



Cité de / City of Clarence-Rockland

Budget 2026
2026 Budget

Budget de fonctionnement / Operating Budget

Budget d'immobilisations / Capital Budget

**Cité de / City of Clarence-Rockland
2026 Budget 2026**

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City of / Cité de Clarence-Rockland
2026 Budget 2026

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Cité de / City of Clarence-Rockland
2026 Budget 2026

Sommaire revenus et dépenses /
Summary Revenues and Expenses

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Revenus et dépenses corporatifs / Corporate Revenues and Expenses	33 444 558	35 946 102	2 501 544	7,48%
Conseil / City Council	107 202	106 742 -	460	-0,43%
Bureau de la Direction générale / Chief Administrative Officer	18 820	145 070	126 250	670,83%
Services corporatifs / Corporate Services	3 315 045	3 521 522	206 477	6,23%
Service de la protection et du bâtiment / Protective and Building Services	1 797 176	1 859 948	62 772	3,49%
Opérations / Operations	1 648 485	1 652 146	3 661	0,22%
Travaux publics / Public Works	106 491	94 491 -	12 000	-11,27%
Développement communautaire / Community Development	1 590 412	1 605 334	14 922	0,94%
Services de garderie / Daycare Services	7 164 524	7 427 946	263 422	3,68%
Bibliothèque / Public Library	201 555	211 576	10 021	4,97%
Sous-total supporté par les taxes / Subtotal tax-supported	49 394 268	52 570 877	3 176 609	6,43%
Services d'eau / Water Services	4 424 557	4 607 717	183 160	4,14%
Services d'égouts / Sewer Services	3 723 025	4 041 205	318 180	8,55%
Service des déchets / Waste Services	3 195 556	3 240 927	45 371	1,42%
Revenus total / Total revenues	\$ 60 737 406	\$ 64 460 726	\$ 3 723 320	
Dépenses / Expenses				
Revenus et dépenses corporatifs / Corporate Revenues and Expenses	9 770 493	10 776 077	1 005 584	10,29%
Conseil / City Council	546 725	539 977 -	6 748	-1,23%
Bureau de la Directrice générale / Chief Administrative Officer	1 260 172	1 464 803	204 631	16,24%
Services corporatifs / Corporate Services	4 082 239	4 216 049	133 810	3,28%
Service de la protection et du bâtiment / Protective and Building Services	8 378 572	8 994 382	615 810	7,35%
Opérations / Operations	6 173 269	6 464 626	291 357	4,72%
Travaux publics / Public Works	6 494 597	7 082 223	587 626	9,05%
Développement communautaire / Community Development	4 095 266	4 166 362	71 096	1,74%
Services de garderie / Daycare Services	7 164 524	7 427 946	263 422	3,68%
Bibliothèque / Public Library	1 428 411	1 438 432	10 021	0,70%
Sous-total supporté par les taxes / Subtotal tax-supported	49 394 268	52 570 877	3 176 609	6,43%
Services d'eau / Water Services	4 424 557	4 607 717	183 160	4,14%
Services d'égouts / Sewer Services	3 723 025	4 041 205	318 180	8,55%
Service des déchets / Waste Services	3 195 556	3 240 927	45 371	1,42%
Dépenses totales / Total expenses	\$ 60 737 406	\$ 64 460 726	\$ 3 723 320	6,13%
Net taxation	\$ -	\$ -	\$ -	

Cité de / City of Clarence-Rockland

Dette à long terme actuelle 2025 / 2025 Current long term debt

<u>Institution</u>	<u>Description</u>	<u>Maturité / Maturity</u>	<u>Taux / Rate</u>	<u>Montant / Amount</u>
Tax supported				
CMHC	Stimulus - Regional Water upgrade	2031	3.95%	\$ 1,153,937
IO	Caron Street	2036	3.04%	\$ 3,271,939
IO	Drouin Road, Cheney Bridge, Albert Street, McDougall Bridge, Moutee Outaouais, etc.	2026	2.29%	\$ 451,829
Desjardins	Complexe Récréatif (YMCA)	2038	3.91%	\$ 1,187,439
NBC	Complexe Récréatif (YMCA)	2028	3.83%	\$ 1,838,303
TD	C-R Arena	2041	2.03%	\$ 1,484,845
IO	St-Joseph Street	2038	3.37%	\$ 701,822
IO	Boileau Bridge, Grader	2028	3.06%	\$ 174,462
IO	Fire Stations	2041	2.12%	\$ 1,124,172
IO	Fire Vehicle	2034	4.52%	\$ 449,003
IO	Grader	2035	3.88%	\$ 711,502
				<u>\$ 12,549,253</u>
Rates				
IO	Laurier Sewer, Phase 1	2026	2.29%	\$ 66,885
IO	Laurier Sewer, Phase 2	2038	3.37%	\$ 700,496
CMHC	Stimulus - Regional Water upgrade	2031	3.95%	\$ 1,153,937
IO	St-Joseph Street, Watermain	2038	3.37%	\$ 266,549
IO	Water Looping	2040	2.62%	\$ 1,517,469
IO	Screening system upgrades, Waste Water	2044	4.80%	\$ 9,986,878
				<u>\$ 13,692,214</u>
D/C				
IO	Caron Street	2036	3.04%	\$ 1,246,750
IO	Fire Stations	2041	2.12%	\$ 2,282,201
				<u>\$ 3,528,952</u>
Roads				
IO	Lacasse, Legault-Butler Culverts	2035	2.50%	\$ 917,657.54
				<u>\$ 917,658</u>
UCPR				
IO	Paramedic Stations	2041		\$ 2,094,760
				<u>\$ 2,094,760</u>
Total				
				<u>\$ 32,782,836</u>

Cité de / City of Clarence-Rockland
Émissions éventuelles de la dette / Prospective debt issues

	Année d'approbation /Year of approval	Budget total / Total budget	Type/ Type	Montant/ Amount	Coût annuel de la dette / Annual debt cost
Projets complétés - dette non émise / Completed projects - debt not yet issued					
\$ -					
Projets capitaux approuvés financés par la dette - non complétés / Approved capital projects funded by debt - Not completed					
Étang de rétention rue Caron / Pond Caron street	2018	1,317,344	Roads	858,533	79,327
Aménagement du site pour dépôt à neige Rockland / Site development for snow disposal Rockland site	2014 & 2019	1,145,000	Tax	864,250	67,129
Aménagement du site pour élimination de la neige à Bourget / Site development for snow disposal site Bourget	2014 & 2019	126,000	Tax	126,000	9,787
Stabilisation des pentes - Chemin Canaan / Slope stabilization - Canaan Road	2023	1,568,154	Tax	1,568,154	121,803
Carrefour giratoire St-Jean Poupart / St-Jean Poupart Roundabout	2023	6,645,323	Tax	1,715,330	133,235
Achat de terrains / Land Purchases	2025	2,400,000	Tax	2,400,000	186,415
Station de pompage sanitaire no 6 (Phase 1) - Accroissement de la capacité et maintien en bon état de fonctionnement / Sanitary Pumping Station No 6 (Phase 1) - Capacity Expansion and State of Good Repair	2025	2,993,008	Sewer	474,484	58,036
\$ 8,006,751					
Projets capitaux 2026 financés par la dette / 2026 capital projects financed by debt					
Phase 2 - rue St-Jean : reconstruction, carrefours giratoires et prolongement de la conduite principale et du réseau d'égout / Phase 2 - St-Jean Street Reconstruction, roundabouts and watermain & sewer system extension	2026	15,010,000	Tax	3,010,619	
Achat de terrain et conception du centre sportif / Land purchase and design of the sports center	2026	6,365,000	Tax	6,065,000	
Achat de terrain / Land acquisition	2026	1,100,000	Tax	650,000	
UTEU : Modernisation - Phase 1 / WWTP: Upgrade Phase 1	2026	2,555,200	Sewer	638,800	
\$ 9,725,619					
Total \$ 18,371,170					

**Cité de / City of Clarence-Rockland
 Dette émise et paiements / Debt Charges and Outstanding De**

**FIR Annexe 81 - Limite de remboursement
 annuelle**

FIR Schedule 81 - Annual Repayment Limit and

	2024	2025	2026	2027
Paiements de la dette				
Debt Charges				
Principale / Principal	2,641,365	2,516,870	2,981,534	2,618,699
Intérêts / Interest	1,072,821	1,189,413	1,592,585	1,594,756
Total debt charges (A)	\$ 3,714,186	\$ 3,706,283	\$ 4,574,119	\$ 4,213,454

