires goods or services or both with the Funds, it will:

- (a) Do so through a process that is transparent, fair and promotes the best value for the money expended and at competitive prices that are no greater than fair market value after deducting trade discounts and/or any other discounts available to the Recipient; and
- (b) Comply with any Requirements of Law that may be applicable to how the Recipient acquires any goods or services or both.

**4.2 Contracts.** The Recipient will ensure that all Contracts:

- (a) Are consistent with this Agreement;
- (b) Do not conflict with this Agreement;
- (c) Incorporate the relevant provisions of this Agreement to the fullest extent possible;
- (d) Require that any parties to those Contracts comply with all Requirements of Law; and
- (e) Authorize the Province to perform audits of the parties to those Contracts in relation to the Project as the Province sees fit in connection with Article 6 of Schedule "A" of this Agreement.

**4.3 Disposal.** The Recipient will not, without the Province's prior written consent, sell, lease or otherwise dispose of any asset purchased or created with the Funds or for which Funds were provided, the cost of which exceeded the amount set out in section B.1.5 of Schedule "B" of this Agreement at the time of purchase within the date set out in section B.1.6 of Schedule "B" of this Agreement.

## ARTICLE 5 CONFLICT OF INTEREST

- 5.1 No Conflict Of Interest.** The Recipient will carry out the Project and use the Funds without an actual, potential or perceived conflict of interest.
- 5.2 Conflict Of Interest Includes.** For the purposes of this Article, a conflict of interest includes any circumstances where:
- (a) The Recipient; or
  - (b) Any person who has the capacity to influence the Recipient's decisions, has outside commitments, relationships or financial interests that could, or could be seen to, interfere with the Recipient's objective, unbiased and impartial judgment relating to the Project, the use of the Funds or both.
- 5.3 Disclosure To The Province:** The Recipient will:
- (a) Disclose to the Province, without delay, any situation that a reasonable person would interpret as an actual, potential or perceived conflict of interest; and
  - (b) Comply with any terms and conditions that the Province may impose as a result of the disclosure.

## ARTICLE 6 REPORTING, ACCOUNTING AND REVIEW

- 6.1 Preparation And Submission.** The Recipient will:
- (a) Submit to the Province at the address referred to in section B.1.7 of Schedule "B" of this Agreement all Reports in accordance with the timelines and content requirements set out in Schedule "E" of this Agreement, or in a form as specified by the Province from time to time;
  - (b) Submit to the Province at the address provided in section B.1.7 of Schedule "B", of this Agreement or in a manner specified by the Province, any other reports as may be requested by the Province in accordance with the timelines and content requirements specified by the Province;
  - (c) Ensure that all Reports are completed to the satisfaction of the Province; and
  - (d) Ensure that all Reports are signed on behalf of the Recipient by an authorized signing officer and that the accompanying confirmation has been completed.
- 6.2 Records Maintenance.** The Recipient will keep and maintain:
- (a) All financial records, including invoices, relating to the Funds or otherwise to the Project in a manner consistent with generally acceptable accounting principles; and
  - (b) All non-financial documents and records relating to the Funds or otherwise to the Project.
- 6.3 Inspection.** The Province, its authorized representatives or an independent auditor identified by the Province may, at their own expense, upon twenty-four (24) hours' Notice to the Recipient during normal business hours, enter upon the Recipient's premises to review the progress of the Project and the Recipient's allocation and expenditure of the Funds and, for these purposes, the Province, its authorized representatives or an independent auditor identified by the Province may take one or more of the following actions:
- (a) Inspect and copy the records and documents referred to in section 6.2 of Schedule "A" of this Agreement;
  - (b) Remove any copies made pursuant to section 6.3(a) of Schedule "A" of this Agreement from the Recipient's premises; and

- (c) Conduct an audit or investigation of the Recipient in respect of the expenditure of the Funds, the Project or both.

**6.4 Disclosure.** To assist in respect of the rights set out under section 6.3 of Schedule "A" of this Agreement, the Recipient will disclose any information requested by the Province, its authorized representatives or an independent auditor identified by the Province and will do so in the form requested by the Province, its authorized representatives or an independent auditor identified by the Province, as the case may be.

**6.5 No Control Of Records.** No provision of this Agreement will be construed so as to give the Province any control whatsoever over the Recipient's records.

**6.6 Auditor General.** For greater certainty, the Province's rights to audit under this Article 6 of the Agreement are in addition to any rights provided to the Auditor General.

## ARTICLE 7 COMMUNICATIONS

**7.1 Acknowledgement And Support.** Unless otherwise directed by the Province, the Recipient will acknowledge the support of the Province in the form and manner set out under section B.1.8 of Schedule "B" of this Agreement.

**7.2 Approvals Prior To Publication.** The Recipient will submit all Project-related publications – whether written, oral or visual – to the Province for the approval of the Province prior to publication. The Recipient will indicate, in all of its Project-related publications – whether written, oral or visual – that the views expressed in the publication are the views of the Recipient and do not necessarily reflect those of the Province.

**7.3 Publication By The Province.** The Recipient agrees that the Province may, in addition to any obligations the Province may have under FIPPA, publicly release information under this Agreement, including the Agreement itself, in hard copy or in electronic form, on the internet or otherwise. Without limiting the generality of the foregoing, the types of information the Province may publicize includes:

- (a) The Recipient's name;
- (b) A description of the Recipient's Project;
- (c) The amount of Funds the Recipient was approved to receive under this Agreement; and
- (d) The amount of Funds the Recipient actually received under this Agreement.

**7.4 News Releases.** The Recipient will ensure that all news releases related to the Project and created by the Recipient:

- (a) Are approved beforehand by the Province and
- (b) Include quotes from the Province, unless the Province declines to participate.

**7.5 News Conferences.** The Recipient will notify the Province in a timely manner of any planned news conferences organized by the Recipient to facilitate the attendance of the Province. The date for the news conference and other logistical considerations will be negotiated between the Province and the Recipient.

## ARTICLE 8 ADDITIONAL TERMS AND CONDITIONS

**8.1 Additional Terms And Conditions.** The Recipient will comply with any Additional Terms and Conditions set out under section B.2 of Schedule "B" of this Agreement. In the event of a conflict or inconsistency between any of the requirements of the Additional Terms and Conditions and any requirements of this Schedule "A" of the Agreement, the Additional Terms and Conditions will prevail.

## ARTICLE 9 DISCLOSURE OF INFORMATION PROVIDED BY RECIPIENT

**9.1 FIPPA.** The Recipient acknowledges that the Province is bound by the *FIPPA* and undertakes to perform its obligations under this Agreement in a manner that ensures that the Province is not in breach of its obligations under *FIPPA*.

**9.2 Disclosure Of Information.** Any information provided to the Province in connection with the Project or otherwise in connection with this Agreement may be subject to disclosure in accordance with *FIPPA* and any other Requirements of Law.

## ARTICLE 10 INDEMNITY

**10.1 Indemnification.** The Recipient hereby agrees to indemnify and hold harmless the Indemnified Parties from and against any and all direct or indirect liability, loss, costs, damages and expenses (including legal, expert and consultant fees), causes of action, actions, claims, demands, lawsuits or other proceedings, by whomever made, sustained, incurred, brought or prosecuted, in any way arising out of or in connection with the Project or otherwise in connection with this Agreement, unless solely caused by the gross negligence or wilful misconduct of the Province.

**10.2 Recipient's Participation.** The Recipient will, at its expense, to the extent requested by the Province, participate in or conduct the defence of any proceeding against any Indemnified Parties and any negotiations for their settlement.

**10.3 Province's Election.** The Province may elect to participate in or conduct the defence of any proceeding by providing Notice to the Recipient of such election without prejudice to any other rights or remedies of the Province under this Agreement, at law or in equity. Each Party participating in the defence will do so by actively participating with the other's counsel.

**10.4 Settlement Authority.** The Recipient will not enter into a settlement of any proceeding against any Indemnified Parties unless the Recipient has obtained the prior written approval of the Province. If the Recipient is requested by the Province to participate in or conduct the defence of any proceeding, the Province, as the case may be, will co-operate with and assist the Recipient to the fullest extent possible in the proceeding and any related settlement negotiations.

**10.5 Recipient's Co-operation.** If the Province conducts the defence of any proceedings, the Recipient will co-operate with and assist the Province, as the case may be, to the fullest extent possible in the proceedings and any related settlement negotiations.

## ARTICLE 11 INSURANCE

**11.1 Recipient's Insurance.** The Recipient represents and warrants that it has, and will maintain for the Term of this Agreement, at its own cost and expense, with insurers having a secure A.M. Best rating of B+ or greater, or the equivalent, all necessary and appropriate insurance that a prudent person carrying out a project similar to the Project would maintain, including commercial general liability insurance on an occurrence basis for third party bodily injury, personal injury and property damage, to an inclusive limit of not less than two million dollars (\$2,000,000.00) per occurrence. The policy will include the following:

- (a) The Indemnified Parties as additional insureds with respect to liability arising in the course of performance of the Recipient's obligations under, or otherwise in connection with, the Project or under this Agreement;
- (b) A cross-liability clause;
- (c) Contractual liability coverage; and
- (d) A thirty (30) day written notice of cancellation provision.

**11.2 Proof Of Insurance.** The Recipient will provide the Province with certificates of insurance, or other proof as the Province may request within the time limit set out in that request, that confirms the insurance coverage as required under section 11.1 of Schedule "A" of this Agreement. Upon the request of the Province, the Recipient will make available to the Province a copy of each insurance policy.

**11.3 Right Of "First Call" On Insurance Proceeds.** The Recipient will provide the Indemnified Parties with a right of "first call" or priority over any other person, including the Recipient, to use or enjoy the benefits of the proceeds from the insurance policy required under section 11.1 of Schedule "A" of this Agreement to pay any suits, judgments, claims, demands, expenses, actions, causes of action and losses (including without limitation, reasonable legal expenses and any claim for a lien made pursuant to the *Construction Lien Act* and for any and all liability, damages to property and injury to persons (including death)) that may be brought against the Indemnified Parties as a result of this Agreement.

## ARTICLE 12 TERMINATION ON NOTICE

**12.1 Termination On Notice.** The Province may terminate the Agreement at any time without liability, penalty or costs upon giving at least thirty (30) days' Notice to the Recipient.

**12.2 Consequences Of Termination On Notice By The Province.** If the Province terminates this Agreement pursuant to section 12.1 of Schedule "A" of this Agreement, the Province may take one or more of the following actions:

- (a) Direct that the Recipient does not incur any costs for the Project that are Eligible Costs under this Agreement without the Province's prior written consent;
- (b) Cancel any further payments of the Funds;
- (c) Demand the repayment of any Funds remaining in the possession or under the control of the Recipient; and
- (d) Determine the reasonable costs for the Recipient to wind down the Project, and do either or both of the following:
  - (i) Permit the Recipient to offset such costs against the amount owing pursuant to section 12.2(b) of Schedule "A" of this Agreement; and

- (ii) Subject to section 3.9 of Schedule "A" of this Agreement, provide Funds to the Recipient to cover such costs.

## ARTICLE 13 TERMINATION WHERE NO APPROPRIATION

**13.1 Termination Where No Appropriation.** If, as provided for in sections 3.2(d) of Schedule "A" of this Agreement, the Province does not receive the necessary appropriation from the Ontario Legislature for any payment the Province is to make pursuant to this Agreement, the Province may terminate the Agreement immediately without liability, penalty or costs by giving Notice to the Recipient.

**13.2 Consequences Of Termination Where No Appropriation.** If the Province terminates this Agreement pursuant to section 13.1 of Schedule "A" of this Agreement, the Province may take one or more of the following actions:

- (a) Cancel any further payments of the Funds;
- (b) Demand the repayment of any Funds remaining in the possession or under the control of the Recipient; and
- (c) Determine the reasonable costs for the Recipient to wind down the Project and permit the Recipient to offset such costs against the amount owing pursuant to section 13.2(b) of Schedule "A" of this Agreement.

**13.3 No Additional Funds.** For greater clarity, if the costs determined pursuant to section 13.2(c) of Schedule "A" of this Agreement exceed the Funds remaining in the possession or under the control of the Recipient, the Province will not provide additional Funds to the Recipient.

## ARTICLE 14 EVENT OF DEFAULT, CORRECTIVE ACTION AND TERMINATION FOR DEFAULT

**14.1 Events Of Default.** Each of the following events will constitute an Event of Default:

- (a) In the opinion of the Province, the Recipient breaches any representation, warranty, covenant or other term of the Agreement, including failing to do any of the following in accordance with the terms and conditions of this Agreement:
  - (i) Carry out the Project;
  - (ii) Use or spend the Funds;
  - (iii) Provide, in accordance with section 6.1 of Schedule "A", Reports or any such other reports as may have been requested pursuant to section 6.1(b) of Schedule "A", under this Agreement; or
  - (iv) The Recipient fails to follow any directions that the Province provides under this Agreement.
- (b) The Recipient's operations, or its organizational structure, changes such that it no longer meets one or more of the eligibility requirements of the Program under which the Province provides the Funds;
- (c) The Recipient makes an assignment, proposal, compromise, or arrangement for the benefit of creditors, or a creditor makes an application or an order adjudging the Recipient bankrupt, or applies for the appointment of a receiver; or
- (d) The Recipient ceases to operate.

**14.2 Consequences Of Events Of Default And Corrective Action.** If an Event of Default occurs, the Province may, at any time, take one or more of the following actions:

- (a) Initiate any action the Province considers necessary in order to facilitate the successful continuation or completion of the Project;
- (b) Provide the Recipient with an opportunity to remedy the Event of Default;
- (c) Suspend the payment of Funds for such a period as the Province determines appropriate;
- (d) Reduce the amount of Funds by an amount the Province determines is appropriate, acting reasonably;
- (e) Cancel any further payments of the Funds;
- (f) Demand the repayment of any Funds remaining in the possession or under the control of the Recipient;
- (g) Demand the repayment of an amount equal to any Funds the Recipient used, but did not use in accordance with the terms and conditions of this Agreement;
- (h) Demand the repayment of an amount equal to any Funds the Province provided to the Recipient, even though the Project is partially completed; and
- (i) Terminate this Agreement at any time, including immediately, without liability, penalty or costs to the Province upon giving Notice to the Recipient.

**14.3 Opportunity To Remedy.** If, in accordance with section 14.2(b) of Schedule "A" of this Agreement, the Province provides the Recipient with an opportunity to remedy the Event of Default, the Province will provide Notice to the Recipient of:

- (a) The particulars of the Event of Default; and
- (b) The Notice Period.

**14.4 Recipient Not Remedyng.** If the Province has provided the Recipient with an opportunity to remedy the Event of Default pursuant to section 14.2(b) of Schedule "A" of this Agreement, and;

- (a) The Recipient does not remedy the Event of Default within the Notice Period;
- (b) It becomes apparent to the Province that the Recipient cannot completely remedy the Event of Default within the Notice Period; or
- (c) The Recipient is not proceeding to remedy the Event of Default in a way that is satisfactory to the Province;

the Province may extend the Notice Period, or initiate any one or more of the actions provided for in sections 14.2(a), (c), (d), (e), (f), (g), (h) and (i) of Schedule "A" of this Agreement.

**14.5 When Termination Effective.** Termination under this Article 14 of Schedule "A" of this Agreement will take effect as set out in the Notice.

## ARTICLE 15 FUNDS AT THE END OF A FUNDING YEAR

**15.1 Funds At The End Of A Funding Year.** Without limiting any rights of the Province under Article 14 of Schedule "A" of this Agreement, if the Recipient has not spent all of the Funds allocated for the Funding Year as provided for in the Budget, the Province may take one or both of the following actions:

- (a) Demand the return of the unspent Funds; and
- (b) Adjust the amount of any further payments of Funds accordingly.

## ARTICLE 16 FUNDS UPON EXPIRY

**16.1 Funds Upon Expiry.** The Recipient will, upon the expiry of the Agreement, return to the Province any Funds remaining in its possession or under its control.

## ARTICLE 17 REPAYMENT

**17.1 Repayment Of Overpayment.** If at any time during the Term of this Agreement the Province provides Funds in excess of the amount to which the Recipient is eligible to receive under this Agreement, the Province may:

- (a) Deduct an amount equal to the excess Funds from any further payments of the Funds; or
- (b) Demand that the Recipient pay an amount equal to the excess Funds to the Province.

**17.2 Debt Due.** If, pursuant to this Agreement:

- (a) The Province demands the payment of any Funds or an amount equal to any Funds from the Recipient; or
- (b) The Recipient owes any Funds or an amount equal to any Funds to the Province, whether or not their return or repayment has been demanded by the Province, such Funds or other amount will be deemed to be a debt due and owing to the Province by the Recipient and the Recipient will pay or return the amount to the Province immediately, unless the Province directs otherwise. For greater clarity, in the event that the Recipient makes an assignment, proposal, compromise or arrangement for the benefit of creditors or a creditor makes an application for an order adjudging the Recipient bankrupt or applies for the appointment of a receiver, this section 17.2 of Schedule "A" of this Agreement will not affect any Funds that the Recipient is holding in trust for the Province under section 3.6 of Schedule "A" of this Agreement.

**17.3 Interest Rate.** The Province may charge the Recipient interest on any money owing by the Recipient at the then current interest rate charged by the Province of Ontario on accounts receivable.

**17.4 Payment Of Money To Province.** The Recipient will pay any money owing to the Province by cheque payable to the "Ontario Minister of Finance" and delivered to the Province at the address referred to in section 18.1 of Schedule "A" of this Agreement.

**17.5 Repayment.** Without limiting the application of section 43 of the FAA, if the Recipient fails to repay any amount owing under this Agreement, Her Majesty the Queen in Right of Ontario may deduct any unpaid amount from any money payable to the Recipient by Her Majesty the Queen in Right of Ontario.

**17.6 Funds Are Part Of A Social Or Economic Program.** The Recipient acknowledges and agrees that any Funds provided under this Agreement are for the administration of social or economic programs or the provision of direct or indirect support to members of the public in connection with social or economic policy.

## ARTICLE 18 NOTICE

**18.1 Notice In Writing And Addressed.** Notice will be in writing and will be delivered by email, postage-paid mail, personal delivery or fax and will be addressed to the Province and the Recipient respectively as set out in section B.1.9 of Schedule "B" of this Agreement or as either Party later designates to the other by Notice.

**18.2 Notice Given.** Notice will be deemed to have been given:

- (a) In the case of postage-paid mail, five (5) Business Days after the Notice is mailed; or
- (b) In the case of email, personal delivery or fax, one (1) Business Day after the Notice is delivered.

**18.3 Postal Disruption.** Despite section 18.2(a) of Schedule "A" of this Agreement, in the event of a postal disruption,

- (a) Notice by postage-prepaid mail will not be deemed to be received; and
- (b) The Party giving Notice will provide Notice by email, personal delivery or fax.

## ARTICLE 19 CONSENT BY PROVINCE AND COMPLIANCE BY RECIPIENT

**19.1 Consent.** When the Province provides its consent pursuant to this Agreement, that consent will not be considered valid unless that consent is in writing and the person providing that consent indicates in the consent that that person has the specific authority to provide that consent. The Province may also impose any terms and conditions on such consent and the Recipient will comply with such terms and conditions.

## ARTICLE 20 SEVERABILITY OF PROVISIONS

**20.1 Invalidity Or Unenforceability Of Any Provision.** The invalidity or unenforceability of any provision in this Agreement will not affect the validity or enforceability of any other provision of this Agreement. Any invalid or unenforceable provision will be deemed to be severed.

## ARTICLE 21 WAIVER

**21.1 Waivers In Writing.** If a Party fails to comply with any term or condition of this Agreement that Party may only rely on a waiver of the other Party if the other Party has provided a written waiver in accordance with the Notice provisions in Article 18 of Schedule "A" of this Agreement. Any waiver must refer to a specific failure to comply and will not have the effect of waiving any subsequent failures to comply. For greater clarity, where the Province chooses to waive a term or condition of this Agreement, such waiver will only be binding if provided by a person who indicates in writing that he or she has the specific authority to provide such a waiver.

## ARTICLE 22 INDEPENDENT PARTIES

**22.1 Parties Independent.** The Recipient acknowledges and agrees that it is not an agent, joint venturer, partner or employee of the Province and the Recipient will not represent itself in any way that might be taken by a reasonable person to suggest that it is or take any actions that could establish or imply such a relationship.

## ARTICLE 23 ASSIGNMENT OF AGREEMENT OR FUNDS

**23.1 No Assignment.** The Recipient will not, without the prior written consent of the Province, assign any of its rights or obligations under this Agreement.

**23.2 Agreement Binding.** All rights and obligations contained in this Agreement will extend to and be binding on the Parties' respective heirs, executors, administrators, successors and permitted assigns.

#### ARTICLE 24 GOVERNING LAW

**24.1 Governing Law.** This Agreement and the rights, obligations and relations of the Parties will be governed by and construed in accordance with the laws of the Province of Ontario and the applicable federal laws of Canada. Any actions or proceedings arising in connection with this Agreement will be conducted in the Courts of Ontario, which will have exclusive jurisdiction over such proceedings.

#### ARTICLE 25 FURTHER ASSURANCES

**25.1 Agreement Into Effect.** The Recipient will provide such further assurances as the Province may request from time to time with respect to any matter to which the Agreement pertains and will otherwise do or cause to be done all acts or things necessary to implement and carry into effect the terms and conditions of this Agreement to their full extent.

#### ARTICLE 26 JOINT AND SEVERAL LIABILITY

**26.1 Joint And Several Liability.** Where the Recipient comprises more than one entity, all such entities will be jointly and severally liable to the Province for the fulfillment of the obligations of the Recipient under this Agreement.

#### ARTICLE 27 RIGHTS AND REMEDIES CUMULATIVE

**27.1 Rights And Remedies Cumulative.** The rights and remedies of the Province under this Agreement are cumulative and are in addition to, and not in substitution of, any of its rights and remedies provided by law or in equity.

#### ARTICLE 28 ACKNOWLEDGMENT OF OTHER LEGISLATION AND DIRECTIVES

**28.1 Recipient Acknowledges.** The Recipient acknowledges that:

- (a) By receiving Funds it may become subject to legislation applicable to organizations that received funding from the Government of Ontario, including the *BPSAA*, the *PSSDA* and the *Auditor General Act*;
- (b) Her Majesty the Queen in Right of Ontario has issued expenses, perquisites and procurement directives and guidelines pursuant to the *BPSAA*; and
- (c) It will comply with any such legislation, including directives issued thereunder, to the extent applicable.

## ARTICLE 29 JOINT AUTHORSHIP

**29.1 Joint Authorship Of Agreement.** The Parties will be considered joint authors of this Agreement and no provision herein will be interpreted against one Party by the other Party because of authorship. No Party will seek to avoid a provision herein because of its authorship through recourse to a third party, court, tribunal or arbitrator.

## ARTICLE 30 FAILURE TO COMPLY WITH OTHER AGREEMENT

**30.1 Other Agreements.** If the Recipient:

- (a) Has committed a Failure;
- (b) Has been provided with notice of such Failure in accordance with the requirements of such other agreement;
- (c) Has, if applicable, failed to rectify such Failure in accordance with the requirements of such other agreement; and
- (d) Such Failure is continuing,

the Province may suspend the payment of Funds under this Agreement without liability, penalty or costs for such period as the Province determines appropriate.

## ARTICLE 31 SURVIVAL

**31.1 Survival.** The provisions of this Agreement that by their nature survive the expiration or early termination of this Agreement will so survive for a period of seven (7) years from the date of expiry or termination. Without limiting the generality of the foregoing, the following Articles and sections, and all applicable cross-referenced sections and schedules will continue in full force and effect for a period of seven (7) years from the date of expiry or termination: Articles 1 and any other applicable definitions, 9, 10, 17, 18, 20, 21, 24, 25, 27 and 29 as well as sections 3.2(d), 3.2(e), 3.4, 3.9, 3.10, 3.11, 6.1 (to the extent that the Recipient has not provided the Reports to the satisfaction of the Province), 6.2, 6.3, 6.4, 6.5, 6.6, 12.2, 13.2, 14.1, 14.2, 14.4 of Schedule "A" of this Agreement and any cross-referenced Schedules therein as well as any other provision in this Agreement that specifically sets out it will survive the expiration or early termination of this Agreement. Despite the above, section 4.3 of Schedule "A" shall survive for a period of two (2) years from the date of expiry or termination of this Agreement.

## ARTICLE 32 BPSAA

**32.1 BPSAA.** For the purposes of clarity, if the Recipient is subject to the BPSAA and there is a conflict between any of the requirements of this Agreement and the requirements of the BPSAA, the BPSAA will prevail.

[REST OF PAGE INTENTIONALLY LEFT BLANK - SCHEDULE "B" FOLLOWS]

## SCHEDULE "B"

### OPERATIONAL REQUIREMENTS AND ADDITIONAL TERMS AND CONDITIONS

#### B.1 OPERATIONAL REQUIREMENTS

- B.1.1 Effective Date.** The Effective Date of this Agreement is: **April 6, 2018**
- B.1.2 Expiration Date.** The Expiration Date of this Agreement is: **December 31, 2019**
- B.1.3 Project Approval Date.** The Project Approval Date is the same as the Effective Date.
- B.1.4 Project Completion Date.** The Project Completion Date is: **December 31, 2018**
- B.1.5 Disposal Of Assets.** The amount for the purposes of section 4.3 of Schedule "A" of this Agreement is fifty thousand dollars (\$50,000.00) unless Ontario's contribution is less than twenty five thousand dollars (\$25,000.00) in which case section 4.3 of Schedule "A" of this Agreement does not apply.
- B.1.6 Asset Retention Time Period.** For the purposes of section 4.3 of Schedule "A" of this Agreement the Recipient will retain the asset(s) for two (2) years from the date that the Project is completed.
- B.1.7 Submission Of Publications For Approval And Reports.** All Reports and Project-related publications under this Agreement will be submitted to:

**Name:** Ontario Ministry of Agriculture, Food and Rural Affairs  
**Address:** Rural Programs Branch  
 4th Floor NW, 1 Stone Road West  
 Guelph, Ontario N1G 4Y2  
**Attention:** Jennifer Dale, Program Coordinator  
**Fax:** 519-826-3398  
**Email:** RED@ontario.ca

or any other person identified by the Province in writing.

- B.1.8 Recognition Of Provincial Support:** The Recipient will acknowledge the Province's support for the Project in the following manner:

The Recipient will include on all Project-related publications – whether written, oral or visual – graphic identifiers of the Program or a tag line that is acceptable to the Province. All Project-related publications, including the manner in which Program support is recognized on such publications, are subject to approval by the Province under section 7.2 of Schedule "A" of this Agreement.

- B.1.9 Providing Notice.** All Notices under this Agreement will be provided to:

|                   | <b>The Province:</b>                                       | <b>The Recipient:</b>                            |
|-------------------|--|--|
| <b>Name:</b>      | Ontario Ministry of Agriculture,<br>Food and Rural Affairs | The Corporation of the City of Clarence-Rockland |
| <b>Address:</b>   | 4th Floor NW, 1 Stone Road West<br>Guelph, Ontario N1G 4Y2 | 1560 Laurier Street<br>Rockland, Ontario K4K 1P7 |
| <b>Attention:</b> | Brent Kennedy, Director                                    | Jean-Luc Jubinville, Manager                     |
| <b>Email:</b>     | RED@ontario.ca   | jjubinville@clarence-rockland.com                |

or any other person identified by the Parties in writing through a Notice.

**B.2 ADDITIONAL TERMS AND CONDITIONS****B.2.1 Notice Of Recipient's Insolvency.** The Recipient will:

- (a) Provide the Province with Notice at least five (5) Business Days prior to making an assignment, proposal, compromise or arrangement for the benefit of its creditors and will not incur any additional costs for the Project under this Agreement without the Province's prior written consent from the date the Notice is sent to the Province; and
- (b) Provide the Province with Notice within five (5) Business Days of a creditor providing the Recipient with a notice of an intent to enforce security or applying for an order adjudging the Recipient bankrupt or the appointment of a receiver, and will not incur any additional costs under this Agreement without the prior approval of the Province from the date that the Recipient received notice of the creditor's action.

[REST OF PAGE INTENTIONALLY LEFT BLANK - SCHEDULE "C" FOLLOWS]

## SCHEDULE "C" PROJECT DESCRIPTION

**C.1 PROJECT NAME**

Jean-Marc Lalonde Arena Development

**C.2 PROJECT OBJECTIVE**

The City of Clarence-Rockland will receive up to \$55,000.00 to hire an engineering firm to prepare plans and specifications, and evaluate the cost to redevelop the Jean-Marc Lalonde Arena.

**C.3 ACTIVITIES**

|                    |                                     |
|--------------------|-------------------------------------|
| The Recipient will | 1. Develop plans and specifications |
|--------------------|-------------------------------------|

All activities identified above will be completed by the Project Completion Date identified under section B.1.4 of Schedule "B" of this Agreement.

[REST OF PAGE INTENTIONALLY LEFT BLANK - SCHEDULE "D" FOLLOWS]

## SCHEDULE "D"

### PROJECT FINANCIAL INFORMATION

#### D.1 FUNDING INFORMATION

**D.1.1 Cost-Share Funding Percentage.** The Cost-Share Funding Percentage is fifty per cent (50.00%) of incurred paid Eligible Costs up to the Maximum Funds.

The percentage noted above is rounded to a whole number. Note that for payment purposes the percentage is calculated to 10 decimal places and is based on the Maximum Funds against the Project's Total Eligible Costs.

**D.1.2 "Maximum Funds".** The Maximum Funds the Recipient is eligible to receive from the Province under this Agreement is \$55,000.00

**D.1.3 Holdback.** The Holdback will be up to ten per cent (10%) of Maximum Funds from the final payment of Funds made under this Agreement.

#### D.2 INCURRING ELIGIBLE COSTS

**D.2.1 Incurring Eligible Costs.** The Recipient will incur Eligible Costs in accordance with the following chart and no later than by the Project Completion Date.

| TOTAL ELIGIBLE COSTS TO BE INCURRED BY QUARTER WITHIN FUNDING YEAR |                            |                            |                            |                            |                     |
|--|----------------------------|----------------------------|----------------------------|----------------------------|---------------------|
| FUNDING YEAR   | QUARTER 1<br>(APR. – JUN.) | QUARTER 2<br>(JUL. – SEP.) | QUARTER 3<br>(OCT. – DEC.) | QUARTER 4<br>(JAN. – MAR.) | TOTAL               |
| 2018-19  | \$0.00                     | \$50,000.00                | \$60,000.00                | \$0.00                     | \$110,000.00        |
| <b>TOTAL ELIGIBLE COSTS UP TO</b>                                  |                            |                            |                            |                            | <b>\$110,000.00</b> |

#### D.3 BUDGET

**D.3.1 The Budget.** The Budget for the Project is set out in the following chart:

| #                                 | ELIGIBLE COST ITEM       |                     |
|-----------------------------------|--------------------------|---------------------|
| 1.                                | Plans and specifications |                     |
| <b>TOTAL ELIGIBLE COSTS UP TO</b> |                          | <b>\$110,000.00</b> |

**D.3.2 Project Financing For Eligible Costs.** The Financing for the Project is set out in the following chart:

| PROJECT FINANCING                                | \$ AMOUNT           |
|--|---------------------|
| The Corporation of the City of Clarence-Rockland | \$55,000.00         |
| RED Funding                                      | \$55,000.00         |
| <b>TOTAL ELIGIBLE COSTS</b>                      | <b>\$110,000.00</b> |

#### D.4 CLAIM SUBMISSION DEADLINES

**D.4.1 Claim Submission Deadlines.** The Recipient will submit claims to the Province in accordance with whatever is the shorter time period:

(a) Claims or reports as set out in E.1 will be submitted after the end of each fiscal quarter according to the following schedule:

- (i) Q1 (April 1 to June 30) - by August 31;
- (ii) Q2 (July 1 to September 30) - by November 30;

- (iii) Q3 (October 1 to December 31) - by February 28; or
- (iv) Q4 (January 1 to March 31) - by May 31.
- (b) The Final Claim will be submitted within three (3) months after the Project Completion Date as specified in Schedule "B" (B.1.4).

Despite the foregoing, the Province is not required to accept or pay on any claims that have been submitted after the Recipient has submitted their Final Report and the Project has been closed. Only Eligible Costs that are incurred and paid will be reimbursed at the percent cost-share as per section D.1.1 of Schedule "D" of this Agreement.

## D.5 PAYMENT OF FUNDS

- D.5.1** *Payment Of Funds.* Subject to the terms and conditions of this Agreement, the Recipient will incur Eligible Costs in accordance with the following chart (Column B) and the Province will pay Funds to the Recipient in accordance with the following chart (Column C):

| FUNDING YEAR (A) | ELIGIBLE COSTS BY FUNDING YEAR (B) | MAXIMUM FUNDS BY FUNDING YEAR (C) |
|------------------|------------------------------------|-----------------------------------|
| 2018-19          | \$110,000.00                       | \$55,000.00                       |
| <b>TOTAL</b>     | <b>\$110,000.00</b>                | <b>\$55,000.00</b>                |

## D.6 ELIGIBLE COSTS

- D.6.1** *Eligible Costs.* Eligible Costs are those costs that are, in the Province's sole and absolute discretion, necessary for the successful completion of the Project, properly and reasonably incurred, paid or reimbursed by the Recipient; and consistent with an Eligible Cost category as set out below in this section D.6.1 of Schedule "D" of the Agreement.

For greater clarity, Eligible Costs are those that are set out immediately below in this Section D.6.1 of Schedule "D" of this Agreement where those costs have been incurred and paid by the Recipient.

Eligible costs must be incurred by the Recipient on or after the Effective Date set out in section B.1.1 of Schedule "B" and by the Project Completion Date set out in section B.1.4 of Schedule "B", which is identified in this Agreement.

Recipients must follow a process that is transparent and fair, that promotes the best value for the money expended and is at competitive prices that are no greater than the fair market value when purchasing goods or services, including consultants and contractors, for the Project. All businesses from which goods or services are purchased must be at arm's length to the Recipient in order for the costs to be considered eligible.

Eligible costs include:

- (a) Project management, including:
  - (i) Consultant's fees;
  - (ii) Project-related professional fees (e.g., legal, architectural and accounting fees); and
  - (iii) Project evaluation.
- (b) Minor capital, including:
  - (i) Subcontractor's fees;
  - (ii) Equipment (e.g., plumbing, electrical) and structural modifications to accommodate the installation of equipment within an existing building; and

- (iii) Renovations and retrofits to existing structures (e.g., materials or supplies and labour to renovate an existing space).
- (c) Training;
- (d) Marketing or promotion-related costs;
- (e) Travel costs in Canada and the continental United States associated with a specific public-facing event or series of events, public-facing hospitality costs directly related to the project, subject to provincial directives (including but not limited to the current Ontario Public Sector Travel, Meal and Hospitality Expenses Directive);
- (f) Studies;
- (g) Administrative costs directly related to project implementation (e.g., third-party expenses for printing or other administration); and
- (h) Wages for new hires to work 100 per cent on project-related activities.

Other costs that are, in the Province's sole and absolute discretion, direct, incremental and necessary for the successful completion of the Project, provided those costs have been approved by the Province in writing prior to being incurred.

## D.7 INELIGIBLE COSTS

**D.7.1 *Ineligible Costs.*** The following costs are Ineligible Costs and therefore ineligible for funding under this Agreement. Those costs include, but are not limited to:

- (a) Costs incurred prior to the Project Approval Date or after the Project Completion Date;
- (b) Any cost not specifically required for the execution of a project;
- (c) Normal operating costs associated with carrying out a business such as salaries and benefits for non-contract staff (i.e., full-time and part-time staff), office space, equipment and machinery, utilities, phone, materials, labour, board, committee and annual meetings;
- (d) Deposits (prepayments), on their own, are not eligible for reimbursement as they are not an expense in the recipient's financial records as the goods/services have yet to be fully received;
- (e) Direct wage subsidies for existing staff or any other staff who are not 100 per cent dedicated to the activities required to complete the project;
- (f) Costs to maintain compliance with current Requirements of Law that pertain to the current operations of the recipient;
- (g) Any travel, meal or hospitality costs beyond those provided for in the current Ontario Public Sector Travel, Meal and Hospitality Expenses Directive;
- (h) Any in-kind contribution, which are those goods and services that are contributed to a project by the Recipient, Co-recipient(s) or other sources that would otherwise have to be purchased or contracted in order to complete the Project;
- (i) Financing charges, loan interest payments, bank fees and charges, as well as debt restructuring or fundraising;
- (j) Major capital costs, including:
  - (i) New construction of buildings, structures (moveable and non-moveable) and other major infrastructure;
  - (ii) Additions to buildings, teardowns or rebuilds;
  - (iii) Purchase or lease of land, buildings and facilities;
  - (iv) Power lines, plumbing, telecommunications/broadband lines or equipment, water lines outside of the building; and

- (v) Community aesthetics and functionality (e.g., streetscaping, green space development, murals, street lights, paved surfaces, tree islands).
- (k) Costs of vehicles;
- (l) Taxes including Harmonized Sales Tax (HST);
- (m) Any refund or rebate received, or which the Recipient is eligible to receive;
- (n) Costs incurred in preparing an application;
- (o) Cost of alcohol, international travel (outside of Canada and the continental United States), per diems, gifts or incentives;
- (p) Costs of permits and approvals;
- (q) Costs of academic research;
- (r) Costs related to activities that directly influence or lobby any level of government;
- (s) Sponsorship of conferences and events; and
- (t) Honorariums, membership costs.

## D.8 TRAVEL AND MEAL COSTS

If travel or meal costs are not necessary to complete the Project, any costs related to travel or meals will not be reimbursed by the Province.

- D.8.1** *Transportation.* Local public transportation including hotel/airport shuttles should be used wherever possible. When road transportation is the most practical, economical way to travel the order of preference is rental vehicle then personal vehicle.
- D.8.2** *Rental Vehicles.* Compact model or its equivalent is required. Exceptions to this are guided by the principle that the vehicle is the most economical and practical size, taking into account the business purpose, number of occupants and safety (including weather) considerations. Luxury and sports vehicles are prohibited. Gasoline charges are an eligible expense.
- D.8.3** *Personal Vehicle.* If using a personal vehicle, daily logs must be kept to track the business use, with distances calculated in kilometers. The current rates for travelling (per kilometer) in a personal vehicle, based on kilometers accumulated from April 1 of each Funding Year, are as follows:
  - (a) From 0 – 4,000 km; \$0.40 in Southern Ontario and \$0.41 in Northern Ontario;
  - (b) From 4,001 – 10,700 km; \$0.35 in Southern Ontario and \$0.36 in Northern Ontario;
  - (c) From 10,701 – 24,000 km; \$0.29 in Southern Ontario and \$0.30 in Northern Ontario;
  - (d) More than 24,000 km; \$0.24 in Southern Ontario and \$0.25 in Northern Ontario; and
  - (e) Necessary expenditures for parking, tolls for bridges, ferries and highways are eligible. If 200 km or more will be driven a day, use of a rental vehicle is required.
- D.8.4** *Air and Rail Travel.* Air and rail travel is permitted if it is the most practical and economical way to travel. Economy (coach) class is the standard option for ticket purchase. Business class is only appropriate on a train in limited circumstances such as:
  - (a) The need to work with a team;
  - (b) Choosing a travel time that allows you to reduce other expenditures or accommodation;
  - (c) Accommodation requirements; and
  - (d) Health and safety requirements.
 The standard for international air travel is economy class. The lowest available airfares appropriate to particular itineraries are required to be sought and bookings are required to be made as far in advance as possible.
- D.8.5** *Taxis.* Taxis may be justified in cases where:

- (a) Group travel by cab is more economical than the total cost of individuals travelling separately by public transit or shuttle; or
- (b) Taking a cab allows you to meet an unusually tight schedule for meetings.

**D.8.6 Accommodations.** Reimbursement can be made for single accommodation in a standard room. Private stays with friends or family are acceptable, and a cash payment or gift may be provided to the friends or family.

- (a) A maximum of \$30 per night is allowed for accommodation including any meals with friends or family, in lieu of commercial accommodation. The \$30 value may be given in the form of a small gift (which must be accompanied by a receipt) or by cash or cheque.

**D.8.7 Travel-Related Tips/Gratuities.** Examples of reasonable amounts include:

- (a) 10% - 15% on a restaurant meal;
- (b) 10% on a taxi fare;
- (c) \$2 - \$5 for housekeeping for up to two nights in a hotel, up to \$10 for a longer stay; and
- (d) \$2 - \$5 per bag for a porter.

**D.8.8 Telecommunication While Travelling.** Audio or video conferencing should be considered as an alternative to travel. Whenever possible, the least expensive means of communications should be used while travelling, such as calling card.

**D.8.9 Meals While Travelling.** Alcohol cannot be claimed and will not be reimbursed as part of a travel or meal expense. Taxes and gratuities are included in the meal rates. Reimbursement is for restaurant/prepared food only.

Meal Rates in Canada:

| Meals     | Maximum Amount |
|-----------|----------------|
| Breakfast | \$10.00        |
| Lunch     | \$12.50        |
| Dinner    | \$22.50        |

Meal Rates in U.S. (in Canadian dollars):

| Meals     | Maximum Amount |
|-----------|----------------|
| Breakfast | \$19.10        |
| Lunch     | \$18.90        |
| Dinner    | \$47.35        |

[REST OF PAGE INTENTIONALLY LEFT BLANK - SCHEDULE "E" FOLLOWS]

## SCHEDULE "E" REPORTING

**E.1 Reporting Requirements.** The following Reports will be provided in full in the corresponding format provided hereafter and with such content as is satisfactory to the Province:

|    | Name of Report  | Due Date  |
|----|---|---|
| 1. | Progress Report and Claim Statement   | Both the Progress Report and Claim Statement together (Schedules "E.2" and "E.3" of this Agreement) as set out in D.4.1(a) will be submitted at a minimum of once every quarter for each Funding Year. A Progress Report and Claim Statement must be submitted even during periods where the amount claimed is zero, unless the Recipient has submitted the Final Report. |
| 2. | Final Claim   | The final claim (Schedule "E.3" of this Agreement) is to be completed and submitted to the Province within three (3) months of the Project Completion Date (Schedule B.1.4 of this Agreement).  |
| 3. | Final Report  | The Final Report (Schedule "E.4" of this Agreement) is to be completed and submitted to the Province on or before:<br><b>April 30, 2019</b>   |
| 4. | Other Reports<br>Any other Report regarding the Project that the Province requests. | As directed by the Province.  |

[REST OF PAGE INTENTIONALLY LEFT BLANK - SECTION "E.2" OF SCHEDULE "E"]

## SCHEDULE "E.2" PROGRESS REPORT

**File No.:** RED4-08243

**Project Title:** Jean-Marc Lalonde Arena Development

Progress Report and Claim Statement are to be completed and submitted to the Province at a minimum of once every quarter for each Funding Year for the Term of the Agreement unless a Final Report has been submitted. Please contact your Project Analyst should you have any questions filling in this report.

Please describe the project activities that have been completed or are in progress for this reporting period.

| Description of Activities | Approved Eligible Costs per Activity | Amount Claimed to Date per Activity | Activity Status (On, Ahead, or Behind Schedule) | Issues to Date and Actions Taken to Resolve Issues | Actual Expected Completion Date | Percentage of Activity Complete |
|---------------------------|--------------------------------------|-------------------------------------|---|--|---------------------------------|---------------------------------|
|                           |                                      |                                     |   |  |                                 |                                 |
|                           |                                      |                                     |   |  |                                 |                                 |
|                           |                                      |                                     |   |  |                                 |                                 |
|                           |                                      |                                     |   |  |                                 |                                 |
|                           |                                      |                                     |   |  |                                 |                                 |

|   |                 |
|---|-----------------|
| For each RED outcome that you indicated on your application that would occur as a direct result of this project, please enter your results to date. | Results to Date |
| Number and description of economic development barriers addressed   |                 |
| Increased ability to undertake evidence-based planning to identify priorities and measure economic performance (Planning projects only)             |                 |
| Number and description of collaborations established  |                 |
| Increased economic competitiveness and diversity (e.g., attraction, retention and expansion of businesses)  |                 |
| Innovative communities  |                 |
| Expansion of markets  |                 |
| Number of jobs created /retained  |                 |
| Attraction, development or retention of a highly skilled workforce  |                 |
| Support for provincial government priorities  |                 |

I understand that this information will, subject to the terms and conditions of the agreement, be relied upon by the Government of Ontario to issue funds.

|                                      |  |
|--------------------------------------|--|
| Name of Authorized Official (Print): |  |
| Signature:                           |  |
| Date:                                |  |



## **SCHEDULE "E.3"**

**Rural Economic Development Program**  
**Claim Statement**  
**Ontario Ministry of Agriculture, Food and Rural Affairs**

## SCHEDULE "E.4" FINAL REPORT

**File No.:** RED4-08243  
**Project Title:** Jean-Marc Lalonde Arena Development  
**Project Completion Date:**  
**Date of Final Report:**  
**Project Recipient:** The Corporation of the City of Clarence-Rockland

Final Report is to be completed and submitted to the Province on or before the 'Final Report Due' identified under section E.1 of Schedule "E" of this Agreement. Please contact your Project Analyst should you have any questions completing this report.

### Section 1 Project Details

Is the description of your Project as completed accurate?

Yes       No

#### Project Variances (if applicable)

In reading the description and project completion date above, has your Project experienced any variances either in project scope or schedule? Please identify any other information with respect to the Project that may have changed or may have been altered. Ensure that you provide a rationale for any variances from the project description noted above.

---

### Section 2 Outcomes

#### Economic Barriers

Describe how the Project removed barriers to community economic development.

Description of Barriers:

---

For each RED outcome that you indicated on your application that would occur as a direct result of this Project, please enter a brief description. Please give quantitative and qualitative statistics where applicable.

1. Increased ability to undertake evidence-based planning to identify priorities and measure economic performance (Planning projects only)

- Describe how the Project led to evidence-based economic development policy, programs or strategies. What was the outcome for the region or sector?
- 

2. Collaboration for economic growth

- Describe how Recipient(s) worked with communities, organizations or others to make this project successful and support economic growth. How many collaborations were established?

Number of Collaborations: \_\_\_\_\_

Description of Collaborations:

---

3. Increased economic competitiveness and diversity (e.g., attraction, retention and expansion of businesses)

- Describe how the Project increased economic competitiveness and diversity.
- 

4. Innovative communities

- Describe how the Project led to more innovative communities. Innovation is defined as the application of new ideas, leading-edge process, services or methods of delivery to solve problems, address challenges and take advantage of new opportunities.
- 

5. Expansion of markets

- Describe how the Project assisted with the expansion of existing markets or access to new markets.
-

**6. Creation and/or retention of jobs**

- Indicate the number of total jobs that were created and/or retained in rural Ontario as a result of the Project.

|               | Temporary<br>(e.g., seasonal,<br>construction) | Part-time<br>(e.g., approximately 20<br>hours/week) | Full-time |
|---------------|--|---|-----------|
| Jobs Created  |  |   |           |
| Jobs Retained |  |   |           |

**7. Attraction, development or retention of a highly skilled workforce**

- Describe how the Project contributed to the attraction, retention or development (e.g., training) of a highly skilled and knowledgeable local workforce.

**8. Support for provincial government priorities**

- Describe which provincial priorities the Project supported, and how.

### **Section 3** **Financial Information**

**Approved Total Eligible Costs**

| Budget Item                                 | Budgeted Costs | Actual Costs | Variance  |
|---|----------------|--------------|-----------|
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
|   | \$             | \$           | \$        |
| GROSS ELIGIBLE COST                         | \$             | \$           | \$        |
| Less HST (if included in the above numbers) | \$             | \$           | \$        |
| <b>TOTAL NET ELIGIBLE COSTS*</b>            | <b>\$</b>      | <b>\$</b>    | <b>\$</b> |

\* Total Net Eligible Cost should match the approved amount noted above.

## Section 4

### Other Benefits/Information

Please provide any other information which demonstrates the success of the Project and its impact on other stakeholders, rural communities and the Province of Ontario.

## Section 5

### Service Experience

Based on your project experience with OMAFRA, please indicate with an "X" in the appropriate box for your response.

| 1. Please indicate the extent to which you agree or disagree with the following statements.                     | Strongly Agree | Agree | Neither Agree nor Disagree | Disagree | Strongly Disagree |
|---|----------------|-------|----------------------------|----------|-------------------|
| Once my project was approved, I received all the information needed to proceed to the next step of the project. |                |       |                            |          |                   |
| The claim forms were easy to understand and complete.   |                |       |                            |          |                   |
| I was able to reach appropriate ministry staff without difficulty.  |                |       |                            |          |                   |
| Ministry staff were knowledgeable.  |                |       |                            |          |                   |
| I received consistent advice from ministry staff.   |                |       |                            |          |                   |
| Ministry staff were courteous.  |                |       |                            |          |                   |

| 2. Overall, how satisfied were you with the amount of time it took to get the service that you required? | Very Satisfied | Satisfied | Neither Satisfied nor Dissatisfied | Dissatisfied | Strongly Dissatisfied |
|--|----------------|-----------|------------------------------------|--------------|-----------------------|
|  |                |           |                                    |              |                       |

| 3. Overall, how satisfied were you with the service you received while implementing your project? | Very Satisfied | Satisfied | Neither Satisfied nor Dissatisfied | Dissatisfied | Strongly Dissatisfied |
|---|----------------|-----------|------------------------------------|--------------|-----------------------|
|   |                |           |                                    |              |                       |

| 4. To what extent did the availability of this funding assistance influence your decision to undertake this project? | To a Great Extent | Somewhat | Very Little | Not at all |
|--|-------------------|----------|-------------|------------|
|  |                   |          |             |            |

| 5. Overall, did you find working in the portal fairly easy to understand? | Very Easy | Somewhat | Not Easy | Did Not Use the Portal |
|---|-----------|----------|----------|------------------------|
|   |           |          |          |                        |

## Section 6

### Confidentiality, Certification and Signature

#### **Confidentiality**

Information submitted in this report to the Province of Ontario will be subject to the *Freedom of Information and Protection of Privacy Act*. Any information submitted in confidence should be clearly marked "CONFIDENTIAL" by the Recipient(s). Inquiries about confidentiality should be directed to OMAFRA's Rural Programs Branch.

#### **Certification**

1. The Project as described in the Agreement has been completed;
2. The Recipient is in compliance with all of the terms and conditions of the Agreement for the Project; and
3. There have been no overpayments by OMAFRA or any other organization or government.

The undersigned warrants that these statements are true.

|                                      |  |
|--------------------------------------|--|
| Name of Authorized Official (Print): |  |
| Signature:                           |  |
| Date:                                |  |



## **RAPPORT N°INF2018-007** Octroyer contrat pour plan maitre des eaux pluviales

|                     |  |
|---------------------|--|
| <b>Date</b>         | 07/05/2018   |
| <b>Soumis par</b>   | Richard Campeau                                    |
| <b>Objet</b>        | Octroi contrat pour plan maitre des eaux pluviales |
| <b># du dossier</b> | E02-SMP  |

### **1) NATURE / OBJECTIF:**

L'objectif de ce rapport est d'autoriser le département d'infrastructures et aménagement du territoire à mettre en place le processus de signature de contrat avec **WSP Group** afin qu'ils puissent procéder avec l'étude du plan maitre des eaux pluviales de Rockland comme spécifier dans l'appel d'offre F18-INF-2018-003.

### **2) DIRECTIVE/POLITIQUE ANTÉCÉDENTE :**

S/O

### **3) RECOMMANDATION DU SERVICE:**

**QUE** le Comité plénier recommande au Conseil d'adopter un règlement pour autoriser le Maire et la greffière à signer un contrat avec **WSP Group** pour l'exécution du plan maitre des eaux pluviales de Rockland au montant de 190 843\$, excluant la T.V.H.; et

**QUE** le Comité plénier recommande au Conseil d'autoriser le département d'infrastructures et aménagement du territoire de gérer les items provisionnels pour la valeur d'un montant maximum de 40 000 \$.

**THAT** the Committee of the Whole recommends that Council approves a by-Law to authorize the Mayor and the City Clerk to sign a contract with WSP Group for the execution of the Stormwater Master Plan in the amount of \$190,843 excluding HST.; and

**THAT** the Committee of the Whole recommends that Council authorizes the Infrastructure and Planning Department to manage the provisional items for a maximum amount of \$40,000.

### **4) HISTORIQUE:**

Le plan maitre des eaux pluviales est un document essentiel au département d'infrastructures et aménagement du territoire. En ce moment, aucun plan maitre des eaux pluvial n'existe. Ce nouveau document sera composé d'information afin de bien planifier la construction de conduites pluvial future ainsi que des outils pour apporter des améliorations opérationnelles et d'immobilisations au système des eaux pluviales existant.

Le document permettra également au département d'optimiser l'infrastructure existante afin de bien planifier et promouvoir la croissance de la zone urbaine à Rockland pour les quinze (15) prochaines années et au-delà. De plus, le document permettra à la municipalité de se conformer à règlements provinciaux.

Étant donné qu'un document de la sorte n'a jamais existé dans notre municipalité, lors du montage du document de soumission, certaines informations sur notre système d'égout pluvial existant ne pouvaient être confirmées. C'est pour cette raison que nous devons allouer un montant de 40 000 \$ afin de pouvoir valider l'information manquante et d'être en mesure de produire un bon document de travail.

Un prix (provisionnel) a été demandé dans le document de soumission afin de valider l'information manquante et les prix reçus par le plus bas soumissionnaire sont concurrentiels.

## 5) **DISCUSSION:**

Le 16 mars 2018, le département d'Infrastructure et aménagement du territoire a reçu six (6) propositions pour le projet de plan maître des eaux pluviales.

Le processus utilisé pour cette compétition fut un de deux (2) enveloppes. Chaque soumission comprenait une (1) soumission technique et une deuxième financière. La soumission financière est seulement ouverte et évaluée une fois l'examen technique complété et ce seulement si les consultants obtenaient une note minimale de 63 sur 90 (70%) sur leurs soumissions techniques.

Voir ci-dessous le tableau détailler pour les notes technique et financière des six (6) soumissions

### **Pointages:**

|                            | <b>WSP</b>  | <b>Tatham</b> | <b>JP2G</b> | <b>Atrel</b> | <b>J.L.R.</b> | <b>GHD</b>       |
|----------------------------|-------------|---------------|-------------|--------------|---------------|------------------|
| Pointage technique (90)    | 69.6        | 64.7          | 64.6        | 65.5         | 64.0          | 55.7             |
| Prix de la soumission      | 190 843\$   | 139 860\$     | 197 305\$   | 243 825\$    | 249 659\$     | non qual.        |
| Pointage pour le prix (10) | 7.3         | 10            | 7.1         | 5.7          | 5.6           | non qual.        |
| <b>Pointage final</b>      | <b>76.9</b> | <b>74.7</b>   | <b>71.7</b> | <b>71.2</b>  | <b>69.6</b>   | <b>non qual.</b> |

La proposition de **WSP Group** a été validée pour la conformité et déterminée à respecter les critères de qualification. Le département

d'Infrastructure et aménagement du territoire recommande donc que la Cité retienne les services de la firme de consultants **WSP Group** pour l'exécution du plan maître des eaux pluviales.

### **Items provisionel:**

De plus, pendant le même processus de soumissions, le département a demandé aux soumissionnaires de fournir un taux horaire afin d'effectuer des travaux additionnel.

Voir ci-dessous le tableau détaillé pour les taux horaires fournis par les six (6) soumissionnaires.

|   | <b>WSP</b> | <b>Tatham</b> | <b>JP2G</b> | <b>Atrel</b> | <b>J.L.R.</b> | <b>GHD</b> |
|---|------------|---------------|-------------|--------------|---------------|------------|
| Provisional pricing.<br>-Additional survey & inspection on manhole                                | 125\$/ea.  | 500\$/ea.     | 600\$/ea.   | 100\$/ea.    | 445\$/ea.     | non qual.  |
| Provisional pricing.<br>-Additional survey & inspection on manhole. Includes confined space entry | 200\$/ea.  | 2500\$/ea.    | 600\$/ea.   | 200\$/ea.    | 840\$/ea.     | non qual.  |

Étant donné que le processus compétitif a été effectué pendant la période de soumissions pour les items provisionnels, le département d'infrastructures et aménagement du territoire recommande de procéder avec une valeur maximal de 40 000\$ afin d'effectuer ces travaux.

#### **6) CONSULTATION :**

S/O

#### **7) RECOMMANDATION OU COMMENTAIRES DU COMITÉ :**

S/O

#### **8) IMPACT FINANCIER (monétaire/matériaux/etc.):**

Une somme de 400 000 \$ a été approuvée au budget Capital 2018 afin de produire un plan maître des eaux pluviales pour la zone urbaine à Rockland. Vous trouverez ci-dessous le résumé des coûts.

| <b>Items financiers</b>  | <b>Montants</b>  |
|--|------------------|
| <b>Compte budgétaire (Storm Master Plan):</b><br>2-4-3260-9278 | <b>400 000\$</b> |

|   |                  |
|---|------------------|
| Dépenses commises/déjà encourues;<br>(services professionnel)   | 24 000\$         |
| Prix du contrat (excl. TVH)                                     | 190 843\$        |
| Items provisionnel<br>(Prix unitaire dans la soumission)        | 40 000\$         |
| Impact de la TVH sur le contrat et items<br>provisionnel (1.8%) | 4 155\$          |
| <b>Coût total pour la Municipalité</b>                          | <b>258 998\$</b> |
| <b>Balance / Déficit</b>  | <b>141 002\$</b> |

9) **IMPLICATIONS LÉGALES :**

S/O

10) **GESTION DU RISQUE (RISK MANAGEMENT) :**

Le document du plan maître des eaux pluviales pour la zone urbaine à Rockland permettra à fournir de l'information plus précise au consultants pour la conception des conduites pluvial future et ainsi minimiser les risques de refoulement d'égout pluvial.

11) **IMPLICATIONS STRATÉGIQUES :**

S/O

12) **DOCUMENTS D'APPUI:**

- Règlement #2018-XX
- Lettre d'octroi



**CORPORATION  
de la Cité de/ of the City of  
CLARENCE-ROCKLAND**

**Award Letter**

WSP  
2611 Queensview Drive  
Suite 300  
Ottawa, ON  
K2B 8K2

April 20, 2018

**Attention:** **Mr. Ben Worth**

**SUBJECT:** **Notice of Award: F18-INF-2018-003 (Strom Master Plan)**

---

We thank you for your Tender submitted on January 30, 2018 and the subsequent discussions in connection with the above contract. I have been duly authorized by the City of Clarence-Rockland (hereafter referred to as the City), to award to you the contract for the captioned works.

The price for the Works shall be in the amount of \$ \$190,843.00 Canadian dollars excluding taxes. The price is deemed to include the cost of all works necessary for the timely and satisfactory completion of the works in their entirety.

The following letters and documents shall constitute integral parts of the contract hereby Awarded;

- Request for Tender Document dated, January 30, 2018
- Addendum #1, dated February 08, 2018
- Addendum #2, dated February 13, 2018
- Contractor Tender Response, dated March 15, 2018

When all of the Works are properly completed or when each stage of the work described is properly completed, the Contractor shall give the City an invoice for the amount due. The works or each stage of works shall be considered as being properly completed only when they are free from obvious defects.

**THE CORPORATION OF THE CITY OF  
CLARENCE ROCKLAND**

Per: \_\_\_\_\_

Guy Desjardins – Mayor

Date: \_\_\_\_\_

Per: \_\_\_\_\_

Monique Ouellet –Clerk

Date:\_\_\_\_\_

We have authority to bind the Corporation

Please signify your acceptance of the terms and conditions of this award by signing and returning a duplicate copy to us immediately. The original of this Letter of Award is for your retention.

Signed for and on behalf of:

\_\_\_\_\_ Signature

\_\_\_\_\_ Print Name (Director/Authorized Signatory\*)

\_\_\_\_\_ (date) \_\_\_\_\_(place of signing)

**CORPORATION OF THE CITY OF CLARENCE-ROCKLAND****BY-LAW NO. 2018-60****BEING A BY-LAW TO AUTHORIZE THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND TO AWARD A CONTRACT TO WSP GROUP.**

**WHEREAS** Sections 8, 9, and 11 of the Municipal Act, 2001, S.O. 2001, Chapter 25 and amendments thereto provides that every municipal Corporation may pass by-laws for the purpose of governing its affairs as it considers appropriate;

**WHEREAS** the Council of the Corporation of the City of Clarence-Rockland deems it expedient to award a contract to WSP Group for the execution of the Stormwater Master Plan.

**NOW THEREFORE**, the Council of the Corporation of the City of Clarence-Rockland enacts as follows:

- 1. THAT** Council authorizes the Mayor and the Clerk to sign an agreement with WSP Group for the execution of the Stormwater Master Plan in the amount of \$190,843 excluding HST; and
- 2. THAT** the agreement be in the form hereto annexed and marked as Schedule "A" to this by-law;
- 3. THAT** this by-law shall come into force on the day of its adoption.

**READ, PASSED AND ADOPTED BY COUNCIL THIS 23<sup>RD</sup> DAY OF MAY 2018.**

---

GUY DESJARDINS, MAYOR

---

MONIQUE OUELLET, CLERK





## REPORT N° AMÉ-18-46-R

|                     |  |
|---------------------|--|
| <b>Date</b>         | 23/05/2018                                   |
| <b>Submitted by</b> | Marie-Eve Bélanger                           |
| <b>Subject</b>      | Dispute Resolution technique – Brigil Appeal |
| <b>File N°</b>      | D-14-493, D-12-121                           |

### 1) **NATURE/GOAL :**

The nature of this report is to obtain approval from Council to try to resolve the appeal received for Brigil's files through a dispute resolution technique.

### 2) **DIRECTIVE/PREVIOUS POLICY :**

n/a

### 3) **DEPARTMENT'S RECOMMENDATION :**

**WHEREAS** an appeal to the Local Planning Appeal Tribunal (LPAT) was received by a resident in regards to the Brigil Draft Plan of Subdivision and Zoning by-law Amendment;

**BE IT RESOLVED THAT** Council agrees to use a dispute resolution technique to attempt to resolve the appeal.

**ATTENDU QU'UN** appel au Tribunal d'appel de l'aménagement local (TAAL) a été reçu par un résidant par rapport au dossier d'ébauche de plan de lotissement et amendement au règlement de zonage de Brigil;

**QU'IL SOIT RÉSOLU QUE** le conseil accepte d'utiliser un mécanisme de règlement des différends afin de régler l'appel.

### 4) **BACKGROUND :**

A Draft Plan of Subdivision and an Official Plan and Zoning By-law Amendment was approved by Council on April 17<sup>th</sup>, 2018 for Brigil. An appeal was received by a resident on May 7<sup>th</sup>, 2018. An appeal for the Official Plan was also received at the County level.

### 5) **DISCUSSION :**

With the approval of Bill 73 in December 2015, Council can use different dispute resolution technique to attempt to resolve a dispute or appeal without the need to go through LPAT. As such, the Department would like to recommend that such technique be used to deal with this appeal. Usually a notice of appeal from a municipality to the Tribunal (LPAT) must be made 15 days following the last date of

appeal, which would be on May 24<sup>th</sup>. If Council decides to go with this new technique, the period to submit the documentation to LPAT is extended by 60 days.

As indicated in the Planning Act, the Department will send a notice to the appellant, the applicant and the UCPR to indicate that the City has decided to use this option of dispute resolution and that a meeting will be scheduled to discuss the issues. It is anticipated that this technique will resolve the appeal and that Council might need to consider issuing a new decision.

6) **CONSULTATION:**

n/a

7) **RECOMMENDATIONS OR COMMENTS FROM COMMITTEE/ OTHER DEPARTMENTS :**

n/a

8) **FINANCIAL IMPACT (expenses/material/etc.):**

n/a

9) **LEGAL IMPLICATIONS :**

n/a

10) **RISK MANAGEMENT :**

n/a

11) **STRATEGIC IMPLICATIONS :**

n/a

12) **SUPPORTING DOCUMENTS:**

n/a



## REPORT N° AMÉ-18-06-R

|                     |                                     |
|---------------------|-------------------------------------|
| <b>Date</b>         | 21/02/2018                          |
| <b>Submitted by</b> | Marie-Eve Bélanger                  |
| <b>Subject</b>      | Entrance of Arena on County Road 17 |
| <b>File N°</b>      | D-11-225                            |

### 1) **NATURE/GOAL :**

The nature of this report is to consider the closure of the Arena entrance onto County Road 17 for safety purposes.

### 2) **DIRECTIVE/PREVIOUS POLICY :**

n/a

### 3) **DEPARTMENT'S RECOMMENDATION :**

THAT the temporary closure of the arena entrance be undertaken only once Industrielle Street is enlarged and de la Berge Street turning radius is adequate.

QUE la fermeture temporaire de l'entrée de l'aréna soit complétée seulement lorsque les travaux d'élargissement de la rue Industrielle soient réalisé ainsi que l'accès sur la rue de la Berge.

### 4) **BACKGROUND :**

The Clarence-Rockland Arena was built in 2010-2011. During discussions with the City and the developer of the CIH, it was indicated that Industrielle Road would be the main access to the Arena. A traffic study was completed in September 2009, which concluded that a 50 m eastbound left turning lane would be required along County Road 17 and a westbound 90 metre right turn taper.

It was estimated at the time that the cost to build the turning lanes would be around \$300,000 and \$200,000 for traffic lights. Additionally, widening of the County Road 17 on the north side of the road was deemed necessary since there is a significant wetland to the south. Following this traffic study, the Department submitted a report to Council recommending that Industrielle Street be the main access to the arena and that no access be constructed along County Road 17 due to safety issues. It should be noted that the entrance to the arena was constructed on County Road 17 contrary to the Departments recommendation and such without the turning lanes recommended in the traffic study. This has resulted in multiple car accidents at the intersection of the County Road 17 and the arena's entrance

**5) DISCUSSION :**

In 2015, Regional Group signed a Subdivision Agreement with the City. As part of the agreement, one entrance onto County Road 17 was allowed with the condition that a second access/emergency access be constructed and connect to the arena lands. Additional requirements from the County were that turning lanes along County Road 17 be constructed along with traffic lights, as warranted by the traffic study, once the school or commercial components of the subdivision are built. Regional Group has fulfilled these conditions and have built the turning lanes onto County Road 17. As recommended in the traffic study, the eastbound turning lane and the westbound turning lane each have a 100 meter taper. In addition to the tapers, De la Berge Street (the main access to the project) also has a left and right turning lane. This creates a safe access to the subdivision and the arena lands.

A significant improvement to the existing intersections of Industrielle Street along the County Road 17 has also been undertaken in 2015. Industrielle Street was realigned with the extension of Caron Street and signalized with traffic lights to improve the safety and traffic flow of the intersection.

Now that the construction of the intersection of De la Berge Street and the improvements to the intersection of Industrielle Street are completed, the arena can be accessed by two safe and well signalized entrances. The access to the arena from the Caron/Industrielle intersection and from De la Berge Street are approximately 400 meters and 360 meters respectfully from the arenas main entrance.

**6) CONSULTATION:**

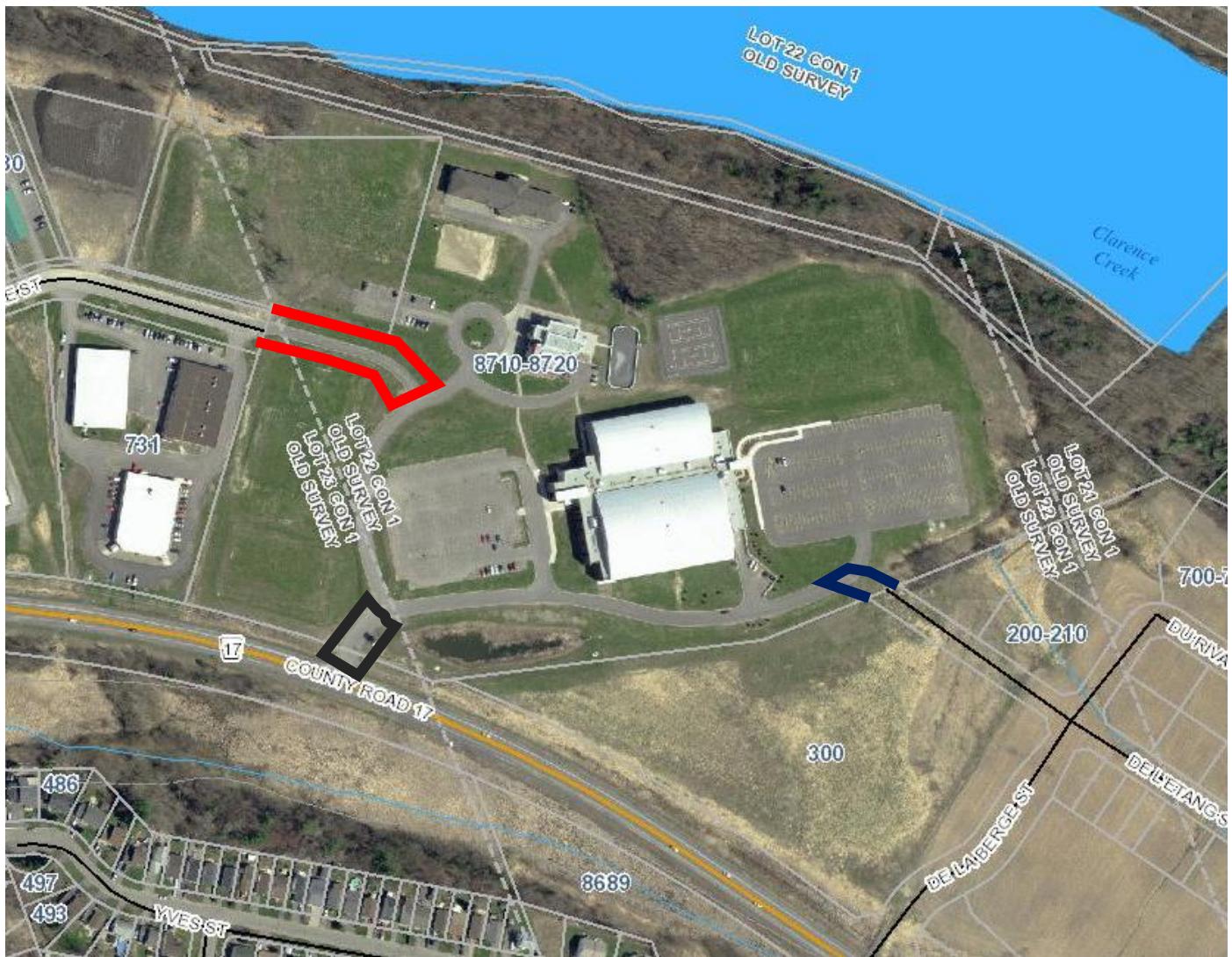
A meeting was arranged on November 1<sup>st</sup>, 2017 with Novatech and Regional Group.

During Council's March 5<sup>th</sup> meeting there were questions from Council in regards to the temporary closing of the entrance and the steps that would be taken to close the entrance off.

The Department met internally and would like to offer the following comments:

- As per the figure below (in red), Industrielle Street will be enlarged this year to accommodate the new lot that was sold on that street.
- De l'Étang Street now connects to the arena site, however, the turning radius (in blue on the plan) needs to be changed at that location to accommodate bigger vehicles.
- We are of the opinion that the closing of the entrance should only be completed once Industrielle Street is enlarged and once the turning radius at De l'Étang is changed.

- The closing of the entrance cannot be completed before those works since it will reduce the number of accesses to the arena during the road construction which will not be safe.
- We deem that those works should be completed by the fall 2018. Consequently, the entrance to the arena could potentially close temporarily for the winter season 2018/2019.
- It was determined that signage will be installed along County Road 17 at least one month in advance to advise of the entrance closing. Notices will be posted on the City website and on the Facebook page. New signage will be installed near de la Berge Street and Industrielle Road to advise of new entrance to the arena.
- Jersey barriers will be installed at the entrance of the arena temporarily until the 2019 budget is approved and the entrance can be removed.
- The Department also recommends that the entire portion shown in black on the figure be removed in 2019.



As such, the Department recommends that the arena entrance be closed on a temporary basis only when the enlargement of Industrielle Road and the turning radius on de L'étang Street is completed.

**7) RECOMMENDATIONS OR COMMENTS FROM COMMITTEE/ OTHER DEPARTMENTS :**

The Ward Councilor has informed staff that he has received a great number of calls from residents that are worried about the dangerous intersection and also has received a call from a resident that got rear-ended a few weeks ago.

The Fire Chief and an Acting OPP Inspector have also indicated that the entrance is problematic and prone to the potential for a serious accident.

**8) FINANCIAL IMPACT (expenses/material/etc.):**

The cost to widen Industrielle Street will be paid for by the sale of the Industrial lots and the rest of the works proposed will be part of the operational budget of the Public Works Division.

**9) LEGAL IMPLICATIONS :**

n/a

**10) RISK MANAGEMENT :**

The elimination of the entrance will reduce the risk of accident at that intersection.

**11) STRATEGIC IMPLICATIONS :**

n/a

**12) SUPPORTING DOCUMENTS:**

Click here to enter text.



## **RAPPORT N°INF2018-013** Octroi construction chemin Lacasse et remplacement d'un ponceau

|                     |   |
|---------------------|---|
| <b>Date</b>         | 07/05/2018  |
| <b>Soumis par</b>   | Richard Campeau   |
| <b>Objet</b>        | Octroi construction chemin Lacasse et remplacement d'un ponceau |
| <b># du dossier</b> | T04-LAC   |

### **1) NATURE / OBJECTIF :**

L'objectif de ce rapport est d'autoriser le département d'infrastructures et aménagement du territoire à mettre en place le processus de signature du contrat avec **Arnco Construction and Excavation division of 1351150 Ontario Inc.** afin qu'il puisse procéder avec les travaux de stabilisation de talus ainsi que le remplacement d'un ponceau sur le chemin Lacasse.

### **2) DIRECTIVE/POLITIQUE ANTÉCÉDENTE :**

**By-Law 2017-115**, dated September 6<sup>th</sup>, 2017. This by-law was approved by Council to authorize the use of \$20,000 from the maintenance and reconstruction of roads reserve fund for the preliminary engineering work required for Lacasse road.

### **3) RECOMMANDATION DU SERVICE:**

**QUE** le Comité plénier recommande au Conseil d'adopter un règlement pour autoriser le Maire et la greffière à signer un contrat avec Arnco Construction and Excavation division of 1351150 Ontario Inc. pour effectuer les travaux de stabilisation du talus ainsi que le remplacement d'un ponceau sur le chemin Lacasse, pour une somme de 541 002 \$ excluant la T.V.H. ; et

**QUE** le Comité plénier recommande au Conseil d'autoriser de déroger de la politique d'approvisionnement afin d'autoriser le Maire et la greffière à signer un contrat de 70 329\$ excluant la T.V.H. avec la firme d'ingénieur Stantec pour l'administration et la supervision des travaux de construction.

**THAT** Committee of the Whole recommends that Council adopts a by-Law to authorize the Mayor and the City Clerk to sign a contract with Arnco Construction and Excavation division of 1351150 Ontario Inc. for the slope stability work and culvert road crossing on Lacasse Road, for an amount of \$541,002 excluding HST; and

**THAT** Committee of the Whole recommends that Council authorizes to

make an exception to the procurement policy in order to authorize the Mayor and the City Clerk to sign a contract with Stantec for the administration and supervision during the construction on Lacasse road, for the amount of \$70,329 excluding HST.

**4) HISTORIQUE :**

En avril 2017 un glissement de terrain a été observé à ±1.5km au nord du chemin Vinette, la firme d'ingénieur Stantec a été mandatée pour une étude et la préparation de plans et devis pour la réhabilitation et stabilisation du talus.

Le remplacement du ponceau a été incorporé dans ce projet et est en lien avec l'objectif du plan de travail pour la mise en œuvre de la phase 1 de la gestion des actifs du plan de dix (10) ans des projets capitaux.

**5) DISCUSSION:**

Le département a publié un appel d'offres sur les sites internet Merx et de la Cité. Cet appel d'offres s'est terminé le 17 avril 2018, et nous avons reçu huit (8) soumissions. Les soumissionnaires et leurs offres financières sont les suivants:

| ENTREPRENEURS                 | PRIX DE SOUMISSION<br>(excl. TVH) |
|-------------------------------|-----------------------------------|
| Arnco Construction            | 541 002,00\$                      |
| Normand Excavation            | 542 555,00\$                      |
| STP Excavation                | 549 754,35\$                      |
| A.L. Blair                    | 558 336,75\$                      |
| WH M <sup>a</sup> cSweyn Inc. | 671 500,00\$                      |
| Synex                         | 673 007,01\$                      |
| Goldie Mohr Ltd.              | 709 000,00\$                      |
| Dalcon                        | 777 000,00\$                      |
| Landrock                      | 885 710,00\$                      |

La compagnie Arnco Construction and Excavation division of 1351150 Ontario Inc. a soumis la plus basse soumission avec un prix de 541 002,00\$ (excl. la TVH). Après vérification, le département d'infrastructures et aménagement du territoire confirme que la soumission est conforme aux exigences demandé et recommande d'octroyer le contrat à Construction and Excavation division of 1351150 Ontario Inc.

**Résumé des coûts:**

Les deux (2) projets, stabilisation du talus et remplacement d'un ponceau sur le chemin Lacasse ont été incorporé dans la même soumissions étant donné la proximité des deux (2) projets (approx. 700m) ainsi que d'obtenir des meilleurs prix et maximiser les efforts du département.

Les dépenses détaillées encourues et prévues, suite au processus d'appel d'offre, sont présentées dans les tableaux ci-dessous.