Revenus total / Total revenues	53,616,242	54,688,567	55,782,338	56,897,985
Revenu exclus / Excluded revenue	6,425,017	6,553,517	6,684,588	6,818,279
Revenus net / Net revenues (B)	47,191,225	48,135,050	49,097,750	50,079,705
25% du revenu net / 25% of Net Revenues (C)	\$ 11,797,806	\$ 12,033,762	\$ 12,274,438	\$ 12,519,926
Limite de remboursement annuelle estimative / Estimated annual repayment limit (C-A)	\$ 8,083,620	\$ 8,327,480	\$ 7,700,319	\$ 8,306,472
Limite provinciale / Provincial limit	25%	25%	25%	25%
Pourcentage actuel / Actual percentage (A/B)	7.87%	7.70%	9.32%	8.41%

Dette Emise				
Debt Outstanding				
Taxes / Tax	13,190,884	12,549,253	23,564,382	22,193,914
D/C	3,746,276	3,528,952	3,306,119	3,077,632
Services à taux / Rate Services	14,404,966	13,692,214	14,014,770	13,250,427
UCPR (Paramedic Stations)	2,207,823	2,094,760	1,979,287	1,861,354
Réserve de route / Road reserve	1,007,523	917,658	1,642,913	1,505,445
Total	\$ 34,557,472	\$ 32,782,835	\$ 44,507,471	\$ 41,888,773
Paiements de la dette supporté par les taxes / Tax-supported debt payments	\$ 2,144,189	\$ 2,404,818	\$ 2,669,805	\$ 2,587,910

City of / Cité de Clarence-Rockland
2026 Budget 2026

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Cité de / City of Clarence-Rockland 2026 Budget 2026

Sommaire revenus et dépenses corporatifs / Summary corporate revenues and expenses

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Revenus de taxes / Taxation Revenue	29 824 997	31 767 922	1 942 925	6,5%
Amendes / Fines	94 950	94 950	0	0,0%
Subventions / Grants	2 834 441	2 851 060	16 619	0,6%
Pénalités et intérêts sur les taxes / Penalties and interest on taxes	380 000	380 000	0	0,0%
Revenus d'investissements / Investment Income	269 370	269 370	0	0,0%
Contribution aux réserves / Contribution to reserves	0	542 000	542 000	0,0%
Autres revenus / Other Income	15 800	15 800	0	0,0%
Utilisation des équipements / Equipment Usage	2 500	2 500	0	0,0%
Drainage municipal / Municipal Drainage	22 500	22 500	0	0,0%
Revenus total / Total revenues	\$ 33 444 558	\$ 35 946 102	\$ 2 501 544	7,5%
Dépenses / Expenses				
Transferts externes / External Transfers	223 650	239 150	15 500	6,9%
Paiements de la dette / Debt Payments	2 404 816	2 669 800	264 984	11,0%
Contribution aux réserves / Contribution to reserves	6 992 027	7 707 127	715 100	10,2%
Utilisation des équipements / Equipment Usage	0	0	0	0,0%
Drainage municipal / Municipal Drainage	50 000	60 000	10 000	20,0%
CSPAAT / WSIB	50 000	50 000	0	0,0%
Contingence / Contingency	50 000	50 000	0	0,0%
Dépenses totales / Total expenses	\$ 9 770 493	\$ 10 776 077	\$ 1 005 584	10,3%
NET CORPORATIF / NET CORPORATE	-\$ 23 674 065	-\$ 25 170 025	-\$ 1 495 960	6,3%

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
CORPORATE REVENUE AND EXPENDITURE								
TAXATION REVENUE								
1-3-0110-0501 Residential & Farm	-24,085,900.58	-26,103,010.85	-29,338,997.00	-29,338,997.00	-31,281,922.00	-31,281,922.00	-1,942,925.00	0.07
1-3-0110-0502 Multi-Residential	-341,773.72	-253,026.68	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0503 Commercial (occupied)	-1,914,510.86	-1,875,206.36	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0504 Shopping Centre	0.00	-192,043.26	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0505 Commercial Vacant Excess Land	-32,944.05	-36,592.75	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0506 Commercial Vacant Land	-72,317.50	-77,216.40	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0507 Industrial (Occupied)	-138,351.69	-128,690.21	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0508 Industrial (Vacant)	-4,993.08	-2,130.80	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0509 Pipeline	-94,767.48	-102,595.19	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0510 Farmland	-431,092.25	-466,861.54	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0511 Managed Forest	-35,466.56	-40,096.85	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0512 Office Building	0.00	-217.97	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0513 Parking Lot	0.00	-5,286.73	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0514 New Multi Residential	0.00	-60,171.62	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0515 Shopping Center (Vacant)	0.00	-1,983.43	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0516 Aggregate Extraction	0.00	-15,622.87	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0517 Residential - Shared as PIL	0.00	-326.74	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0518 Industrial - Shared as PIL	0.00	-1,392.58	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0110-0519 Industrial Excess - Shared as PIL	0.00	-384.44	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0120-0501 Residential & Farm	-315,135.24	-400,034.74	-400,000.00	-400,000.00	-400,000.00	-400,000.00	0.00	0.00
1-3-0120-0502 Multi-Residential	810.10	2,321.90	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0120-0503 Commercial (occupied)	-38,768.01	-46,794.30	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0120-0508 Pipeline	-1,488.54	-869.06	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0120-0510 Farmland	3,334.43	6,150.08	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0120-0511 Managed Forest	0.00	-39.92	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0120-0514 New Multi Residential	0.00	-34,891.69	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0130-0523 Ontario - Other-PILS	-93,389.37	-104,771.43	-86,000.00	-86,000.00	-86,000.00	-86,000.00	0.00	0.00
1-3-0130-0586 From School Board	0.00	-1,146.07	0.00	0.00	0.00	0.00	0.00	0.00
Total .	-27,596,764.40	-29,942,932.50	-29,824,997.00	-29,824,997.00	-31,767,922.00	-31,767,922.00	-1,942,925.00	0.07
Total TAXATION REVENUE								
Total .	-27,596,764.40	-29,942,932.50	-29,824,997.00	-29,824,997.00	-31,767,922.00	-31,767,922.00	-1,942,925.00	0.07
FINES								
1-3-0150-0547 Provincial Offences Act	-32,035.40	-297.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0150-0551 Interest on A/R	-21,641.46	-15,817.74	-5,000.00	-5,000.00	-5,000.00	-5,000.00	0.00	0.00
1-3-0150-0552 N.S.F. Charge	-6,841.00	-7,264.00	-5,778.00	-5,778.00	-5,778.00	-5,778.00	0.00	0.00
1-3-0150-0553 OPP Revenues	-45,885.00	-17,522.76	-30,000.00	-30,000.00	-30,000.00	-30,000.00	0.00	0.00
1-3-0150-0555 Mortgage Account Opening - Change Fees	-6,475.00	-6,475.00	-10,926.00	-10,926.00	-10,926.00	-10,926.00	0.00	0.00
1-3-0150-0556 Tax Account Name Change	-21,210.00	-13,335.00	-23,136.00	-23,136.00	-23,136.00	-23,136.00	0.00	0.00
1-3-0150-0557 Transfer Fee Between Accounts	0.00	0.00	-110.00	-110.00	-110.00	-110.00	0.00	0.00
1-3-0150-0558 Tax Late notice fee	-16,760.00	-26,930.00	-20,000.00	-20,000.00	-20,000.00	-20,000.00	0.00	0.00
Total .	-151,127.86	-87,641.50	-94,950.00	-94,950.00	-94,950.00	-94,950.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Total FINES	-151,127.86	-87,641.50	-94,950.00	-99,950.00	-94,950.00	-94,950.00	0.00	0.00
GRANTS								
1-3-0140-0537 UCPR General Grant	0.00	0.00	0.00	0.00	0.00	-207,487.00	-207,487.00	0.00
1-3-0140-0538 Community Reinvestment Fund	-638,800.00	-171,600.00	-686,400.00	-686,400.00	-749,000.00	-62,600.00	-62,600.00	0.09
1-3-0140-0539 UCPR Road Grant	0.00	0.00	-445,434.00	-445,434.00	0.00	0.00	0.00	0.00
1-3-0140-0541 Prisoner Transportation Grant	-8,851.00	-2,778.00	-393,253.00	-393,253.00	-8,850.00	384,403.00	384,403.00	-0.98
1-3-0140-0550 OCIF Grants	-1,138,569.00	-1,309,354.00	-1,309,354.00	-1,309,354.00	-1,440,289.00	-130,935.00	-130,935.00	0.10
Total .	-1,786,220.00	-1,483,732.00	-2,834,441.00	-2,834,441.00	-2,851,060.00	-16,619.00	-16,619.00	0.01
Total GRANTS	-1,786,220.00	-1,483,732.00	-2,834,441.00	-2,834,441.00	-2,851,060.00	-16,619.00	-16,619.00	0.01
PENALTIES & INT ON TAXES								
1-3-0160-0561 Penalties - Current Year Taxes	-273,897.01	-224,187.21	-380,000.00	-450,000.00	-380,000.00	0.00	0.00	0.00
1-3-0160-0562 Interest - Last Year's Taxes	-144,028.88	-145,403.74	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0160-0563 Interest - 2 Year's Taxes	-58,611.24	-58,024.18	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0160-0564 Interest - 3 Years & Over	-77,662.81	-53,909.14	0.00	0.00	0.00	0.00	0.00	0.00
Total .	-554,199.94	-481,524.27	-380,000.00	-450,000.00	-380,000.00	0.00	0.00	0.00
Total PENALTIES & INT ON TAXES	-554,199.94	-481,524.27	-380,000.00	-450,000.00	-380,000.00	0.00	0.00	0.00
INVESTMENT INCOME								
1-3-0170-0566 Interest Income	-1,148,994.18	-1,111,032.58	-259,370.00	-750,000.00	-259,370.00	0.00	0.00	0.00
1-3-0170-0567 Cash Short and Over	-10.00	-233.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-0170-0587 Interest Income - Reserve Fund	-105,610.00	0.00	-10,000.00	-10,000.00	-10,000.00	0.00	0.00	0.00
Total .	-1,254,614.18	-1,111,265.58	-269,370.00	-760,000.00	-269,370.00	0.00	0.00	0.00
Total INVESTMENT INCOME	-1,254,614.18	-1,111,265.58	-269,370.00	-760,000.00	-269,370.00	0.00	0.00	0.00
OTHER INCOME								
1-3-0180-0571 Freedom of Information Fee	-1,953.96	-1,446.07	-1,800.00	-1,800.00	-1,800.00	0.00	0.00	0.00
1-3-0180-0574 Other Revenues	-99,594.19	-594,293.43	-14,000.00	-594,230.00	-14,000.00	0.00	0.00	0.00
Total .	-101,548.15	-595,739.50	-15,800.00	-596,030.00	-15,800.00	0.00	0.00	0.00
Total OTHER INCOME	-101,548.15	-595,739.50	-15,800.00	-596,030.00	-15,800.00	0.00	0.00	0.00
EXTERNAL TRANSFERS								
1-4-23 16-3617 Requisition - Conservation Authority	213,050.00	229,970.00	223,650.00	223,650.00	239,150.00	15,500.00	15,500.00	0.07
Total .	213,050.00	229,970.00	223,650.00	223,650.00	239,150.00	15,500.00	15,500.00	0.07
Total EXTERNAL TRANSFERS	213,050.00	229,970.00	223,650.00	223,650.00	239,150.00	15,500.00	15,500.00	0.07
DEBT PAYMENTS								
1-3-2100-0574 UCPR Rental Revenues	-159,273.00	-159,273.00	-159,273.00	-159,273.00	-159,273.00	0.00	0.00	0.00
1-3-2100-0584 Contribution from Developers	-173,525.00	-173,525.00	-173,525.00	-173,525.00	-173,525.00	0.00	0.00	0.00

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-3-3120-0584 Contribution from Developers	-134,197.00	-134,197.00	-134,197.00	-134,197.00	-134,197.00	-134,197.00	0.00	0.00
1-3-3140-0582 Contribution from road reserve fund	-192,754.00	-191,321.00	-191,321.00	-191,321.00	-193,823.00	-193,823.00	-2,502.00	0.01
1-3-7430-0584 Contribution from Developers	-99,767.00	-99,767.00	-99,767.00	-99,767.00	-99,767.00	-99,767.00	0.00	0.00
1-3-7550-0584 Contribution from Developers	-165,526.00	-165,526.00	-165,526.00	-165,526.00	0.00	0.00	165,526.00	-1.00
1-4-1220-2100 Principal pmt on Debt	0.00	0.00	163,401.00	163,401.00	0.00	0.00	-163,401.00	-1.00
1-4-2142-2100 Principal pmt on Debt	290,723.35	296,919.36	296,919.00	296,919.00	303,247.00	303,247.00	6,328.00	0.02
1-4-2142-2200 Interest on debt	124,982.70	121,353.34	121,353.00	121,353.00	115,025.00	115,025.00	-6,328.00	-0.05
1-4-2152-2100 Principal pmt on Debt	24,136.26	42,883.40	42,883.00	42,883.00	44,862.00	44,862.00	1,979.00	0.05
1-4-2152-2200 Interest on Debt	15,161.85	21,352.12	21,352.00	21,352.00	19,373.00	19,373.00	-1,979.00	-0.09
1-4-3120-7400 Contribution to Capital Fund	718,961.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3122-2100 Principal pmt on Debt	875,609.99	900,723.59	1,157,283.00	1,157,283.00	1,181,799.00	1,181,799.00	24,516.00	0.02
1-4-3122-2200 Interest on Debt	217,805.45	200,007.69	465,434.00	465,434.00	483,400.00	483,400.00	17,966.00	0.04
1-4-3135-2100 Principal pmt on Debt	87,660.64	89,865.86	133,377.00	133,377.00	134,203.00	134,203.00	826.00	0.01
1-4-3135-2200 Interest on Debt	26,745.08	24,629.92	57,944.00	57,944.00	59,619.00	59,619.00	1,675.00	0.03
1-4-3137-2100 Principal pmt on Debt	91,345.95	94,144.01	94,144.00	94,144.00	97,028.00	97,028.00	2,884.00	0.03
1-4-3137-2200 Interest on Debt	42,622.90	40,053.07	40,053.00	40,053.00	37,169.00	37,169.00	-2,884.00	-0.07
1-4-3138-2100 2018 Debenture 20yrs - Principal	0.00	0.00	87,099.00	87,099.00	76,230.00	76,230.00	-10,869.00	-0.12
1-4-3138-2200 2018 Debenture 20yrs - Interest	0.00	0.00	114,480.00	114,480.00	110,185.00	110,185.00	-4,295.00	-0.04
1-4-3139-2100 2018 Debenture 10yrs - Principal	64,180.65	66,159.60	66,160.00	66,160.00	68,199.00	68,199.00	2,039.00	0.03
1-4-3139-2200 2018 Debenture 10yrs - Interest	8,516.85	6,860.74	6,861.00	6,861.00	4,821.00	4,821.00	-2,040.00	-0.30
1-4-7432-2100 Principal pmt on Debt	161,170.72	112,350.75	180,894.00	180,894.00	280,273.00	280,273.00	99,379.00	0.55
1-4-7432-2200 Interest on Debt	151,997.63	98,562.40	111,181.00	111,181.00	247,345.00	247,345.00	136,164.00	1.22
1-4-7552-2100 Principal pmt on debt	124,379.50	101,739.47	126,792.00	126,792.00	129,338.00	129,338.00	2,546.00	0.02
1-4-7552-2200 Interest on Debt	43,227.72	31,032.75	40,815.00	40,815.00	38,269.00	38,269.00	-2,546.00	-0.06
Total.	2,144,186.24	1,321,211.74	2,404,816.00	2,404,816.00	2,669,800.00	2,669,800.00	264,984.00	0.11
Total DEBT PAYMENTS	2,144,186.24	1,321,211.74	2,404,816.00	2,404,816.00	2,669,800.00	2,669,800.00	264,984.00	0.11
CONTRIBUTION FROM RESERVES								
1-3-0190-0581 Contribution from Reserves	0.00	0.00	0.00	0.00	-542,000.00	-542,000.00	-542,000.00	0.00
Total.	0.00	0.00	0.00	0.00	-542,000.00	-542,000.00	-542,000.00	0.00
Total CONTRIBUTION FROM RESERVES	0.00	0.00	0.00	0.00	-542,000.00	-542,000.00	-542,000.00	0.00
CONTRIBUTION TO RESERVES								
1-4-1116-7100 Contribution to Reserve - Economic Dev.	100,000.00	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00	0.00	0.00
1-4-1118-7100 Contribution to Reserves	0.00	0.00	445,434.00	445,434.00	445,434.00	445,434.00	0.00	0.00
1-4-1119-7100 Contribution to Reserves	1,138,569.00	1,309,354.00	1,309,354.00	1,309,354.00	1,440,289.00	1,440,289.00	130,935.00	0.10
1-4-1227-7100 Contribution to Reserves	1,200,783.00	1,463,130.00	1,463,130.00	1,463,130.00	1,993,769.00	1,993,769.00	470,639.00	0.32
1-4-1317-7110 Contribution to Reserve (WCB)	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-1317-7400 Contribution to Capital Fund - General	297,753.00	460,353.00	460,353.00	460,353.00	216,453.00	216,453.00	-243,900.00	-0.53
1-4-1417-7400 Contribution to Capital Fund	91,328.45	67,137.56	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3127-7150 Contribution to Reserve Fund - Roads	2,917,269.00	3,158,756.00	3,158,756.00	3,158,756.00	3,516,182.00	3,516,182.00	357,426.00	0.11
Total.	5,750,702.45	6,613,730.56	6,992,027.00	6,992,027.00	7,707,127.00	7,707,127.00	715,100.00	0.10