### Budget 2018

| <b>Comptes:</b>                               |                         |
|---|-------------------------|
| 2-4-3200-9075 Stabilisation du talus          | 700 000\$               |
| 2-4-3240-9075 Remplacement de ponceau         | <u>285 000\$</u>        |
| <b>Budget Total</b>                           | <b>985 000\$</b>        |
| <b>Items</b>                                  | <b>Coûts</b>            |
| Dépenses commises/déjà encourues              | 73 236\$                |
| Prix du contrat de construction (excl. TVH)   |                         |
| Stabilisation du talus                        | 259 010\$               |
| Remplacement du ponceau                       | 281 992\$               |
| Administration et supervision (excl. TVH)     |                         |
| Stabilisation du talus (admin et supervision) | 45 284\$                |
| Remplacement du ponceau (supervision)         | 25 045\$                |
| Impact de la TVH sur le contrat (1.8%)        | 10 760\$                |
| <b>Coût total</b>                             | <b><u>695 327\$</u></b> |
| <b>Balance / Déficit</b>                      | <b>289 673\$</b>        |

Une contingence de contrat de 10% est considérée pour ce projet.

6) **CONSULTATION :**

S/O

7) **RECOMMANDATION OU COMMENTAIRES DU COMITÉ :**

S/O

8) **IMPACT FINANCIER (monétaire/matériaux/etc.):**

Le budget de 2018 a approuvé la source de financement suivante pour ce projet:

- 700 000\$ Financement par la dette
- 285 000\$ Federal Gas Tax (FGT)

**9) IMPLICATIONS LÉGALES :**

S/O

**10) GESTION DU RISQUE (RISK MANAGEMENT) :****- Stabilisation du talus**

Étant donné que le chemin Lacasse est fermé par mesure préventives depuis le mois d'avril 2017 due à un effondrement du talus sur le côté est du chemin, il est essentiel d'effectuer des travaux correctif afin d'être en mesure de rouvrir le chemin et d'éliminer les risques que le chemin s'effondre en entier.

- Remplacement du ponceaux servira à minimiser le risque d'érosion ou de dommage aux chemins dans le futur ainsi qu'éliminer le risque que le ponceau s'affaissent.

**11) IMPLICATIONS STRATÉGIQUES :**

S/O

**12) DOCUMENTS D'APPUI:**

- Règlement #2018-XX (Route et ponceau)
- Règlement #2018-XX (Administration et supervision)
- Lettres d'octroi



**CORPORATION  
de la Cité de/ of the City of  
CLARENCE-ROCKLAND**

**Award Letter**

Arnco Construction and Excavation  
57 Main St. West/Box 34,  
Hawkesbury, ON  
K6A 2R4

April 20, 2018

**Attention:** Mr. Thomas Arnold

**SUBJECT:** Notice of Award: F18-INF-2018-001 (Lacasse Road Slope)

We thank you for your Tender submitted on April 17, 2018 and the subsequent discussions in connection with the above contract. I have been duly authorized by the City of Clarence-Rockland (hereafter referred to as the City), to award to you the contract for the captioned works.

The price for the Works shall be in the amount of \$541,002.00 Canadian dollars excluding taxes. The price is deemed to include the cost of all works necessary for the timely and satisfactory completion of the works in their entirety.

The following letters and documents shall constitute integral parts of the contract hereby Awarded;

- Request for Tender Document dated, March 16, 2018
- Addendum #1, dated March 28, 2018
- Addendum #2, dated March 29, 2018
- Addendum #3, dated April 05, 2018
- Addendum #4, dated April 11, 2018
- Contractor Tender Response, dated April 17, 2018

When all of the Works are properly completed or when each stage of the work described is properly completed, the Contractor shall give the City an invoice for the amount due. The works or each stage of works shall be considered as being properly completed only when they are free from obvious defects.

**THE CORPORATION OF THE CITY OF  
CLARENCE ROCKLAND**

Per: \_\_\_\_\_

Guy Desjardins – Mayor

Date: \_\_\_\_\_

Per: \_\_\_\_\_

Monique Ouellet –Clerk

Date: \_\_\_\_\_

We have authority to bind the Corporation

Please signify your acceptance of the terms and conditions of this award by signing and returning a duplicate copy to us immediately. The original of this Letter of Award is for your retention.

Signed for and on behalf of:

\_\_\_\_\_ Signature

\_\_\_\_\_ Print Name (Director/Authorized Signatory\*)

\_\_\_\_\_ (date) \_\_\_\_\_ (place of signing)

**CORPORATION OF THE CITY OF CLARENCE-ROCKLAND****BY-LAW NO. 2018-64****BEING A BY-LAW TO AUTHORIZE THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND TO AWARD A CONTRACT TO ARNCO CONSTRUCTION AND EXCAVATION DIVISION OF 1351150 ONTARIO INC.**

**WHEREAS** Sections 8, 9, and 11 of the Municipal Act, 2001, S.O. 2001, Chapter 25 and amendments thereto provides that every municipal Corporation may pass by-laws for the purpose of governing its affairs as it considers appropriate;

**WHEREAS** the Council of the Corporation of the City of Clarence-Rockland deems it expedient to award a contract to Arnco Construction and Excavation division of 1351150 Ontario Inc for the rehabilitation and slope stability on also a road crossing culvert replacement on Lacasse Road, in the amount of \$541,002 excluding HST.

**NOW THEREFORE**, the Council of the Corporation of the City of Clarence-Rockland enacts as follows:

- 1. THAT** Municipal council authorizes the Mayor and the Clerk to sign an agreement with to Arnco Construction and Excavation division of 1351150 Ontario Inc for the rehabilitation and slope stability on also a road crossing culvert replacement on Lacasse Road;
- 2. THAT** the agreement be in the form hereto annexed and marked as Schedule "A" to this by-law;
- 3. THAT** this by-law shall come into force on the day of its adoption.

**READ, PASSED AND ADOPTED BY COUNCIL THIS 23<sup>RD</sup> DAY OF MAY 2018.**

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GUY DESJARDINS, MAYOR

---

MONIQUE OUELLET, CLERK



**CORPORATION OF THE CITY OF CLARENCE-ROCKLAND****BY-LAW NO. 2018-65****BEING A BY-LAW TO AUTHORIZE THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND TO AWARD A CONTRACT TO STANTEC.**

**WHEREAS** Sections 8, 9, and 11 of the Municipal Act, 2001, S.O. 2001, Chapter 25 and amendments thereto provides that every municipal Corporation may pass by-laws for the purpose of governing its affairs as it considers appropriate;

**WHEREAS** the Council of the Corporation of the City of Clarence-Rockland deems it expedient to award a contract to Stantec for administration and supervision during the construction for the rehabilitation and slope stability work along with a road crossing culvert replacement on Lacasse Road for the amount of \$70,329 excluding HST.

**NOW THEREFORE**, the Council of the Corporation of the City of Clarence-Rockland enacts as follows:

- 1. THAT** Municipal council authorizes the Mayor and the Clerk to sign an agreement with Stantec for the administration and supervision during the construction for the rehabilitation and slope stability work along with a road crossing culvert replacement on Lacasse Road;
- 2. THAT** the agreement be in the form hereto annexed and marked as Schedule "A" to this by-law;
- 3. THAT** this by-law shall come into force on the day of its adoption.

**READ, PASSED AND ADOPTED BY COUNCIL THIS 23<sup>RD</sup> DAY OF MAY 2018.**

---

GUY DESJARDINS, MAYOR

---

MONIQUE OUELLET, CLERK





**CORPORATION  
de la Cité de/ of the City of  
CLARENCE-ROCKLAND**

**Award Letter**

Stantec Consulting Ltd.  
400 – 1331 Clyde Avenue  
Ottawa, Ontario  
K2C 3G4

May 16<sup>th</sup>, 2018

**Attention:**      **Mr. Gerry Lalonde**

**SUBJECT:**      **Notice of Award: F18-INF-2018-001 (Lacasse Road - Engineering)**

We thank you for your proposal submitted on April 19<sup>th</sup>, 2018 and the subsequent discussions in connection with the above contract. I have been duly authorized by the City of Clarence-Rockland (hereafter referred to as the City), to award to you the contract for the captioned works.

The price for the works shall be in the amount of \$70,329.05 Canadian dollars excluding taxes. The price is deemed to include the cost of all works necessary for the timely and satisfactory completion of the works in their entirety.

The proposal submitted on April 19<sup>th</sup>, 2018 shall constitute to be integral part of the contract and also as per the City's current standing offer.

When all of the works are properly completed or when each stage of the works described is properly completed, the Contractor shall give the City an invoice for the amount due. The works or each stage of works shall be considered as being properly completed only when they are free from obvious defects.

**THE CORPORATION OF THE CITY OF  
CLARENCE ROCKLAND**

Per: \_\_\_\_\_

Guy Desjardins – Mayor

Date: \_\_\_\_\_

Per: \_\_\_\_\_  
Monique Ouellet -Clerk

Date:\_\_\_\_\_

We have authority to bind the Corporation

Please signify your acceptance of the terms and conditions of this award by signing and returning a duplicate copy to us immediately. The original of this Letter of Award is for your retention.

Signed for and on behalf of:

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Print Name (Director/Authorized Signatory\*)

\_\_\_\_\_  
(date) \_\_\_\_\_(place of signing)

**CORPORATION OF THE CITY OF CLARENCE-ROCKLAND****BY-LAW 2018-63****BEING A BY-LAW TO AUTHORIZE THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND TO ENTER INTO AN EASEMENT AGREEMENT FOR THE PRELIMINARY ENGINEERING WORK REQUIRED FOR LACASSE ROAD**

**WHEREAS** Sections 8, 9, and 11 of the Municipal Act, 2001, S.O. 2001, Chapter 25 and amendments thereto provides that every municipal Corporation may pass by-laws for the purpose of governing its affairs as it considers appropriate;

**WHEREAS** the Corporation of the City of Clarence-Rockland intends to sign an easement agreement with the owner of 1325 Lacasse Road for the preliminary engineering work required for Lacasse Road;

**NOW THEREFORE, THE COUNCIL OF THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND ENACTS AS FOLLOWS:**

- 1. THAT** Municipal Council authorizes the Mayor and the Clerk of the Corporation of the City of Clarence-Rockland to sign an easement agreement with the owner of 1325 Lacasse Road for the preliminary engineering work required for Lacasse Road;
- 2. THAT** the agreement be in the form hereto annexed and marked as Schedule "A" to this by-law;
- 3. THAT** this by-law shall come into force on the day of its adoption and shall remain in force until it is repealed.

**READ, PASSED AND ADOPTED BY COUNCIL THIS 23<sup>RD</sup> DAY OF MAY 2018.**

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**Guy Desjardins, Mayor**

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**Monique Ouellet, Clerk**



EASEMENT ACQUISITION AGREEMENT

THIS AGREEMENT made in duplicate this day of , 2018

BETWEEN:

JOSEF MUELLER and KLARA MUELLER (the "Transferors")

And

THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND (the "Transferee")

WHEREAS the Transferors are the owners in fee simple of certain lands in the City of Clarence-Rockland; and

WHEREAS the Transferee has offered to purchase a permanent easement (the "Easement") upon, under, along, over and across a portion of the Transferors lands, for the purposes of constructing, installing, repairing, replacing, operating and maintaining a storm drain and outlet (the "Works").

IN CONSIDERATION of the terms and mutual covenants set forth in this agreement and other good and valuable consideration, the Transferors and Transferee agree as follows:

1. The Transferors shall grant to the Transferee, a permanent easement in part of the lands described legally as part of PIN 69045-0163, described as Part Lots 2 & 3, Concession 7, designated as Part 1 on Plan SOR-\*\*\*\*\* , Clarence-Rockland (the "Easement Lands"), more particularly shown on Schedule "A" attached hereto, on the terms and conditions hereinafter provided.
2. The Transferors grant, convey and transfer to the Transferee, its successors and assigns, in perpetuity, subject to the terms and conditions hereinafter contained, the rights and easement (the "Easement"), to enter in, over, along, upon and under the Easement Lands at any and all times as set out in Schedule "B" herein for the purposes of performing stabilization of the slope, including installing, constructing, maintaining and repairing such stabilization and material as determined necessary, and all other works appurtenant thereto. Immediately upon execution of this Agreement, the Transferor shall be permitted to access the Easement Lands for the purposes of removing such trees and vegetation as it determines necessary, in preparation for the commencement and completion of the work contemplated herein.
3. In consideration of the granting of the Easement by the Transferors, the Transferee agrees to pay the following to the Transferors:
  - a. A sum of up to \$500.00 to pay the Transferors' reasonable legal fees and disbursements incurred in the course of the Transferee's acquisition of the Easement, and the registration of a Postponement of any charge registered on title prior to the registration of the easement. The Transferee will pay these costs within thirty (30) days after registration of the Transfer of Easement and Postponement and upon receipt of an itemized statement of account in relation thereto;
  - b. The sum of \$X,XXX.00 (inclusive of H.S.T.) in consideration of the Transferors having granted the Easement to the Transferee. The Transferors acknowledge and agree that the payment set out herein represents full and complete compensation for the interest granted to the Transferee, and no additional compensation will be sought or provided.
4. Provided that the title is good and free from all encumbrances, except as aforesaid, the Transferee is not to call for the production of any title deeds, abstract or evidence of title, except such as are in the possession of the Transferors.

5. This agreement is to remain open for acceptance by the Transferee up to and including May 31<sup>st</sup>, 2018, or such earlier or other date as may be mutually agreed upon (the "Acceptance"), failing which this agreement shall be null and void.
6. The Transferors acknowledges and agrees that this agreement, if not approved and confirmed by the Transferee, by its Council, Committee or Delegated Authority, as the case as may be as at the Acceptance date, shall be null and void and neither party shall have any claim against the other with respect to this agreement.
7. The transfer of the easement over the Easement Lands shall be completed thirty days (30) days after the latter of the day on which the Transferee, at its sole cost, deposits a reference plan establishing the boundaries of the Easement Lands and date on which all conditions are waived or satisfied (the 'Closing'). The Closing may occur on such earlier or other date as may mutually be agreed upon by the parties.
8. This agreement when accepted by the Transferee, shall constitute a binding agreement of Purchase and Sale.
9. All covenants, provisions and terms contained in this agreement on the part of the Transferors and the Transferee shall not merge on the completion of this agreement.
10. The Transferors warrants and represents to the Transferee that the Transferors has to the best of their knowledge and belief made complete disclosure of all material facts and circumstances relating to environmental conditions which to the knowledge of the Transferors have existed or exist on the Easement Lands which in any manner might affect the future use of the Easement Lands or which may result in the Transferee being legally required to prevent, ameliorate or eliminate adverse environmental conditions or to restore the natural environment.
11. The Transferors further warrants and represents to the Transferee that to the best of their knowledge and belief there are not now, and will not be on Closing, any outstanding, pending or threatened order, directives or requirements of the Ministry of Environment or of any other body having jurisdiction relating to the Easement Lands and that the Transferors is not now, and will not on Closing, be negotiating or in any manner dealing with the Ministry of the Environment or with any other body having jurisdiction with respect to any possible order, directive or other requirement relating to the Easement Lands.
12. The Transferee shall be allowed until Closing to examine the title at its own expense. If, within that time, any valid objection to title is made in writing to the Transferors which the Transferors shall be unable or unwilling to remove and which the Transferee will not waive, this agreement shall, notwithstanding any intermediate act or negotiations in respect of such objections, be null and void. Save as to any valid objections so made within such time, the Transferee shall be conclusively deemed to have accepted the title of the Transferors to the real property. If so requested by the Transferee, acting reasonably, the Transferors shall obtain postponements of any encumbrances prior to Closing, failing which, in the Transferee's sole discretion, this agreement shall be null and void and neither party shall have any claim against the other with respect to this agreement.
13. On the date of Closing, the Transferors will convey the Easement Lands to the Transferee by a good and sufficient deed thereof, free and clear of all encumbrances, save as aforesaid, and shall deliver vacant possession of the Easement Lands to the Transferee free of all tenancies and structures.
14. The Transfer of Easement document is to be prepared by the Transferee on the Transferee's standard form attached hereto as Schedule "B" (subject to any specific easement provisions contained in this agreement).
15. The Transferors covenants and agrees with the Transferee to do nothing to encumber the Easement Lands after the execution of this agreement and while the same is in effect.

16. Any tender of documents or money hereunder may be made upon the solicitor acting for the party on whom tender is desired and a negotiable cheque may be tendered instead of cash.
  17. The Transferee is to pay the costs of registration of documents within the Ontario Land Registry system. Time shall be of the essence of this agreement. This agreement shall enure to the benefit of and be binding upon the parties hereto, their respective heirs, executors, administrators, successors and assigns.
  18. In consideration of the execution and acceptance of this agreement by both parties, the Transferors hereby authorizes the Transferee to enter on the Easement Lands at all reasonable times in advance of the day fixed for Closing to commence construction and to perform legal surveys, soil tests and such other lawful works as the Transferee may desire.
  19. At the time of such entry onto the Easement Lands, the Transferee shall indemnify and save harmless the Transferors from any and all claims, demands, causes of action, loss, expenses, costs or damages that the Transferors may suffer, incur or be liable for resulting from the negligence, performance or actions of the Transferee, its employees, contractors and agents in respect to any matter arising out of such entry.
  20. At the time of such entry onto the Easement Lands, the Transferee or its Contractor(s), shall provide and maintain during the term of the agreement commercial general liability insurance subject to limits of not less than TWO MILLION DOLLARS (\$2,000,000) inclusive per occurrence for bodily injury, death and damage to property, including loss of use thereof. Such insurance policy shall be in the name of the Transferee or its Contractor(s), and shall name the Transferors as an additional insured.
  21. Any notice required or agreed to be given under this Agreement shall be validly given if delivered personally or by facsimile or sent by courier, registered mail, or postage pre-paid, addressed to:
- In the case of the Transferee:
- City of Clarence Rockland**
- c/o D. Gregory Meeds  
Vice & Hunter LLP  
101-85 Plymouth Street  
Ottawa, ON K1S 3E2
- Josef Mueller and Klara Mueller**
- \*\*\*\*\*
23. Provided the solicitors for each of the Transferors and the Transferee are able to complete agreements using electronic registration, the parties agree to complete this agreement using electronic registration, to adopt the LSUC-OBA Document Registration Agreement in use on the date of Acceptance of this agreement, and to abide by, and instruct their solicitors to abide by, the Closing procedures set forth therein for electronic registration.
  24. The Transferee acknowledges and agrees that any and all HST payable with respect to the purchase of the Easement Lands shall be the sole responsibility of the Transferee, shall be in addition to the Purchase Price and shall be collected by the Transferors on Closing. In the event that the Transferee is a registrant under the Excise Tax Act, the Transferee hereby agrees to

indemnify the Transferors with respect to payment of the HST, to provide the Transferors, prior to Closing, with its registration number and to execute and provide to the Transferors on Closing a declaration and indemnity form.

25. This agreement and the rights and obligations of the Transferors and the Transferee shall be determined in accordance with the laws of the Province of Ontario.
26. This agreement is binding upon, and shall enure to the benefit of, the Transferors and the Transferee and their respective successors and assigns. The Transferors and the Transferee acknowledge and agree that any representations, covenants, agreements, rights and obligations under this agreement shall not merge on the completion of this transaction, but shall survive completion and remain in full force and effect and binding upon the parties subject to or entitled to the benefit of such representations, covenants, agreements, rights and obligations, save and except as may be otherwise expressly provided for in this agreement.

27. This agreement constitutes the entire agreement between the parties and there is no representation, warranty, collateral agreement or condition affecting this agreement or the Easement Lands other than as expressed in this agreement.

28. This agreement may be executed in counterparts, each of which when so executed shall be deemed to be an original and such counterparts together shall constitute one and the same instrument. The parties agree that this agreement may be transmitted by facsimile or electronic transmission and that if signed by all parties such transmission will constitute a legally binding agreement.

IN WITNESS WHEREOF, the Transferors hereto have executed this Agreement on

this            day of            , 2018.

\_\_\_\_\_  
Witness

JOSEF MUELLER

\_\_\_\_\_  
Witness

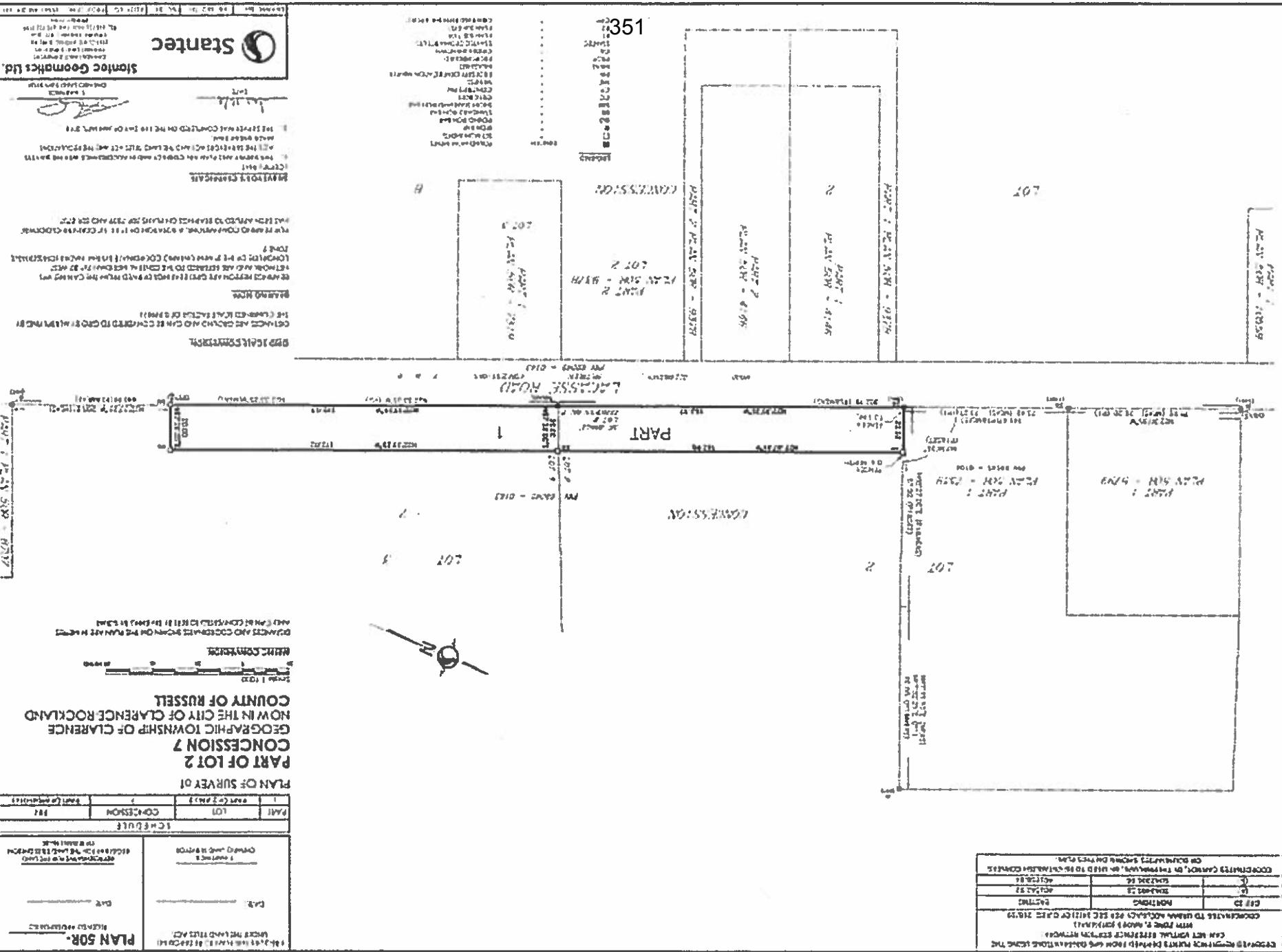
KLARA MUELLER

IN WITNESS WHEREOF, the Transferee hereto has executed this Agreement on  
this            day of            , 2018.

THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND

\_\_\_\_\_  
Per:  
I have authority to bind the Corporation

**SCHEDULE "A"**



## SCHEDULE "B"

### EASEMENT IN GROSS

The Transferor grants, conveys and transfers to the Transferee, its successors and assigns, in perpetuity, but subject to all the terms and conditions hereinafter contained, the right and easement to enter on and construct, install, place, lay, erect, operate, maintain, inspect, alter, repair, replace, grading and materials for slope stabilization measures, and related appurtenances as the Transferee may from time to time or at any time hereafter deem requisite, upon, over, under, along and across the said lands for the purpose of providing municipal services.

Together with the right and licence of free, uninterrupted, unimpeded and unobstructed access to the Transferee, its servants, agents, contractors and sub-contractors to enter on and to pass and repass at any and all times from the date of acceptance of this easement, in, over, along and upon the said lands of the Transferor with or without vehicles, supplies, machinery and equipment for all purposes necessary or convenient to the exercise and enjoyment of the rights and easement hereby granted.

Together with the right and licence to trim, fell and remove any trees and brush and to remove any concrete or asphalt surface or soil necessary and incidental to permit access to construct, maintain, repair and replace any part of the said services.

The aforementioned rights and easement are herein granted on the following terms and conditions which are hereby mutually covenanted and agreed to by and between the Transferor and the Transferee.

1. The Transferor shall be responsible for any damage to the property of the Transferee on the said lands, caused directly or indirectly by the acts or omissions of the Transferor or of persons acting under the authority of the Transferor.
2. Notwithstanding any rule of law or equity, the utility and all other equipment and appurtenances installed above, brought onto, laid on or erected upon, or buried in or under the said lands by the Transferee shall at all times remain the property of the Transferee notwithstanding that the same may be annexed or affixed to the freehold and shall at any time and from time to time be removable in whole or in part by the Transferee or its successors and assigns.
3. Upon completion of any work on the said lands or surrounding lands in relation to the aforesaid utility the Transferee shall at its expense restore the said lands, including any surrounding lands, to the reasonable satisfaction of the Transferor.
4. The Transferor shall not cover over or otherwise interfere with the services installed, and shall not excavate, drill, install, erect, build or permit to be excavated, drilled, installed, erected or built, on, in, over, through or under the said lands any pit, well, building, structure, trees, shrubs, hedges, new shade or ornamental trees, parking stalls or other obstruction of any nature without the prior written consent of the Transferee, but otherwise the Transferor shall have the right fully to use and enjoy the said lands, subject always to and so as not to interfere with the rights and easement hereby granted to the Transferee. No alteration to the grade or drainage conditions shall be made without prior consent of the Transferee.
5. The Transferor retains the right to grant easements, on, in, over, along, across, upon or under the said lands to any person, public utility or municipal body it desires and under any terms and conditions it deems desirable, provided however that no such grant shall interfere with the prior rights conferred on the Transferee by this grant of easement. Prior to the construction of any other works being the subject matter of any additional or further easements, within the said lands, the Transferees of such further easements, will be required to submit plans for the review of the Transferee herein and to obtain from the Transferee herein the written consent to enter on the said lands or to construct the other works so as to ensure that no conflict will exist between the parties as regards the installation of the other works.

6. The Transferee shall not fell, cut, trim, log, damage, destroy or remove any trees or parts thereof, on or from the surrounding lands without the prior written consent of the Transferor, which consent will not be unreasonably withheld.
7. The Transferee shall save harmless and indemnify the Transferor from and against all manner of action, causes of action, claims, demands, loss, costs, suits, including legal costs of such suits that may arise, be sustained or prosecuted against the Transferor arising from the Transferee's use of the said lands in respect of this easement.
8. The Transferee shall be responsible for the maintenance of the services in the said lands during their term of use to the reasonable satisfaction of the Transferor.
9. The Transferee shall comply with all applicable municipal by-laws and Provincial Statutes when excavating on either the said lands or surrounding lands and shall erect suitable protective fencing and/or barricades and flashers around any such excavation.
10. The Transferee shall, prior to the termination of the easement agreement for any reason whatsoever abandon its works at its expense and restore the easement lands to the reasonable satisfaction of the Transferor. The Transferee further agrees that in the event of termination it will release its easement interest in the lands and cause to be registered a release of easement document to that effect.
11. The rights and easements hereby granted are and shall be of the same force and effect to all intents and purposes as a covenant running with the land and this transfer, including all the covenants and conditions herein contained, shall extend to, be binding upon and enure to the benefit of the heirs, executors, administrators, successors in title and assigns of the parties hereto respectively, and all covenants herein contained shall be construed to be several as well as joint, and wherever the singular or masculine is used, it shall be construed as if the plural or the feminine or the neuter, as the case may be, had been used where the context or the party or parties hereto so require, and the rest of the sentence shall be construed as if the grammatical and terminological changes thereby rendered necessary had been made.

THE Transferor covenants with the Transferee that no other easement will be granted concerning the lands described herein prior to the registration of this document.





## RAPPORT N° FIN2018-015

|                     |                             |
|---------------------|-----------------------------|
| <b>Date</b>         | 07/05/2018                  |
| <b>Soumis par</b>   | Frédéric Desnoyers          |
| <b>Objet</b>        | Rapport de fin d'année 2017 |
| <b># du dossier</b> | F10 Financial Statements    |

**1) NATURE / OBJECTIF :**

Ce rapport a pour objectif de présenter les résultats de l'exercice 2017, d'expliquer les variances par rapport au budget 2017 et de concilier les résultats avec les états financiers externes.

**2) DIRECTIVE/POLITIQUE ANTÉCÉDENTE :**

N/A

**3) RECOMMANDATION DU SERVICE:**

**THAT** Report no. FIN 2017-014 be received as information.

**THAT** the Council authorizes the transfer of \$211,590 from the tax stabilization reserve to apply against the general accumulated surplus/deficit.

**QUE** le Rapport no. FIN 2017-014 soit reçue à titre d'information.

**QUE** le Conseil autorise le transfert de 211 590 \$ de la réserve de stabilisation du taux de taxes pour mettre envers le surplus/déficit accumulé général.

**4) HISTORIQUE :**

N/A

**5) DISCUSSION :**

Vous trouverez à l'annexe A des explications pour les variances entre le budget 2017 et les résultats selon Vadim pour chaque département. L'écart total pour tous les départements supportés par les taxes est un déficit de 384 694 \$ pour les départements supportés par les taxes et 465 574 \$ en incluant la bibliothèque. Les plus grandes variances sont le déficit des garderies de 501 901 \$ expliquer précédemment, un déficit de 130 000 \$ pour les inondations. Ayant été un employeur de l'annexe 2, l'ajustement du passif actualisé ainsi que les paiements ont causé un déficit de 74 414 \$. Cependant, grâce à des économies dans d'autres départements le déficit opérationnel supporté par les taxes totalise 384 694 \$ avant d'inclure la bibliothèque.

À L'annexe B, vous trouverez une conciliation entre les résultats de VADIM de la période 12 et le surplus présenté à l'État consolidé des

résultats des auditeurs. À la période 12 dans Vadim, il s'agit du résultat opérationnel comme le prévoit le budget. Le surplus démontrer dans les états financiers externes incorpore l'opérationnel et les transactions sur les capitaux en respectant les Normes comptables pour le secteur public (NCSP / PSAS). Comme le démontre l'annexe, il faut faire plusieurs ajustements afin de passer du déficit présenté à la période 12 dans Vadim au déficit dans les états financiers. Il faut intégrer les revenus de subventions, et les revenus de développeurs pour les projets en capitaux. Il faut enlever les contributions aux/des réserves puisque ceux-ci sont intégrés simplement pour balancer les opérations. Il faut par la suite ajouter l'amortissement et les pertes sur dispositions relatives aux capitaux.

À l'annexe C, on retrouve un document préparé par le Ministère des Affaires Municipales pour aider la compréhension des états financiers de fin d'année.

**6) CONSULTATION :**

N/A

**7) RECOMMANDATION OU COMMENTAIRES DU COMITÉ :**

N/A

**8) IMPACT FINANCIER (monétaire/matériaux/etc.):**

Le déficit total présenté aux états financiers est de 789 113 \$. Ceci comprend les départements supportés par les taxes, la bibliothèque et les départements supportés par les taux. Ce déficit est le déficit réel en fonction des normes comptables. Cependant, le déficit opérationnel est de \$544,747 pour tous les départements de la ville. On doit trouver un moyen de financement pour adresser ce déficit, celui-ci est présenté ci-bas :

|   | Départements supportés par les taxes | Bibliothèque | Égoûts   | Eau        | Déchêts  | Total      |
|---|--------------------------------------|--------------|----------|------------|----------|------------|
| (Déficit) / Surplus de l'exercice         | -\$384,694                           | -\$80,880    | -\$6,713 | -\$106,260 | \$33,800 | -\$544,747 |
| <b>Mode de financement :</b>              |                                      |              |          |            |          |            |
| Surplus accumulés                         | -\$173,104                           | -\$80,880    | -\$6,713 | -\$106,260 | \$33,800 | -\$333,157 |
| Réserve de stabilisation du taux de taxes | -\$211,590                           |              |          |            |          | -\$211,590 |

|   |           |           |             |           |           |             |
|---|-----------|-----------|-------------|-----------|-----------|-------------|
| Solde d'ouverture des surplus accumulés | \$173,104 | \$124,549 | \$1,228,543 | \$802,066 | \$811,588 | \$3,139,850 |
| Solde de clôture des surplus accumulés  | \$0       | \$43,669  | \$1,221,830 | \$695,806 | \$845,388 | \$2,806,693 |

Étant donné que le déficit opérationnel est plus élevé que les surplus accumulés de l'année dernière pour les départements supportés par les taxes, un transfert de 211 590 \$ est nécessaire pour ne pas présenter un déficit accumulé. Afin d'adresser ce problème et de ne pas avoir à taxer ce montant, il est suggéré d'effectuer un transfert de la réserve de la stabilisation du taux taxe, au montant de 211 590 \$.

Le solde de la réserve de stabilisation du taux de taxe au 31 décembre 2016 était de 1 103 128 \$, le solde disponible en date d'aujourd'hui est seulement de 479 700.65 \$. Il s'agit de la seule réserve disponible pour couvrir une urgence ou lorsqu'un déficit est prévu.

| <b>Réserve de la stabilisation du taux de taxe</b> |                      |
|--|----------------------|
| <b>Solde au 31 décembre 2016</b>                   | \$1,103,128.00       |
| Transfert pour les opérations d'hiver              | -\$20,000.00         |
| Boyaux d'incendie                                  | -\$38,049.98         |
| Achat d'un véhicule d'urgence                      | -\$25,440.02         |
| Jocerock Subdivision Plan                          | -\$143,381.15        |
| Transfert déficit 2017                             | -\$211,590.00        |
| <b>Solde au 31 décembre 2017</b>                   | <b>\$664,666.85</b>  |
| <br><b>Projets en cours</b>                        |                      |
| CIP  | -\$50,000.00         |
| Embellissement de la Cité                          | <b>-\$250,000.00</b> |
| Gain vente de terrain                              | \$115,033.80         |
| <b>Solde disponible</b>                            | <b>\$479,700.65</b>  |

**9) IMPLICATIONS LÉGALES :**  
N/A

**10) GESTION DU RISQUE (RISK MANAGEMENT) :**  
N/A

**11) IMPLICATIONS STRATÉGIQUES :**

N/A

**12) DOCUMENTS D'APPUI:**

Annexe A – Variances par rapport au budget 2017

Annexe B – Conciliation du surplus présenté à l'état des résultats

Annexe C – « Common Language guide to municipal financial statements »

# COMMON LANGUAGE GUIDE TO MUNICIPAL FINANCIAL STATEMENTS

MINISTRY OF MUNICIPAL AFFAIRS



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We would like to acknowledge the Government of Alberta as the source of much of the material contained in this guide. However, this guide is not represented as having been made in affiliation with or with the endorsement of the Government of Alberta.

While carefully prepared, this guide is a summary and does not take into account differing local circumstances. The laws and practices referred to are subject to change. Accordingly, the guide, as well as any links or information from other sources referred to in it, should not be relied upon, including as a substitute for specialized legal, accounting or other professional advice in connection with any particular matter. Municipalities and other users are responsible for any use or application of the guide.

## INTRODUCTION

This guide has been prepared by the Ontario Ministry of Municipal Affairs (MMA). It is based on *A Quick Guide to Municipal Financial Statements* (2010) produced by Alberta Municipal Affairs. The guide provides examples and explanations of some of the typical information contained in a municipality's annual audited financial statements. It may help municipal officials, councillors, and other stakeholders understand the information provided in the annual financial statements.

Municipal financial statements report on financial activities and balances. They help ensure accountability and transparency, and assist municipalities with long-term and strategic planning. Financial statements are an important tool for a municipal council and administration to use to report to the taxpayers on the municipal services provided with the resources at their disposal.

## SELECTED LEGISLATIVE REQUIREMENTS AND REPORTING STANDARDS

The *Municipal Act, 2001* (MA) requires that every Ontario municipality prepare annual audited financial statements. Each municipality provides a copy to MMA, when the municipality submits its annual Financial Information Return (FIR) to the Ministry.

According to CPA Canada, municipal financial statements must be prepared in accordance with generally accepted accounting principles for local governments as recommended by the CPA Canada - Public Sector Accounting Board (PSAB). There are similar requirements in the MA.

Publication requirements apply to audited municipal financial statements. As part of these requirements, the treasurer of each municipality may publish a copy of the financial statements, along with notes to the financial statements, the auditor's report and tax rate information, in a newspaper having general circulation in the municipality, or similarly publish a notice stating the information is available to the public at no cost.

Requirements for municipal financial reporting are standardized across Canada and are set out in the Public Sector Accounting Handbook. Municipal financial statements are now prepared using the net financial assets (net debt) model and must include the reporting of tangible capital assets. This approach provides a more complete picture of a municipality's financial condition.

Financial statements provide information on a municipality's financial activities and balances for the period. Financial statements also provide information on a municipality's financial position in terms of its assets and liabilities, its net financial resources (called net debt), accumulated surplus or deficit, and its tangible capital assets and other non-financial assets. Financial statements reflect the outcomes of activities that create revenue and incur expenses to determine whether the municipality operated in a surplus or a deficit for that period. Financial statements also provide a meaningful summary of the sources, allocation and consumption of municipal economic

resources, how the activities of the period have affected the municipality's net debt, how municipal activities were financed, and how cash requirements were met.

Financial statements should include a statement of financial position (referred to as the balance sheet in the private sector), a statement of operations (referred to as the income statement in the private sector), a statement of change in net debt and a statement of cash flow. Additional supplementary information is provided in schedules and notes to the financial statements.

## THE COMMON LANGUAGE GUIDE TO MUNICIPAL FINANCIAL STATEMENTS

A sample of each of the four main components of municipal financial statements is presented along with explanatory notes and helpful tips. A checklist to assist the readers of the financial statement with analysis and evaluation of the financial statements can be found near the end of this guide. A glossary of terms is also included.

Generally, financial statements are prepared by municipalities on an annual basis in accordance with Canadian standards established by the PSAB. They include comparative figures from the prior year and a comparison of actual to budget results. Municipal financial statements are prepared on an accrual basis recognizing revenues and expenses when they occur and not necessarily when they are paid. As such, they can provide insight on the cost of decisions that may not need to be funded until a future period.