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	BUDGET	AMOUNT	%
Total CONTRIBUTION TO RESERVES	5,750,702.45	6,613,730.56	6,992,027.00	6,992,027.00	7,707,127.00	7,707,127.00	7,707,127.00	715,100.00	0.10
EQUIPMENT USAGE									
1-3-3140-0999 Town Machinery Rental	-541,600.00	-502,900.00	-505,400.00	-502,900.00	100.00	100.00	-505,400.00	0.00	0.00
1-4-1348-8400 Equipment (Town Machinery)	100.00	100.00	100.00	100.00	1,000.00	1,000.00	100.00	0.00	0.00
1-4-3128-8400 Equipment (Town Machinery)	1,000.00	1,000.00	1,000.00	1,000.00	5,000.00	5,000.00	1,000.00	0.00	0.00
1-4-3158-8400 Equipment (Town Machinery)	5,000.00	5,000.00	5,000.00	5,000.00	1,000.00	1,000.00	5,000.00	0.00	0.00
1-4-3178-8400 Equipment (Town Machinery)	1,000.00	1,000.00	1,000.00	1,000.00	30,000.00	30,000.00	1,000.00	0.00	0.00
1-4-3218-8400 Equipment (Town Machinery)	30,000.00	30,000.00	30,000.00	30,000.00	8,000.00	8,000.00	30,000.00	0.00	0.00
1-4-3228-8400 Equipment (Town Machinery)	8,000.00	8,000.00	8,000.00	8,000.00	700.00	700.00	8,000.00	0.00	0.00
1-4-3238-8400 Equipment (Town Machinery)	700.00	700.00	700.00	700.00	6,800.00	6,800.00	700.00	0.00	0.00
1-4-3318-8400 Equipment (Town Machinery)	6,800.00	6,800.00	6,800.00	6,800.00	6,500.00	6,500.00	6,800.00	0.00	0.00
1-4-3328-8400 Equipment (Town Machinery)	6,500.00	6,500.00	6,500.00	6,500.00	200.00	200.00	6,500.00	0.00	0.00
1-4-3338-8400 Equipment (Town Machinery)	200.00	200.00	200.00	200.00	10,000.00	10,000.00	200.00	0.00	0.00
1-4-3348-8400 Equipment (Town Machinery)	10,000.00	10,000.00	10,000.00	10,000.00	20,000.00	20,000.00	10,000.00	0.00	0.00
1-4-3418-8400 Equipment (Town Machinery)	20,000.00	20,000.00	20,000.00	20,000.00	1,000.00	1,000.00	20,000.00	0.00	0.00
1-4-3428-8400 Equipment (Town Machinery)	1,000.00	1,000.00	1,000.00	1,000.00	10,000.00	10,000.00	1,000.00	0.00	0.00
1-4-3438-8400 Equipment (Town Machinery)	10,000.00	10,000.00	10,000.00	10,000.00	5,000.00	5,000.00	10,000.00	0.00	0.00
1-4-3448-8400 Equipment (Town Machinery)	5,000.00	5,000.00	5,000.00	5,000.00	1,500.00	1,500.00	5,000.00	0.00	0.00
1-4-3458-8400 Equipment (Town Machinery)	1,500.00	1,500.00	1,500.00	1,500.00	30,000.00	30,000.00	1,500.00	0.00	0.00
1-4-3518-8400 Equipment (Town Machinery)	30,000.00	30,000.00	30,000.00	30,000.00	45,000.00	45,000.00	30,000.00	0.00	0.00
1-4-3528-8400 Equipment (Town Machinery)	45,000.00	45,000.00	45,000.00	45,000.00	10,000.00	10,000.00	45,000.00	0.00	0.00
1-4-3538-8400 Equipment (Town Machinery)	10,000.00	10,000.00	10,000.00	10,000.00	25,000.00	25,000.00	10,000.00	0.00	0.00
1-4-3548-8400 Equipment (Town Machinery)	25,000.00	25,000.00	25,000.00	25,000.00	1,000.00	1,000.00	25,000.00	0.00	0.00
1-4-3558-8400 Equipment (Town Machinery)	1,000.00	1,000.00	1,000.00	1,000.00	5,000.00	5,000.00	1,000.00	0.00	0.00
1-4-3618-8400 Equipment (Town Machinery)	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-3628-8400 Equipment (Town Machinery)	5,000.00	5,000.00	5,000.00	5,000.00	1,500.00	1,500.00	5,000.00	0.00	0.00
1-4-3638-8400 Equipment (Town Machinery)	1,500.00	1,500.00	1,500.00	1,500.00	161,000.00	161,000.00	1,500.00	0.00	0.00
1-4-3718-8400 Equipment (Town Machinery)	161,000.00	161,000.00	161,000.00	161,000.00	15,000.00	15,000.00	161,000.00	0.00	0.00
1-4-3728-8400 Equipment (Town Machinery)	15,000.00	15,000.00	15,000.00	15,000.00	75,000.00	75,000.00	15,000.00	0.00	0.00
1-4-3738-8400 Equipment (Town Machinery)	75,000.00	75,000.00	75,000.00	75,000.00	15,000.00	15,000.00	75,000.00	0.00	0.00
1-4-3748-8400 Equipment (Town Machinery)	15,000.00	15,000.00	15,000.00	15,000.00	3,000.00	3,000.00	15,000.00	0.00	0.00
1-4-3758-8400 Equipment (Town Machinery)	3,000.00	3,000.00	3,000.00	3,000.00	4,500.00	4,500.00	3,000.00	0.00	0.00
1-4-3778-8400 Equipment (Town Machinery)	4,500.00	4,500.00	4,500.00	4,500.00	100.00	100.00	4,500.00	0.00	0.00
1-4-3818-8400 Equipment (Town Machinery)	100.00	100.00	100.00	100.00			100.00	0.00	0.00
Total .	-38,700.00	0.00	-2,500.00	0.00	-2,500.00	-2,500.00	-2,500.00	0.00	0.00
Total EQUIPMENT USAGE	-38,700.00	0.00	-2,500.00	0.00	-2,500.00	-2,500.00	-2,500.00	0.00	0.00
MUNICIPAL DRAINAGE									
1-3-8320-0731 Provincial Subsidy	-31,523.67	0.00	-22,500.00	-22,500.00	778.75	0.00	-22,500.00	0.00	0.00
1-3-8320-0868 Mun. Drains - Proceed from Residents	891.68	778.75	0.00	0.00	50,000.00	60,000.00	0.00	0.00	0.00
1-4-8323-3210 Engineering - Drainage	63,084.20	75,980.18	50,000.00	76,000.00	10,000.00	60,000.00	10,000.00	0.20	0.20
1-4-8323-3480 Municipal Drain A/R Written-Off	1,199.13	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Total .	33,651.34	76,758.93	27,500.00	53,500.00	37,500.00	37,500.00	10,000.00	0.36	0.36

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	BUDGET	AMOUNT	%
Total MUNICIPAL DRAINAGE									
WSIB Schedule 2	33,651.34	76,756.93	27,500.00	53,500.00	37,500.00	37,500.00	10,000.00	0.36	
1-4-2121-1244 WSIB - Schedule 2	50,989.21	38,984.19	50,000.00	50,000.00	50,000.00	50,000.00	0.00	0.00	
Total .	50,989.21	38,984.19	50,000.00	50,000.00	50,000.00	50,000.00	0.00	0.00	
Total WSIB Schedule 2	50,989.21	38,984.19	50,000.00	50,000.00	50,000.00	50,000.00	0.00	0.00	
CONTINGENCY									
1-4-1223-3998 Contingency	14,764.85	0.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00	0.00	
Total .	14,764.85	0.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00	0.00	
Total CONTINGENCY	14,764.85	0.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00	0.00	
Total CORPORATE REVENUE AND EXPENDITUR	-23,275,830.44	-25,422,179.93	-23,674,065.00	-24,791,425.00	-25,170,025.00	-25,170,025.00	-1,495,960.00	0.06	