There are four main components to the financial statements of a municipality:

The **Consolidated Statement of Financial Position** is a statement that reports on:

- assets – what the municipality owns or controls
- liabilities – what the municipality owes
- net financial assets/net debt – liabilities minus financial assets
- accumulated surplus – what remains after the assets have been used to meet the liabilities. These remaining assets will be available to provide services to future periods.

The **Consolidated Statement of Operations** is a statement that reports on:

- revenues
- expenses
- results for a fiscal year or reporting period.

The **Consolidated Statement of Change in Net Financial Assets (Net Debt)** is a statement that:

- explains the difference between the annual surplus or deficit and the change in net financial assets (net debt)
- reports spending to acquire tangible capital assets and inventories of supplies
- reports disposal of tangible capital assets and the use of inventory.

The **Consolidated Statement of Cash Flow** is a statement that provides details on changes in cash and cash equivalents since the previous reporting period by:

- identifying where cash came from
- showing how cash was used.

## NOTES AND SCHEDULES

**Supplementary Schedules** to municipal financial statements contain additional detailed information for the reader. Although the schedules will vary depending on the size and complexity of the municipal operation there is generally some consistency in form and content.

The **Notes to the Financial Statements** contain important information and explanations, some of which may be required by legislation and regulation. The notes highlight various aspects of the financial statements and provide background information and insight on the impacts of specific values in the financial statements. Many users review the notes before examining the main statements.

Typical notes to financial statements include information on:

- accounting policies
- cash and investments
- deferred revenue
- employee benefit obligations
- landfill closure obligations
- long-term debt
- tangible capital assets
- commitments and contingencies
- accumulated surplus.

## SPECIMEN FINANCIAL STATEMENTS

The specimen financial statements for the fictional *Town of Sample River* include the four main statements. Statements for your municipality will vary. For example, line items and terminology differ between municipalities due to local distinctions and decision making, such as programs and services offered and the municipal tier (upper, lower, or single), or the advice of an accounting professional.

**Town of Sample River**  
**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
As at December 31,

|   | 2015<br>(\$)         | 2014<br>(\$)         |
|---|----------------------|----------------------|
| <b>FINANCIAL ASSETS <sup>1</sup></b>          |                      |                      |
| Cash  | 199,000              | 69,000               |
| Accounts receivable                           | 73,000               | 71,000               |
| Property taxes receivable                     | 21,000               | 30,000               |
| Land for resale inventory                     | 155,000              | 30,000               |
| Investments                                   | 280,000              | 480,000              |
| Other assets                                  | 10,000               | 11,000               |
| <b>Total Financial Assets</b>                 | <b>738,000</b>       | <b>691,000</b>       |
|   |                      |                      |
| <b>LIABILITIES</b>                            | <b>2015<br/>(\$)</b> | <b>2014<br/>(\$)</b> |
| Temporary bank indebtedness <sup>2</sup>      | 46,000               | -                    |
| Accounts payable and accrued liabilities      | 140,000              | 163,000              |
| Deferred revenue <sup>3</sup>                 | 8,000                | 7,000                |
| Landfill closure and post-closure liabilities | 56,000               | 23,000               |
| Mortgages payable                             | 50,000               | 40,000               |
| Employee benefits liabilities                 | 20,000               | 2,000                |
| Long-term debt <sup>4</sup>                   | 2,900,000            | 2,701,000            |
| <b>Total Liabilities</b>                      | <b>3,220,000</b>     | <b>2,936,000</b>     |
|   |                      |                      |
| <b>NET FINANCIAL ASSETS (NET DEBT)</b>        | <b>2015<br/>(\$)</b> | <b>2014<br/>(\$)</b> |
| Net financial assets (net debt)               | (2,482,000)          | (2,245,000)          |
|   |                      |                      |
| <b>NON-FINANCIAL ASSETS <sup>5</sup></b>      | <b>2015<br/>(\$)</b> | <b>2014<br/>(\$)</b> |
| Tangible capital assets <sup>5</sup>          | 7,865,675            | 6,854,400            |
| Inventory for consumption                     | 5,000                | 4,000                |
| Prepaid expenses                              | 1,000                | 1,000                |
| <b>Total Non-Financial Assets</b>             | <b>7,871,675</b>     | <b>6,859,400</b>     |
|   |                      |                      |
| <b>ACCUMULATED SURPLUS <sup>6</sup></b>       | <b>2015<br/>(\$)</b> | <b>2014<br/>(\$)</b> |
| Accumulated surplus                           | 5,389,675            | 4,614,400            |

## Consolidated Statement of Financial Position (Example)

The Consolidated Statement of Financial Position (Balance Sheet) reports on a municipality's assets, liabilities and accumulated surplus. A review of the Consolidated Statement of Financial Position typically is in the context of a long-term view of the municipality's financial health, and does not focus solely on how much money is currently in the bank. A reader may wish to consider whether the municipality has the necessary assets to provide future services, and whether there are sufficient future revenues to cover existing liabilities.



Net debt occurs when the total debt to be repaid in future years is more than the financial assets (such as cash and investments) at year end. If the municipality has sufficient future revenues to repay the principal and interest on debt in the future, then a net debt position does not necessarily mean that the municipality is in financial difficulty.

An in-place viable debt management plan helps ensure that the debt is sufficiently funded or that the municipality has the capability to fund annual debt principal and interest costs without jeopardizing the provision of municipal services.

**1 -** Financial assets are comprised of cash or items that will eventually be turned into cash. Land for resale and long-term investments are examples of items that will eventually be turned into cash.

**2 -** Temporary bank indebtedness is the total of any unpaid short term debt (loans, lines of credit or bank overdrafts) that the municipality is required to repay within one year.

**3 -** Deferred revenue, such as development charges, are restricted funds that have been received but not yet used for their specific purposes.

**4 -** The amount of long-term debt (usually for capital purposes) is recorded separately from short-term debt. The notes to the financial statements provide important information regarding future debt repayments.

**5 -** The amount recorded for tangible capital assets (fixed assets such as land, buildings and equipment) is the net book value, which is the actual cost less the accumulated amortization and represents the remaining value of the asset that relates to the future services that will be received from the asset.

6 - The accumulated surplus is the primary indicator of the resources the municipality has available to provide future services. It consists of both cash and non-cash components. The notes to the financial statements generally identify what portions of the accumulated surplus are:

- held in reserves, including unrestricted (including cash, accounts receivable and other non-cash financial assets) or restricted reserves (such as cash that can only be used for a pre-determined purpose); and equity in tangible capital assets

### An example of a note to the financial statements

#### Accumulated Surplus

Accumulated surplus is comprised of the following:

|                                   | <u>2015 (\$)</u>        |
|-----------------------------------|-------------------------|
| Equity in tangible capital assets | 4,915,675               |
| Reserves and reserve fund         | 300,000                 |
| Other                             | 174,000                 |
|                                   | <b><u>5,389,675</u></b> |

Reserves and reserve funds consist of the following:

Reserves:

|               |                       |
|---------------|-----------------------|
| Corporate     | 50,000                |
| Stabilization | 65,000                |
|               | <b><u>115,000</u></b> |

Reserve fund:

|                      |         |
|----------------------|---------|
| State of Good Repair | 185,000 |
|----------------------|---------|

|  |                       |
|--|-----------------------|
| <u>Total Reserves and reserve fund</u> | <b><u>300,000</u></b> |
|--|-----------------------|

## Town of Sample River

### CONSOLIDATED STATEMENT OF OPERATIONS For the year ended December 31,

|  | Budget<br>(\$)   | 2015<br>(\$)     | 2014<br>(\$) |
|--|------------------|------------------|--------------|
| <b>REVENUE</b>   |                  |                  |              |
| Property taxation  | 1,425,000        | <b>1,430,000</b> | 1,278,000    |
| User fees and service charges                              | 775,000          | <b>760,000</b>   | 742,000      |
| Government transfers <sup>1</sup>                          | 325,000          | <b>327,000</b>   | 291,000      |
| Investment income  | 15,000           | <b>13,000</b>    | 15,000       |
| Development charges  | 32,000           | <b>29,000</b>    | 25,000       |
| Contributed assets <sup>2</sup>                            | -                | <b>800,000</b>   | -            |
| Rents and concessions                                      | 8,000            | <b>10,000</b>    | 8,000        |
| Other  | -                | <b>29,000</b>    | 20,000       |
| <b>Total Revenue</b>                                       | <b>2,580,000</b> | <b>3,398,000</b> | 2,398,000    |
| <b>EXPENSES</b>  |                  |                  |              |
| General government   | 220,000          | <b>210,000</b>   | 209,000      |
| Protection services  | 950,000          | <b>926,000</b>   | 977,000      |
| Transportation services                                    | 455,000          | <b>474,000</b>   | 410,000      |
| Environmental services                                     | 74,000           | <b>75,000</b>    | 71,000       |
| Health services  | 110,000          | <b>106,000</b>   | 115,000      |
| Social and family services                                 | 110,000          | <b>113,000</b>   | 104,000      |
| Social Housing   | 42,000           | <b>40,000</b>    | 38,000       |
| Recreation and cultural services                           | 75,000           | <b>117,000</b>   | 43,000       |
| Planning and development                                   | 90,000           | <b>98,000</b>    | 94,000       |
| Amortization (for illustration purposes only) <sup>3</sup> | 400,000          | <b>463,725</b>   | 428,400      |
| <b>Total Expenses</b>                                      | <b>2,526,000</b> | <b>2,622,725</b> | 2,489,400    |
| <b>ANNUAL SURPLUS (DEFICIT)</b>                            |                  |                  |              |
| Annual surplus (deficit)                                   | 54,000           | <b>775,275</b>   | (91,400)     |
| <b>ACCUMULATED SURPLUS<sup>4</sup></b>                     |                  |                  |              |
| Accumulated surplus, beginning of year                     | 4,614,400        | <b>4,614,400</b> | 4,705,800    |
| Accumulated surplus, end of year                           | 4,668,400        | <b>5,389,675</b> | 4,614,400    |

## Consolidated Statement of Operations (Example)

The Consolidated Statement of Operations (Income Statement) reports on revenues, expenses and the results for a fiscal year or reporting period. The Consolidated Statement of Operations provides detailed information on what transactions have impacted the accumulated surplus during the year. Non-cash items such as amortization expense and contributed assets are included.

**1** - Government transfers are grants provided by federal and provincial governments to municipalities for operating and/or capital purposes.

**2** - Contributed assets are normally tangible capital assets that have been donated or transferred to the municipality. Contributed assets are reported as revenue on the Statement of Operations because they create an expected future economic benefit through the municipality's ownership of the assets and ability to provide services with the assets. As a result there is a corresponding increase in the accumulated surplus. Although contributed assets are reported as revenue, they do not represent cash received by the municipality.

**3** - The amortization expense is a non-cash amount that represents the portion of the historical cost of the municipality's tangible capital assets that is used up during the reporting period. Amortization expense is normally included in the costs of the specific service provided.

**4** - The accumulated surplus may increase significantly without a corresponding increase in financial assets. For example, a subdivision turned over to the municipality by a developer would be recorded as contributed asset revenue, which would increase the accumulated surplus amount without any change in financial assets, such as cash.

Financial assets comprise cash or items that will eventually be turned into cash. A subdivision would typically not be considered a financial asset because it is not being held for sale.

**Town of Sample River**  
**CONSOLIDATED STATEMENT OF CHANGE IN**  
**NET FINANCIAL ASSETS (NET DEBT)**  
For the year ended December 31,

|   | Budget<br>(\$) | 2015<br>(\$)       | 2014<br>(\$) |
|---|----------------|--------------------|--------------|
| <b>ANNUAL SURPLUS (DEFICIT)</b>                             | 54,000         | <b>775,275</b>     | (91,400)     |
| Acquisition of tangible capital assets <sup>1</sup>         | (700,000)      | <b>(693,000)</b>   | (411,000)    |
| Contributed tangible capital assets                         | -              | <b>(800,000)</b>   | -            |
| Proceeds on disposal of tangible capital assets             | -              | <b>10,000</b>      | -            |
| Amortization of tangible capital assets                     | 400,000        | <b>463,725</b>     | 428,400      |
| (Gain) loss on sale of tangible capital assets <sup>2</sup> | -              | <b>8,000</b>       | -            |
|   | (300,000)      | <b>(1,011,275)</b> | 17,400       |
| Change in inventories of supplies                           | -              | <b>(1,000)</b>     | 3,000        |
| Change in prepaid expenses                                  | -              | -                  | -            |
|   | -              | <b>(1,000)</b>     | 3,000        |
| <b>(INCREASE) DECREASE IN NET DEBT <sup>3</sup></b>         | (246,000)      | <b>(237,000)</b>   | (71,000)     |
| <b>NET FINANCIAL ASSETS (NET DEBT), beginning of year</b>   | (2,245,000)    | <b>(2,245,000)</b> | (2,174,000)  |
| <b>NET FINANCIAL ASSETS (NET DEBT), end of year</b>         | (2,491,000)    | <b>(2,482,000)</b> | (2,245,000)  |

**Consolidated Statement of Change in Net Financial Assets (Net Debt)  
(Example)**

The Consolidated Statement of Change in Net Financial Assets (Net Debt) reports the significant items that explain the difference between the surplus or deficit for the year as reported on the statement of operations and the change in net financial assets or net debt in the period. In any given period, a government finances its expenditures by raising revenues, applying existing financial resources or incurring liabilities. Unlike expenses, which are the cost of goods and services consumed in the accounting period, expenditures are the cost of goods and services acquired by the government in the period. The statement can provide information useful for explaining why a government can have a surplus from operations, but still have an increase in its net debt. The statement presents what the municipality has spent to acquire tangible capital assets and inventories of supplies. It also reports on the disposal of tangible capital assets and the use of inventory.

**1** - Acquisition of tangible capital assets is the amount spent on tangible capital assets in the current year. Funding sources could include cash reserves, property taxes, long-term debt or government transfers (grants).

**2** - A gain is reported when a tangible capital asset is sold or disposed of and the proceeds are greater than the net book value of the asset. A loss is reported if the proceeds are less than the net book value of the asset.

These amounts are also reported on the Consolidated Statement of Operations, with a gain reported as revenue and a loss reported as an expense.

**3** - An increase in the net debt position is most likely the result of the municipality funding capital acquisitions with debt or with financial assets accumulated in a previous year.



To assess the impact of a net debt position on the financial health of a municipality, considerations typically include:

- Is there a debt management plan in place?
- What is the term of the debt?
- Are the municipality's financial assets liquid and current?
- What portion, if any, of the municipality's financial assets are restricted?
- Will projected future revenues be sufficient to pay the net debt?

## Town of Sample River

### CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended December 31,

|  | 2015<br>(\$)     | 2014<br>(\$)     |
|--|------------------|------------------|
| <b>OPERATING ACTIVITIES</b>  |                  |                  |
| Annual surplus (deficit)   | 775,275          | (91,400)         |
| <b>Add (deduct) items not involving cash</b>                           |                  |                  |
| Amortization of tangible capital assets <sup>1</sup>                   | 463,725          | 428,400          |
| Loss on disposal of tangible capital assets                            | 8,000            | -                |
| Tangible capital assets received as contributions <sup>1</sup>         | (800,000)        | -                |
| <b>Change in non-cash assets and liabilities related to operations</b> |                  |                  |
| Decrease (increase) in accounts receivables                            | (2,000)          | 10,000           |
| Decrease (increase) in property tax receivable                         | 9,000            | (1,000)          |
| Decrease (increase) in land held for resale                            | (125,000)        | -                |
| Decrease (increase) in other assets                                    | 1,000            | (1,000)          |
| Decrease (increase) in inventory for consumption                       | (1,000)          | 2,000            |
| Increase (decrease) in accounts payable and accrued liabilities        | (23,000)         | 12,000           |
| Increase (decrease) in deferred revenue                                | 1,000            | 1,000            |
| Increase (decrease) in landfill closure                                | 33,000           | -                |
| Increase (decrease) in employee benefits                               | 18,000           | 2,000            |
| Cash provided by operating activities                                  | <u>358,000</u>   | <u>352,000</u>   |
| <b>CAPITAL</b>   |                  |                  |
| Acquisition of tangible capital <sup>2</sup>                           | (693,000)        | (411,000)        |
| Proceeds on sale of tangible capital assets                            | 10,000           | -                |
| Cash applied to capital transactions                                   | <u>(683,000)</u> | <u>(411,000)</u> |
| <b>INVESTING</b>   |                  |                  |
| Decrease (increase) in investments                                     | 200,000          | (50,000)         |
| Cash provided by (applied to) investing transactions                   | <u>200,000</u>   | <u>(50,000)</u>  |
| <b>FINANCING</b>   |                  |                  |
| Mortgage increased   | 20,000           | -                |
| Mortgage repaid  | (10,000)         | (10,000)         |
| Long term debt issued <sup>2</sup>                                     | 300,000          | -                |
| Long term debt repaid  | (101,000)        | (101,000)        |
| Cash provided by (applied to) financing transactions                   | <u>209,000</u>   | <u>(111,000)</u> |
| <b>CHANGE IN CASH AND CASH EQUIVALENTS DURING THE YEAR</b>             | <b>84,000</b>    | <b>(210,000)</b> |
| <b>CASH AND CASH EQUIVALENTS, beginning of year</b>                    | <b>69,000</b>    | <b>279,000</b>   |
| <b>CASH AND CASH EQUIVALENTS, end of year <sup>3</sup></b>             | <b>153,000</b>   | <b>69,000</b>    |

## Consolidated Statement of Cash Flows (Example)

The Consolidated Statement of Cash Flows identifies where cash came from, shows how cash was used, and provides details on changes to cash and cash equivalents since the last reporting period. The statement helps explain how the financial activities recorded on an accrual basis relates to the change in the cash balance in the statement.

**1 -** The Consolidated Statement of Cash Flows begins with the net results of municipal operations (or annual surplus/deficit) on an accrual basis. If the municipality settled every transaction with cash instantly, all operational activities would result in changes to the cash balance. However, sometimes when the municipality buys goods or charges fees the payment or collection will happen at a later period. Typically, accrual based revenues and expenses need to be adjusted for what was bought or sold “on account” to determine how much cash was generated or used from these transactions. Similarly, operational results include items like amortization, which is a non-cash expense. To determine the change in the municipality’s cash position, the amortization amount is added back into the operation’s result.

On the other hand, the value of tangible capital assets contributed is generally reflected as non-cash revenue in the Consolidated Statement of Operations. To determine the change in the municipality’s cash position, this amount is deducted from the operations result.

**2 -** The Capital and Financing categories provide a summary of the capital transactions that took place and are an indicator of what portion of the capital transactions were financed with long-term debt. This area is usually one of the biggest differences between cash and accrual accounting because of the large upfront cost of infrastructure assets providing value to the public over a long period of time.

The Capital section provides information on the amount the municipality spent on tangible capital assets as well as the amount the municipality received from selling tangible capital assets during the reporting period.

The Financing section identifies funds received from long-term debt financing, as well as the amount of long-term debt principal repaid during the reporting period.

**3 -** The cash and cash equivalents balance at the end of the year are equal to the yearend cash balance less the temporary bank indebtedness.



The Consolidated Statement of Cash Flows provides detailed information on significant cash transactions that are not included in the Statement of Operations.

## FINANCIAL STATEMENT – SAMPLE REVIEW QUESTIONS

This checklist can be used in discussions about the effect of budgets and long-term plans on financial statements.

- Are there long-range planning or budgetary issues the municipality needs to address? Financial indicators of concern that may be found in financial statements may include:
  - continued increase in the net debt
  - high level of short-term debt indicating working capital position is insufficient
  - low net book value of tangible capital assets indicating useful life nearing an end.
- Are there some “red flags” in the financial statements? Potential red flags may include:
  - significant decrease in the municipality’s cash position from the previous year
  - restricted surplus that exceeds the amount of cash and cash equivalents
  - significant decrease in the net financial assets from the previous year
  - significant increase in net debt from the previous year
  - the unrestricted portion of the accumulated surplus is in a deficit position.
- Have there been any extraordinary or unusual financial transactions that may have future implications for the municipality?
- How did the current year’s financial decisions and operations impact the overall financial position of the municipality?
  - What are the costs of providing specific services?
  - What services have full or partial cost recovery associated with them?
  - What is the cash position and debt level?
  - Are there adequate operating and capital funds for future projects, or will borrowing be required?
- Does the municipality have sufficient working capital?
  - Is short term borrowing required before property tax revenues are received?
- What is the remaining useful life of the municipality’s tangible capital assets?
  - What are the financial and budgetary impacts of replacing or rehabilitating tangible capital assets nearing the end of their life?
  - How does this compare with the municipal asset management plan?
- What is the content of the auditor’s management letter?
  - Is there a clean audit report?
  - Are there any items of concern that need to be mitigated or addressed?
- Have the municipality’s financial statements been sufficiently communicated to the residents and businesses in the municipality?

## COMMON LANGUAGE GLOSSARY OF TERMS

**Amortization** – the systematic allocation of the historical cost of a tangible capital asset over its useful life.

**Accumulated Amortization** – the total amortization pertaining to a tangible capital asset from the time the asset was placed into service until the date of the financial statement.

**Assets under Construction** – tangible capital assets under construction at the end of the fiscal year that have not been put into service (e.g., engineered structures, buildings, land improvements).

**Consolidated Financial Statements** – statements containing financial information for the municipality and its owned or controlled organizations (e.g., fire, library).

**Contributed Assets** – assets that have been transferred or donated to the municipality and that will provide a future economic benefit.

**Deferred Revenue** – income received that will not be recorded as revenue until certain transactions or events take place.

**Equity in Tangible Capital Assets** – the net book value of recorded tangible capital assets less capital debt.

**Expenditure** – an outlay of cash, payment or disbursement.

**Expense** – the cost to the municipality of an activity and can be cash or non-cash cost (e.g., wages, materials, amortization).

**Financial Assets** – current cash resources plus any items or holdings that are expected to be converted into cash in the future.

**Gain or Loss on Sale** – proceeds from the sale of a tangible capital asset that are greater than (gain) or less than (loss), the net book value of the asset.

**Government Transfers** – entitlements, transfers under cost-share agreements, and/or grants from other levels of government.

**Net Book Value** – the total cost of a tangible capital asset minus the accumulated amortization and any write-down of the asset.

**Net Financial Assets (Net Debt)** – an amount equal to the total financial assets less the total liabilities.

**Restricted Surplus** – the amount that results from excess revenues that have been internally designated for a specified future purpose or externally restricted, such as by provincial legislation or contract.

**Tangible Capital Assets** – non-financial assets having a physical substance that are held for use in the supply of goods and services, have economic lives beyond the accounting period, are used on a continuing basis and are not for sale in the ordinary course of operations (e.g., bridge, snow plow).

**Unrestricted Surplus** – the portion of the accumulated surplus that results from excess revenue and expenses available for any future use.

## LINKS TO THE FINANCIAL INFORMATION RETURN

The Financial Information Return (FIR) is the main data collection tool used by the MMA to collect financial and statistical information on municipalities. The FIR is a standard document comprising a number of schedules that are updated each year, to reflect current legislation and reporting requirements. The FIR website is: <http://csconramp.mah.gov.on.ca/fir/Welcome.htm>

At a high level, municipal consolidated financial statements are linked to MMA's FIR as follows:

| <b>Consolidated Statement</b>         | <b>Financial Statement Component</b> | <b>FIR Schedule</b>   |
|---------------------------------------|--------------------------------------|---|
| Financial Position                    | Full statement                       | 70 - Consolidated Statement of Financial Position   |
|                                       | Long term debt                       | 74 - Long Term Liabilities and Commitments  |
|                                       | Non-Financial Assets                 | 51 - Schedule of Tangible Capital Assets  |
|                                       | Reserves and reserve funds           | 60 - Continuity of Reserves and Reserve Funds   |
| Operations                            | Revenues                             | 10 - Consolidated Statement of Operations: Revenue<br>12 - Grants, User Fees and Service Charges  |
|                                       | Property tax detail                  | 20 - Taxation Information<br>22 - Municipal and School Board Taxation<br>24 - Payments-in-Lieu of Taxation<br>26 - Taxation and Payments-in-Lieu Summary<br>28 - Upper-Tier Entitlements<br>72 - Continuity of Taxes Receivable |
|                                       | Expenses                             | 40 - Consolidated Statement of Operations: Expenses<br>42 - Additional Information  |
| Change in Net Financial Assets (Debt) | Full statement                       | 53 - Consolidated Statement of Change in Net Financial Assets (Debt)  |
| Cash Flows                            | Full statement                       | 54 - Consolidated Statement of Cash Flows   |

**Ministry of Municipal Affairs**

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**Annexe A / Schedule A****City of / Cité de Clarence-Rockland****Variances par rapport au budget 2017 / Variances with 2017 budget**

|                                     | Budget    | Variance |         |  |
|-------------------------------------|-----------|----------|---------|--|
| Revenus et dépenses corporatives    |           | 19,117   | Surplus |  |
| Contingency                         | 290,000   | 150,000  | Surplus | Le surplus de la contingence a été utilisé pour financer une partie du déficit   |
| Vacancy Factor                      | -110,000  | -110,000 | Déficit | Montant qui est mis dans le budget pour tous les postes vacants; l'économie se trouve dans les autres départements                                 |
| Provision offence act (POA) revenue | -325,000  | -126,000 | Déficit | Le montant inclus au budget est surévalué depuis plusieurs années. Le revenu budgété en 2018 a été baissé de \$100 000 afin d'adresser ce problème |
| Supplementary taxes                 | -400,000  | -37,000  | Déficit | Moins de taxes supplémentaires ont été facturées comparativement au budget   |
| Interest revenue on taxation        | -430,000  | 25,000   | Surplus | Les revenus d'intérêts sur les taxes à recevoir ont été plus élevés puisque le montant recevable au début de l'année était très élevé              |
| Investment income                   | -100,000  | 107,000  | Surplus | Les revenus d'investissements ont été plus élevés étant donné l'augmentation de la trésorerie et la hausse du taux directeur                       |
| CIH Loan payment                    | -150,000  | -150,000 | Déficit | Le montant n'a pas été reçu puisque celui-ci a été différé dans les années ultérieures   |
| Debt budget                         | 1,675,126 | 175,000  | Surplus | Économie dans le budget de dette puisqu'un des revenus de frais d'aménagement servant à payer une dette n'étant pas budgétée                       |
| Conservation Authority              | 130,000   | -15,000  | Déficit | Le montant budgété est sous-évalué   |
| Other                               |           | 97       | Surplus | Autres   |
|                                     |           | 19,097   |         |  |

| Conseil                |        | 10,116 | Surplus |   |
|------------------------|--------|--------|---------|---|
| Conference & Committee | 13,000 | 4,979  | Surplus | Pas dépensé autant que le prévoyait le budget |
| Donations              | 29,000 | 2,116  | Surplus | Pas dépensé autant que le prévoyait le budget |
| Meals & Mileage        | 9,500  | 3,400  | Surplus | Pas dépensé autant que le prévoyait le budget |
| Other                  |        | -379   | Déficit | Autres  |

10,116

**Annexe A / Schedule A****City of / Cité de Clarence-Rockland****Variances par rapport au budget 2017 / Variances with 2017 budget**

| CAO                   | Budget  | Variance | Déficit |  |
|-----------------------|---------|----------|---------|--|
|                       |         | -177,070 |         |  |
| Salaries and Benefits | 0       | -305,000 | Déficit | Transfert des services corporatifs du groupe de la greffière       |
| Telephone             | 40,500  | 18,000   | Surplus | Pas dépensé autant que le prévoyait le budget                      |
| Salaries and Benefits | 305,000 | 82,000   | Surplus | Épargne dans les salaires par des postes qui n'étaient pas pourvus |
| Legal fees            | 100,000 | 27,000   | Surplus | Pas dépensé autant que le prévoyait le budget                      |
| Other                 |         | 930      | Surplus | Autres   |
|                       |         | -177,070 |         |  |

| Services corporatifs       |         | 519,620 | Surplus |  |
|----------------------------|---------|---------|---------|--|
| Salaries and Benefits      | 305,000 | 305,000 | Surplus | Transfert des services corporatifs du groupe de la greffière         |
| Training                   | 16,000  | 12,000  | Surplus | Moins de formations ont été effectuées                               |
| Salaries and Benefits - HR | 256,279 | 108,424 | Surplus | Épargne dans les salaires par des postes qui n'étaient pas pourvus   |
| Legal Fees                 | 105,000 | 50,000  | Surplus | Pas dépensé autant que le prévoyait le budget                        |
| Other                      |         | 44,196  | Surplus | HR - Plusieurs frais ont été moins élevés que le prévoyait le budget |
|                            |         | 519,620 |         |  |

| Finance              |         | 125,803 | Surplus |  |
|----------------------|---------|---------|---------|--|
| Auditing             | 52,000  | 37,000  | Surplus | Épargne au niveau des coûts d'audit puisque le département était très organisé   |
| Program modification | 15,000  | 15,000  | Surplus | Ce budget est pour la formation et l'amélioration des logiciels comptables. Ceci a été repoussé en 2018 étant donné le déficit qui était prévu |
| Finance Contract     | 43,200  | 26,250  | Surplus | Épargne puisque le FIR (Financial information return) a été effectué à l'interne   |
| IT                   | 277,800 | 31,000  | Surplus | Moins dépensé que ce que le budget prévoyait   |
| Economic development | 25,000  | 15,000  | Surplus | Moins dépensé que ce que le budget prévoyait   |
| Other                |         | 1,553   | Surplus | Autres   |
|                      |         | 125,803 |         |  |

**Annexe A / Schedule A****City of / Cité de Clarence-Rockland****Variances par rapport au budget 2017 / Variances with 2017 budget**

|                         | Budget | Variance |         |                                      |
|-------------------------|--------|----------|---------|--------------------------------------|
| Services communautaires |        | -2,591   | Déficit |                                      |
| Other                   |        | -2,591   | Déficit | Autres, plusieurs petites variations |

| Daycare Services      |            | -501,961 | Déficit |  |
|-----------------------|------------|----------|---------|--|
| Salaries and Benefits | 3,064,285  | -186,780 | Déficit | Une erreur s'est produite dans les salaires budgétés au budget 2017  |
| Overtime              | 33,806     | -43,194  | Déficit | La base budgétaire n'était pas assez élevée. Ceci a été ajusté dans le budget 2018                         |
| Part-time salaries    | 1,235,392  | -45,481  | Déficit | Les salaires des temps partiels ont été plus élevés principalement pour le remplacement d'employés absents |
| Revenues              | -4,435,738 | -260,000 | Déficit | Les revenus pour les garderies étaient surévalués dans le budget 2017                                      |
| Food Supplies         | 152,000    | 33,494   | Surplus | Une économie a été réalisée dans le budget de nourriture et activités                                      |
|                       |            | -501,961 |         |  |

| Services de protection |         | -227,390 | Déficit |  |
|------------------------|---------|----------|---------|--|
| WSIB Adjustment        | 0       | -74,414  | Déficit | Paiements pour employeur de l'annexe 2. Plus de cas et de demandes ont été soumises ce qui a eu pour effet d'augmenter l'évaluation actuarielle          |
| Business licences      | -71,271 | -46,000  | Déficit | Un ajustement de fin d'année a été nécessaire afin d'ajuster les revenus de permis d'affaires dans le bon exercice. (1 octobre 2017 - 30 septembre 2018) |
| Overtime               | 15,400  | -46,000  | Déficit | Le département a eu beaucoup plus de surtemps que budgété  |
| Protective clothing    | 30,000  | -20,000  | Déficit | Le département a eu à remplacer beaucoup plus d'équipements étant donné des dates de péremption  |
| Revenues               | -74,250 | -40,000  | Déficit | Plusieurs revenus étaient surévalués dans le budget 2017. Ceci a été révisé dans le budget 2018  |
| Other                  |         | -976     | Déficit | Autres   |
|                        |         | -227,390 |         |  |

**Annexe A / Schedule A****City of / Cité de Clarence-Rockland****Variances par rapport au budget 2017 / Variances with 2017 budget**

|                               | <b>Budget</b>  | <b>Variance</b> |                |   |
|-------------------------------|----------------|-----------------|----------------|---|
| <b>Infrastructures</b>        |                | <b>27,360</b>   | <b>Surplus</b> |   |
| Planning                      | -218,000       | 27,360          | Surplus        | Le département d'infrastructure et aménagement ont eu plusieurs variances, cependant en somme le département a fini avec un surplus causé par des revenus supplémentaires d'aménagement |
|                               |                | 27,360          |                |   |
| <b>Transit</b>                |                | <b>-47,482</b>  | <b>Déficit</b> |   |
| Contract - Bus                | 1,682,000      | -51,000         | Déficit        | Le coût du contrat inclus au budget 2017 n'incluait pas l'augmentation prévue selon le contrat.   |
| Other                         |                | 3,518           | Surplus        | Autres  |
|                               |                | -47,482         |                |   |
| <b>Floods</b>                 | <b>0</b>       | <b>-130,216</b> | <b>Déficit</b> | Il s'agit du déficit net des inondations de mai 2017  |
| <b>Biblio</b>                 | <b>472,643</b> | <b>-80,882</b>  | <b>Déficit</b> | La majorité du déficit est attribuable au salaire. Une nouvelle entente collective a occasionné des salaires plus élevés que le budget  |
| <b>Total des variations :</b> |                | <b>-465,576</b> |                |   |

**Annexe B / Schedule B****City of / Cité de Clarence-Rockland****Conciliation du surplus présenté à l'état des résultats / Reconciliation of auditors surplus**

|  | <b>City<br/>departments</b> | <b>Library</b>  | <b>Tax-Supported</b> | <b>Sewer</b>   | <b>Water</b>    | <b>Waste</b>  | <b>Total</b>    |
|--|-----------------------------|-----------------|----------------------|----------------|-----------------|---------------|-----------------|
| Operation revenues (deficit) per               | -384,694                    | -80,880         | -465,574             | -6,713         | -106,260        | 33,800        | -544,747        |
| Revenue Capital, Grant, developpers            | 2,439,261                   |                 | 2,439,261            | 50,421         |                 |               | 2,489,682       |
| Contribution to reserves, not a real expense   | 3,889,609                   |                 | 3,889,609            | 138,213        | 692,746         | 100,000       | 4,820,568       |
| Contribution from reserves, not a real revenue | -2,254,078                  |                 | -2,254,078           |                | -31,399         | -26,048       | -2,311,525      |
| Depreciation                                   | -5,214,280                  | -33,742         | -5,248,022           | -424,910       | -1,067,406      | -85,797       | -6,826,135      |
| Disposals                                      | -193,306                    |                 | -193,306             |                |                 |               | -193,306        |
| Capital payments                               | 1,108,935                   |                 | 1,108,935            | 522,099        | 161,426         | 38,632        | 1,831,092       |
| Other  | -54,742                     |                 | -54,742              |                |                 |               | -54,742         |
| <b>Surplus (deficit) total</b>                 | <b>-663,295</b>             | <b>-114,622</b> | <b>-777,917</b>      | <b>279,110</b> | <b>-350,893</b> | <b>60,587</b> | <b>-789,113</b> |

\* Positif = Surplus

Négatif = Déficit

\*\*Deficit on financial statements (p.6)

\*\*



**Corporation de la Cité de Clarence-Rockland  
Corporation of the City of Clarence-Rockland**

États financiers consolidés /  
Consolidated Financial Statements

Pour l'exercice clos le 31 décembre 2017 /  
For the year ended December 31, 2017

Draft - Subject to change

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**Corporation de la Cité de Clarence-Rockland  
Corporation of the City of Clarence-Rockland**

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## Responsabilité de la direction à l'égard des états financiers consolidés / Management's Responsibility for the Consolidated Financial Statements

Les états financiers consolidés présentés sont dressés conformément aux Normes comptables canadiennes pour le secteur public.

Les états financiers consolidés sont la responsabilité de la direction et ont été approuvés par le conseil municipal.

Pour évaluer certains faits et opérations, la direction a procédé à des estimations d'après la meilleure appréciation qu'elle avait de la situation et en tenant compte de l'importance relative.

La direction a la responsabilité de maintenir des systèmes de contrôles interne et de comptabilité appropriés qui fournissent une assurance raisonnable que les politiques de la Corporation sont suivies, que ses opérations sont effectuées conformément aux lois et autorisations appropriées, que ses biens sont convenablement conservés et que les états financiers consolidés reposent sur des registres comptables fiables.

Les pouvoirs et les compétences de la Corporation sont exercés par le conseil municipal.

Les responsabilités du conseil municipal comprennent la surveillance du processus de présentation et de communication de l'information financière, ce qui englobe notamment la révision et l'approbation des états financiers consolidés.

L'auditeur indépendant, BDO Canada s.r.l., a audité les états financiers consolidés et a présenté le rapport qui suit.

Rockland (Ontario)  
le 23 mai 2018

The accompanying consolidated financial statements are prepared in accordance with Canadian public sector accounting standards.

The consolidated financial statements are the responsibility of management and have been approved by the municipal council.

To assess certain facts and operations, management has made estimates based on its best judgment of the situation and by taking into account materiality.

Management is responsible for maintaining appropriate internal control and accounting systems that provide reasonable assurance that the Corporation's policies are adopted, that its operations are carried out in accordance with the appropriate laws and authorizations, that its assets are adequately safeguarded, and that the consolidated financial statements are based on reliable accounting records.

The Corporation's power and responsibilities are exercised by the municipal council.

The responsibilities of the municipal council include overseeing financial reporting and presentation procedures, which includes reviewing and approving the consolidated financial statements.

The independent auditor, BDO Canada LLP, has audited the consolidated financial statements and presented the following report.

Rockland, Ontario  
May 23, 2018

Helen Collier  
Directrice générale  
Chief Administrative Officer

Frédéric Desnoyers, CPA auditor  
Trésorier  
Treasurer

## Rapport de l'auditeur indépendant / Independent Auditor's Report

Aux membres du conseil municipal, résidents et contribuables de la Corporation de la Cité de Clarence-Rockland

Nous avons effectué l'audit des états financiers consolidés ci-joints de la Corporation de la Cité de Clarence-Rockland, qui comprennent l'état consolidé de la situation financière au 31 décembre 2017 et les états consolidés des résultats, de la variation de la dette nette et des flux de trésorerie pour l'exercice clos à cette date, ainsi qu'un résumé des principales méthodes comptables et d'autres informations explicatives.

### Responsabilité de la direction pour les états financiers consolidés

La direction est responsable de la préparation et de la présentation fidèle de ces états financiers consolidés conformément aux Normes comptables canadiennes pour le secteur public, ainsi que du contrôle interne qu'elle considère comme nécessaire pour permettre la préparation d'états financiers consolidés exempts d'anomalies significatives, que celles-ci résultent de fraudes ou d'erreurs.

### Responsabilité de l'auditeur

Notre responsabilité consiste à exprimer une opinion sur les états financiers consolidés, sur la base de notre audit. Nous avons effectué notre audit selon les Normes d'audit généralement reconnues du Canada. Ces normes requièrent que nous nous conformions aux règles de déontologie et que nous planifions et réalisions l'audit de façon à obtenir l'assurance raisonnable que les états financiers consolidés ne comportent pas d'anomalies significatives.

Un audit implique la mise en œuvre de procédures en vue de recueillir des éléments probants concernant les montants et les informations fournis dans les états financiers consolidés. Le choix des procédures relève du jugement de l'auditeur, et notamment de son évaluation des risques que les états financiers consolidés comportent des anomalies significatives, que celles-ci résultent de fraudes ou d'erreurs. Dans l'évaluation de ces risques, l'auditeur prend en considération le contrôle interne de l'entité portant sur la préparation et la présentation fidèle des états financiers consolidés afin de concevoir des procédures d'audit appropriées aux circonstances, et non dans le but d'exprimer une opinion sur l'efficacité du contrôle interne de l'entité. Un audit comporte également l'appréciation du caractère approprié des méthodes comptables retenues et du caractère raisonnable des estimations comptables faites par la direction, de même que l'appréciation de la présentation d'ensemble des états financiers consolidés.

To the members of municipal council, inhabitants and ratepayers of the Corporation of the City of Clarence-Rockland

We have audited the accompanying consolidated financial statements of the Corporation of the City of Clarence-Rockland, which comprise the consolidated statement of financial position as at December 31, 2017, and the consolidated statements of operations, changes in net debt and cash flows for the year then ended, and a summary of accounting policies and other explanatory information.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

Nous estimons que les éléments probants que nous avons obtenus sont suffisants et appropriés pour fonder notre opinion d'audit.

#### **Opinion**

À notre avis, les états financiers consolidés donnent, dans tous leurs aspects significatifs, une image fidèle de la situation financière de la Corporation de la Cité de Clarence-Rockland au 31 décembre 2017, ainsi que des résultats de ses activités, de la variation de sa dette nette, et de ses flux de trésorerie pour l'exercice clos à cette date, conformément aux Normes comptables canadiennes pour le secteur public.

#### **Renseignements financiers supplémentaires**

Notre audit a été effectué pour émettre une opinion au sujet des états financiers consolidés dans leur ensemble. L'annexe de l'état des résultats de la Commission de la Bibliothèque (page 25) est présentée aux fins d'analyse supplémentaire et n'est pas un élément requis des états financiers consolidés. La responsabilité de ces renseignements supplémentaires, qui proviennent des registres comptables sous-jacents et d'autres documents utilisés pour préparer les états financiers consolidés, incombe à la direction. Nous n'avons pas audité, examiné ou tenté de vérifier l'exactitude ou l'intégralité de l'annexe de l'état des résultats de la Commission de la Bibliothèque à la page 25 des états financiers de la Corporation de la Cité de Clarence-Rockland.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Corporation of the City of Clarence-Rockland as at December 31, 2017, and the results of its operations, changes in its net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Supplementary Financial Information**

Our audit was performed to form an opinion on the consolidated financial statements as a whole. The Schedule of statements of operations of the Library Board (page 25) is presented for the purposes of additional analysis and is not a required part of the consolidated financial statements. Such supplementary information is the responsibility of management and was derived from underlying accounting and other records used to prepare the consolidated financial statements. We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the schedule of statement of operations of the Library Board on page 25 of the Corporation of the City of Clarence-Rockland's Financial Statements.

Embrun (Ontario)  
le 23 mai 2018

Embrun, Ontario  
May 23, 2018

**Corporation de la Cité de Clarence-Rockland  
Corporation of the City of Clarence-Rockland  
État consolidé de la situation financière /  
Consolidated Statement of Financial Position**

**31 décembre / December 31**

|                                      | 2017                  | 2016                  |  |
|--------------------------------------|-----------------------|-----------------------|--|
| <b>Actifs financiers</b>             |                       |                       | <b>Financial assets</b>                              |
| Encassee                             | \$ 12,855,997         | \$ 15,353,614         | Cash   |
| Taxes à recevoir                     | 3,281,708             | 3,859,621             | Taxes receivable                                     |
| Redevances des usagers à recevoir    | 1,352,549             | 1,340,274             | User charges receivable                              |
| Débiteurs                            | 2,001,282             | 2,119,717             | Accounts receivable                                  |
| Débiteurs à long terme (Note 2)      | <u>5,686,663</u>      | <u>6,011,834</u>      | Long-term receivables (Note 2)                       |
|                                      | <u>25,178,199</u>     | <u>28,685,060</u>     |  |
| <b>Passifs</b>                       |                       |                       | <b>Liabilities</b>                                   |
| Créditeurs et frais courus (Note 3)  | 6,845,977             | 7,653,245             | Accounts payable and accrued liabilities<br>(Note 3) |
| Dépôts                               | 1,964,720             | 1,786,489             | Deposits   |
| Revenus reportés (Note 4)            | 5,921,558             | 4,968,621             | Deferred revenue (Note 4)                            |
| Emprunts à long terme nets (Note 5)  | <u>27,766,079</u>     | <u>29,805,306</u>     | Net long-term liabilities (Note 5)                   |
|                                      | <u>42,498,334</u>     | <u>44,213,661</u>     |  |
| <b>Dette nette</b>                   | <u>(17,320,135)</u>   | <u>(15,528,601)</u>   | <b>Net debt</b>                                      |
| <b>Actifs non financiers</b>         |                       |                       | <b>Non-financial assets</b>                          |
| Immobilisations corporelles (Note 7) | 147,021,188           | 146,067,012           | Tangible capital assets (Note 7)                     |
| Frais payés d'avance                 | 123,382               | 130,875               | Prepaid expenses                                     |
| Stocks                               | <u>210,272</u>        | <u>154,534</u>        | Inventory  |
|                                      | <u>147,354,842</u>    | <u>146,352,421</u>    |  |
| <b>Excédent accumulé (Note 11)</b>   | <b>\$ 130,034,707</b> | <b>\$ 130,823,820</b> | <b>Accumulated surplus (Note 11)</b>                 |
| Obligations contractuelles (Note 13) |                       |                       | Contractual obligations (Note 13)                    |

**Corporation de la Cité de Clarence-Rockland**  
**Corporation of the City of Clarence-Rockland**  
**État consolidé des résultats /**  
**Consolidated Statement of Operations**

Pour l'exercice clos le 31 décembre / For the year ended December 31

|   | 2017<br>Budget        | 2017<br>Réel / Actual | 2016<br>Réel / Actual                         |
|---|-----------------------|-----------------------|---|
| (Note 12)   |                       |                       |   |
| <b>Revenus</b>  |                       |                       |   |
| Taxes   | \$ 18,746,361         | \$ 18,728,026         | \$ 18,000,467                                 |
| Redevances des usagers                                      | 13,080,758            | 13,188,636            | 14,345,551                                    |
| Paiements de transfert                                      |                       |                       |   |
| Gouvernement du Canada                                      | 13,300                | 82,041                | 416,226                                       |
| Province de l'Ontario                                       | 1,284,724             | 2,147,857             | 1,411,109                                     |
| Autres municipalités  | 2,078,237             | 2,010,736             | 2,038,179                                     |
| Autres revenus (Note 6)                                     | 1,219,697             | 1,513,590             | 1,461,571                                     |
|   | <u>36,423,077</u>     | <u>37,670,886</u>     | <u>37,673,103</u>                             |
| <b>Charges (Note 8)</b>                                     |                       |                       |   |
| Administration municipale                                   | 3,832,513             | 3,167,526             | 3,360,649                                     |
| Sécurité publique   | 6,384,082             | 7,442,173             | 6,301,221                                     |
| Transport routier   | 9,446,534             | 11,083,771            | 11,697,408                                    |
| Services environnementaux                                   | 7,734,832             | 7,980,525             | 7,374,131                                     |
| Loisirs et culture  | 4,758,161             | 5,084,452             | 4,804,961                                     |
| Services sociaux et à la famille                            | 5,247,208             | 5,472,959             | 5,165,214                                     |
| Urbanisme et aménagement                                    | 622,144               | 718,275               | 601,699                                       |
|   | <u>38,025,474</u>     | <u>40,949,681</u>     | <u>39,305,283</u>                             |
| <b>Autres</b>   |                       |                       |   |
| Paiements de transfert liés aux immobilisations corporelles |                       |                       |   |
| Gouvernement du Canada                                      | 1,243,500             | 898,807               | 189,061                                       |
| Province de l'Ontario                                       | 1,230,000             | -                     | 1,342,613                                     |
| Autres municipalités  | 536,000               | 481,902               | 492,582                                       |
| Autres revenus (Note 6)                                     | 1,268,550             | 1,108,973             | (69,414)                                      |
|   | <u>4,278,050</u>      | <u>2,489,682</u>      | <u>1,954,842</u>                              |
| <b>Excédent (déficit) de l'exercice</b>                     | 2,675,653             | (789,113)             | 322,662                                       |
| <b>Excédent accumulé, au début de l'exercice</b>            | 130,823,820           | 130,823,820           | 130,501,158                                   |
| <b>Excédent accumulé, à la fin de l'exercice</b>            | <b>\$ 133,499,473</b> | <b>\$ 130,034,707</b> | <b>\$ 130,823,820</b>                         |
|   |                       |                       | <b>Annual surplus (deficit)</b>               |
|   |                       |                       | <b>Accumulated surplus, beginning of year</b> |
|   |                       |                       | <b>Accumulated surplus, end of year</b>       |

**Corporation de la Cité de Clarence-Rockland  
Corporation of the City of Clarence-Rockland  
État consolidé de la variation de la dette nette /  
Consolidated Statement of Changes in Net Debt**

Pour l'exercice clos le 31 décembre / For the year ended December 31

|   | 2017<br>Budget         | 2017<br>Réel/ Actual   | 2016<br>Réel/ Actual   |   |
|---|------------------------|------------------------|------------------------|---|
| (Note 12)   |                        |                        |                        |   |
| <b>Excédent (déficit) de l'exercice</b>                 | \$ 2,675,653           | \$ (789,113)           | \$ 322,662             | <b>Annual surplus (deficit)</b>                 |
| Acquisitions d'immobilisations corporelles              | (14,344,038)           | (7,992,112)            | (6,691,184)            | Acquisition of tangible capital assets          |
| Amortissement des immobilisations corporelles           | 6,826,135              | 6,826,135              | 6,782,614              | Amortization of tangible capital assets         |
| Perte sur dispositions d'immobilisations corporelles    | -                      | 193,304                | 394,586                | Loss on disposal of tangible capital assets     |
| Produits sur dispositions d'immobilisations corporelles | -                      | 18,497                 | 72,601                 | Proceeds on disposal of tangible capital assets |
|   | <u>(4,842,250)</u>     | <u>(1,743,289)</u>     | <u>881,279</u>         |   |
| Diminution (augmentation) des frais payés d'avance      | -                      | 7,493                  | (22,536)               | Decrease (increase) in prepaid expenses         |
| Augmentation des stocks                                 | <u>-</u>               | <u>(55,738)</u>        | <u>(117,107)</u>       | Increase in inventory                           |
|   | <u>-</u>               | <u>(48,245)</u>        | <u>(139,643)</u>       |   |
| <b>Variation nette de la dette nette</b>                | <b>(4,842,250)</b>     | <b>(1,791,534)</b>     | <b>741,636</b>         | <b>Net change in net debt</b>                   |
| <b>Dette nette, au début de l'exercice</b>              | <b>(15,528,601)</b>    | <b>(15,528,601)</b>    | <b>(16,270,237)</b>    | <b>Net debt, beginning of year</b>              |
| <b>Dette nette, à la fin de l'exercice</b>              | <b>\$ (20,370,851)</b> | <b>\$ (17,320,135)</b> | <b>\$ (15,528,601)</b> | <b>Net debt, end of year</b>                    |

**Corporation de la Cité de Clarence-Rockland  
Corporation of the City of Clarence-Rockland  
État consolidé des flux de trésorerie /  
Consolidated Statement of Cash Flows**

**Pour l'exercice clos le 31 décembre / For the year ended December 31**

|   | 2017                 | 2016                 |  |
|---|----------------------|----------------------|--|
| <b>Trésorerie provenant de (utilisée par)</b>                         |                      |                      | <b>Cash provided by (used by)</b>                    |
| <b>Activités de fonctionnement</b>                                    |                      |                      | <b>Operating transactions</b>                        |
| (Déficit) excédent de l'exercice                                      | \$ (789,113)         | \$ 322,662           | Annual (deficit) surplus                             |
| Éléments sans incidence sur la trésorerie                             |                      |                      | Non-cash items                                       |
| Amortissement des immobilisations corporelles                         | 6,826,135            | 6,782,614            | Amortization of tangible capital assets              |
| Perte sur dispositions d'immobilisations corporelles                  | 193,304              | 394,586              | Loss on disposal of tangible capital assets          |
|   | <u>6,230,326</u>     | <u>7,499,862</u>     |  |
| Variations des éléments hors trésorerie du fonds de roulement         |                      |                      | Changes in non-cash operating balances               |
| Diminution (augmentation) des taxes à recevoir                        | 577,913              | (404,267)            | Decrease (increase) in taxes receivable              |
| Augmentation des redevances des usagers à recevoir                    | (12,275)             | (104,164)            | Increase in user charges receivable                  |
| Diminution (augmentation) des débiteurs                               |                      |                      | Decrease (increase) in accounts receivable           |
| à long terme  | 118,435              | (197,074)            | Increase in inventory                                |
| Diminution (augmentation) des frais payés d'avance                    | (55,738)             | (117,107)            | Decrease (increase) in long-term receivables         |
| Diminution (augmentation) des débiteurs à long terme                  | 325,171              | (991,200)            |  |
| Diminution (augmentation) des frais payés d'avance                    | 7,493                | (22,536)             | Decrease (increase) in prepaid expenses              |
| Diminution des créateurs et frais courus                              | (807,268)            | (1,018,410)          | Decrease in accounts payable and accrued liabilities |
| Augmentation (diminution) des autres éléments de passif à court terme | 178,231              | (529,744)            | Increase (decrease) in other current liabilities     |
| Augmentation des revenus reportés                                     | <u>952,937</u>       | <u>816,777</u>       | Increase in deferred revenue                         |
|   | <u>1,284,899</u>     | <u>(2,567,725)</u>   |  |
|   | <u>7,515,225</u>     | <u>4,932,137</u>     |  |
| <b>Activités d'investissement en immobilisations corporelles</b>      |                      |                      | <b>Capital transactions</b>                          |
| Acquisitions d'immobilisations corporelles                            | (7,992,112)          | (6,691,184)          | Acquisition of tangible capital assets               |
| Produits sur dispositions d'immobilisations corporelles               | 18,497               | 72,601               | Proceeds on disposal of tangible capital assets      |
|   | <u>(7,973,615)</u>   | <u>(6,618,583)</u>   |  |
| <b>Activités de financement</b>                                       |                      |                      | <b>Financing transactions</b>                        |
| Nouveaux emprunts à long terme  | -                    | 17,174,279           | New long-term liabilities                            |
| Remboursement des emprunts à long terme                               | (2,039,227)          | (7,326,448)          | Repayment of long-term liabilities                   |
|   | <u>(2,039,227)</u>   | <u>9,847,831</u>     |  |
| <b>(Diminution) augmentation nette de l'encaisse</b>                  | (2,497,617)          | 8,161,385            | <b>Net (decrease) increase in cash</b>               |
| <b>Encaisse, au début de l'exercice</b>                               | <u>15,353,614</u>    | <u>7,192,229</u>     | <b>Cash, beginning of year</b>                       |
| <b>Encaisse, à la fin de l'exercice</b>                               | <b>\$ 12,855,997</b> | <b>\$ 15,353,614</b> | <b>Cash, end of year</b>                             |

## Corporation de la Cité de Clarence-Rockland Corporation of the City of Clarence-Rockland Sommaire des méthodes comptables / Summary of Accounting Policies

**31 décembre 2017 / December 31, 2017**

### Nature et objectifs de l'entité

La Corporation de la Cité de Clarence-Rockland ("la Corporation") fut constituée en vertu des lois provinciales et débute ses activités le 1<sup>er</sup> janvier 1998. La Corporation est responsable de fournir des services municipaux tels que les services communautaires et bibliothécaires, les services sociaux, les services de protection et d'urgence comprenant les services policiers et d'incendies et les services publics comprenant les services routiers, d'eaux et d'égouts, d'eau potable, de collecte d'ordures et de recyclage.

### Référentiel comptable

Les états financiers consolidés ont été dressés selon les normes comptables canadiennes pour le secteur public.

### Principes de consolidation

Ces états financiers consolidés reflètent les actifs, passifs, revenus et charges de tous les comités du Conseil, et les commissions qui sont détenues ou sous le contrôle du Conseil municipal. Tous les actifs, passifs, revenus et charges interfonds furent éliminés lors de la consolidation.

L'entité suivante a été consolidée:

Bibliothèque publique de Clarence-Rockland

### Stocks

Les stocks de biens qui ne sont pas détenus à la revente sont inscrits au coût. Le coût est déterminé selon la méthode du premier entré, premier sorti.

### Dépotoir

Les frais courus des activités de fermeture et d'après fermeture du dépotoir sont basés sur les dépenses futures estimatives en dollars courants, actualisées, ajustées en fonction de l'inflation estimée, et comptabilisées et imputés aux charges au fur et à mesure que la capacité du dépotoir est utilisée.

### Nature and Purposes of the Entity

The Corporation of the City of Clarence-Rockland ("the Corporation") was created through provincial legislation and commenced operations on January 1, 1998. The Corporation is responsible for providing municipal services such as community services and libraries, social services, emergency and protective services including police and fire and public works including roads, sewers and wastewater, drinking water, garbage and recycling.

### Basis of Accounting

The financial statements have been prepared in accordance with Canadian public sector accounting standards.

### Basis of Consolidation

The consolidated financial statements reflect the assets, liabilities, revenues and expenses of all municipal organizations, committees, and boards which are owned or controlled by municipal Council. All interfund assets, liabilities, revenues and expenses have been eliminated on consolidation.

The following entity has been consolidated:

Clarence-Rockland Public Library

### Inventory

Inventory of goods not held for resale are recorded at cost. Cost is determined using the first in, first out method.

### Landfill

The estimated costs to close and maintain the landfill site are based on estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are recognized and charged to expense as the landfill site's capacity is used.

**Corporation de la Cité de Clarence-Rockland  
Corporation of the City of Clarence-Rockland  
Sommaire des méthodes comptables /  
Summary of Accounting Policies**

**31 décembre 2017 / December 31, 2017**

**Immobilisations corporelles**

Les immobilisations corporelles sont comptabilisées au coût moins l'amortissement cumulé. Le coût inclus tous les coûts directement reliés à l'acquisition ou à la construction des immobilisations corporelles incluant les coûts de transport, d'installation, de conception et d'ingénierie, légaux et les coûts pour la préparation de chantier. Les immobilisations corporelles contribuées sont comptabilisées à leur juste valeur à la date de contribution avec un montant correspondant inscrit en tant que revenu. L'amortissement est comptabilisé sur une base linéaire selon la durée de vie utile estimative de l'immobilisation corporelle débutant lorsque l'actif est disponible à l'utilisation comme suit :

|   |             |
|---|-------------|
| Améliorations de terrains               | 15 à 30 ans |
| Bâtiments                               | 15 à 95 ans |
| Chemins, trottoirs et ponts             | 15 à 99 ans |
| Équipements, fournitures et machinerie  | 5 à 40 ans  |
| Infrastructure pour l'eau               | 10 à 60 ans |
| Infrastructure pour les égouts          | 5 à 60 ans  |
| Infrastructure pour les égouts pluviaux | 10 à 60 ans |
| Véhicules                               | 7 à 20 ans  |

**Location**

Les contrats de location sont classés soit comme contrat de location-acquisition, soit comme contrat de location-exploitation. Un contrat qui transfère, aux termes d'un bail, pratiquement tous les avantages et les risques inhérents à la propriété du bien loué est classé comme un contrat de location-acquisition. À la création d'un contrat de location-acquisition, l'actif et l'obligation sont comptabilisés au moindre de la valeur actualisée des paiements minimums exigibles et de la juste valeur du bien loué au début du contrat. Les autres contrats de location sont comptabilisés comme contrats de location-exploitation en vertu desquels les paiements du loyer sont passés en charge lorsqu'ils sont engagés.

**Revenus reportés**

Les revenus grevés d'affections d'origine externe suite à une loi, un règlement ou une entente et indisponibles pour fin d'utilisation municipale générale sont présentés comme revenus reportés à l'état consolidé de la situation financière. Le revenu est constaté à l'état consolidé des résultats dans l'exercice au cours duquel les ressources sont utilisées aux fins prescrites.

**Tangible Capital Assets**

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated useful life of the tangible capital asset commencing once the asset is available for use as follows :

|                                    |                |
|------------------------------------|----------------|
| Land improvements                  | 15 to 30 years |
| Buildings                          | 15 to 95 years |
| Roads, sidewalks and bridges       | 15 to 99 years |
| Equipment, furniture and machinery | 5 to 40 years  |
| Water infrastructure               | 10 to 60 years |
| Sewer infrastructure               | 5 to 60 years  |
| Storm sewer infrastructure         | 10 to 60 years |
| Vehicles                           | 7 to 20 years  |

**Leases**

Leases are classified as capital or operating leases. A lease that transfers substantially all of the benefits and risks incidental to the ownership of property is classified as a capital lease. At the inception of a capital lease, an asset and an obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the property's fair value at the beginning of the lease. All other leases are accounted for as operating leases wherein rental payments are expensed as incurred.

**Deferred Revenue**

Revenues restricted by legislation, regulation or agreement and not available for general municipal purposes are reported as deferred revenue on the consolidated statement of financial position. The revenue is reported on the consolidated statement of operations in the year in which it is used for the specified purpose.

## Corporation de la Cité de Clarence-Rockland Corporation of the City of Clarence-Rockland Sommaire des méthodes comptables / Summary of Accounting Policies

**31 décembre 2017 / December 31, 2017**

### Comtés et conseils scolaires

La Corporation perçoit des revenus de taxes au nom des conseils scolaires et des Comtés Unis de Prescott et Russell. Les taxes, autres revenus, charges, actifs et passifs relatifs aux activités des conseils scolaires et des Comtés Unis de Prescott et Russell ne sont pas présentés dans ces états financiers consolidés.

### Constatation des produits

Les taxes sont constatées à des montants estimés lorsqu'elles répondent à la définition d'un actif, ont été autorisées et le fait imposable s'est produit. Dans le cas des impôts fonciers, le fait imposable est l'exercice pour lequel les impôts sont levés. Les taxes à recevoir sont constatées au net d'une provision pour les montants non recouvrables anticipés.

Les redevances des usagers incluant l'usage d'eau et des égouts, les frais d'ordures et de recyclage et la location de la glace sont constatés lorsque les services sont rendus. Les frais de connexions pour les égouts et l'eau sont inclus dans les redevances des usagers et sont comptabilisés lorsque la connexion a été établie.

Les paiements de transfert sont constatés dans les états financiers consolidés quand le transfert a été autorisé et qu'il satisfait à tous les critères d'admissibilité, sauf lorsque le transfert comprend des stipulations qui créent une obligation répondant à la définition d'un passif. Les transferts sont constatés comme revenus reportés lorsque les stipulations du transfert créent un passif. Les paiements de transfert sont constatés dans l'état consolidé des résultats lorsque les stipulations du passif sont réglées.

Les ventes de services et autres revenus sont constatées sur une base d'exercice.

### Utilisation d'estimations

Pour préparer les états financiers consolidés conformément aux Normes comptables canadiennes pour le secteur public, la direction doit établir des estimations et poser des hypothèses qui influent sur le montant des actifs et des passifs à la date de l'état consolidé de la situation financière ainsi que le montant des revenus et charges de l'exercice. Les montants qui contiennent des estimations sont ceux des immobilisations corporelles ainsi que ceux des activités de fermeture et d'après-fermeture des dépotoirs.

### Counties and School Boards

The Corporation collects taxation revenue on behalf of the school boards and the United Counties of Prescott and Russell. The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards and the United Counties of Prescott and Russell are not reflected in these consolidated financial statements.

### Revenue Recognition

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the year for which the tax is levied. Taxes receivable are recognized net of an allowance for anticipated uncollectable amounts.

User charges including water and sewer usage, garbage and recycling fees and ice rental are recorded when the services are rendered. Connection charges for sewer and water are included in user charges and are recognized when the connection has been established.

Government transfers are recognized as revenue in the consolidated financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the consolidated statement of operations as the stipulation liabilities are settled.

Sales of services and other revenues are recognized on an accrual basis.

### Use of Estimates

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated statement of financial position, and the reported amounts of revenues and expenses during the reporting period. The amounts that include estimates are those relating to tangible capital assets as well as those relating to the landfill closure and post-closure care.

**Corporation de la Cité de Clarence-Rockland  
Corporation of the City of Clarence-Rockland  
Notes aux états financiers consolidés /  
Notes to the Consolidated Financial Statements**

**31 décembre 2017 / December 31, 2017**

**1. Emprunt temporaire**

La Corporation possède une marge de crédit opérationnelle autorisée de 500 000\$, renouvelable en septembre 2018 qui est remboursable sur demande et les intérêts sur cette dette sont calculés au taux préférentiel et sont payables mensuellement. Cet emprunt est garanti par des garanties gouvernementales. Au 31 décembre 2017, le montant autorisé mais non versé par l'institution financière s'élève à 500 000\$.

**1. Temporary Loan**

The Corporation has an authorized operating line of credit of \$500,000, renewable in September 2018 that is due on demand and bears interest at prime rate calculated and payable monthly. The loan is secured by government guarantees. As at December 31, 2017, the undrawn credit capacity under this facility is \$500,000.

**2. Débiteurs à long terme**

Prêts aux contribuables, financés par les emprunts à long terme de la Corporation, taux d'intérêts variant de 2,02% à 8,00%, remboursables par versements annuels de 11 048\$ à 247 105\$, capital et intérêts, échéant de 2021 à 2040.

|  | 2017                | 2016                |
|--|---------------------|---------------------|
|  | <b>\$ 5,686,663</b> | <b>\$ 6,011,834</b> |

Les remboursements de capital des cinq prochains exercices et par la suite se chiffrent à:

|                              |              |
|------------------------------|--------------|
| 2018                         | \$ 416,047   |
| 2019                         | \$ 429,107   |
| 2020                         | \$ 443,118   |
| 2021                         | \$ 446,892   |
| 2022                         | \$ 447,152   |
| Par la suite /<br>Thereafter | \$ 3,504,347 |

Principal repayments for the next five years and thereafter are as follows:

**3. Activités de fermeture et d'après-fermeture du dépotoir**

Les créditeurs et frais courus incluent 235 238\$ (2016 - 199 269\$) des dépenses totales estimées à 2 050 000\$ pour les activités de fermeture et d'après-fermeture du dépotoir. Les frais courus estimés pour ces dépenses sont reconnus au fur et à mesure que la capacité des dépotoirs est utilisée et les frais courus reconnus représentent la portion des charges totales estimées reconnues au 31 décembre 2017, basé sur la capacité cumulative utilisée à cette date, comparé à la capacité totale estimée du dépotoir.

Les exigences des activités de fermeture et d'après-fermeture du dépotoir ont été définies en conformité avec les normes de l'industrie et incluent le recouvrement final et la revégétation du dépotoir, la surveillance des puits, l'échantillonnage et l'analyse des eaux souterraines et des eaux de surface, la surveillance du niveau des eaux souterraines et la préparation des rapports au Ministère.

**3. Landfill Closure and Post-Closure Care Activities**

Included in accounts payable and accrued liabilities is \$235,238 (2016 - \$199,269) of the estimated total landfill closure and post-closure care expenses of \$2,050,000. The estimated liability for these expenses is recognized as the landfill site's capacity is used and the reported liability represents the portion of the estimated total expenses recognized as at December 31, 2017, based on the cumulative capacity used at that date, compared to the total estimated landfill capacity.

Landfill closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, the monitoring of well development, groundwater and surface water sampling and analysis, groundwater level monitoring and reporting to the Ministry.

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**3. Activités de fermeture et d'après-fermeture du dépotoir (suite)**

Les frais courus enregistrés sont basés sur des estimations et des hypothèses en rapport à des événements couvrant une période de plus de 37 ans, tout en utilisant la meilleure information disponible à la direction. Des événements futurs pourraient affecter de façon significative les estimés des dépenses totales, des capacités utilisées ou du total des capacités disponibles et les frais courus estimés, et seraient reconnus de façon prospective comme un changement d'estimation, lorsqu'appllicable.

La capacité disponible estimée du dépotoir est de 74% des capacités totales estimées. La période estimée des activités d'après-fermeture est de 20 ans.

**3. Landfill Closure and Post-Closure Care Activities (continued)**

The reported liability is based on estimates and assumptions with respect to events extending over a 37 year period using the best information available to management. Future events may result in significant changes to the estimated total expenses, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

The estimated remaining capacity of the landfill site is 74% of its total estimated capacity. The period for post-closure care is estimated to be 20 years.

**4. Revenus reportés**

|                                | 2017                | 2016                |
|--------------------------------|---------------------|---------------------|
| Fonds de réserves obligatoires |                     |                     |
| Redevances d'aménagement       | \$ 3,982,286        | \$ 2,912,824        |
| Terrains récréatifs            | 143,314             | 90,790              |
| Autres                         |                     |                     |
| Stationnement                  | 28,026              | 27,746              |
| Paiements de transfert         |                     | 1,741               |
| Crédit de la taxe d'essence    | 259,571             | 506,325             |
| Dépôts                         | 106,352             | 49,445              |
| Construction                   | 255,367             | 212,567             |
| Redevances d'eau et d'égouts   | <u>1,146,642</u>    | <u>1,167,183</u>    |
|                                | <u>\$ 5,921,558</u> | <u>\$ 4,968,621</u> |

La variation nette, au cours de l'année, des revenus reportés avec restriction s'explique comme suit:

**4. Deferred Revenue**

|                          | 2017 | 2016 |
|--------------------------|------|------|
| Obligatory Reserve Funds |      |      |
| Development charges      |      |      |
| Recreational land        |      |      |
| Other                    |      |      |
| Parking                  |      |      |
| Transfer payments        |      |      |
| Gas tax refund           |      |      |
| Deposits                 |      |      |
| Construction             |      |      |
| Water and sewer charges  |      |      |

The net change during the year in the restricted deferred revenue balance is made up of the following:

|  | Redevances d'aménagement / Development charges | Terrains récréatifs / Recreational land | Crédit pour la taxe d'essence / Gas tax refund |
|--|--|---|--|
| Revenus reportés, début de l'exercice                | \$ 2,912,824                                   | \$ 90,790                               | \$ 506,325                                     |
| Fonds avec restrictions reçus au cours de l'exercice | 2,514,791                                      | 84,032                                  | 717,367  |
| Intérêts gagnés                                      | 37,300   | 1,130                                   | 8,304  |
| Revenus constatés au cours de l'exercice             | <u>(1,482,629)</u>                             | <u>(32,638)</u>                         | <u>(972,425)</u>                               |
|  | <u>\$ 3,982,286</u>                            | <u>\$ 143,314</u>                       | <u>\$ 259,571</u>                              |

Deferred revenue,  
beginning of year  
Restricted funds received  
during the year  
Interest earned  
Revenues recognized  
during the year

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**5. Emprunts à long terme nets**

Le solde des emprunts à long terme inscrit à l'état consolidé de la situation financière est composé des éléments suivants:

|   | 2017         | 2016       |   |
|---|--------------|------------|---|
| <b>Banque Royale du Canada</b><br>Emprunt, 2,24%, remboursé au cours de l'exercice.   | \$ 2,508,750 | \$ 240,532 | Royal Bank of Canada<br>Loan, 2.24%, repaid during the year   |
| <b>Infrastructure Ontario</b><br>Emprunt, 2,95%, remboursable par versements semi-annuels de 199 649\$, capital et intérêts, échéant en 2024. (Système régional d'approvisionnement en eau)                           | 6,980,708    | 2,826,981  | Infrastructure Ontario<br>Loan, 2.95%, payable by semi-annual instalments of \$199,649, principal and interest, maturing in 2024. (Regional water supply system)  |
| Emprunt, 3,04%, remboursable par versements semi-annuels de 243 190\$, capital et intérêts, échéant en 2036. (égouts et routes)   | 4,269,380    | 7,248,748  | Loan, 3.04%, payable by semi-annual instalments of \$243,190, principal and interest, maturing in 2036. (Sewers and roads)  |
| Emprunt, 2,29%, remboursable par versements semi-annuels de 263 820\$, capital et intérêts, échéant en 2026. (égouts et routes)   | 5,061,641    | 4,691,979  | Loan, 2.29%, payable by semi-annual instalments of \$263,820, principal and interest, maturing in 2026. (Sewers and roads)  |
| <b>TD Canada Trust</b><br>Emprunt, 2,43%, remboursé au cours de l'exercice.   | -            | 227,076    | TD Canada Trust<br>Loan, 2.43%, repaid during the year.   |
| Emprunt, 2,03%, remboursable par versements semi-annuels de 133 886\$, capital et intérêts, renouvelable en 2021, garanti par l'Aréna et le centre d'entraînement d'une valeur comptable nette de 18 520 229\$.       | 1,696,371    | 5,233,552  | National Bank<br>Loan, 2.03%, payable by semi-annual instalments of \$133,886, principal and interest, renewable in 2021, secured by the Arena and training centre with a net carrying amount of \$18,520,229.              |
| <b>Banque Nationale</b><br>Emprunt, 3,21%, remboursable par versements mensuels de 9 364\$, capital et intérêts, renouvelable en 2018, garanti par le Complexe récréatif d'une valeur comptable nette de 8 338 338\$. | 2,589,133    | 1,753,408  | National Bank<br>Loan, 3.21%, payable by monthly instalments of \$9,364, principal and interest, renewable in 2018, secured by the Recreation Complex with a net carrying amount of \$8,338,338.                            |
| Emprunt, 3,83%, remboursable par versements mensuels de 14 965\$, capital et intérêts, renouvelable en 2028, garanti par le Complexe récréatif d'une valeur comptable nette de 8 338 338\$.                           | 4,658,258    | 2,667,903  | Canada Mortgage and Housing Corporation<br>Loan, 3.83%, payable by monthly instalments of \$14,965, principal and interest, renewable in 2028, secured by the Recreation Complex with a net carrying amount of \$8,338,338. |
| <b>Société canadienne d'hypothèque et de logement</b><br>Emprunt, 3,95%, remboursable par versements annuels de 439 538\$, capital et intérêts, échéant en 2031. (Amélioration du système d'eau)                      | 4,904,084    |            |   |

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**5. Emprunts à long terme nets (suite)**

**Xerox Corporation**

Contrat de location-acquisition, 7%, remboursable par versements mensuels de 807\$, capital et intérêts, échéant en 2018, garanti par des photocopieuses d'une valeur comptable nette de -\$.

|                      |                      |    |        |
|----------------------|----------------------|----|--------|
| \$                   | 1,838                | \$ | 11,043 |
| <b>\$ 27,766,079</b> | <b>\$ 29,805,306</b> |    |        |

Les versements de capital des cinq prochains exercices et par la suite se chiffrent à:

|                              |               |
|------------------------------|---------------|
| 2018                         | \$ 1,599,476  |
| 2019                         | \$ 1,644,846  |
| 2020                         | \$ 1,692,490  |
| 2021                         | \$ 1,742,401  |
| 2022                         | \$ 1,793,581  |
| Par la suite /<br>Thereafter | \$ 19,293,285 |

Les prêts d'Infrastructure Ontario & la Société canadienne d'hypothèque et de logement sont garantis par les immobilisations corporelles.

**5. Net Long-Term Liabilities (continued)**

**Xerox Corporation**

Capital lease, 7%, payable by monthly instalments of \$807, principal and interest, maturing in 2018, secured by photocopiers with a net carrying amount of -\$.

Principal payments for the next five years and thereafter are as follows:

The loans from Infrastructure Ontario and Canada Mortgage and Housing Corporation are guaranteed by the tangible capital assets.