**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire conseil / Summary Council

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Conseil / Council	107 202	106 742	(460)	-0,4%
Revenus total / Total revenues	\$ 107 202	\$ 106 742	-\$ 460	-0,4%
Dépenses / Expenses				
Conseil / Council	546 725	539 977	(6 748)	-1,2%
Dépenses totales / Total expenses	\$ 546 725	\$ 539 977	-\$ 6 748	-1,2%
NET CONSEIL / COUNCIL	\$ 439 523	\$ 433 235	-\$ 6 288	-1,4%

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
CITY COUNCIL								
CITY COUNCIL								
REVENUES								
Council								
1-3-1120-0603 Tournoi de golf du Maire	-37,896.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-1120-0735 Fond culturel - CUPR	-107,202.00	-106,742.00	-107,202.00	-106,742.00	-106,742.00	-106,742.00	460.00	0.00
Total Council	-145,098.25	-106,742.00	-107,202.00	-106,742.00	-106,742.00	-106,742.00	460.00	0.00
Total REVENUES	-145,098.25	-106,742.00	-107,202.00	-106,742.00	-106,742.00	-106,742.00	460.00	0.00
EXPENSES								
Council - Salaries and Benefits								
1-4-1121-1100 Regular Salaries	317,857.49	254,338.10	329,540.00	329,540.00	332,931.00	332,931.00	3,391.00	0.01
1-4-1121-1210 E.H.T.	6,222.25	4,979.26	6,426.00	6,426.00	6,492.00	6,492.00	66.00	0.01
1-4-1121-1220 C.P.P.	17,098.42	13,728.91	17,733.00	17,733.00	17,935.00	17,935.00	202.00	0.01
1-4-1121-1260 Group Insurance	12,479.48	11,177.70	17,171.00	17,171.00	15,283.00	15,283.00	-1,888.00	-0.11
Total Council - Salaries and Benefits	353,657.64	284,223.97	370,870.00	370,870.00	372,641.00	372,641.00	1,771.00	0.00
Council - Materials								
1-4-1123-3201 Expense Acct. - Maire-Mario Zanith	4,789.54	5,139.52	6,949.00	6,949.00	6,949.00	6,949.00	0.00	0.00
1-4-1123-3202 Expense Acct. - Ward 4 - Sam Carderelli	3,092.26	854.84	3,569.00	3,569.00	3,569.00	3,569.00	0.00	0.00
1-4-1123-3203 Expense Acct. - Ward 3-Carl Girmard	1,361.75	1,209.66	3,569.00	3,569.00	3,569.00	3,569.00	0.00	0.00
1-4-1123-3204 Expense Acct. -Ward 7-Trevor Stewart	2,566.67	1,162.93	3,569.00	3,569.00	3,569.00	3,569.00	0.00	0.00
1-4-1123-3205 Expense Acct. Ward 2 - Stéphanie Fournie	3,456.41	3,028.21	3,569.00	3,569.00	3,569.00	3,569.00	0.00	0.00
1-4-1123-3206 Expense Acct. -Ward 1- Kyle Cyr	2,802.43	2,848.02	3,569.00	3,569.00	3,569.00	3,569.00	0.00	0.00
1-4-1123-3207 Expense Acct. -Ward 8-Diane Choiniere	3,759.91	760.75	3,569.00	3,569.00	3,569.00	3,569.00	0.00	0.00
1-4-1123-3208 Expense Acct. -Ward 6-Simon-Olivier P-H	443.74	130.03	3,569.00	3,569.00	3,569.00	3,569.00	0.00	0.00
1-4-1123-3209 Expense Acct. -Ward 5-Andre J Lalonde	3,164.76	2,368.33	3,569.00	3,569.00	3,569.00	3,569.00	0.00	0.00
1-4-1123-3214 Grants to Organizations	28,750.00	24,784.00	34,500.00	34,500.00	24,100.00	24,100.00	-10,400.00	-0.30
1-4-1123-3260 Other Grants	0.00	7,279.38	7,000.00	7,000.00	7,400.00	7,400.00	400.00	0.06
1-4-1123-3267 Golf Tournament - Mayor	24,982.02	7,774.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1123-3325 Insurance	15,254.22	16,123.53	16,869.00	16,124.00	17,023.00	17,023.00	154.00	0.01
1-4-1123-3435 Membership	17,186.85	16,675.84	18,000.00	18,000.00	18,000.00	18,000.00	0.00	0.00
1-4-1123-3440 Meals	1,000.33	178.71	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.00
1-4-1123-7100 Contribution to Reserves - Golf	12,914.23	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Council - Materials	125,525.12	90,317.75	113,370.00	112,625.00	103,524.00	103,524.00	-9,846.00	-0.09
Council - Contracted Services								
1-4-1124-3229 Filming	0.00	0.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.00
Total Council - Contracted Services	0.00	0.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.00
Council - Transfers								
1-4-1127-7100 Contribution to Reserves	12,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Council - Transfers	12,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Council - P.S.								

CITY OF/CITE DE CLARENCE-ROCKLAND

2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-1128-8900 Admin. Costs Dist. - P.S.	56,920.92	50,404.20	60,485.00	60,485.00	61,812.00	61,812.00	1,327.00	0.02
Total Council - P.S.	56,920.92	50,404.20	60,485.00	60,485.00	61,812.00	61,812.00	1,327.00	0.02
Total EXPENSES	548,853.68	424,945.92	546,725.00	545,980.00	539,977.00	539,977.00	-6,748.00	-0.01
Total .	403,755.43	318,203.92	439,523.00	439,238.00	433,235.00	433,235.00	-6,288.00	-0.01
Total CITY COUNCIL	403,755.43	318,203.92	439,523.00	439,238.00	433,235.00	433,235.00	-6,288.00	-0.01
Total CITY COUNCIL	403,755.43	318,203.92	439,523.00	439,238.00	433,235.00	433,235.00	-6,288.00	-0.01

**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire bureau de la direction générale / Summary Chief Administrative Office

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Contribution de la réserve d'immobilisations / Contribution from capital reserve	0	0	0	0,0%
Célébration de mariages / Mariage Solemnization	18 820	18 820	0	0,0%
Élections / Elections	0	126 250	126 250	0,0%
Revenus total / Total revenues	\$ 18 820	\$ 145 070	\$ 126 250	670,8%
Dépenses / Expenses				
Administration de la direction générale / CAO administration	1 139 897	1 212 528	72 631	6,4%
Greffe / Clerk	85 975	87 975	2 000	2,3%
Élections / Elections	34 300	164 300	130 000	379,0%
Dépenses totales / Total expenses	\$ 1 260 172	\$ 1 464 803	\$ 204 631	16,2%
NET DIRECTION GÉNÉRALE / CHIEF ADMINISTRATIVE OFFICE				
	\$ 1 241 352	\$ 1 319 733	\$ 78 381	6,3%

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
CAO								
CAO-ADMINISTRATION								
REVENUES								
Revenues								
1-3-1220-0581 Contribution from Reserves	-11,666.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Revenues	-11,666.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUES	-11,666.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00
EXPENSES								
Corp. Management - Salries and Benefit								
1-4-1221-1100 Regular Salaries	592,968.82	497,526.80	625,878.00	635,878.00	647,599.00	647,599.00	21,721.00	0.03
1-4-1221-1104 Vacancy Factor	0.00	0.00	-6,900.00	0.00	-6,900.00	0.00	0.00	0.00
1-4-1221-1110 Accrued Sickleave & Vacation	1,277.99	0.00	6,259.00	6,259.00	6,476.00	217.00	0.03	0.03
1-4-1221-1120 Part-time Wages	16,865.89	45,774.04	86,942.00	66,942.00	79,966.00	-6,976.00	-0.08	-0.08
1-4-1221-1130 Overtime Wages	417.78	31.05	5,000.00	5,000.00	5,000.00	0.00	0.00	0.00
1-4-1221-1210 E.H.T.	12,086.43	10,635.02	12,509.00	12,509.00	14,188.00	1,679.00	0.13	0.13
1-4-1221-1220 C.P.P.	20,989.38	21,391.20	22,045.00	22,045.00	27,250.00	5,205.00	0.24	0.24
1-4-1221-1230 E.I.	6,693.30	6,790.54	6,699.00	6,699.00	8,412.00	1,713.00	0.26	0.26
1-4-1221-1240 WSIB	19,142.20	15,767.37	17,034.00	17,034.00	18,697.00	1,663.00	0.10	0.10
1-4-1221-1250 OMERS	67,094.54	56,098.56	71,499.00	71,499.00	73,801.00	2,302.00	0.03	0.03
1-4-1221-1255 OMERS Part-Time	1,481.44	3,458.38	309.00	309.00	1,583.00	1,274.00	4.12	4.12
1-4-1221-1260 Group Insurance	45,734.78	41,013.22	53,209.00	53,209.00	53,410.00	201.00	0.00	0.00
Total Corp. Management - Salries and B	784,742.55	698,486.18	900,483.00	897,383.00	929,482.00	28,999.00	0.03	0.03
Administration - Materials								
1-4-1223-3005 Advertising	1,350.89	2,071.85	2,000.00	2,100.00	2,000.00	0.00	0.00	0.00
1-4-1223-3160 Conference and Convention Fees	14,391.80	8,524.56	10,900.00	10,900.00	10,900.00	0.00	0.00	0.00
1-4-1223-3330 Insurance - Other	21,600.00	32,400.00	22,680.00	32,400.00	0.00	-22,680.00	-1.00	-1.00
1-4-1223-3435 Membership	435.53	31.07	2,070.00	500.00	2,070.00	0.00	0.00	0.00
1-4-1223-3440 Meals	7,103.03	3,060.10	9,000.00	9,000.00	9,000.00	0.00	0.00	0.00
1-4-1223-3450 Mileage	895.73	175.00	700.00	700.00	700.00	0.00	0.00	0.00
1-4-1223-3500 Office Supplies	3,204.31	1,977.45	2,100.00	2,100.00	2,100.00	0.00	0.00	0.00
1-4-1223-3501 Promotion - divers	808.53	191.61	400.00	400.00	400.00	0.00	0.00	0.00
1-4-1223-3670 Subscriptions	4,941.23	4,776.34	1,600.00	3,208.00	1,600.00	0.00	0.00	0.00
1-4-1223-3710 Telephone	2,497.97	1,185.37	900.00	900.00	900.00	0.00	0.00	0.00
1-4-1223-3743 Training	44.95	0.00	550.00	1,000.00	550.00	0.00	0.00	0.00
Total Administration - Materials	57,273.97	54,393.35	52,900.00	63,208.00	30,220.00	-22,680.00	-0.43	-0.43
Administration - Contracts								
1-4-1224-3165 Consultant	11,376.01	19,385.29	25,000.00	25,000.00	75,000.00	50,000.00	2.00	2.00
1-4-1224-3370 Legal Fees	48,798.17	15,645.66	61,000.00	50,000.00	71,000.00	10,000.00	0.16	0.16
1-4-1224-3730 Traduction	854.78	690.63	1,000.00	1,000.00	1,000.00	0.00	0.00	0.00
1-4-1224-4201 Transfer from capital	11,666.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Administration - Contracts	72,695.94	35,721.58	87,000.00	76,000.00	147,000.00	60,000.00	0.69	0.69

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Corp. Management - P.S.							
1-4-1228-8900 Admin. Costs Dist. - P.S.	92,895.00	82,928.30	99,514.00	99,514.00	105,826.00	6,312.00	0.06
Total Corp. Management - P.S.	92,895.00	82,928.30	99,514.00	99,514.00	105,826.00	6,312.00	0.06
Total EXPENSES	1,007,607.46	871,529.41	1,139,897.00	1,136,105.00	1,212,528.00	72,631.00	0.06
Total .	995,940.48	871,529.41	1,139,897.00	1,136,105.00	1,212,528.00	72,631.00	0.06
Total CAO-ADMINISTRATION	995,940.48	871,529.41	1,139,897.00	1,136,105.00	1,212,528.00	72,631.00	0.06
CITY CLERK							
REVENUES							
Licences and Permits							
1-3-0145-0543 Lottery Licences	-7,622.00	-4,930.75	-8,320.00	-8,320.00	-8,320.00	0.00	0.00
Total Licences and Permits	-7,622.00	-4,930.75	-8,320.00	-8,320.00	-8,320.00	0.00	0.00
Clerk							
1-3-1240-0541 Marriage Solemnization	-12,991.86	-10,915.92	-10,500.00	-10,500.00	-10,500.00	0.00	0.00
Total Clerk	-12,991.86	-10,915.92	-10,500.00	-10,500.00	-10,500.00	0.00	0.00
Total REVENUES	-20,613.86	-15,846.67	-18,820.00	-18,820.00	-18,820.00	0.00	0.00
EXPENSES							
Clerk - Materials							
1-4-1243-3005 Advertising	0.00	1,186.93	600.00	1,500.00	600.00	0.00	0.00
1-4-1243-3160 Conference and Convention Fees	3,591.62	859.40	5,100.00	5,100.00	5,100.00	0.00	0.00
1-4-1243-3390 Liability Claims	36,169.38	49,771.84	60,000.00	60,000.00	60,000.00	0.00	0.00
1-4-1243-3435 Membership	497.94	680.44	1,775.00	500.00	1,775.00	0.00	0.00
1-4-1243-3450 Mileage	255.30	0.00	600.00	600.00	600.00	0.00	0.00
1-4-1243-3500 Office expenses	977.55	1,713.96	800.00	2,000.00	800.00	0.00	0.00
1-4-1243-3743 Training	1,173.29	430.33	1,000.00	1,000.00	3,000.00	2,000.00	2.00
Total Clerk - Materials	42,665.08	54,642.90	69,875.00	70,700.00	71,875.00	2,000.00	0.03
Clerk - Contracts							
1-4-1244-4200 Integrity Commissioner	0.00	0.00	5,000.00	5,000.00	5,000.00	0.00	0.00
Total Clerk - Contracts	0.00	0.00	5,000.00	5,000.00	5,000.00	0.00	0.00
Access, Program - Materials							
1-4-1353-3070 Accessibility Initiative	10,000.00	544.51	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-1353-3450 Mileage	0.00	0.00	100.00	100.00	100.00	0.00	0.00
1-4-1353-3743 Training	0.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00
Total Access, Program - Materials	10,000.00	544.51	11,100.00	11,100.00	11,100.00	0.00	0.00
Total EXPENSES	52,665.08	55,187.41	85,975.00	86,800.00	87,975.00	2,000.00	0.02

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Total .	32,051.22	39,340.74	67,155.00	67,980.00	69,155.00	2,000.00	0.03
Total CITY CLERK ELECTIONS REVENUES	32,051.22	39,340.74	67,155.00	67,980.00	69,155.00	2,000.00	0.03
Elections	0.00	0.00	0.00	0.00	-126,250.00	-126,250.00	0.00
1-3-1110-0581 Contribution from Reserves	0.00	0.00	0.00	0.00	-126,250.00	-126,250.00	0.00
Total REVENUES	0.00	0.00	0.00	0.00	-126,250.00	-126,250.00	0.00
EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Elections - Materials	0.00	0.00	400.00	400.00	400.00	0.00	0.00
1-4-1113-3450 Mileage	0.00	1,181.43	1,200.00	1,200.00	1,200.00	0.00	0.00
1-4-1113-3743 Training	0.00	1,181.43	1,600.00	1,600.00	1,600.00	0.00	0.00
Total Elections - Materials	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Elections - Contracted Services	2,671.20	0.00	2,700.00	2,671.00	2,700.00	0.00	0.00
1-4-1114-4154 Contract-Consultant	0.00	2,671.20	0.00	0.00	126,250.00	126,250.00	0.00
1-4-1114-4160 Contracts	2,671.20	0.00	2,700.00	2,671.00	128,950.00	126,250.00	46.76
Total Elections - Contracted Services	30,000.00	30,000.00	30,000.00	30,000.00	33,750.00	3,750.00	0.13
Elections - Transfers	30,000.00	30,000.00	30,000.00	30,000.00	33,750.00	3,750.00	0.13
1-4-1117-7100 Contribution to Reserves - Election	32,671.20	33,852.63	34,300.00	34,271.00	164,300.00	130,000.00	3.79
Total EXPENSES	32,671.20	33,852.63	34,300.00	34,271.00	38,050.00	3,750.00	0.11
Total .	32,671.20	33,852.63	34,300.00	34,271.00	38,050.00	3,750.00	0.11
Total ELECTIONS	1,060,662.90	944,722.78	1,241,352.00	1,238,356.00	1,319,733.00	78,381.00	0.06
Total CAO							

City of / Cité de Clarence-Rockland
2026 Budget 2026

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**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire services corporatifs / Summary Corporate Services

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Administration	3 065 922	3 255 841	189 919	6,2%
Communication et relations publiques / Communication and public relations	23 044	24 391	1 347	5,8%
Finances / Finance	226 079	241 290	15 211	6,7%
Revenus total / Total revenues	\$ 3 315 045	\$ 3 521 522	\$ 206 477	6,2%
Dépenses / Expenses				
Administration	464 673	478 034	13 361	2,9%
Gestion des actifs / Asset Management	3 750	3 750	0	0,0%
Communication et relations publiques / Communication and public relations	550 195	568 710	18 515	3,4%
Finances / Finance	1 405 041	1 440 073	35 032	2,5%
Ressources humaines / Human Resources	545 378	552 184	6 806	1,2%
Technologie de l'inforamtion / Information technology	1 009 552	1 069 648	60 096	6,0%
Matériels de bureau / Office Materials	103 650	103 650	0	0,0%
Dépenses totales / Total expenses	\$ 4 082 239	\$ 4 216 049	\$ 133 810	3,3%
NET SERVICES CORPORATIFS / CORPORATE SERVICES	\$ 767 194	\$ 694 527	-\$ 72 667	-9,5%