**6. Autres revenus**

**6. Other Revenues**

|   | 2017<br>Budget      | 2017<br>Réel/ Actual | 2016<br>Réel/ Actual |   |
|---|---------------------|----------------------|----------------------|---|
| <b>Général</b>                              |                     |                      |                      | <b>General</b>                            |
| Autres revenus                              | \$ 14,000           | \$ 1,728             | \$ 36,948            | Other Income                              |
| Dons  | 3,000               | 3,839                | 424                  | Donations                                 |
| Licences                                    | 116,771             | 75,408               | 115,871              | Licenses                                  |
| Intérêts et pénalités sur taxes             | 485,390             | 553,695              | 608,725              | Interest and penalties on taxes           |
| Revenus d'intérêts                          | 335,307             | 383,517              | 452,303              | Interest income                           |
| Redevances d'aménagement                    | 112,594             | 452,839              | 303,883              | Development charges                       |
| Redevances d'eau et d'égouts                | 149,135             | 32,051               | (60,579)             | Water and sewer charges                   |
| Terrains récréatifs                         | -                   | 8,955                | -                    | Recreational lands                        |
| Vente de publications et autres éléments    | 3,500               | 1,558                | 3,996                | Sale of publication and other items       |
|   | <b>1,219,697</b>    | <b>1,513,590</b>     | <b>1,461,571</b>     |   |
| <b>Liés aux immobilisations corporelles</b> |                     |                      |                      | <b>Related to tangible capital assets</b> |
| Autres revenus                              | -                   | 45,500               | -                    | Other Income                              |
| Dons  | -                   | 10,000               | -                    | Donations                                 |
| Redevances d'aménagement                    | 1,268,550           | 1,029,790            | (850,180)            | Development charges                       |
| Revenus d'intérêts sur les fonds de réserve | 10,000              | 6,040                | 6,660                | Interest income on reserve funds          |
| Redevances d'eau et d'égouts                | -                   | -                    | 728,617              | Water and sewer charges                   |
| Terrains récréatifs                         | -                   | 23,683               | 45,489               | Recreational lands                        |
|   | <b>1,268,550</b>    | <b>1,108,973</b>     | <b>(69,414)</b>      |   |
|   | <b>\$ 2,488,247</b> | <b>\$ 2,622,563</b>  | <b>\$ 1,392,157</b>  |   |

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**7. Immobilisations corporelles**

**7. Tangible Capital Assets**

|  | Terrains et améliorations de terrains / Land and land improvsments | Bâtiments / Buildings | Chemins, trottoirs et ponts / Roads, sidewalks and bridges | Égouts pluviaux / Storm sewers | 2017 Équipements, fournitures et machinerie / Equipment, furniture and machinery |
|--|--|-----------------------|--|--------------------------------|--|
| Coût, au début / Cost, beginning of year                                     | \$ 8,301,081   | \$ 70,316,477         | \$ 78,609,852  | \$ 14,827,334                  | \$ 7,816,876   |
| Acquisitions / Acquisition   | 634,018  | 224,220               | 3,727,213  | 985,161                        | 102,054  |
| Dispositions / Disposals   | -  | (16,804)              | (374,628)  | -                              | -  |
| Reclassification / Reclassification  | 835,881  | 45,230                | 256,063  | 32,840                         | -  |
| Coût, à la fin / Cost, end of year   | <b>9,770,980</b>   | <b>70,569,123</b>     | <b>82,218,500</b>  | <b>15,845,335</b>              | <b>7,918,930</b>   |
| Amortissement cumulé, au début / Accumulated amortization, beginning of year | 2,015,024  | 22,878,159            | 37,610,776   | 4,157,798                      | 4,095,100  |
| Amortissement / Amortization   | 261,251  | 1,588,583             | 2,791,349  | 287,111                        | 570,125  |
| Dispositions / Disposals   | -  | (16,804)              | (207,758)  | -                              | -  |
| Amortissement cumulé, à la fin / Accumulated amortization, end of year       | <b>2,276,275</b>   | <b>24,449,938</b>     | <b>40,194,367</b>  | <b>4,444,909</b>               | <b>4,665,225</b>   |
| Valeur comptable nette, à la fin / Net carrying amount, end of year          | <b>\$ 7,494,705</b>  | <b>\$ 46,119,185</b>  | <b>\$ 42,024,133</b>                                       | <b>\$ 11,400,426</b>           | <b>\$ 3,253,705</b>  |
| Coût, au début / Cost, beginning of year                                     | \$ 35,455,543  | \$ 8,533,882          | \$ 7,055,964   | \$ 1,518,524                   | \$ 232,435,533   |
| Acquisitions / Acquisition   | 430,513  | 387,980               | 928,319  | 572,634                        | 7,992,112  |
| Dispositions / Disposals   | -  | -                     | (291,466)  | -                              | (682,898)  |
| Reclassification / Reclassification  | -  | -                     | -  | (1,170,014)                    | -  |
| Coût, à la fin / Cost, end of year   | <b>35,886,056</b>  | <b>8,921,862</b>      | <b>7,692,817</b>   | <b>921,144</b>                 | <b>239,744,747</b>   |
| Amortissement cumulé, au début / Accumulated amortization, beginning of year | 9,091,704  | 2,913,071             | 3,606,889  | -                              | 86,368,521   |
| Amortissement / Amortization   | 736,044  | 158,358               | 433,314  | -                              | 6,826,135  |
| Dispositions / Disposals   | -  | -                     | (246,535)  | -                              | (471,097)  |
| Amortissement cumulé, à la fin / Accumulated amortization, end of year       | <b>9,827,748</b>   | <b>3,071,429</b>      | <b>3,793,668</b>   | <b>-</b>                       | <b>92,723,559</b>  |
| Valeur comptable nette, à la fin / Net carrying amount, end of year          | <b>\$ 26,058,308</b>   | <b>\$ 5,850,433</b>   | <b>\$ 3,899,149</b>  | <b>\$ 921,144</b>              | <b>\$ 147,021,188</b>  |

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**7. Immobilisations corporelles (suite)**

**7. Tangible Capital Assets (continued)**

|  | Terrains et améliorations de terrains / Land and land improvements | Bâtiments / Buildings                                 | Chemins, trottoirs et ponts / Roads, sidewalks and bridges | Égouts pluviaux / Storm sewers                    | 2016<br>Équipements, fournitures et machinerie / Equipment, furniture and machinery |
|--|--|---|--|---|---|
| Coût, au début / Cost, beginning of year                                     | \$ 8,584,490   | \$ 70,027,401   | \$ 73,066,252  | \$ 14,950,205                                     | \$ 7,683,144  |
| Acquisitions / Acquisition   | 613,508  | 151,616   | 2,706,416  | 502,787   | 407,550   |
| Dispositions / Disposals   | (3,802)  | (72,601)  | (358,029)  | (26,190)  | -   |
| Reclassification / Reclassification  | (893,115)  | 210,061   | 3,195,213  | (599,468)   | (273,818)   |
| Coût, à la fin / Cost, end of year   | <b>8,301,081</b>   | <b>70,316,477</b>                                     | <b>78,609,852</b>  | <b>14,827,334</b>                                 | <b>7,816,876</b>  |
| Amortissement cumulé, au début / Accumulated amortization, beginning of year | 1,911,517  | 21,068,168  | 34,857,035   | 3,926,379   | 3,640,306   |
| Amortissement / Amortization   | 223,413  | 1,803,288   | 2,659,186  | 273,661   | 550,768   |
| Dispositions / Disposals   | (3,802)  | -   | (110,006)  | (11,865)  | -   |
| Reclassification / Reclassification  | (116,104)  | 6,703   | 204,561  | (30,377)  | (95,974)  |
| Amortissement cumulé, à la fin / Accumulated amortization, end of year       | <b>2,015,024</b>   | <b>22,878,159</b>                                     | <b>37,610,776</b>  | <b>4,157,798</b>                                  | <b>4,095,100</b>  |
| Valeur comptable nette, à la fin / Net carrying amount, end of year          | <b>\$ 6,286,057</b>  | <b>\$ 47,438,318</b>                                  | <b>\$ 40,999,076</b>                                       | <b>\$ 10,669,536</b>                              | <b>\$ 3,721,776</b>   |
|  | Infrastructure pour l'eau / Water infrastructure                   | Infrastructure pour les égouts / Sewer infrastructure | Véhicules / Vehicles                                       | Construction en cours / Assets under construction | Total / Total   |
| Coût, au début / Cost, beginning of year                                     | \$ 35,120,696  | \$ 7,505,832  | \$ 6,824,891   | \$ 2,946,197                                      | \$ 226,709,108  |
| Acquisitions / Acquisition   | 287,077  | 607,228   | 505,985  | 909,017   | 6,691,184   |
| Dispositions / Disposals   | (44,305)   | (184,920)   | (274,912)  | -   | (964,759)   |
| Reclassification / Reclassification  | 92,075   | 605,742   | -  | (2,336,690)                                       | -   |
| Coût, à la fin / Cost, end of year   | <b>35,455,543</b>  | <b>8,533,882</b>                                      | <b>7,055,964</b>   | <b>1,518,524</b>                                  | <b>232,435,533</b>  |
| Amortissement cumulé, au début / Accumulated amortization, beginning of year | 8,337,173  | 2,870,722   | 3,472,179  | -   | 80,083,479  |
| Amortissement / Amortization   | 728,909  | 135,257   | 408,132  | -   | 6,782,614   |
| Dispositions / Disposals   | (19,055)   | (77,932)  | (274,912)  | -   | (497,572)   |
| Reclassification / Reclassification  | 44,677   | (14,976)  | 1,490  | -   | -   |
| Amortissement cumulé, à la fin / Accumulated amortization, end of year       | <b>9,091,704</b>   | <b>2,913,071</b>                                      | <b>3,606,889</b>   | <b>-</b>  | <b>86,368,521</b>   |
| Valeur comptable nette, à la fin / Net carrying amount, end of year          | <b>\$ 26,363,839</b>   | <b>\$ 5,620,811</b>                                   | <b>\$ 3,449,075</b>  | <b>\$ 1,518,524</b>                               | <b>\$ 146,067,012</b>   |

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**8. Charges par nature**

Les charges totales présentées à l'état consolidé des résultats pour l'année sont les suivantes :

|   | 2017                 | 2016                 |
|---|----------------------|----------------------|
| Salaires et avantages sociaux                       | \$ 14,438,762        | \$ 13,468,682        |
| Matériaux   | 7,711,402            | 6,200,228            |
| Services contractuels                               | 10,572,918           | 11,421,495           |
| Amortissement des immobilisations corporelles       | 6,826,135            | 6,782,614            |
| Intérêts sur la dette à long terme                  | 873,370              | 726,238              |
| Contributions à d'autres organismes                 | 333,790              | 311,440              |
| Perte sur disposition d'immobilisations corporelles | 193,304              | 394,586              |
|   | <b>\$ 40,949,681</b> | <b>\$ 39,305,283</b> |

**9. Régime de retraite**

La Corporation fait des cotisations au régime de retraite des employés municipaux de l'Ontario (RREMO), qui est un régime multi-employeurs, pour ses employés à temps plein. Ce régime est un régime de retraite à prestations déterminées qui spécifie la prestation de retraite à recevoir de la part des employés basé sur le nombre d'années de service et la rémunération. Le Conseil d'Administration, qui représente les membres du régime ainsi que les employeurs, est responsable de la gestion du régime de retraite, incluant les investissements des actifs et l'administration de bénéfices. RREMO fournit des services de régime de retraite à plus de 482 000 membres actifs et retraités et à 984 employeurs.

À tous les ans, un actuaire indépendant détermine la position financière du Régime de Retraite Principal RREMO (le Régime) en comparant la valeur actuelle des actifs investis à la valeur courante estimée de tous les bénéfices que les membres ont gagné à date. L'évaluation actuarielle la plus récente du régime a été faite au 31 décembre 2017. Les résultats de cette évaluation démontrent des passifs actuariels de 94 431\$ millions pour les bénéfices courus pour les services et des actifs actuariels à cette même date de 89 028\$ millions indiquant un déficit actuariel de 5 403\$ millions. Comme RREMO est un régime multi-employeurs, tout surplus ou déficit du régime est la responsabilité conjointe des organisations municipales de l'Ontario et de ses employés. Par conséquent, la Corporation ne reconnaît pas sa part de tout surplus ou déficit du RREMO. La Corporation a contribué à la RREMO pour 2017 705 803\$ (2016 - 733 735\$).

**8. Expenses by Object**

Total expenses for the year reported on the consolidated statement of operations are as follows:

**9. Pension Agreement**

The Corporation makes contributions to the Ontario Municipal Employees Retirement Fund ("OMERS"), which is a multi-employer pension plan, on behalf of full-time members of staff. The plan is a defined benefit plan which specifies the amount of the retirement benefits to be received by the employees based on the length of service and rates of pay. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to more than 482,000 active and retired members and 984 employers.

Each year an independent actuary determines the funding status of the OMERS Primary Pension Plan ("the Plan") by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2017. The results of this valuation disclosed total actuarial liabilities of \$94,431 million in respect of benefits accrued for service with actuarial assets at that date of \$89,028 million indicating an actuarial deficit of \$5,403 million. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Corporation does not recognize any share of the OMERS pension surplus or deficit. Contributions made by the Corporation to OMERS for 2017 were \$705,803 (2016 - \$733,735).

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**10. Opérations des conseils scolaires et des Comtés Unis de Prescott et Russell**

Durant l'année, les revenus de taxes suivants ont été perçus et remis aux conseils scolaires et aux Comtés Unis de Prescott et Russell:

|                    | 2017          | 2016          |
|--------------------|---------------|---------------|
| Conseils scolaires | \$ 6,438,185  | \$ 6,639,963  |
| Comtés             | \$ 11,478,130 | \$ 11,214,090 |

**10. Operations of School Boards and the United Counties of Prescott and Russell**

During the year, the following taxation revenues were raised and remitted to the school boards and the United Counties of Prescott and Russell:

**11. Excédent accumulé**

**11. Accumulated Surplus**

|                                    | 2017             | 2016             |
|------------------------------------|------------------|------------------|
| Réserves                           |                  |                  |
| Fonds de roulement                 | \$ 293,246       | \$ 293,246       |
| Adduction d'eau                    | 2,823,512        | 2,249,556        |
| Égouts                             | 1,363,338        | 1,489,010        |
| Dépotoir                           | 53,602           | 613,669          |
| Stabilisation du taux d'imposition | 664,664          | 1,103,128        |
| Dépenses futures                   | 2,129,987        | 2,310,708        |
|                                    | <u>7,328,349</u> | <u>8,059,317</u> |

Reserves  
Working fund  
Waterworks  
Sewer  
Landfill  
Tax rate stabilization  
Future expenses

|                                     |                  |                  |
|-------------------------------------|------------------|------------------|
| Fonds de réserves                   |                  |                  |
| Services d'inspection des bâtiments | 282,936          | 60,654           |
| Routes                              | 254,120          | 615,784          |
|                                     | <u>537,056</u>   | <u>676,438</u>   |
|                                     | <u>7,865,405</u> | <u>8,735,755</u> |

Reserve funds  
Building inspection services  
Roads

|                         |                  |                  |
|-------------------------|------------------|------------------|
| Excédent fonctionnement |                  |                  |
| Taxes générales         | 2                | 173,104          |
| Bibliothèque            | 43,669           | 124,549          |
| Adduction d'eau         | 695,806          | 802,066          |
| Égouts                  | 1,221,830        | 1,228,543        |
| Gestion des déchets     | 845,388          | 811,588          |
|                         | <u>2,806,695</u> | <u>3,139,850</u> |

Surplus operating  
General taxation  
Library  
Waterworks  
Sewer  
Waste management

|   |                       |                       |
|---|-----------------------|-----------------------|
| Investis dans les immobilisations corporelles                 | 147,021,188           | 146,067,012           |
| Immobilisations corporelles non financées                     | (3,058,127)           | (749,703)             |
| Avantages sociaux futurs non financés                         | (1,600,995)           | (1,552,609)           |
| Emprunts à long terme   | (27,766,079)          | (29,805,306)          |
| Débiteurs à long terme financés par des emprunts à long terme | 5,686,663             | 6,011,834             |
| Opérations non financées                                      | (78,758)              | (72,364)              |
| Emprunt interne non financé                                   | (841,285)             | (950,649)             |
|   | <u>119,362,607</u>    | <u>118,948,215</u>    |
|   | <u>\$ 130,034,707</u> | <u>\$ 130,823,820</u> |

Invested in tangible capital assets  
Unfinanced tangible capital assets  
Unfinanced future employee benefits  
Long-term liabilities  
Long-term receivables financed by long-term liabilities  
Unfinanced operations  
Unfinanced internal debt

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**12. Budget**

Le règlement pour le plan financier (budget) adopté par le Conseil municipal n'était pas préparé sur une base consistente avec celle utilisée pour les résultats actuels (Conseil sur la comptabilité dans le secteur public). Le budget était préparé selon une méthode modifiée de la base d'exercice tandis que le Conseil sur la comptabilité dans le secteur public exige la pleine base d'exercice. De plus, le budget inclut les acquisitions d'immobilisations corporelles dans les charges au lieu d'inclure la charge d'amortissement d'immobilisations corporelles. À cause de ceci, les montants figurant au budget présentés dans les états consolidés des résultats et de la variation des actifs financiers nets représente le plan financier adopté par le Conseil municipal avec les ajustements suivants:

|  |                     | <u>2017</u> |
|--|---------------------|-------------|
| Budget pour l'exercice                             | \$                  | -           |
| Plus:  |                     |             |
| Dépenses en capital                                | 14,344,038          |             |
| Transferts aux fonds de réserves                   | 1,247,791           |             |
| Remboursement des emprunts à long terme            | 2,285,967           |             |
| Moins:   |                     |             |
| Nouveaux emprunts à long terme                     | (6,181,038)         |             |
| Transferts des réserves                            | (1,769,145)         |             |
| Remboursement des débiteurs à long terme           | (425,825)           |             |
| Amortissement des immobilisations corporelles      | <u>(6,826,135)</u>  |             |
| Surplus du budget à l'état consolidé des résultats | <u>\$ 2,675,653</u> |             |

**12. Budget**

The Financial Plan (Budget) By-Law adopted by municipal Council was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Board). The budget was prepared on a modified accrual basis while Public Sector Accounting Board requires a full accrual basis. In addition, the budget expensed all tangible capital assets rather than including amortization of tangible capital assets expense. As a result, the budget figures presented in the consolidated statements of operations and changes in net financial assets represents the Financial Plan adopted by municipal Council with adjustments as follows:

|   |
|---|
| Budget for the year                     |
| Add:                                    |
| Capital expenses                        |
| Transfers to reserve funds              |
| Repayment of long-term liabilities      |
| Less:                                   |
| New long-term liabilities               |
| Transfers from reserves                 |
| Reimbursement of long-term receivables  |
| Amortization of tangible capital assets |

Budget surplus per consolidated statement of operations

**13. Obligations contractuelles**

La Corporation a signé un contrat de 10 ans pour l'opération d'un complexe. La Corporation s'est engagée à verser 120 000\$ par an. Le contrat se termine en décembre 2019.

La Corporation a signé un contrat de cinq ans pour l'opération et l'entretien des services d'eau et d'égoûts qui vient à échéance en octobre 2020. La Corporation s'est engagée à verser une somme de 1 401 512\$ par année qui est ajusté annuellement selon l'indice des prix à la consommation pour tenir compte de l'inflation.

La Corporation a signé un contrat de 2 ans pour des services de transport en commun qui vient à échéance en août 2018. La Corporation s'est engagée à verser 1 200 836\$ par an.

**13. Contractual Obligations**

The Corporation has signed a 10 year contract for the operation of a complex facility. The Corporation has committed to pay an amount of \$120,000 per year. The contract expires in December 2019.

The Corporation has signed a five year contract for operation and maintenance services for water and waste facilities which expires in October 2020. The Corporation has committed to pay an amount of \$1,401,512 per year adjusted on the consumer price index to reflect for inflation.

The Corporation has signed a two year contract for public transportation services which expires in August 2018. The Corporation has committed to pay an amount of \$1,200,836 per year.

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**13. Obligations contractuelles (suite)**

La Corporation a signé un contrat de cinq ans pour la collecte des ordures ménagères et du recyclage. La Corporation s'est engagée à verser 1 464 124\$ par an. Le contrat se termine en décembre 2020.

La Corporation a signé un contrat pour la construction de deux casernes de pompiers et deux stations de paramédic qui devrait être achevée d'ici le printemps 2019. Le montant estimatif à verser est de 8 112 586 \$.

Les paiements minimaux annuels pour les trois prochaines années sont les suivants:

|      |              |
|------|--------------|
| 2018 | \$ 8,344,206 |
| 2019 | \$ 7,167,417 |
| 2020 | \$ 2,756,984 |

**13. Contractual obligations (continued)**

The Corporation has signed a five year contract for collection of garbage and recycling. The Corporation has committed to pay an amount of \$1,464,124 per year. The contract expires in December 2020.

The Corporation has signed a contract for the construction of two fire station and two EMS station which are expected to be completed by Spring 2019. The estimated disbursement is \$8,112,586.

The minimum annual payments for the next three years are as follows:

**14. Chiffres comparatifs**

Pour fins de comparaison, la classification de certains postes des états financiers consolidés de l'exercice précédent a été modifiée pour se conformer à la présentation adoptée dans l'exercice courant.

**15. Comparative Figures**

For comparative purposes, certain items of the previous year have been restated to reflect the consolidated financial statement presentation adopted in the current year.

**15. Information sectorielle**

La Corporation est une institution gouvernementale diversifiée qui fournit un large éventail de services aux citoyens tel que les services de transport routier, police, incendie, eau et égouts. Des secteurs fonctionnels distincts ont été divulgués séparément dans l'information sectorielle. La nature de ces secteurs et les activités qu'ils englobent sont les suivants :

**Loisirs et culture**

Ce secteur fournit des services destinés à améliorer la santé et le développement des citoyens de la municipalité. Des programmes récréationnels et culturels tels que le hockey, les quilles et les leçons de patinage sont offerts dans les arénas et les centres communautaires. De plus, la Corporation fournit des services de bibliothèque pour aider les citoyens avec leurs besoins d'information.

**Services environnementaux**

Les services environnementaux fournis par la Corporation incluent l'élimination des déchets ainsi que la collecte d'ordures et de recyclage pour les citoyens.

**14. Segmented Information**

The Corporation is a diversified municipal government institution that provides a wide range of services to its citizens such as transit, police, fire, water and sewer. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

**Recreation and cultural services**

This service area provides services meant to improve the health and development of the municipality's citizens. Recreational programs and cultural programs like hockey, bowling and skating lessons are provided at arenas and community centres. Also, the Corporation provides library services to assist with its citizens' informational needs.

**Environmental Services**

Environmental services consists of providing waste disposal as well as garbage and recycling collection to citizens.

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**15. Information sectorielle (suite)**

**Urbanisme et aménagement**

Ce département fournit plusieurs services incluant l'urbanisme, la maintenance et l'application des codes de bâtiment et de construction ainsi que l'examen de tous les plans de développement de propriété à travers son processus d'application pour des permis de construction. Ce département fournit aussi la maintenance des drains municipaux, qui assurent le drainage adéquat pour les propriétés agricoles et autres services de drainage où la Corporation agit comme intermédiaire entre les contribuables et la province.

**Protection des personnes et propriétés**

La protection comprend les services de polices et d'incendies. Les services de police assurent la sécurité et la protection des citoyens et de leur propriété. Le département d'incendies est responsable d'offrir les services d'extinctions d'incendies ainsi que de fournir des programmes de prévention, de formation et d'éducation facent aux incendies. Les membres du département d'incendies sont des volontaires.

**Services de transport routier**

Le département de transport routier est responsable de fournir les services de transport à la Corporation.

**Services sociaux**

Le département de services sociaux fournit un service de garde parascolaire.

**Eau et égouts**

Ce service fournit l'eau potable de la Corporation. La Corporation traite et nettoie les eaux usées et assure que l'infrastructure d'eau et d'égout rencontre les normes provinciales.

**Administration**

Cet item est lié aux revenus et charges qui sont directement attribuables aux opérations de la Corporation et qui ne sont pas inclus dans un secteur spécifique.

**15. Segmented Information (continued)**

**Planning and Development**

This department provides a number of services including city planning, maintenance and enforcement of building and construction codes and review of all property development plans through its application process. It also provides maintenance of municipal drains, which ensures proper drainage for agricultural properties and tile drainage, whereas the Corporation acts an intermediate between the landowners and the province.

**Protection to Persons and Property**

Protection is comprised of police services and fire protection. The police services work to ensure the safety and protection of the citizens and their property. The fire department is responsible to provide fire suppression service, fire prevention programs, training and education. The members of the fire department consist of volunteers.

**Transportation**

Transportation is responsible for providing the Corporation's transit services.

**Social services**

Social services provides daycare services.

**Water and Sewer**

This service provides the Corporation's drinking water. The Corporation processes and cleans sewage and ensures the water and sewer system meets all Provincial standards.

**General Government**

This item relates to the revenues and expenses that relate to the operations of the Corporation itself and cannot be directly attributed to a specific segment.

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**15. Information sectorielle (suite)**

**15. Segmented Information (continued)**

| Pour l'exercice clos le 31 décembre / For the year ended December 31                               | Loisirs et culture / Recreation and cultural services | Services environnementaux / Environmental | Urbanisme et aménagement / Planning and Development | Protection des personnes et propriétés / Protection to Persons and Property | Services de transport routier / Transportation | Services sociaux / Social services | Eau et égouts / Water and Sewer | Administration / General Government | 2017 Total          |
|--|---|---|---|---|--|------------------------------------|---------------------------------|-------------------------------------|---------------------|
| <b>Revenues / Revenus</b>  |   |   |   |   |  |                                    |                                 |                                     |                     |
| Taxation / Taxes   | \$ -  | \$ -                                      | \$ -  | \$ -  | \$ -   | \$ -                               | \$ -                            | \$ 18,728,026                       | \$ 18,728,026       |
| Redevances des usagers / User charges  | 567,819   | 2,242,767                                 | 296,778   | 768,412   | 1,094,343                                      | 3,219,480                          | 4,937,630                       | 61,407                              | 13,188,636          |
| Palements de transfert - fédéral / Government transfers - Federal                                  | 44,119  | 406,311                                   | -   | 37,362  | 481,629  | 5,444                              | -                               | 5,983                               | 980,848             |
| Palements de transfert - provincial / Government transfers - Provincial                            | 62,909  | 247,873                                   | 40,960  | 579,099   | 477,069  | -                                  | -                               | 739,947                             | 2,147,857           |
| Palements de transfert - autres / Government transfers - other                                     | 73,336  | -   | -   | -   | 481,902  | 1,738,853                          | -                               | 198,547                             | 2,492,638           |
| Permis, licences et amendes / Permits, licenses and fines  | -   | -   | -   | 43,269  | 7,097  | -                                  | -                               | 25,042                              | 75,408              |
| Revenus d'intérêts / Interest income   | 750   | -   | -   | 21,942  | -  | -                                  | 171,473                         | 743,046                             | 937,211             |
| Autres / Other   | 252,967   | -   | 167,592   | 160,328   | 922,064  | 21,933                             | 82,472                          | 2,588                               | 1,609,944           |
|  | <b>1,001,900</b>                                      | <b>2,896,951</b>                          | <b>505,330</b>                                      | <b>1,610,412</b>  | <b>3,464,104</b>                               | <b>4,985,710</b>                   | <b>5,191,575</b>                | <b>20,504,586</b>                   | <b>40,160,568</b>   |
| <b>Expenses / Charges</b>  |   |   |   |   |  |                                    |                                 |                                     |                     |
| Salaires et avantages sociaux / Salaries, wages and benefits                                       | 1,602,375   | 418,216                                   | 321,371   | 2,339,930   | 1,739,575                                      | 4,848,801                          | 506,965                         | 2,661,529                           | 14,438,762          |
| Matières / Materials   | 1,273,968   | 455,575                                   | 396,904   | 1,590,002   | 2,851,872                                      | 585,660                            | 614,654                         | (57,233)                            | 7,711,402           |
| Intérêts sur la dette à long terme / Interest on long-term debt                                    | 281,425   | -   | -   | -   | 400,308  | -                                  | 191,156                         | 481                                 | 873,370             |
| Services contractuels / Contracted services  | 451,328   | 1,457,175                                 | -   | 3,306,370   | 2,790,770                                      | 3,539                              | 2,386,354                       | 177,382                             | 10,572,918          |
| Contributions à d'autres organismes / Contributions to other organizations                         | 218,424   | 12,600                                    | -   | -   | 3,277  | -                                  | 72,604                          | 26,885                              | 333,790             |
| Amortissement des immobilisations corporelles / Amortization of tangible capital assets            | 1,256,932   | 372,908                                   | -   | 205,871   | 3,104,665                                      | 34,959                             | 1,492,318                       | 358,482                             | 6,826,135           |
| Perte sur dispositions d'immobilisations corporelles / Loss on disposal of tangible capital assets | -   | -   | -   | -   | 193,304  | -                                  | -                               | -                                   | 193,304             |
|  | <b>5,084,452</b>                                      | <b>2,716,474</b>                          | <b>718,275</b>                                      | <b>7,442,173</b>  | <b>11,083,771</b>                              | <b>5,472,959</b>                   | <b>5,264,051</b>                | <b>3,167,526</b>                    | <b>40,949,681</b>   |
| <b>Excédent (déficit) net / Net surplus (deficit)</b>  | <b>\$ (4,082,552)</b>                                 | <b>\$ 180,477</b>                         | <b>\$ (212,945)</b>                                 | <b>\$ (5,831,761)</b>   | <b>\$ (7,619,667)</b>                          | <b>\$ (487,249)</b>                | <b>\$ (72,476)</b>              | <b>\$ 17,337,060</b>                | <b>\$ (789,113)</b> |

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**15. Information sectorielle (suite)**

**15. Segmented Information (continued)**

| Pour l'exercice clos le 31 décembre / For the year ended December 31                               | Loisirs et culture / Recreation and cultural services | Services environnementaux / Environmental | Urbanisme et aménagement / Planning and Development | Protection des personnes et propriétés / Protection to Persons and Property | Services de transport routier / Transportation | Services sociaux / Social services | Eau et égouts / Water and Sewer | Administration / General Government | 2016 Total        |
|--|---|---|---|---|--|------------------------------------|---------------------------------|-------------------------------------|-------------------|
| <b>Revenues / Revenus</b>  |   |   |   |   |  |                                    |                                 |                                     |                   |
| Taxation / Taxes   | \$ -  | \$ -                                      | \$ -  | \$ -  | \$ -   | \$ -                               | \$ -                            | \$ 18,000,467                       | \$ 18,000,467     |
| Redevances des usagers / User charges  | 1,966,189   | 2,205,006                                 | 262,657   | 537,578   | 1,177,497                                      | 3,220,170                          | 4,898,220                       | 78,234                              | 14,345,551        |
| Palements de transfert - fédéral / Government transfers - Federal                                  | 7,232   | -   | -   | -   | 588,019  | 10,036                             | -                               | -                                   | 605,287           |
| Palements de transfert - provincial / Government transfers - Provincial                            | 51,119  | 200,881                                   | 22,896  | -   | 1,660,547                                      | -                                  | 60,578                          | 757,701                             | 2,753,722         |
| Palements de transfert - autres / Government transfers - other                                     | 63,802  | -   | -   | -   | 613,999  | 1,661,346                          | -                               | 191,614                             | 2,530,761         |
| Permis, licences et amendes / Permits, licenses and fines  | -   | -   | -   | 81,358  | 9,367  | -                                  | -                               | 25,146                              | 115,871           |
| Revenus d'intérêts / Interest income   | 146,442   | -   | 2,693   | 26,969  | -  | -                                  | 170,476                         | 721,108                             | 1,067,688         |
| Autres / Other   | 573,208   | -   | 188,701   | 237,519   | (1,543,389)                                    | 45,381                             | 668,038                         | 39,140                              | 208,598           |
|  | <b>2,807,992</b>                                      | <b>2,405,887</b>                          | <b>476,947</b>                                      | <b>883,424</b>  | <b>2,506,040</b>                               | <b>4,936,933</b>                   | <b>5,797,312</b>                | <b>19,813,410</b>                   | <b>39,627,945</b> |
| <b>Expenses / Charges</b>  |   |   |   |   |  |                                    |                                 |                                     |                   |
| Salaires et avantages sociaux / Salaries, wages and benefits                                       | 1,378,026   | 372,020                                   | 262,862   | 1,869,222   | 2,027,775                                      | 4,562,718                          | 475,553                         | 2,520,506                           | 13,468,682        |
| Matières / Materials   | 1,189,892   | 288,920                                   | 338,837   | 891,293   | 2,419,562                                      | 549,242                            | 378,726                         | 143,756                             | 6,200,228         |
| Intérêts sur la dette à long terme / Interest on long-term debt                                    | 317,749   | -   | -   | 2,442   | 193,099  | -                                  | 211,103                         | 1,845                               | 726,238           |
| Services contractuels / Contracted services  | 442,598   | 1,400,095                                 | -   | 3,319,826   | 3,844,235                                      | 7,231                              | 2,122,397                       | 285,113                             | 11,421,495        |
| Contributions à d'autres organismes / Contributions to other organizations                         | 194,858   | 10,213                                    | -   | -   | -  | -                                  | 82,195                          | 24,174                              | 311,440           |
| Amortissement des immobilisations corporelles / Amortization of tangible capital assets            | 1,281,838   | 327,661                                   | -   | 218,438   | 2,964,714                                      | 46,023                             | 1,558,685                       | 385,255                             | 6,782,614         |
| Perte sur dispositions d'immobilisations corporelles / Loss on disposal of tangible capital assets | -   | 14,325                                    | -   | -   | 248,023  | -                                  | 132,238                         | -                                   | 394,586           |
|  | <b>4,804,961</b>                                      | <b>2,413,234</b>                          | <b>601,699</b>                                      | <b>6,301,221</b>  | <b>11,697,408</b>                              | <b>5,165,214</b>                   | <b>4,960,897</b>                | <b>3,360,649</b>                    | <b>39,305,283</b> |
| <b>Excédent (déficit) net / Net surplus (deficit)</b>  | <b>\$ (1,996,969)</b>                                 | <b>\$ (7,347)</b>                         | <b>\$ (124,752)</b>                                 | <b>\$ (5,417,797)</b>   | <b>\$ (9,191,368)</b>                          | <b>\$ (228,281)</b>                | <b>\$ 836,415</b>               | <b>\$ 16,452,761</b>                | <b>\$ 322,662</b> |

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**Annexe de l'état des résultats de la Commission de la Bibliothèque (Non auditée)/**  
**Schedule of statement of operations of the Library Board (Unaudited)**

31 décembre 2017 / December 31, 2017

|  | 2017<br>Budget | 2017<br>Réel / Actual | 2016<br>Réel / Actual |  |
|--|----------------|-----------------------|-----------------------|--|
| <b>Revenus</b>   |                |                       |                       | <b>Revenues</b>  |
| Redevances des usagers                                     | \$ 96,100      | \$ 98,524             | \$ 93,177             | User charges   |
| Paitements de transfert                                    |                |                       |                       | Government transfers                                     |
| Province de l'Ontario                                      | 44,644         | 59,210                | 51,120                | Province of Ontario                                      |
| Contributions municipales                                  | -              | 564,473               | 475,000               | Municipalities contributions                             |
| Revenus d'intérêts   | -              | 750                   | 90                    | Interest income  |
|  | 140,744        | 722,957               | 619,387               |  |
| <b>Charges</b>   |                |                       |                       | <b>Expenses</b>  |
| Salaires et avantages sociaux                              | 472,643        | 548,897               | 400,054               | Salaries, wages and benefits                             |
| Matériaux  | 125,700        | 146,144               | 153,062               | Materials  |
| Services contractuels                                      | 98,712         | 119,045               | 81,002                | Contracted services                                      |
| Amortissement des immobilisations corporelles              | 33,740         | 33,740                | 36,473                | Amortization of tangible capital assets                  |
| Loyer  | 7,362          | 7,362                 | 7,211                 | Rent   |
| Frais bancaires  | 800            | 1,041                 | 473                   | Bank charges   |
|  | 738,957        | 856,229               | 678,275               |  |
| <b>Autres revenus liés aux immobilisations corporelles</b> |                |                       |                       | <b>Other revenues related to tangible capital assets</b> |
| Redevances d'aménagement                                   | -              | 18,652                | 18,652                | Development charges                                      |
| Autres revenus (Note 6)                                    | 1,268,550      | -                     | -                     | Other revenues (Note 6)                                  |
| <b>Excédent (déficit) de l'exercice</b>                    | 670,337        | (114,620)             | (40,236)              | <b>Annual surplus (deficit)</b>                          |
| <b>Excédent accumulé, au début de l'exercice</b>           | 257,442        | 257,442               | 297,678               | <b>Accumulated surplus, beginning of year</b>            |
| <b>Excédent accumulé, à la fin de l'exercice</b>           | 927,779        | 142,822               | 257,442               | <b>Accumulated surplus, end of year</b>                  |
| <b>Composé de:</b>   |                |                       |                       | <b>Consist of:</b>                                       |
| Investis dans les immobilisations corporelles              | 99,153         | 99,153                | 132,893               | Invested in tangible capital assets                      |
| Fonctionnement   | 828,626        | 43,669                | 124,549               | Operating  |
|  | \$ 927,779     | \$ 142,822            | \$ 257,442            |  |



## Corporation de la Cité de Clarence-Rockland

Lettre finale au 23 mai 2018

Pour l'exercice terminé le 31 décembre 2017



Tél.: 613 443 5201  
 Téléc.: 613 443 2538  
[www.bdo.ca](http://www.bdo.ca)

BDO Canada LLP/s.r.l.  
 991 rue Limoges  
 C.P. 128  
 Embrun (Ontario) K0A 1W0

Le 23 mai 2018

Aux membres du conseil municipal  
 Corporation de la Cité de Clarence-Rockland  
 1560 rue Laurier  
 Rockland (Ontario)  
 K4K 1P7

Chers membres du conseil municipal:

Nous sommes heureux de vous présenter les résultats de notre audit des états financiers consolidés de la Corporation de la Cité de Clarence-Rockland (la Corporation) pour l'exercice terminé le 31 décembre 2017. Le présent rapport a pour but de résumer certains aspects de l'audit qui, selon nous, pourraient vous intéresser. Ce rapport doit être lu à la lumière des états financiers consolidés et du rapport de l'auditeur indépendant.

Notre audit et ce rapport ne soulèvent pas nécessairement toutes les questions qui, selon nous, peuvent susciter l'intérêt du conseil municipal et l'aider à s'acquitter de ses responsabilités.

Le présent rapport ne doit pas être diffusé sans notre consentement préalable. Nous n'assumons aucune responsabilité envers les tiers qui se servent de la présente communication.

Nous tenons à vous exprimer notre reconnaissance pour la coopération de la direction et de l'équipe des finances de la Corporation dans le cadre de l'audit. Nous nous ferons un plaisir de discuter avec vous des questions mentionnées dans la présente lettre ainsi que de toute autre question que vous pourriez avoir.

Veuillez agréer, chers membres, l'expression de nos sentiments les meilleurs.

Sylvain Levac, CPA, CA  
 Associé par l'entremise d'une société professionnelle

BDO Canada s.r.l.  
 Comptables professionnels agréés, experts-comptables autorisés

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## STATUT DE L'AUDIT

À la date de ce rapport final, nous avons presque terminé notre audit des états financiers pour l'exercice terminé le 31 décembre 2017, et nous attendons l'achèvement des éléments mis en évidence ci-dessous. Ces éléments devront être achevés avant la délivrance de notre rapport d'audit sur les états financiers consolidés.

### ACHÈVEMENT DE L'AUDIT

- Réception de la lettre de déclarations signée par la direction
- Revue des événements survenus entre la date de fin de l'exercice et la date d'approbation des états financiers consolidés.
- Revue du rapport actuariel provenant de CSPAAT Ontario.
- Réception des lettres des cabinets d'avocats pour les réclamations en cours

### ÉTATS FINANCIERS CONSOLIDÉS

- Approbation des états financiers consolidés par le conseil municipal

Nous avons effectué notre audit selon les normes canadiennes d'audit généralement reconnues. L'objectif de notre audit était d'obtenir l'assurance raisonnable, et non absolue, que les états financiers consolidés ne comportent pas d'anomalies significatives.

## INDÉPENDANCE

La notion d'indépendance est au cœur de la prestation de services d'audit externes. Les normes canadiennes d'audit généralement reconnues nous demandent de communiquer les questions qui, selon notre jugement professionnel, peuvent raisonnablement être considérées comme susceptibles de compromettre notre indépendance pour l'audit de la Corporation de la Cité de Clarence-Rockland. Veuillez-vous référer à l'annexe A de ce rapport.

## SEUIL DE SIGNIFICATION

Une anomalie, y compris les omissions de renseignements, est jugée importante lorsqu'il est probable que cette anomalie ou l'ensemble des anomalies influence la décision d'un utilisateur des états financiers consolidés.

Le seuil de signification s'élève à 750 000 \$.

## RÉSULTATS DE L'AUDIT

Dans le cadre de nos communications avec vous, nous sommes tenus d'avoir une discussion sur les aspects qualitatifs importants des pratiques comptables de la Corporation, y compris les méthodes comptables, les estimations comptables et les informations fournies dans les états financiers consolidés. Afin d'avoir une discussion franche et ouverte, ces questions seront discutées verbalement avec vous. Nous avons résumé ces questions ci-dessous.

### ÉCARTS AJUSTÉS ET NON AJUSTÉS

Au cours de notre mandat d'audit, nous avons identifié des écarts significatifs ajustés et non ajustés. Ces écarts ont fait l'objet d'une discussion avec la direction.

La direction estime que, par rapport aux états financiers consolidés pris dans leur ensemble, l'incidence des écarts non ajustés dans les états financiers consolidés est négligeable, tant isolément que collectivement. Si le conseil municipal est d'accord avec cette décision, nous ne proposons pas d'ajustements supplémentaires.