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
CORPORATE SERVICES							
GESTION CORPORATE SERVICES							
REVENUES							
Corporate Services							
1-3-1210-0860 Administrative fees	0.00	-12,065.00	0.00	-18,300.00	0.00	0.00	0.00
Total Corporate Services	0.00	-12,065.00	0.00	-18,300.00	0.00	0.00	0.00
Program Support							
1-3-1300-0595 Distribution - Program Support	-2,870,560.08	-2,564,418.80	-3,065,922.00	-3,065,922.00	-3,255,841.00	-189,919.00	0.06
Total Program Support	-2,870,560.08	-2,564,418.80	-3,065,922.00	-3,065,922.00	-3,255,841.00	-189,919.00	0.06
Total REVENUES	-2,870,560.08	-2,576,483.80	-3,065,922.00	-3,084,222.00	-3,255,841.00	-189,919.00	0.06
EXPENSES							
Corporate Services - Salaries & Benefi							
1-4-1211-1100 Regular Salaries	311,499.31	239,855.89	329,390.00	314,390.00	338,267.00	8,877.00	0.03
1-4-1211-1110 Accrued Sickleave & Vacation	3,045.28	0.00	3,294.00	3,294.00	3,383.00	89.00	0.03
1-4-1211-1130 Overtime Wages	249.07	62.97	0.00	0.00	0.00	0.00	0.00
1-4-1211-1210 E.H.T.	5,958.45	4,714.36	6,423.00	6,423.00	6,596.00	173.00	0.03
1-4-1211-1220 C.P.P.	10,906.84	9,263.77	11,600.00	11,600.00	12,640.00	1,040.00	0.09
1-4-1211-1230 E.I.	3,529.27	2,922.51	3,495.00	3,495.00	3,675.00	180.00	0.05
1-4-1211-1240 WSIB	9,273.42	6,980.83	8,640.00	8,640.00	8,365.00	-275.00	-0.03
1-4-1211-1250 OMERS	33,821.07	26,622.48	37,336.00	37,336.00	38,040.00	704.00	0.02
1-4-1211-1260 Group Insurance	25,705.74	29,771.90	28,235.00	28,235.00	30,808.00	2,573.00	0.09
Total Corporate Services - Salaries &	403,988.45	320,194.71	428,413.00	413,413.00	441,774.00	13,361.00	0.03
Corporate Services - Materials							
1-4-1213-3160 Conference and Convention Fees	0.00	0.00	3,150.00	3,150.00	3,150.00	0.00	0.00
1-4-1213-3440 Meals	0.00	220.35	2,000.00	2,000.00	2,000.00	0.00	0.00
1-4-1213-3710 Telephone	0.00	0.00	360.00	360.00	360.00	0.00	0.00
1-4-1213-3743 Training	0.00	19,890.22	30,750.00	30,750.00	30,750.00	0.00	0.00
Total Corporate Services - Materials	0.00	19,910.57	36,260.00	36,260.00	36,260.00	0.00	0.00
Total EXPENSES	403,988.45	340,105.28	464,673.00	449,673.00	478,034.00	13,361.00	0.03
Total .	-2,466,571.63	-2,236,378.52	-2,601,249.00	-2,634,549.00	-2,777,807.00	-176,568.00	0.07
Total GESTION CORPORATE SERVICES	-2,466,571.63	-2,236,378.52	-2,601,249.00	-2,634,549.00	-2,777,807.00	-176,568.00	0.07
ASSET MANAGEMENT							
REVENUES							
Asset Management							
1-3-1260-0581 Contribution from reserve	-173,505.16	0.00	0.00	0.00	0.00	0.00	0.00
Total Asset Management	-173,505.16	0.00	0.00	0.00	0.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Total REVENUES	-173,505.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00
EXPENSES								
Asset Management - Materials								
1-4-1263-3160 Conference & Convention Fees	2,458.69	0.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00	0.00
1-4-1263-3743 Training	1,042.03	0.00	1,250.00	1,250.00	1,250.00	1,250.00	0.00	0.00
Total Asset Management - Materials	3,500.72	0.00	3,750.00	3,750.00	3,750.00	3,750.00	0.00	0.00
Asset management - Contracted Services								
1-4-1264-4201 Transfer from capital	173,505.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Asset management - Contracted Se	173,505.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSES	177,005.88	0.00	3,750.00	3,750.00	3,750.00	3,750.00	0.00	0.00
Total .	3,500.72	0.00	3,750.00	3,750.00	3,750.00	3,750.00	0.00	0.00
Total ASSET MANAGEMENT	3,500.72	0.00	3,750.00	3,750.00	3,750.00	3,750.00	0.00	0.00
COMMUNICATION & PUBLIC RELATIO								
REVENUES								
Licences and Permits								
1-3-0145-0541 Marriage Licences	-18,680.00	-27,955.00	-17,344.00	-28,000.00	-17,691.00	-17,691.00	-347.00	0.02
1-3-0145-0542 Death Certificates	-4,386.00	-5,250.00	-3,500.00	-5,200.00	-4,500.00	-4,500.00	-1,000.00	0.29
Total Licences and Permits	-23,066.00	-33,205.00	-20,844.00	-33,200.00	-22,191.00	-22,191.00	-1,347.00	0.06
Comms and public relation								
1-3-1100-0581 Contribution from Reserves	-41,592.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Comms and public relation	-41,592.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Revenues								
1-3-1220-0601 Rev. - Comm. of oath	-2,480.00	-2,630.00	-2,200.00	-2,600.00	-2,200.00	-2,200.00	0.00	0.00
Total Revenues	-2,480.00	-2,630.00	-2,200.00	-2,600.00	-2,200.00	-2,200.00	0.00	0.00
Total REVENUES	-67,138.32	-35,835.00	-23,044.00	-35,800.00	-24,391.00	-24,391.00	-1,347.00	0.06
EXPENSES								
Com. and Public Rel. - Sal. and Benefi								
1-4-1101-1100 Regular Salaries	373,937.81	299,363.62	372,431.00	372,431.00	379,291.00	379,291.00	6,860.00	0.02
1-4-1101-1110 Accrued Sickleave & Vacation	761.79	205.85	3,724.00	3,724.00	3,793.00	3,793.00	69.00	0.02
1-4-1101-1120 Part-time Wages	19,425.52	27,264.76	23,795.00	36,795.00	24,509.00	24,509.00	714.00	0.03
1-4-1101-1130 Overtime Wages	2,025.85	497.96	4,250.00	4,250.00	4,250.00	4,250.00	0.00	0.00
1-4-1101-1210 E.H.T.	7,023.16	6,302.72	7,726.00	7,726.00	7,874.00	7,874.00	148.00	0.02
1-4-1101-1220 C.P.P.	15,818.01	16,589.84	18,399.00	18,399.00	19,255.00	19,255.00	856.00	0.05
1-4-1101-1230 E.I.	5,262.96	5,320.92	5,990.00	5,990.00	6,093.00	6,093.00	103.00	0.02
1-4-1101-1240 WSIB	14,118.99	11,053.69	13,373.00	13,373.00	12,608.00	12,608.00	-765.00	-0.06
1-4-1101-1250 OMERS	29,029.64	27,204.82	33,273.00	33,273.00	38,588.00	38,588.00	5,315.00	0.16