À des fins de discussion, un sommaire des écarts non ajustés est présenté dans l'annexe C de ce rapport.

### POURSUITES CIVILES

La direction a communiqué avec les cabinets d'avocats de la Corporation qui ont indiqué qu'il y avait des réclamations en cours. Par contre, suite à l'analyse de celles-ci, étant donné l'incertitude reliée aux réclamations et la couverture par une assurance, la divulgation dans les états financiers consolidés n'est pas requise.

### DÉCLARATIONS DE LA DIRECTION

Au cours de notre audit, des déclarations verbales et écrites ont été faites par la direction. Ces déclarations étaient soit explicitent, soit déduites des états financiers consolidés. La direction a fourni des déclarations en réponse à des questions spécifiques ainsi que des déclarations non sollicitées. Ces déclarations faisaient partie des preuves que nous avons recueillies pour être en mesure de tirer des conclusions raisonnables sur lesquelles nous avons fondé notre opinion d'audit. Ces déclarations ont été documentées en incluant dans notre dossier d'audit des documents de travail, des protocoles d'entretiens avec la direction et les observations écrites reçues de la direction.

## FACTEURS À PRENDRE EN COMPTE EN MATIÈRE DE FRAUDE

Les normes canadiennes d'audit généralement reconnues exigent que nous discutions du risque de fraude avec le conseil municipal sur une base annuelle. Nous avons préparé les commentaires suivants pour faciliter cette discussion.

| Discussion requise  | Réponse de BDO   | Question au conseil municipal  |
|---|--|--|
| Informations relatives aux procédures existantes liées au risque de fraude. | <p>Sur la base de notre planification, et de notre expérience acquise au cours des audits précédents, nous comprenons que vos procédures de supervision comprennent les points suivants :</p> <ul style="list-style-type: none"> <li>• Discussions durant les rencontres du conseil municipal;</li> <li>• Révision des transactions entre apparentés; et</li> <li>• Considération de la culture et du style de gestion.</li> </ul> | Ces procédures ont-elles été modifiées ou de nouvelles procédures ont-elles été mises en place?  |
| Cas avérés de fraude ou activités potentiellement frauduleuses              | Nous ne sommes actuellement pas au courant de cas de fraudes.  | Des cas avérés de fraude ou des activités potentiellement frauduleuses ont-ils été portés à l'attention de la Corporation de la Cité de Clarence-Rockland? |

### RESPONSABITÉS DE L'AUDITEUR DANS LA DÉTECTION DE LA FRAUDE

Nous sommes responsables de la planification et de l'exécution de l'audit afin d'obtenir l'assurance raisonnable que les états financiers consolidés ne contiennent pas d'anomalies significatives résultant d'erreurs ou de fraudes.

Les probabilités qu'une erreur causée par la fraude ne soit pas détectée sont considérables par rapport à d'autres types d'anomalies. En effet, les anomalies intentionnelles sont généralement dissimulées par le recours à la collusion ou d'autres stratagèmes sophistiqués et bien organisés.



## Contrôles internes

Au cours de notre audit, nous avons mis en œuvre les procédures suivantes à l'égard de l'environnement de contrôle interne de la Corporation :

- documentation des systèmes d'exploitation pour évaluer la conception et la mise en œuvre des activités de contrôle qui étaient pertinentes pour l'audit.
- Discussion avec la direction et prise en compte des risques d'audit potentiels.

Les résultats de ces procédures ont été pris en compte dans la détermination, la portée et la nature des tests de corroboration requis.

Nous sommes tenus de vous informer par écrit des déficiences importantes liées au contrôle interne que nous avons identifiées lors de l'audit. Une lacune importante s'entend d'une déficience ou d'un ensemble de déficiences du contrôle interne qui, selon le jugement professionnel de l'auditeur, est d'une importance suffisante pour être portée à l'attention des responsables de la gouvernance.

Comme le but de l'audit est d'exprimer une opinion sur les états financiers consolidés de la Corporation, notre audit ne peut pas divulguer toutes les questions qui, selon nous, peuvent vous intéresser. Par conséquent, les éléments rapportés ne prétendent pas à l'exhaustivité. Dans le cadre de nos travaux, nous avons tenu compte du contrôle interne relatif à la préparation des états financiers consolidés afin de concevoir des procédures d'audit appropriées. Ces travaux n'avaient pas pour but d'exprimer une opinion sur l'efficacité du contrôle interne. Une copie de la lettre de recommandations est présentée à l'annexe B.

## Ressources de BDO

BDO est l'un des principaux cabinets d'experts-comptables au Canada, offrant des services en certification et comptabilité, en fiscalité, ainsi que des services-conseils à de nombreuses entités œuvrant dans les secteurs public et privé.

BDO compte 105 bureaux d'un océan à l'autre. Ses clients ont accès aux ressources du réseau international de BDO constitué de plus de 1 100 bureaux répartis dans quelque 100 pays. Grâce à l'engagement des cabinets membres du réseau international de BDO à l'égard du partage des connaissances et des meilleures pratiques, nous sommes en mesure d'accroître la qualité de nos services. Les méthodologies communes et la technologie de l'information nous permettent d'offrir des services efficaces à nos clients.

Un résumé de certaines ressources de BDO qui, selon nous, peuvent intéresser le conseil municipal est présenté ci-dessous.

Les services national et international en certification et comptabilité de BDO publient des documents sur l'application des normes comptables du secteur public du Canada.

Pour obtenir de plus amples renseignements sur les normes comptables du secteur public du Canada, veuillez visiter <http://www.bdo.ca/fr/Industries/Public-Sector/Pages/default.aspx>.



## ANNEXE A Confirmation d'indépendance

Le 23 mai 2018

Aux membres du conseil municipal  
Corporation de la Cité de Clarence-Rockland

Chers membres du conseil municipal:

Nous avons été engagés pour compléter l'audit des états financiers consolidés de la Corporation de la Cité de Clarence-Rockland pour l'exercice terminé le 31 décembre 2017.

Les normes canadiennes d'audit généralement reconnues nous demandent de communiquer, au moins annuellement, les questions qui, selon notre jugement professionnel, peuvent raisonnablement être considérées comme susceptibles de compromettre notre indépendance pour l'audit à venir de la Corporation de la Cité de Clarence-Rockland.

Pour déterminer les relations à communiquer, nous avons tenu compte des règles pertinentes de déontologie et des interprétations connexes prescrites par l'ordre ou l'institut provincial compétent ainsi que des lois applicables, qui traitent notamment des questions suivantes :

- le fait de détenir, directement ou indirectement, des intérêts financiers dans un client;
- le fait d'occuper, directement ou indirectement, un poste qui donne le droit ou confère la responsabilité d'exercer une influence notable sur les politiques financières ou les méthodes (ou conventions) comptables du client;
- l'existence de relations personnelles ou de relations d'affaires directes ou indirectes entre des membres de la famille immédiate, des parents proches, des associés ou des associés à la retraite et le client;
- une dépendance économique par rapport au client; et
- la prestation de services en sus de la mission d'audit externe.

Nous avons préparé les commentaires suivants pour faciliter les discussions que nous aurons au sujet des questions d'indépendance survenues depuis le 5 juin 2017, date de notre dernière lettre.



Nous avons connaissance des liens ci-dessous entre la Corporation de la Cité de Clarence-Rockland et nous qui, selon notre jugement professionnel, pourraient être considérés comme susceptibles de compromettre notre indépendance. Les liens suivants découlent de faits qui existeront au cours de notre mission comme auditeur des états financiers consolidés pour l'exercice terminé le 31 décembre 2017.

Nous allons apporter notre aide dans la préparation des états financiers consolidés. Ces services peuvent entraîner un risque d'autocontrôle susceptible de compromettre notre indépendance.

Nous demandons par conséquent que les sauvegardes suivantes soient mises en place :

- La direction crée les documents sources à l'origine des écritures comptables.
- La direction élabore les hypothèses sous-jacentes nécessaires au traitement comptable et à l'évaluation des écritures.
- La direction examine et approuve toutes les écritures que nous avons préparées, en plus des modifications apportées à la présentation des états financiers consolidés.
- La politique de révision de nos dossiers impose qu'une autre personne que le préparateur révise les écritures de journal proposées et les états financiers consolidés.

Nous confirmons de plus qu'en date du 23 mai 2018, nous sommes des experts-comptables indépendants par rapport à la Corporation de la Cité de Clarence-Rockland au sens du Code de déontologie de CPA Ontario.

Cette lettre a été préparée uniquement pour le conseil municipal et la direction. Elle ne doit pas être utilisée autrement.

Cordialement,

Sylvain Levac, CPA, CA  
Associé par l'entremise d'une société professionnelle

BDO Canada s.r.l.  
Comptables professionnels agréés, experts-comptables autorisés

## ANNEXE B

### Lettre de recommandations



Embrun, le 23 mai 2018

Corporation de la Cité de Clarence-Rockland  
1560 rue Laurier  
Rockland (Ontario)  
K4K 1P7

**À l'attention de la direction et des membres du conseil**

Lors de notre audit des états financiers consolidés de l'exercice terminé le 31 décembre 2017, nous avons fait des constatations susceptibles d'intéresser les membres du conseil. L'objectif de l'audit est d'obtenir un degré raisonnable de certitude quant à l'absence d'inexactitudes importantes dans les états financiers consolidés, et l'audit n'est pas conçu dans le but de relever les éléments susceptibles d'intéresser la direction aux fins de l'exercice de ses responsabilités. Par conséquent, l'audit ne permet pas normalement de relever tous ces éléments. L'élément constaté est:

**Séparation des dépenses en capital et des dépenses d'opération au budget**

Dans le cadre de notre audit, nous avons remarqué que certaines dépenses opérationnelles sont incluses dans le budget en capital. Afin de permettre une meilleure comparaison entre les dépenses budgétées et les dépenses réelles, nous vous recommandons de séparer les dépenses opérationnelles des dépenses en capital.

La présente communication a été préparée dans le seul but d'informer la direction et ne vise aucune autre fin. Nous déclinons toute responsabilité à l'égard des tiers qui pourraient utiliser cette communication.

N'hésitez pas à communiquer avec nous si vous avez des questions concernant les recommandations mentionnées ci-dessus.

Bien à vous,

Sylvain Levac, CPA, CA  
Associé par l'entremise d'une société professionnelle  
BDO Canada s.r.l.  
Comptables professionnels agréés, experts-comptables autorisés

## ANNEXE C

### Écarts non ajustés

| Description de l'erreur   | Erreur   | Erreurs identifiée | Erreur projetée | Erreur estimée | Actifs | Passifs | Solde d'ouverture | Résultats  |
|---|----------|--------------------|-----------------|----------------|--------|---------|-------------------|------------|
| Portion des revenus liés au permis pour entreprises enregistré en 2016 mais liés à 2017 |          |                    |                 | 39 393\$       |        |         | 39 393\$          | (39 393\$) |
| Subvention de Stewardship Ontario 2016 (dernier quart) enregistré en 2017               | 42 354\$ |                    |                 |                |        |         | (42 354\$)        | 42 354\$   |
| Total   | 42 354\$ |                    |                 | 39 393\$       |        |         | (2 961\$)         | 2 961\$    |

| City of Clarence-Rockland<br>Council/Board Accounts Payable Report by Department<br>April 7th, 2018 to May 11th, 2018 |   |                                |                      |   |               |   |            |
|---|---|--------------------------------|----------------------|---|---------------|---|------------|
| DPT Code  | Department Name                         | Vendor Name                    | Invoice Number       | Invoice Description                                 | GL Account    | GL Account Name                         | Amount     |
| 1 20  | ACCOUNTS RECEIVABLE                     | ASSOCIATION DES POMPIERS VOLON | 28MAR2018            | VOLUNTEER FF ASSOCIATION-DONATIONS                  | 1-1-0020-0078 | Firefighter donations                   | 5,325.00   |
| 2 60  | ACCOUNTS PAYABLE                        | RECEIVER GENERAL - CANADA REVE | 24APR2018            | 2017 ADJUSTMENT                                     | 1-2-0060-0213 | Other Accounts Payable                  | 5,599.92   |
| 3 65  | PAYABLES - PAYROLL                      | GREAT-WEST LIFE ASSURANCE COMP | 29MAR2018 DIV1       | PREMIUMS APR/18 POLICY 136826 DIV 1                 | 1-2-0065-0251 | G.W.L.                                  | 37,104.27  |
| 4 65  | PAYABLES - PAYROLL                      | GREAT-WEST LIFE ASSURANCE COMP | 29MAR2018 DIV3       | PREMIUMS APR/18 POLICY 136826 DIV 3                 | 1-2-0065-0251 | G.W.L.                                  | 44,603.96  |
| 5 65  | PAYABLES - PAYROLL                      | GREAT-WEST LIFE ASSURANCE COMP | 30APR2018 DIV1       | PREMIUM MAY/18 POLICY 136826 DIV 1                  | 1-2-0065-0251 | G.W.L.                                  | 24,621.37  |
| 6 65  | PAYABLES - PAYROLL                      | GREAT-WEST LIFE ASSURANCE COMP | 30APR2018 DIV3       | PREMIUM MAY/18 POLICY 136826 DIV 3                  | 1-2-0065-0251 | G.W.L.                                  | 55,881.39  |
| 7 65  | PAYABLES - PAYROLL                      | MINISTER OF FINANCE/EHT        | 25APR2018            | PAY 8 & 9   | 1-2-0065-0242 | Employer Health Tax                     | 15,752.92  |
| 8 65  | PAYABLES - PAYROLL                      | MINISTER OF FINANCE/EHT        | 28MAR2018            | PAY 5, 6 & 7  | 1-2-0065-0242 | Employer Health Tax                     | 25,938.14  |
| 9 65  | PAYABLES - PAYROLL                      | OMERS                          | 25APR2018            | PAY 8 & 9   | 1-2-0065-0250 | O.M.E.R.S.                              | 120,015.00 |
| 10 65   | PAYABLES - PAYROLL                      | OMERS                          | 4APR2018             | PAY 5, 6 & 7  | 1-2-0065-0250 | O.M.E.R.S.                              | 180,251.06 |
| 11 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 11APR2018            | PAY 8   | 1-2-0065-0243 | Income Tax                              | 52,209.18  |
| 12 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 11APR2018            | PAY 8   | 1-2-0065-0245 | E.I.                                    | 11,532.17  |
| 13 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 11APR2018            | PAY 8   | 1-2-0065-0244 | C.P.P.                                  | 29,876.54  |
| 14 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 25APR2018            | PAY 9   | 1-2-0065-0243 | Income Tax                              | 51,669.99  |
| 15 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 25APR2018            | PAY 9   | 1-2-0065-0245 | E.I.                                    | 11,364.09  |
| 16 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 25APR2018            | PAY 9   | 1-2-0065-0244 | C.P.P.                                  | 29,570.34  |
| 17 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 9MAY2018             | PAY 10  | 1-2-0065-0244 | C.P.P.                                  | 30,056.50  |
| 18 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 9MAY2018             | PAY 10  | 1-2-0065-0243 | Income Tax                              | 55,595.17  |
| 19 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 9MAY2018             | PAY 10  | 1-2-0065-0245 | E.I.                                    | 11,563.94  |
| 20 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 11APR2018            | PAY 8   | 1-2-0065-0243 | Income Tax                              | 8,888.35   |
| 21 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 11APR2018            | PAY 8   | 1-2-0065-0244 | C.P.P.                                  | 6,711.22   |
| 22 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 25APR2018            | PAY 9   | 1-2-0065-0243 | Income Tax                              | 7,601.06   |
| 23 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 25APR2018            | PAY 9   | 1-2-0065-0244 | C.P.P.                                  | 5,750.54   |
| 24 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 9MAY2018             | PAY 10  | 1-2-0065-0243 | Income Tax                              | 8,243.06   |
| 25 65   | PAYABLES - PAYROLL                      | RECEIVER GENERAL - CANADA REVE | 9MAY2018             | PAY 10  | 1-2-0065-0244 | C.P.P.                                  | 6,335.22   |
| 26 65   | PAYABLES - PAYROLL                      | WORKPLACE SAFETY & INSURANCE B | 25APR2018            | PAY 8 & 9   | 1-2-0065-0252 | W.C.B.                                  | 18,635.44  |
| 27 65   | PAYABLES - PAYROLL                      | WORKPLACE SAFETY & INSURANCE B | 28MAR2018            | REPORT PREMIUM 1-31 MAR/18 ACCNT 1624385            | 1-2-0065-0252 | W.C.B.                                  | 32,026.26  |
| 28 70   | GUARANTY DEPOSITS PAYABLE-PLANNING      | SPACEBUILDERS OTTAWA INC       | 2017-218             | REFUND PERFORMANCE DEPOSIT 2017-218                 | 1-2-0070-0262 | Performance Deposits                    | 5,000.00   |
| 29 1105   | Community Relation - Materials          | VICE & HUNTER LLP              | 22366                | FILE 2015400 3247 LABELLE RD. TO MAR/18             | 1-4-1105-3370 | Legal Fees                              | 6,905.15   |
| 30 1113   | Elections - Materials                   | DATAFIX                        | 7400                 | VOTERVIEW-VOTER LIST MANAGEMENT SERVICES            | 1-4-1113-4160 | Contract                                | 8,192.50   |
| 31 1233   | Finance - Materials                     | BDO CANADA s.r.l./S.E.N.C.R.L. | 89199935             | FACTURE INTERIMAIRE VERIFICATION 2017               | 1-4-1233-3025 | Auditing                                | 6,780.00   |
| 32 1233   | Finance - Materials                     | BDO CANADA s.r.l./S.E.N.C.R.L. | 89306669             | 2e FACTURE INTERIMAIRE-VERIFICATION 2017            | 1-4-1233-3025 | Auditing                                | 19,210.00  |
| 33 2123   | Fire-fighting - Materials               | CITY OF OTTAWA                 | 1800149847           | DISPATCHER SERVICE EMERGENCY CALLS JAN1/18-DEC31/18 | 1-4-2123-3148 | Communication / Dispatching             | 90,400.00  |
| 34 2123   | Fire-fighting - Materials               | FIRE MARSHAL'S PUBLIC FIRE SAF | IN151024             | SMOKE ALARMS, SMOKE/CO ALARMS                       | 1-4-2123-3175 | Prevention & Education Material         | 5,250.00   |
| 35 2140   | Fire Buildings                          | COLLIERS PROJECT LEADERS INC.  | C023991              | C-R FIRE HALLS FEB/18                               | 2-4-2140-9221 | Rockland Fire Station Expansion         | 6,226.87   |
| 36 2354   | O.P.P. - Contracted Services            | MINISTER OF FINANCE            | 14090318047          | MCSGS-OPP (LSR) FEB/18                              | 1-4-2354-4170 | O.P.P. Services                         | 279,087.00 |
| 37 3123   | Public Works - Materials                | AWD CONTRACTORS                | 5476                 | SAND DOME MAINTENANCE                               | 1-4-3123-3070 | Building Maintenance                    | 7,209.40   |
| 38 3200   | Street Construction                     | DUTRISAC SURVEYING INC.        | R-2018007            | EDWARDS STREET SURVEYING                            | 2-4-3200-9262 | Edwards                                 | 7,345.00   |
| 39 3233   | Emergency measures - Materials          | VALLEY VIEW VENTURES           | 287255               | SANDBAG SALES                                       | 1-4-3233-3425 | Materials                               | 12,882.00  |
| 40 3240   | Bridges repairs                         | HP ENGINEERING                 | 918062               | REPLACEMENT OF LACASSE RD CULVERT                   | 2-4-3240-9075 | Lacasse                                 | 9,322.50   |
| 41 3813   | Street lights - Materials               | HYDRO ONE NETWORKS INC.        | 20070197756 20APR18  | HYDRO   | 1-4-3813-3300 | Hydro                                   | 15,116.54  |
| 42 7325   | Community Events & Grants               | SHARE THE ROAD CYCLING COALITI | 2018-415             | 1620X BIKE LIGHT SET                                | 1-4-7325-5530 | Cultural Activities                     | 6,836.59   |
| 43 7423   | Arena - Clarence - Materials            | CLARENCE CREEK MINOR HOCKEY AS | 23APR2018            | MUNICIPAL SUBSIDY JAN TO MAR/18                     | 1-4-7423-3262 | Grants to organisations                 | 18,475.00  |
| 44 7423   | Arena - Clarence - Materials            | HYDRO ONE NETWORKS INC.        | 200909056585 24APR18 | HYDRO   | 1-4-7423-3300 | Hydro                                   | 8,502.46   |
| 45 7434   | Recreational Complex - Contracts        | YMCA-YWCA                      | 004258               | MARCH/18 ADMIN FEES                                 | 1-4-7434-4290 | Contract - Rec. Complex - YMCA          | 10,000.00  |
| 46 7434   | Recreational Complex - Contracts        | YMCA-YWCA CLARENCE-ROCKLAND    | 004276               | APRIL/18 ADMIN FEES                                 | 1-4-7434-4290 | Contract - Rec. Complex - YMCA          | 10,000.00  |
| 47 7553   | Arena - Clarence-Rockland - Materials   | ROCKLAND FIGURE SKATING CLUB   | 23APR2018            | MUNICIPAL SUBSIDY JAN TO MAR/18                     | 1-4-7553-3262 | Grants to organisations                 | 12,063.00  |
| 48 7553   | Arena - Clarence-Rockland - Materials   | ROCKLAND MINOR HOCKEY ASSOCIAT | 23APR2018            | MUNICIPAL SUBSIDY JAN TO MAR/18                     | 1-4-7553-3262 | Grants to organisations                 | 24,481.00  |
| 49 8110   | Planning                                | FOTENN CONSULTANTS INC.        | 37525                | EXPANSION LANDS SECONDARY PLAN                      | 2-4-8110-9282 | Secondary Plan Rockland (Sancor)        | 6,956.28   |
| 50 9114   | Water Treatment - Contracted Services   | ONTARIO CLEAN WATER AGENCY     | INV000102085         | OPERATIONS & MAINT. MAR/18                          | 1-4-9114-4610 | Contract - OCWA - Basic Maintenance     | 46,815.97  |
| 51 9123   | Water Distribution - Materials          | ONTARIO CLEAN WATER AGENCY     | INV000102492         | ROCK. WD SHELVES, DISTRIBUTION REPAIRS              | 1-4-9123-3675 | Supplies                                | 18,267.78  |
| 52 9124   | Water Distribution - Contracts          | ONTARIO CLEAN WATER AGENCY     | INV000102085         | OPERATIONS & MAINT. MAR/18                          | 1-4-9124-4610 | Contract - OCWA - Basic Maintenance     | 14,262.06  |
| 53 9124   | Water Distribution - Contracts          | ONTARIO CLEAN WATER AGENCY     | INV000102493         | ROCK. WD WATERMAIN BRK 3395 DES COTES CRCL          | 1-4-9124-4620 | Contract - Repairs & Maintenance        | 12,552.59  |
| 54 9124   | Water Distribution - Contracts          | ONTARIO CLEAN WATER AGENCY     | INV000102494         | ROCK. WD REPAIR HYDRANTS BOURGET, CC                | 1-4-9124-4620 | Contract - Repairs & Maintenance        | 5,868.50   |
| 55 9300   | Sewers                                  | ARSCO CONSTRUCTION             | 20183221             | SAN MH REHABILITATION BASSIN 2                      | 2-4-9300-9315 | Station Égout 2                         | 5,367.50   |
| 56 9300   | Sewers                                  | HYDROCAM                       | 0287                 | CCTV BASSIN 2 - SECTEUR LEMAY                       | 2-4-9300-9315 | Station Egout 2                         | 5,068.05   |
| 57 9314   | Sewers Collection - Contracted Services | MR. ROOTER PLUMBING OF OTTAWA  | 154855383            | LINING SEWER - 865 NICOLE                           | 1-4-9314-4620 | Contract - OCWA - Repairs & Maintenance | 6,435.35   |
| 58 9314   | Sewers Collection - Contracted Services | ONTARIO CLEAN WATER AGENCY     | INV000102085         | OPERATIONS & MAINT. MAR/18                          | 1-4-9314-4610 | Contract - OCWA - Basic Maintenance     | 19,611.37  |
| 59 9314   | Sewers Collection - Contracted Services | ONTARIO CLEAN WATER AGENCY     | INV000102500         | ROCK. WWC NEW ELECTRONIC VOLT. REGULATOR SPS 5      | 1-4-9314-4620 | Contract - OCWA - Repairs & Maintenance | 5,367.24   |
| 60 9314   | Sewers Collection - Contracted Services | ONTARIO CLEAN WATER AGENCY     | INV000102501         | ROCK. WWC REPAIR SUBMERSIBLE PUMP 2 @ SPS 4         | 1-4-9314-4620 | Contract - OCWA - Repairs & Maintenance | 8,766.22   |
| 61 9324   | Sewers Treatment - Contracted Services  | ONTARIO CLEAN WATER AGENCY     | INV000102085         | OPERATIONS & MAINT. MAR/18                          | 1-4-9324-4610 | Contract - OCWA - Basic Maintenance     | 44,121.36  |
| 62 9324   | Sewers Treatment - Contracted Services  | ONTARIO CLEAN WATER AGENCY     | INV000102498         | ROCK. WWC DE-CHLORINATE, RESPOND TO EMERGENCIES     | 1-4-9324-4620 | Contract - Repairs & Maintenance        | 10,911.13  |
| 63 9324   | Sewers Treatment - Contracted Services  | ONTARIO CLEAN WATER AGENCY     | INV000102499         | ROCK. WWC CLEAN BASKET SPS 1                        | 1-4-9324-4620 | Contract - Repairs & Maintenance        | 7,961.90   |
| 64 65   | PAYABLES - PAYROLL                      | CUPE - LOCAL 503               | 25APR2018            | PAY 8 & 9   | 1-2-0065-0254 | Union Dues                              | 5,898.18   |
| 65 65   | PAYABLES - PAYROLL                      | CUPE - LOCAL 503               | 28MAR2018            | PAY 5, 6 & 7  | 1-2-0065-0254 | Union Dues                              | 9,101.76   |
| 66 78   | DEFERRED REVENUES - GRANTS AND OTHERS   | CONSEIL DES ÉCOLES PUBLIQUES D | 4APR2018             | REDEVANCES D'AMÉNAGEMENT SCOLAIRE JAN-MAR/18        | 1-2-0078-0347 | DEVELOPMENT CHARGES SCHOOL BOARDS       | 7,992.00   |
| 67 1313   | Accounting - Materials                  | VADIM COMPUTER MANAGEMENT GROU | PS-338966            | RIM AND 2.5 UPGRADE                                 | 1-4-1313-3165 | Consultant                              | 22,024.83  |
| 68 1340   | Facilities                              | WSP CANADA INC.                | 0681071              | GENERATOR CC AREA & MUN. GARAGE AUG6/17-SEP2/17     | 2-4-1340-9159 | Clarence Creek City Hall                | 5,398.91   |
| 69 2316   | External Transfers                      | BIBLIOTHÈQUE PUBLIQUE DE CLARE | 3APR2018             | CONTRIBUTION PYMT 2 OF 4                            | 1-4-2316-5550 | Contribution to Library                 | 43,347.65  |
| 70 2316   | External Transfers                      | SOUTH NATION CONSERVATION      | IN16349              | LEVY 2018 - 1st INSTALLMENT                         | 1-4-2316-3617 | Requisition - Conservation Authority    | 40,482.33  |

| DPT Code | Department Name                         | Vendor Name                    | Invoice Number | Invoice Description                     | GL Account    | GL Account Name                           | Amount       |
|----------|---|--------------------------------|----------------|---|---------------|---|--------------|
| 71       | 3200 Street Construction                | LES SERVICES ALAIN HUPPE       | 2435           | TREE REMOVAL (LACASSE RD.)              | 2-4-3200-9075 | Lacasse Street                            | 11,752.00    |
| 72       | 3713 Snow Plowing & Salting - Materials | K&S SEL WINDSOR LTEE / K&S WIN | 5300374424     | BULK SAFE-T-SALT                        | 1-4-3713-3425 | Materials                                 | 15,644.68    |
| 73       | 3713 Snow Plowing & Salting - Materials | K&S SEL WINDSOR LTEE / K&S WIN | 5300374670     | BULK SAFE-T-SALT                        | 1-4-3713-3425 | Materials                                 | 9,609.50     |
| 74       | 3713 Snow Plowing & Salting - Materials | K&S SEL WINDSOR LTEE / K&S WIN | 5300374929     | BULK SAFE-T-SALT                        | 1-4-3713-3425 | Materials                                 | 28,627.56    |
| 75       | 3714 Snow Plowing & Salting - Contracts | GHYSLAIN LALONDE ENTREPRISE    | 1045           | GRADER SERVICE 3-16 JAN/18              | 1-4-3714-4200 | Contracts                                 | 13,744.78    |
| 76       | 3714 Snow Plowing & Salting - Contracts | GHYSLAIN LALONDE ENTREPRISE    | 1046           | GRADER RENTAL (SPARE-23-31 JAN/18)      | 1-4-3714-4200 | Contracts                                 | 8,085.93     |
| 77       | 3714 Snow Plowing & Salting - Contracts | GHYSLAIN LALONDE ENTREPRISE    | 1050           | GRADER SERVICE 1-24FEB/18               | 1-4-3714-4200 | Contracts                                 | 18,606.89    |
| 78       | 3914 Transit - Contracts                | LEDUC BUS LINES LTD.           | 153            | TRANSPORT EN COMMUN MAR/18              | 1-4-3914-4200 | Contracts - Bus                           | 169,618.07   |
| 79       | 9123 Water Distribution - Materials     | EVANS UTILITY AND MUNICIPAL PR | 0000154966     | E-CODERS, METER TAILS                   | 1-4-9123-3445 | Meters                                    | 13,302.36    |
| 80       | 9300 Sewers                             | R.V. ANDERSON ASSOCIATES LIMIT | 63431          | SEWAGE PLANT UPGRADES JAN27/18-FEB23/18 | 2-4-9300-9271 | Pre Screening Bar System                  | 8,265.95     |
| 81       | 9514 Garbage Collection - Contracts     | TOMLINSON ENVIRONMENTAL SERVIC | 0000243128     | CURBSIDE WASTE MAR/18                   | 1-4-9514-4200 | Contracts                                 | 40,239.70    |
| 82       | 9514 Garbage Collection - Contracts     | TOMLINSON ENVIRONMENTAL SERVIC | 0000243131     | COMMERCIAL WASTE MAR/18                 | 1-4-9514-4200 | Contracts                                 | 11,155.57    |
| 83       | 9534 Recycling - Contracts              | TOMLINSON ENVIRONMENTAL SERVIC | 0000243129     | CURBSIDE RECYCLING MAR/18               | 1-4-9534-4200 | Contracts                                 | 67,324.09    |
| 84       | 9534 Recycling - Contracts              | TOMLINSON ENVIRONMENTAL SERVIC | 0000243132     | COMMERCIAL RECYCLING MAR/18             | 1-4-9534-4200 | Contracts                                 | 5,965.04     |
|          |   |                                |                |   |               | Invoices Paid Greater/Equal to \$5,000    | 2,236,528.19 |
|          |   |                                |                |   |               | Invoices Paid Less/Equal to \$4,999       | 562,445.40   |
|          |   |                                |                |   |               | MasterCards April/18                      | 18,851.61    |
|          |   |                                |                |   |               | Grand Total AP Council Report - May 23/18 | 2,817,825.20 |

**Transactions de carte de crédit**  
**Avril 2018**

| #            | Détenteur de carte    | Date       | Merchant               | Description   | GL            | Montant            | Sous total par carte |
|--------------|-----------------------|------------|------------------------|---|---------------|--------------------|----------------------|
| 1            | BELANGER, MARIE EVE   | 23/04/2018 | OACA                   | OACA CONFERENCE MALCOLM                                 | 1-4-8113-3640 | \$695.00           |                      |
| 2            | BELANGER, MARIE EVE   | 23/04/2018 | PORTER AI              | AVION POUR MALCOLM POUR FORMATION À NIAGARA FALLS       | 1-4-8113-3640 | \$250.01           |                      |
| 3            | BELANGER, MARIE EVE   | 23/04/2018 | PSB-PLANNINGCANADA     | ETHICS AND PROFESSIONAL COURSE - MALCOLM                | 1-4-8113-3435 | \$672.35           | \$1,617.36           |
| 4            | BOUCHARD, ANNE MORRIS | 01/05/2018 | APL* ITUNES.COM/BILL   | MONTHLY SUBSCRIPTION                                    | 1-4-6113-3435 | \$1.46             |                      |
| 5            | BOUCHARD, ANNE MORRIS | 18/04/2018 | EDU-CHILD CARE LICENSI | PERMIS CARREFOUR JEUNESSE                               | 1-4-6113-3392 | \$230.00           |                      |
| 6            | BOUCHARD, ANNE MORRIS | 18/04/2018 | EDU-CHILD CARE LICENSI | PERMIS ST-MATHIEU                                       | 1-4-6113-3392 | \$230.00           |                      |
| 7            | BOUCHARD, ANNE MORRIS | 18/04/2018 | EDU-CHILD CARE LICENSI | REVISION PERMIS ST-MATHIEU                              | 1-4-6113-3392 | \$25.00            |                      |
| 8            | BOUCHARD, ANNE MORRIS | 23/04/2018 | EDU-CHILD CARE LICENSI | REVISION PERMIS ST-PATRICK                              | 1-4-6113-3392 | \$25.00            | \$511.46             |
| 9            | BOUCHER, PIERRE       | 30/04/2018 | FACEBK SK389HNEW2      | PUBLICITE SUR FACEBOOK POUR LE TRANSPORT EN COMMUN      | 1-4-3913-3005 | \$45.76            |                      |
| 10           | BOUCHER, PIERRE       | 12/04/2018 | MGCS SO CERTIFICATES   | ACHAT DE LICENCE DE MARRIAGE                            | 1-4-1105-3420 | \$2,400.00         |                      |
| 11           | BOUCHER, PIERRE       | 18/04/2018 | TECHNOLOGIA            | PUBLIC SPEAKING-POWER PRESENTATIONS-C.SARAU             | 1-4-1105-3743 | \$1,075.02         | \$3,520.78           |
| 12           | COLLIER, HELEN        | 12/04/2018 | AIR CAN                | SMART CITIES EXPO WORLD FORUM 2018 - D.DARCH            | 1-4-1223-3160 | \$442.11           |                      |
| 13           | COLLIER, HELEN        | 30/04/2018 | BIBLIOTHEQUE CLARENCE- | ONCE UPON A TIME - CHARITY FUNDRAISING - K.SIMARD       | 1-4-1123-3208 | \$50.00            |                      |
| 14           | COLLIER, HELEN        | 18/04/2018 | FARM BOY #20           | APRIL 18TH 2018 - DIRECTORS PLANNING SESSION            | 1-4-1223-3440 | \$78.21            |                      |
| 15           | COLLIER, HELEN        | 04/04/2018 | FRIENDLY RESTAURANT    | COUNCIL MEETING APRIL 4, 2018 - HUIS CLOS               | 1-4-1123-3440 | \$383.90           |                      |
| 16           | COLLIER, HELEN        | 17/04/2018 | FRIENDLY RESTAURANT    | FIRE STATIONS WORKING LUNCH HELEN AND BRIAN             | 1-4-1223-3440 | \$43.54            |                      |
| 17           | COLLIER, HELEN        | 10/04/2018 | NIGHT OFF DELIVERY     | SMART CITIES CHALLENGE - WORKING LUNCH                  | 1-4-1223-3440 | \$49.37            |                      |
| 18           | COLLIER, HELEN        | 06/04/2018 | PAYPAL *CCCR           | DÉJEUNER DU MAIRE - 21 AVRIL 2018 (7 BILLETS)           | 1-4-1123-3440 | \$175.00           |                      |
| 19           | COLLIER, HELEN        | 18/04/2018 | ROSALYNNS BISTRO CA    | FIRE STATION MEETING                                    | 1-4-1223-3440 | \$57.81            |                      |
| 20           | COLLIER, HELEN        | 13/04/2018 | SHERATON               | SMART CITIES EXPO WORLD FORUM 2018 DAVE DARCH           | 1-4-1223-3160 | \$216.24           |                      |
| 21           | COLLIER, HELEN        | 18/04/2018 | SPARTAS                | APRIL 18TH, 2018 - DIRECTORS PLANNING SESSION           | 1-4-1223-3440 | \$104.58           |                      |
| 22           | COLLIER, HELEN        | 12/04/2018 | SQ *SMART CITY IOT E   | SMART CITIES EXPO WORLD FORUM 2018-INTERNATIONAL CENTRE | 1-4-1223-3160 | \$646.00           | \$2,246.76           |
| 23           | KEHOE, ROBERT         | 18/04/2018 | MCDONALD'S #16531      | DIRECTOR'S MEETING                                      | 1-4-1233-3440 | \$18.07            | \$18.07              |
| 24           | LALONDE, GERALD       | 20/04/2018 | OMHRA                  | ONTARIO MUN. HR ASSOCIATION MEMBERSHIP                  | 1-4-1363-3435 | \$375.16           |                      |
| 25           | LALONDE, GERALD       | 30/04/2018 | WORKERS HEALTH SAFET   | HEALTH AND SAFETY TRAINING                              | 1-4-1363-3278 | \$581.95           | \$957.11             |
| 26           | LENHART, JULIAN       | 03/04/2018 | CANADIAN NETWORK OF AS | FORMATION NICHOLAS BRUNET ASSET MNGMT                   | 1-4-1219-3160 | \$1,039.60         | \$1,039.60           |
| 27           | OUELLET, MONIQUE      | 17/04/2018 | AMCTO                  | AMCTO CONFERENCE - 2018                                 | 1-4-1224-3160 | \$751.45           |                      |
| 28           | OUELLET, MONIQUE      | 01/05/2018 | AMCTO                  | ELECTION FINANCE - MARYSE                               | 1-4-1113-3743 | \$124.30           |                      |
| 29           | OUELLET, MONIQUE      | 01/05/2018 | AMCTO                  | ELECTION FINANCE - MONIQUE                              | 1-4-1113-3743 | \$350.30           |                      |
| 30           | OUELLET, MONIQUE      | 16/04/2018 | BLUE MOUNTAIN RESORTS  | AMCTO ANNUAL CONFERENCE 2018                            | 1-4-1224-3160 | \$229.37           | \$1,455.42           |
| 31           | PETRILLO, DANNY       | 16/04/2018 | AMAZON *MARKETPLCE CA  | 2 CHARGERS FOR SAMSUNG S8 SMARTPHONES                   | 1-4-1323-3150 | \$65.97            |                      |
| 32           | PETRILLO, DANNY       | 15/04/2018 | AMAZON.CA              | SAMSUNG S8 SMARTPHONE COVERS/CASES                      | 1-4-1323-3150 | \$70.37            | \$136.34             |
| 33           | VILLENEUVE, MARIO     | 16/04/2018 | JUMBO PIZZA            | MEAL - MAJOR FIRE                                       | 1-4-2113-3440 | \$171.00           |                      |
| 34           | VILLENEUVE, MARIO     | 12/04/2018 | MCDONALD'S #16531      | MEALS   | 1-4-2113-3440 | \$25.06            |                      |
| 35           | VILLENEUVE, MARIO     | 03/04/2018 | MTO RUS DRIVER CERT PR | LICENSE   | 1-4-2113-3175 | \$60.00            |                      |
| 36           | VILLENEUVE, MARIO     | 21/04/2018 | MUNICIPAL LAW ENFORCEM | PAUL LACHANCE - MLEO TRAINING                           | 1-4-2413-3660 | \$1,130.00         |                      |
| 37           | VILLENEUVE, MARIO     | 24/04/2018 | THE SOURCE #53710      | VEHICLE ACCESSORIES                                     | 1-4-2123-3675 | \$50.83            |                      |
| 38           | VILLENEUVE, MARIO     | 06/04/2018 | THE/STUDIO             | BYLAW CRESTS WITH GOLD TRIM                             | 1-4-2413-3755 | \$257.60           |                      |
| 39           | VILLENEUVE, MARIO     | 12/04/2018 | WALMART.CA             | THERMOSCAN EAR THERMOMETER                              | 1-4-2123-3675 | \$864.14           | \$2,558.63           |
| 40           | WILSON, BRIAN         | 23/04/2018 | AIR CAN                | OAFC - TRAVEL (DIR MTG)                                 | 1-4-2113-3160 | \$513.30           |                      |
| 41           | WILSON, BRIAN         | 05/04/2018 | BOSTON PIZZA # 423     | MEAL - OFC INSTRUCTOR                                   | 1-4-2113-3440 | \$56.62            |                      |
| 42           | WILSON, BRIAN         | 16/04/2018 | CAFE LAROCHE           | MEALS - ICE STORM                                       | 1-4-2213-3440 | \$187.27           |                      |
| 43           | WILSON, BRIAN         | 02/04/2018 | CDN TIRE STORE #00623  | VEHICLE ACCESSORIES                                     | 1-4-2123-3675 | \$33.89            |                      |
| 44           | WILSON, BRIAN         | 27/04/2018 | EVAC SYSTEMS FIRE AND  | ROPE & ROPE BAGS  | 1-4-2123-3675 | \$456.14           |                      |
| 45           | WILSON, BRIAN         | 29/04/2018 | INDIGO PARK CANADA     | FDIC - TRAVEL (PARKING)                                 | 1-4-2113-3160 | \$95.00            |                      |
| 46           | WILSON, BRIAN         | 16/04/2018 | MIKE DEAN S FOOD STORE | MEALS - ICE STORM                                       | 1-4-2113-3440 | \$33.39            |                      |
| 47           | WILSON, BRIAN         | 14/04/2018 | MUNICIPAL LAW ENFORCEM | MLEOA CONF - LAROQUE                                    | 1-4-2413-3160 | \$778.57           |                      |
| 48           | WILSON, BRIAN         | 18/04/2018 | MUNICIPAL LAW ENFORCEM | MLEOA PT II - BOUGIE                                    | 1-4-2413-3660 | \$1,130.00         |                      |
| 49           | WILSON, BRIAN         | 18/04/2018 | MUNICIPAL LAW ENFORCEM | MLEOA PT II - DICAIRE                                   | 1-4-2413-3660 | \$1,130.00         |                      |
| 50           | WILSON, BRIAN         | 27/04/2018 | PEN'FDIC/FIRE ENGINEER | FDIC - REG  | 1-4-2113-3160 | \$85.94            |                      |
| 51           | WILSON, BRIAN         | 22/04/2018 | VIA RAIL/QAR881/24APR  | FDIC - TRAVEL   | 1-4-2113-3160 | \$289.96           | \$4,790.08           |
| <b>TOTAL</b> |                       |            |                        |   |               | <b>\$18,851.61</b> | <b>\$18,851.61</b>   |



**THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND  
BY-LAW 2018-61**

**BEING A BY-LAW TO PROVIDE FOR THE CONVEYANCE OF LAND FOR  
PARK OR OTHER RECREATIONAL PURPOSES, OR CASH-IN-LIEU OF  
PARKLAND CONVEYANCE**

**WHEREAS** section 42, 51.1 and 53 of the *Planning Act, R.S.O. 1990, c.P13*, as amended, authorize local municipalities to pass by-laws requiring that land or cash-in-lieu thereof be conveyed to the local municipality as a condition of development or redevelopment of land, the subdivision of land, or the granting of provisional consent over land;

**AND WHEREAS** the Council of the Corporation of the City of Clarence-Rockland has adopted policies within its Official Plan pertaining to the conveyance of land or cash-in-lieu thereof to the City as a condition of development or redevelopment of land, the subdivision of land, or the granting of provisional consent over land under the *Planning Act*;

**AND WHEREAS** the Council of the Corporation of the City of Clarence-Rockland deems it necessary and expedient to enact a by-law to provide for the provision of lands for park or other public recreational purposes and the use of alternative requirements therefor;

**NOW THEREFORE** the Council of the Corporation of the City of Clarence-Rockland enacts as follows:

**1. TITLE, SCOPE AND INTENT**

- 1.1 This By-law shall be known and cited as the "Parkland Dedication By-law" of the City of Clarence-Rockland.
- 1.2 This By-law shall apply to all lands within the geographic boundary of the City of Clarence-Rockland.
- 1.3 The intent of this By-law is to enable the City of Clarence-Rockland to provide land for public parks or other public recreation purposes. The City is permitted to require the conveyance of parkland or cash-in-lieu of parkland as a condition of development or redevelopment, subdivision of land, or the granting of provisional consent as regulated under the *Planning Act*. Land conveyed to the City under this By-law shall be used for Parkland or other public recreational purposes, subject to the policies of the Official Plan and this By-law and provincial laws.

## 2. DEFINITIONS

- 2.1 For the purposes of interpretation of this By-law, the following definitions shall apply:
- (a) "**Affordable Housing**" means:
    - i. in the case of ownership housing, the least expensive of:
      - 1. housing for which the purchase price results in annual accommodation costs which do not exceed 30 percent of gross annual household income for low and moderate income households; or
      - 2. housing for which the purchase price is at least 10 percent below the average purchase price of a resale unit in the regional market area;
    - ii. in the case of rental housing, the least expensive of:
      - 1. a unit for which the rent does not exceed 30 percent of gross annual household income for low and moderate income households; or
      - 2. a unit for which the rent is at or below the average market rent of a unit in the regional market area.
  - (b) "**Cash-in-Lieu**" means a payment of money for park or other public recreational purposes which is collected in lieu of a conveyance of land which would otherwise be required to be conveyed pursuant to the parkland provisions of the *Planning Act*.
  - (c) "**City**" means the Corporation of the City of Clarence-Rockland, as represented by the Director of Infrastructure and Planning.
  - (d) "**City User Fees By-law**" means the City of Clarence-Rockland User Fees By-law.
  - (e) "**Convey/Conveyed**" means to deed or transfer land for park or other public recreational purposes.
  - (f) "**Development**" means:
    - i. any construction, erection or placing on land of one or more buildings or structures, or making of an addition or alteration to a building or structure which has the effect of substantially increasing the size or usability thereof, or laying out and establishment of a commercial parking lot that is subject to Site Plan Control as per the City's Site Plan Control By-law;
    - ii. the creation of one or more lots through the granting of consent, via plan of subdivision, or via plan of condominium;

and includes redevelopment.

- (g) **"Director of Infrastructure and Planning"** means the Director of the Infrastructure and Planning Department of the City of Clarence-Rockland or his authorized agent.
- (h) **"Director of Community Services"** means the Director of the Community Services Department of the City of Clarence-Rockland or his authorized agent.
- (i) **"Dwelling Unit"** means a place of residence with one or more habitable rooms containing separate kitchen and bathroom facilities for private use as a single housekeeping unit.
- (j) **"Gross Floor Area"** means the aggregate area of a building contained within the exterior walls, but does not include attic or basement space unless otherwise specified. Where attic space is located adjacent to floor area as described above and exceeds a headroom clearance of 1.8 metres at any given point, the entire attic space shall be included as floor area.
- (k) **"Gross Land Area"** means the land area of the entire development site, including the parcel of land which is to be dedicated for park purposes, including any easements, roadways and stormwater management facilities etc., but excluding roads, road rights-of-way, and areas that have been dedicated to the local municipality or other public agency or lands designated as Environmental Protection Area or similar designation.
- (l) **"Market Appraisal"** means a written opinion of fair market value of one or more parcels of land supported by presentation and analysis of relevant data by a certified accredited appraiser.
- (m) **"Market Value"** means the monetary price a property would be expected to bring in a competitive and open market, as of the specified date, under all conditions requisite to a fair sale, the buyer and seller each acting prudently, knowledgeably and assuming price is not affected by undue stimulus.
- (n) **"Mixed Use"** means the physical integration of residential and commercial, industrial or others uses within a building or structure or separate buildings or structures on the lands proposed for Development.
- (o) **"Not-for-Profit Organization"** means a corporation registered as a charity and regulated under the *Not-for-Profit Corporations Act*, 2010 or regulated by one or more provincial and/or federal act(s).

- (p) "**Official Plan**" means the Official Plan of the Urban Area of the City of Clarence Rockland in effect at the time, the Bourget Official Plan in effect at the time, and the Official Plan of the United Counties of Prescott and Russell in effect at the time.
- (q) "**Parkland**" means developable lands that are suitable for the development of a recreational area, playground, playing fields or similar use and may also include community recreational and leisure facilities, accessory buildings or structures such as a maintenance building, washroom or canteen.
- (r) "**Planning Act**" means the *Planning Act*, R. S. O. 1990 as amended or replaced.
- (s) "**Second Unit**" means:
  - i. the use of two residential units in a detached house, semi-detached house or rowhouse if no building or structure ancillary to the detached house, semi-detached house or rowhouse contains a residential unit; and
  - ii. the use of a residential unit in a building or structure ancillary to a detached house, semi-detached house or rowhouse if the detached house, semi-detached house or rowhouse contains a single residential unit.
- (t) "**Subsidized Housing**" means rental dwelling units where rent is based on rentgeared- to-income (RGI) and does not exceed 30 per cent of gross annual household income up to a defined minimum.

### **3. INTERPRETATION**

- 3.1 Unless otherwise defined, the words and phrases used in this By-law have their normal and ordinary meaning.
- 3.2 This By-law is gender neutral and, accordingly, any reference to one gender includes the other.
- 3.3 Words in the singular include the plural and words in the plural include the singular.
- 3.4 Headings and the table of contents are inserted for convenience of reference purposes only, form no part of this by-law and shall not affect in any way the meaning or interpretation of the provisions of this by-law.

## **4. PARKLAND DEDICATION**

- 4.1 As a condition Development, the City shall require the conveyance of land for park or other public recreational purpose at the rates defined herein.

### **Commercial and Industrial uses**

- 4.2 Where land is developed for commercial or industrial use, the City shall require the conveyance of land for park or other public recreational purpose at a rate of 2% of the gross land area being developed, redeveloped or subdivided.

### **Residential uses and other uses**

- 4.3 Where land is developed for residential use, the City shall require the conveyance of land for park or other public recreational purpose at a rate of 5% of the gross land area being developed, redeveloped or subdivided.
- 4.4 Where land is developed for residential use and where the density is greater than 35 units per hectare, the City may require that the rate used to determine the parkland conveyance be one (1) hectare for each 300 dwelling units proposed, but for mid-high rise apartments, as defined by the City's Zoning by-law, this parkland conveyance will not exceed a maximum of 10% of the land area of the site being developed.

### **Mixed Uses**

- 4.5 When land is developed for Mixed Uses, the land to be conveyed shall be as follows:
- (a) For Mixed uses on a site, the land to be Conveyed shall be the sum of the requirements proportionate to the site area allocated to each use at the rates set out in sections 4.2, 4.3, and 4.4.
  - (b) For Mixed Uses within a building, the land to be conveyed shall be the sum of the requirements proportionate to the gross floor area allocated to each use at the rates set out in sections 4.2, 4.3, and 4.4.

### **Single lot created by consent**

- 4.6 Where land is severed for commercial or industrial use, the City shall require the conveyance of land for park or other public recreational purpose at a rate of 2% of the gross land area being severed.

- 4.7 Where land is severed for residential use, the City shall require the conveyance of land for park or other public recreational purpose at a rate of 5% of the gross land area being severed.

### **City's determination**

- 4.8 The parkland conveyance requirements will be determined at the time of development review and the amount of land will be identified as a condition of approval.
- 4.9 The location and configuration of land required to be conveyed shall be determined by and at the discretion of the City. All conveyances shall be free of any and all encumbrances.

## **5. LANDS SUITABLE FOR PARKLAND CONVEYANCE**

- 5.1 The City may accept land for passive and active Parkland and other public recreational purposes. These lands conveyed to the City shall be in a location and physical condition satisfactory to the Director of Infrastructure and Planning and to the Director of Community Services. Any land parcel configuration, size or location that is constrained or deemed undesirable, as determined by the Director of Infrastructure and Planning or by the Director of Community Services, shall not be acceptable as Parkland Conveyance. Factors that will be considered in determining suitability for conveyance include, but are not limited to the following:
- (a) Open frontage on a public road which provides visibility and accessibility;
  - (b) Adequate size and configuration to accommodate park amenities such as sports fields, playgrounds, and programmable open space as required;
  - (c) Physical state, including lot grading and drainage, to accommodate park amenities such as sports fields, playgrounds, and programmable open space as required;
  - (d) Abutting complementary land uses;
  - (e) Consistent with the Official Plan policies for the area and for parks and leisure areas;
  - (f) Connectivity to the existing trail system, where possible;
  - (g) Pedestrian and cyclist access, including direct access to existing or planned Parkland;
  - (h) Opportunities to co-locate with schools;

- (i) Public access to the Ottawa River;
- (j) Equitable distribution within the community; and
- (k) Connectivity to existing and planned parks and open spaces.

## **6. LANDS NOT SUITABLE FOR PARKLAND CONVEYANCE**

- 6.1 Land that is considered not suitable for park or other public recreational purpose will not be counted towards the amount of land required to be conveyed in order to fulfill the requirements in Section 4 of this By-law. Such land may include, but is not limited to:
  - (a) Hazardous or flood prone areas;
  - (b) Steep or unstable slopes;
  - (c) Any land having unsuitable or unstable soil conditions for intended recreation facilities;
  - (d) Utility rights-of-way or easements;
  - (e) Any land containing an easement, encumbrance or right-of-use that limits or restricts the City's use of the land;
  - (f) Any land subject to a no-touch/no-development setback;
  - (g) Stormwater management facilities;
  - (h) Provincial or locally significant wetlands or woodlands;
  - (i) Required setbacks and buffer lands from natural features such as wetlands and watercourses;
  - (j) Roadways or walkways being conveyed for non-parkland purposes;
  - (k) Lands that are deemed to be contaminated; and
  - (l) Lands determined to be unsuitable as Parkland by the Director of Infrastructure and Planning or by the Director of Community Services.
- 6.2 Any land that has been or is to be conveyed to the City for stormwater management facilities, for flood plain or conservation purposes, for roadways, walkways or any other non-parkland purpose, will not be credited against the required parkland conveyance or cash-in-lieu thereof.
- 6.3 Where conveyance of land for park purposes is not feasible within the site being developed, the City may consider the conveyance of land outside of the site being developed if the City is satisfied that

the land provides a benefit to the residents of the land being developed.

## **7. CASH-IN-LIEU OF PARKLAND DEDICATION**

- 7.1 As an alternative to the conveyance of land, the City may require, at its discretion, the payment of money equal to the value of lands otherwise required to be conveyed under this By-law, or a combination of land and money.
- 7.2 Generally, the City may, in the following circumstances, require the payment of cash-in-lieu instead of accepting a conveyance of land:
  - (a) Where there is no land that is either usable or functional on the site for parkland or recreational purposes;
  - (b) Where the conveyance of parkland from the site would reduce the number of dwelling units or the floor space area of the development to the extent that the development is unfeasible;
  - (c) Where the City has identified land in a more appropriate or accessible location and that has been or is to be acquired by the City;
  - (d) Where the area being developed or redeveloped is already well served with parkland; or
  - (e) For the creation of a lot by consent.
- 7.3 The decision whether or not to require a conveyance of land, payment of cash-in-lieu of accepting a conveyance or combination therein, will be made by the Director of Infrastructure and Planning on the advice of the Director of Community Services at the time of development review.
- 7.4 Where Cash-in-Lieu of Parkland is required, the City shall require that the payment be in the amount of the value of the land otherwise to be conveyed as per section 4 of this By-law.
- 7.5 Notwithstanding section 7.4, where the conveyance of Parkland for residential uses is required at a rate of 1 hectare per 300 Dwelling Units, the Cash-in-Lieu payment shall be calculated based on the value of land required to be conveyed at a rate of 1 hectare per 500 Dwelling Units.

## **8. VALUATION OF LAND**

- 8.1 Where Cash-in-Lieu of Parkland is required, the value of the land shall be determined by:
- (a) A market appraisal or a letter of opinion, obtained by and at the owner's expense, approved by the Director of Infrastructure and Planning, as of the day before the granting of the draft approval for development by way of plan of subdivision or condominium, and the day before the granting of provisional consent for a consent application; or
  - (b) A market appraisal or a letter of opinion, obtained by and at the owner's expense, approved by the Director of Infrastructure and Planning, as of the day before planning approval is given for a development by way of site plan control; or
  - (a) The most recent land sale record of the subject property, no more than 12 months prior to the date of the agreement, reviewed and accepted by the Director of Infrastructure and Planning; provided the sale was at market value and there has been no change that may impact the land value, including but not limited to changes in the zoning, Official Plan designation, or severance.

## **9. EXEMPTIONS**

- 9.1 No conveyance of land or payment of cash-in-lieu under this by-law is required in the case of the development of a building that was accidentally damaged or demolished so long as:
- (a) The building continues to be used for the same purpose after it is repaired, replaced or rebuilt; and
  - (b) There is no increase in number of dwelling units or (gross) floor area.
- 9.2 No conveyance of land or payment of cash-in-lieu under this by-law is required in the case of the development of:
- (a) An addition or alteration to an existing residential building that does not result in an increase in dwelling units;
  - (b) A new agricultural lot;
  - (c) A place of worship;
  - (d) A cemetery;
  - (e) A non-profit rental or not-for-profit sponsored ownership residential development or other development that provides

- public facilities or services and that is undertaken by a non-profit organization;
- (f) A college or university or a school as defined by subsection 1(1) of the *Education Act*, where the school provides for the student's outdoor recreational needs on-site at the time of development;
  - (g) A municipal or other government use;
  - (h) A second unit as defined in this By-law or a garden suite as defined in the City's Zoning By-law;
  - (i) A home-based business or a home industry as defined in the City's Zoning By-law;
  - (j) An addition or alteration to an existing commercial or industrial building that does not require site plan control approval as per the *Planning Act* or the Site Plan Control By-law;
  - (k) A temporary use for which an approval has been granted under section 39 of the *Planning Act*; or
  - (l) Any development of a use undertaken in partnership with the City.
- 9.3 No conveyance of land or payment of cash-in-lieu under this by-law is required for:
- (a) A change of use from residential to commercial or industrial or for the alteration of an existing building from a change of use from residential to commercial or industrial; or
  - (b) A change of use from commercial or industrial to another commercial or industrial use, or for the alteration of an existing building resulting in a change of use from commercial or industrial to another commercial or industrial use.
- 9.4 Parkland requirements for Conveyance shall be reduced for Developments and Redevelopments by Not-for-Profit Organizations for Subsidized and Affordable Housing. The reduction in Parkland required for Conveyance or the equivalent Cash-in-Lieu will be proportionate to the percentage of Affordable and/or Subsidized Dwelling Units. This reduction shall be calculated as one per cent of the land area of the land to be conveyed or one percent of the total payment of Cash-in-Lieu for each one per cent of the total number of units in the development which are Affordable and/or Subsidized Dwelling Units.

## **10. CREDITS FOR PREVIOUS CONVEYANCES**

- 10.1 Notwithstanding Sections 4 and 7 of this By-law, where it is known or can be demonstrated that the required parkland conveyance or cash-in-lieu thereof has been previously satisfied in accordance with the *Planning Act*, no additional conveyance or payment will be required in respect of subsequent Development unless:
- (a) There is a change in the proposed Development which would increase the density of the development providing a net unit gain; or
  - (b) Land originally proposed for Development for commercial or industrial purposes is now proposed for Development for other purposes.
- 10.2 Land or Cash-in-Lieu required to be conveyed or paid to the City for park or other public recreation purposes pursuant to Sections 4 or 7 of this By-law shall be reduced by the amount of land or Cash-in-Lieu previously received by the City in accordance with the *Planning Act* in respect of the land being Developed.

## **11. TIMING OF PARKLAND CONVEYANCE OR OF CASH-IN-LIEU PAYMENT**

- 11.1 Where land is required to be conveyed to the City in accordance with Section 4 of this By-law, the lands shall be conveyed as follows:
- (a) In the case of Development to be approved pursuant to sections 51 or 53 of the *Planning Act*, the City may require the Conveyance of land as a condition of approval, and said lands shall be Conveyed to the City either prior to or immediately upon registration of the plan or the consent being given, as determined by the Director of Infrastructure and Planning or by the Director of Community Services;
  - (b) In the case of Development where land has not been conveyed or has not been required pursuant to sections 51.1 or 53 of the *Planning Act*, the City shall require the conveyance of land as a condition of Development prior to building permit issuance, in accordance with section 41 of the *Planning Act*.
- 11.2 Where Cash-in-Lieu of Parkland is required to be paid to the City in accordance with Sections 7 and 8 of this By-law, the payment shall be made as follows:
- (a) For Development where the City has required the payment of Cash-in-Lieu of Parkland as a condition of an approval or

consent, pursuant to sections 51.1 or 53 of the *Planning Act*, the Cash-in-Lieu payment shall be paid prior to plan registration or the consent being given;

- (b) For Development approved via Site Plan Control pursuant to section 41 of the *Planning Act*, where Cash-in-Lieu has not been required pursuant to sections 51.1 or 53 of the Planning act, the Cash-in-Lieu payment shall be paid upon signing of a Site Plan Agreement or prior to the issuance of the first building permit in respect of the Development as per section 42 (6.1) of the *Planning Act*.

## **12. DISPUTES**

- 12.1 In the event of a dispute between the City and the Owner on the value of land as determined under Section 8 of this By-law:
  - (a) Either party may apply to the Local Planning Appeals Tribunal to have the value of the land determined.
  - (b) For development, the Owner may pay the amount required under protest and shall make an application to the Local Planning Appeals Tribunal in accordance with the provisions under Section 42 of the *Planning Act*.

## **13. ADMINISTRATION**

- 13.1 This By-law will be administered by the Director of Infrastructure and Planning, the Director of Community Services, and the Treasurer.
- 13.2 All money received by the City as a requirement under section 7, and all money received on the sale of any land required to be conveyed under section 4, less any amount spent by the City out of its general funds in respect of the land, shall be paid into a special account referred to as the Cash-in-lieu – Parkland Account, and spent only for the acquisition of land to be used for park or other public recreational purposes, including the erection, improvement or repair of buildings and the acquisition of machinery for park or other public recreational purposes.
- 13.3 The money in the Cash-in-lieu – Parkland Account may be invested in securities in which the City is permitted to invest under the Municipal Act 2001, and the earnings derived from the investment of the money shall be paid into the Cash-in-lieu – Parkland Account, and the auditor in the auditor's annual report shall report on the activities and status of the account.

- 13.4 The Treasurer shall maintain a record of all lands and cash-in-lieu received including all expenditures from the cash-in-lieu of parkland reserve fund and shall present this information to Council in the form of an annual financial statement which shall be made available to the public.
- 13.5 The statement required under section 13.4 shall include, for the preceding year:
- (a) Statements of the opening and closing balances of the special account and of the transactions relating to the account;
  - (b) Statements identifying:
    - i. Any land or machinery acquired during the year with funds from the special account;
    - ii. Any building erected, improved or repaired during the year with funds from the special account;
    - iii. Details of the amounts spent; and
    - iv. For each asset mentioned in subclauses i and ii, the manner in which any capital cost not funded from the special account was or will be funded; and
  - (c) Any other information that is prescribed.
- 13.6 Council may, by resolution, vary any of the requirements for parkland dedication or payment in lieu thereof set out in this By-law.
- 13.7 Should any section or part of this by-law be declared or determined by a court or tribunal of competent jurisdiction to be invalid that portion of this by-law shall be considered to be severed from the balance of this by-law, which will continue to operate in full force and effect.

**READ, PASSED AND ADOPTED BY COUNCIL, THIS 23<sup>RD</sup> DAY OF MAY 2018.**

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**Guy Desjardins, Mayor**

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**Monique Ouellet, Clerk**





## REPORT N° AMÉ-18-29-R

|                     |                                |
|---------------------|--------------------------------|
| <b>Date</b>         | 02/03/2018                     |
| <b>Submitted by</b> | Claire Lemay                   |
| <b>Subject</b>      | New Parkland Dedication By-law |
| <b>File N°</b>      | L07                            |

### 1) **NATURE/GOAL :**

The goal of this report is to present a new by-law for the dedication of parkland and cash-in-lieu of parkland payments for development.

### 2) **DIRECTIVE/PREVIOUS POLICY :**

Section 4.4.1 of the Official Plan of the Urban Area of the City of Clarence-Rockland contains a policy regarding the dedication of parkland for any division of land. Section 7.4.9 of the Official Plan of the United Counties of Prescott and Russell contains policies regarding the dedication of parkland or payment of cash-in-lieu of parkland.

### 3) **DEPARTMENT'S RECOMMENDATION :**

THAT the Committee of the Whole recommends that Council adopts the parkland dedication by-law as recommended by the Infrastructure and Planning Department.

QUE le Comité plénier recommande que le Conseil adopte le règlement sur l'affectation des terrains pour les parcs tel que recommandé par le Département d'Infrastructures et Aménagement du territoire.

### 4) **BACKGROUND :**

The *Planning Act* authorizes municipalities to require the transfer of land or cash-in-lieu thereof for use as public parks as a condition of approval of the development or redevelopment of land. Some policies exist in the Official Plan, however, these do not cover all aspects of the parkland dedication / cash-in-lieu of parkland payment process. The *Planning Act* authorizes municipalities to pass by-laws regarding the dedication of parkland / cash-in-lieu thereof.

Decisions regarding what land should or should not be accepted as parkland in new subdivision developments have historically been made on a case-by-case basis. The City of Clarence-Rockland has routinely used various means to estimate the land value of property for the purpose of determining the amount of cash-in-lieu of parkland payments. Planners previously used information from MPAC to estimate land value for the purpose of determining the amount of cash-in-lieu of parkland required for land severances, but MPAC no longer provides this information. Recent updates to provincial legislation include modifications to the amount of land that can be

required for subdivision developments and increased requirements for monitoring and reporting on the uses of funds collected as cash-in-lieu of parkland payments.

**5) DISCUSSION :**

A by-law with set standards for determining the value of land used to calculate cash-in-lieu of parkland payments, for deciding what land can or cannot be included as parkland dedications, and to control how the collected funds are used, is now required in order to standardize and streamline the development review process and ensure transparency and accountability for the funds collected.

This proposed by-law, prepared by Infrastructure and Planning Staff, is similar to other by-laws used in neighbouring municipalities to regulate the parkland dedication/cash-in-lieu process for development. The by-law sets out regulations for:

- Amount of land or percentage value of land to be conveyed as parkland or paid as cash-in-lieu of parkland for development and redevelopment;
- How the amounts are calculated in the case of development projects with multiple densities or mixed uses;
- Land that is considered suitable for parkland conveyance;
- Land that is considered unsuitable for parkland conveyance;
- When cash-in-lieu of parkland dedication will be requested instead of a transfer of land;
- What types of documents will be accepted by City staff as proof of the value of the subject land;
- What types of development are exempt from the requirement for parkland dedication / cash-in-lieu thereof;
- How to manage credits for previous conveyances;
- When land should be transferred or payments should be made;
- The ongoing monitoring and reporting on the cash-in-lieu – parkland account; and
- General administration of the by-law and its provisions.

One of the biggest changes that this by-law will introduce is the fact that property owners will now be required to obtain a market appraisal or a letter from an appraiser for severance applications. It was determined that the cost is approximately 300\$. Property owners will be advised at the pre-consultation meeting that an appraisal will be required. The valuation of the land will then be used to apply the 5% parkland. This mechanism, for calculating the 5% cash-in-lieu will be more accurate.

**6) CONSULTATION:**

Staff consulted with planners from the United Counties and the Township of Russell and obtained legal advice from Vice Hunter LLP.

**7) RECOMMENDATIONS OR COMMENTS FROM COMMITTEE/ OTHER DEPARTMENTS :**

N/A

**8) FINANCIAL IMPACT (expenses/material/etc.):**

N/A

**9) LEGAL IMPLICATIONS :**

N/A

**10) RISK MANAGEMENT :**

N/A

**11) STRATEGIC IMPLICATIONS :**

N/A

**12) SUPPORTING DOCUMENTS:**

By-law 2018-XXX "Parkland Dedication By-law"



**CORPORATION OF THE CITY OF CLARENCE-ROCKLAND****BY-LAW NO. 2018-62****BEING A BY-LAW TO AUTHORIZE THE CORPORATION OF THE CITY OF CLARENCE-ROCKLAND TO AWARD A CONTRACT TO NORTRAX INC.**

**WHEREAS** Sections 8, 9, and 11 of the Municipal Act, 2001, S.O. 2001, Chapter 25 and amendments thereto provides that every municipal Corporation may pass by-laws for the purpose of governing its affairs as it considers appropriate;

**WHEREAS** the Council of the Corporation of the City of Clarence-Rockland deems it expedient to award a contract with Nortrax inc for an amount of 175 023\$ excluding HST for the purchase of a loader.

**NOW THEREFORE**, the Council of the Corporation of the City of Clarence-Rockland enacts as follows:

- 1. THAT** Municipal council authorizes the Mayor and the Clerk to sign an agreement with Nortrax inc for an amount of 175 023\$ excluding HST for the purchase of a loader;
- 2. THAT** the agreement be in the form hereto annexed and marked as Schedule "A" to this by-law;
- 3. THAT** this by-law shall come into force on the day of its adoption.

**READ, PASSED AND ADOPTED BY COUNCIL THIS 23<sup>RD</sup> DAY OF MAY 2018.**

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GUY DESJARDINS, MAYOR

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MONIQUE OUELLET, CLERK





**CORPORATION  
de la Cité de/ of the City of  
CLARENCE-ROCKLAND**

**Award Letter**

Nortrax Inc.  
190 David Manchester Rd  
Ottawa, ON  
K0A 1L0

May 07, 2018

**Attention:** **Mr. Ron Hamelin**

**SUBJECT:** **Notice of Award: F18-INF-2018-009 (Loader)**

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We thank you for your Tender submitted on March 13, 2018 and the subsequent discussions in connection with the above contract. I have been duly authorized by the City of Clarence-Rockland (hereafter referred to as the City), to award to you the contract for the captioned works.

The price for the Works shall be in the amount of \$175,023.00 Canadian dollars excluding taxes. The price is deemed to include the cost of all works necessary for the timely and satisfactory completion of the works in their entirety.

The following letters and documents shall constitute integral parts of the contract hereby Awarded;

- Request for Tender Document dated, February 20, 2018
- Addendum #1 dated February 28, 2018
- Addendum #2 dated March 12, 2018
- Contractor Tender Response, dated March 13, 2018

When all of the Works are properly completed or when each stage of the work described is properly completed, the Contractor shall give the City an invoice for the amount due. The works or each stage of works shall be considered as being properly completed only when they are free from obvious defects.

**THE CORPORATION OF THE CITY OF  
CLARENCE ROCKLAND**

Per: \_\_\_\_\_

Guy Desjardins – Mayor

Date: \_\_\_\_\_

Per: \_\_\_\_\_

Monique Ouellet –Clerk

Date:\_\_\_\_\_

We have authority to bind the Corporation

Please signify your acceptance of the terms and conditions of this award by signing and returning a duplicate copy to us immediately. The original of this Letter of Award is for your retention.

Signed for and on behalf of:

\_\_\_\_\_ Signature

\_\_\_\_\_ Print Name (Director/Authorized Signatory\*)

\_\_\_\_\_ (date) \_\_\_\_\_(place of signing)



## REPORT N° INF2018-010 Loader landfill

|                     |   |
|---------------------|---|
| <b>Date</b>         | 26/04/2018                              |
| <b>Submitted by</b> | Philippe Cormier                        |
| <b>Subject</b>      | Awards for Purchase of Front-end Loader |
| <b>File N°</b>      | INF2018-010                             |

**1) NATURE/GOAL :**

The purpose of this report is to obtain Council's authority to sign a contract with Nortrax Canada Inc. for the Purchase of a new Front-end Loader.

**2) DIRECTIVE/PREVIOUS POLICY :**

N/A

**3) DEPARTMENT'S RECOMMENDATION :**

**THAT** the Committee of the Whole recommends that Council authorize the execution of a contract with Nortrax Canada Inc. for the Purchase of new Front-end Loader in the amount of \$175,023.00 (excluding HST);

**QUE** le Comité plénier recommande que le Conseil autorise la signature d'un contrat avec Nortrax Canada Inc. pour l'achat d'une Chargeuse Forestière, pour une somme de 175 023,00\$ (excluant la T.V.H.);

**4) BACKGROUND :**

Through the 2018 budget, Council approved the purchase of new Municipal Works equipment for the Waste Disposal site. An amount of \$250,000 was allocated for the replacement of a front-end loader. The current piece of equipment is a 1993 Michigan L90B with an excess of 48,000 hours logged on the Odometer. Our Asset Management plan indicates such equipment should be replaced every 20years. Currently, the front-end loader is on its 25<sup>th</sup> year of service.

Staff estimates that there is more than \$65,000 in repairs and upgrades required to meet operational and safety standards. The manufacturer does not recommend these mechanical upgrades due to the age of the equipment. The next major mechanical failure on this loader will render it unsafe for use and will be forced out of commission. In addition, repair costs have increased significantly in the last 2 years due to mechanical failure. The following are costs incurred for repairs in the last 2 years:

- In 2017 the existing loader was out-of-service for more than 8 weeks.

- The department has spent more than \$20,000 in basic repairs.
- Rental of equipment costs in excess of \$3,000.

**5) DISCUSSION :**

On February 20<sup>th</sup>, 2018 the Department opened tenders for the purchase of a replacement Front-end Loader. Tender F18-INF-2018-009 received the following six (6) submissions, priced as follows:

| <b>Font-end Loader Purchase Submissions</b> |  |
|---|--|
| <b>Contractor</b>                           | <b>Price Submitted<br/>(excluding HST)</b> |
| Nortrax Canada Inc.                         | \$144,444                                  |
| Bobcat de Gatineau                          | \$158,800                                  |
| J.R. Brisson Equipment                      | \$159,350                                  |
| Toramont Cat                                | \$179,977                                  |
| J.R. Brisson Equipment                      | \$189,994                                  |
| Wajax Equipment                             | \$191,635                                  |

Nortrax Canada Inc. submitted the lowest bid with a bid price of \$144,444 for a 2015 John Deere 444k with 752hrs logged on the odometer.

The City had included provisional bid items such as 5yr/4,000hr maintenance programs and foam filled tires. Both bid prices were deemed fair and competitive. Nortrax's submission was evaluated and found to be in conformity to RFP F18-INF-2018-009.

The Department, therefore, recommends that the City retains the services of Nortrax Canada Inc. for the purchase of the replacement front-end loader.

**6) CONSULTATION:**

N/A

**7) RECOMMENDATIONS OR COMMENTS FROM COMMITTEE/ OTHER DEPARTMENTS :**

8) N/A

**9) FINANCIAL IMPACT (expenses/material/etc.) :**

The 2018 Capital Budget allocated \$250,000 to undertake the purchase of a replacement front-end loader. The contract is recommended to be awarded to the lowest compliant bid, namely Nortrax Canada Inc..

| <b>Front-end Loader Purchase</b>            |                     |
|---|---------------------|
| Budget account 2-4-9523-9921:               | <b>\$250,000.00</b> |
| <b>Items</b>                                | <b>Amount</b>       |
| 2015 John Deere 444k Front-end Loader       | \$144,444.00        |
| Maintenance Programme - 5yr/4,000hr         | \$22,079.00         |
| Foam filled tires                           | \$8,500.00          |
|   |                     |
| Total Contact Costs (excluding HST)         | \$175,023.00        |
|   |                     |
| HST (1.8%)                                  | \$3,150.41          |
| <b>Total Contract Costs</b> (including HST) | <b>\$178,173.41</b> |
|   |                     |
| <b>Budget Savings</b>                       | <b>\$71,826.59</b>  |

**10) LEGAL IMPLICATIONS :**

N/A

**11) RISK MANAGEMENT:**

Implementation of this purchase will demonstrate the municipality's commitment to providing effective equipment by eliminating the risk of accident and reinforcing the work place safety act.

**12) STRATEGIC IMPLICATIONS:**

The purchase of a replacement front-end loader is consistent with the objectives of our asset management plan strategies for fleet and equipment rehabilitation needs to existing city infrastructure.

**13) SUPPORTING DOCUMENTS:**

By-Law 2018-  
Award letter



**CORPORATION OF THE CITY OF CLARENCE-ROCKLAND  
BY-LAW 2018-66**

**BEING A BY-LAW OF THE CITY OF CLARENCE-ROCKLAND TO CONFIRM  
PROCEEDINGS OF THE COUNCIL OF THE CITY OF CLARENCE-ROCKLAND AT  
ITS REGULAR MEETING HELD ON MAY 23<sup>RD</sup>, 2018.**

**WHEREAS** Sub-section 5(1) of the Municipal Act, 2001, as amended, provides that the powers of a municipal corporation are to be exercised by its Council;

**AND WHEREAS** Sub-section 5(3) of the said Municipal Act provides that the powers of every council are to be exercised by By-law;

**AND WHEREAS** it is deemed expedient that the proceedings of the Council of the City of Clarence-Rockland at this meeting be confirmed and adopted by By-law;

**THEREFORE** the Council of the City of Clarence-Rockland enacts as follows:

1. **THE** action of the Council of the City of Clarence-Rockland in respect of each recommendation contained in any reports of committees and of local boards and commissions and each motion and resolution passed and other action taken by the Council of the City of Clarence-Rockland at this meeting is hereby adopted and confirmed as if all such proceedings were expressly embodied in this by-law.
2. **THE** Mayor and the appropriate officials of the City of Clarence-Rockland are hereby authorized and directed to do all things necessary to give effect to the action of the Council of the City of Clarence-Rockland referred to in the proceeding section.
3. **THE** Mayor and the Clerk, are authorized and directed to execute all documents necessary in that behalf and to affix thereto the corporate seal of the City of Clarence-Rockland.

**READ, PASSED AND ADOPTED IN OPEN COUNCIL THIS 23<sup>RD</sup> DAY OF MAY,  
2018.**

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Guy Desjardins, Mayor

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Monique Ouellet, Clerk