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-1101-1255 OMERS Part-Time	0.00	0.00	471.00	0.00	485.00	485.00	14.00	0.03
1-4-1101-1260 Group Insurance	28,827.31	29,855.69	39,303.00	39,303.00	43,504.00	43,504.00	4,201.00	0.11
Total Com. and Public Rel. - Sal. and	496,231.04	423,659.87	522,735.00	537,264.00	540,250.00	540,250.00	17,515.00	0.03
Com. and Public Rel. - Materials								
1-4-1103-3005 Advertising	6,770.62	6,521.22	5,000.00	6,600.00	5,000.00	5,000.00	0.00	0.00
1-4-1103-3160 Conference and Convention Fees	6,639.51	4,473.37	3,000.00	4,500.00	3,000.00	3,000.00	0.00	0.00
1-4-1103-3170 Courier Services	159.21	503.52	0.00	700.00	0.00	0.00	0.00	0.00
1-4-1103-3420 Marriage Licences	4,800.00	2,400.00	4,800.00	4,800.00	4,800.00	4,800.00	0.00	0.00
1-4-1103-3450 Mileage	987.81	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1103-3500 Office Supplies	9,467.74	2,424.50	1,600.00	2,500.00	1,600.00	1,600.00	0.00	0.00
1-4-1103-3670 Subscriptions	0.00	0.00	1,500.00	0.00	1,500.00	1,500.00	0.00	0.00
1-4-1103-3710 Telephone	1,713.80	773.51	360.00	1,000.00	360.00	360.00	0.00	0.00
1-4-1103-3743 Training	2,216.33	92.06	2,200.00	100.00	2,200.00	2,200.00	0.00	0.00
Total Com. and Public Rel. - Materials	32,755.02	17,188.18	18,460.00	20,200.00	18,460.00	18,460.00	0.00	0.00
Com and Public Rel - Contracted Servc								
1-4-1104-3792 Web-Site	7,160.17	15,514.40	9,000.00	9,000.00	10,000.00	10,000.00	1,000.00	0.11
1-4-1104-4201 Transfer from capital	41,592.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Com and Public Rel - Contracted	48,752.49	15,514.40	9,000.00	9,000.00	10,000.00	10,000.00	1,000.00	0.11
Total EXPENSES	577,738.55	456,362.45	550,195.00	566,464.00	568,710.00	568,710.00	18,515.00	0.03
Total .	510,600.23	420,527.45	527,151.00	530,664.00	544,319.00	544,319.00	17,168.00	0.03
Total COMMUNICATION & PUBLIC RELATIONS	510,600.23	420,527.45	527,151.00	530,664.00	544,319.00	544,319.00	17,168.00	0.03
REVENUES								
Finance								
1-3-1230-0544 Business License	-78,863.75	-12,853.00	-76,421.00	-76,421.00	-76,421.00	-76,421.00	0.00	0.00
1-3-1230-0557 Transfer Fee Between Accounts	-2,781.00	-333.00	-3,000.00	-3,000.00	-3,000.00	-3,000.00	0.00	0.00
1-3-1230-0558 Fee Statements of Accounts Request	-40.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-1230-0577 Rounding Penny	258.78	0.56	0.00	0.00	0.00	0.00	0.00	0.00
1-3-1230-0581 Contribution from reserve	-4,102.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-1230-0584 Contribution from developers	-36,002.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-1230-0605 Tax Certificates	-41,108.00	-41,209.00	-35,571.00	-41,000.00	-38,282.00	-38,282.00	-2,711.00	0.08
1-3-1230-0606 Tax Inquiries	-3,556.00	-4,320.00	-2,500.00	-4,500.00	-3,000.00	-3,000.00	-500.00	0.20
1-3-1230-0613 Other Revenues	-42,255.72	-35,211.61	-35,000.00	-40,000.00	-40,000.00	-40,000.00	-5,000.00	0.14
1-3-1230-0828 External admin revenues	-60,146.86	-61,323.40	-73,587.00	-73,587.00	-80,587.00	-80,587.00	-7,000.00	0.10
Total Finance	-268,597.11	-155,249.45	-226,079.00	-238,508.00	-241,290.00	-241,290.00	-15,211.00	0.07
Total REVENUES	-268,597.11	-155,249.45	-226,079.00	-238,508.00	-241,290.00	-241,290.00	-15,211.00	0.07
EXPENSES								
Finance - Salaries and Benefits								
1-4-1231-1100 Regular Salaries	850,935.97	699,809.77	883,541.00	883,541.00	910,009.00	910,009.00	26,468.00	0.03

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-1231-1103 Indirect Salaries and Benefits	-21,805.00	-23,432.00	-23,432.00	-23,432.00	-26,598.00	-26,598.00	-3,166.00	0.14
1-4-1231-1104 Vacancy Factor	-70,949.00	-91,996.00	-25,000.00	-91,996.00	-25,000.00	-25,000.00	0.00	0.00
1-4-1231-1110 Accrued Sickleave & Vacation	6,287.51	0.00	8,835.00	8,835.00	9,100.00	9,100.00	265.00	0.03
1-4-1231-1120 Part-time Wages	5,825.67	25,844.15	0.00	25,845.00	0.00	0.00	0.00	0.00
1-4-1231-1130 Overtime Wages	7,957.43	10,866.92	20,500.00	20,500.00	20,500.00	20,500.00	0.00	0.00
1-4-1231-1210 E.H.T.	17,018.05	13,457.71	17,229.00	17,229.00	17,745.00	17,745.00	516.00	0.03
1-4-1231-1220 C.P.P.	37,670.77	29,662.94	38,106.00	38,106.00	41,047.00	41,047.00	2,941.00	0.08
1-4-1231-1230 E.I.	12,677.23	10,613.53	11,746.00	11,746.00	12,329.00	12,329.00	583.00	0.05
1-4-1231-1240 WSIB	32,381.03	23,757.13	27,613.00	27,613.00	26,679.00	26,679.00	-934.00	-0.03
1-4-1231-1250 OMERS	85,825.57	68,464.58	85,706.00	85,706.00	87,281.00	87,281.00	1,575.00	0.02
1-4-1231-1260 Group Insurance	81,249.90	62,189.35	90,267.00	90,267.00	90,238.00	90,238.00	-29.00	0.00
Total Finance - Salaries and Benefits	1,045,075.13	829,038.08	1,135,111.00	1,093,960.00	1,163,330.00	1,163,330.00	28,219.00	0.02
Finance - Materials								
1-4-1233-3005 Advertising	1,146.02	1,987.99	1,800.00	2,000.00	1,800.00	1,800.00	0.00	0.00
1-4-1233-3020 Arrears Collection Disbursement	6,186.48	1,226.77	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-1233-3030 A/R Written-Off	93.36	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1233-3031 Provision for A/R	36,210.63	0.00	12,000.00	12,000.00	12,000.00	12,000.00	0.00	0.00
1-4-1233-3032 Bank Charges	8,887.31	5,457.68	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-1233-3036 Outstanding AP Checks	-1,880.71	-118.26	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1233-3160 Conference and Convention Fees	6,452.78	0.00	4,300.00	0.00	4,300.00	4,300.00	0.00	0.00
1-4-1233-3170 Courier Services	77.72	10.41	200.00	200.00	200.00	200.00	0.00	0.00
1-4-1233-3435 Membership	4,822.48	4,456.96	4,800.00	4,800.00	4,800.00	4,800.00	0.00	0.00
1-4-1233-3440 Meals	76.77	538.70	300.00	300.00	300.00	300.00	0.00	0.00
1-4-1233-3450 Mileage	432.27	0.00	750.00	0.00	750.00	750.00	0.00	0.00
1-4-1233-3500 Office Supplies	16,092.72	3,672.77	6,000.00	6,000.00	6,000.00	6,000.00	0.00	0.00
1-4-1233-3700 Taxes Written-Off	64,887.84	52,828.97	125,000.00	88,479.00	125,000.00	125,000.00	0.00	0.00
1-4-1233-3702 Taxes Written Off - P/L	0.00	5,139.81	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1233-3705 Tax Write Off - No Support	234.07	10,427.97	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1233-3710 Telephone	4,234.22	144.99	180.00	180.00	180.00	180.00	0.00	0.00
1-4-1233-3743 Training		3,775.83	5,200.00	5,200.00	5,200.00	5,200.00	0.00	0.00
Total Finance - Materials	147,953.96	89,550.59	175,530.00	134,159.00	175,530.00	175,530.00	0.00	0.00
Finance - Contracted services								
1-4-1234-3025 Auditing	29,350.10	19,129.70	27,200.00	27,200.00	29,013.00	29,013.00	1,813.00	0.07
1-4-1234-3165 Consultant	5,921.05	31,064.45	28,200.00	28,200.00	28,200.00	28,200.00	0.00	0.00
1-4-1234-3577 Program Modification	1,954.78	3,602.31	15,000.00	25,000.00	15,000.00	15,000.00	0.00	0.00
1-4-1234-3690 Tax Bills Processing	11,211.25	37,831.44	23,000.00	38,000.00	28,000.00	28,000.00	5,000.00	0.22
1-4-1234-3730 Traduction	0.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-1234-4201 Transfer from capital	40,104.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Finance - Contracted services	88,541.74	91,627.90	94,400.00	148,200.00	101,213.00	101,213.00	6,813.00	0.07
Total EXPENSES	1,281,570.83	1,010,216.57	1,405,041.00	1,376,319.00	1,440,073.00	1,440,073.00	35,032.00	0.02
Total.	1,012,973.72	854,967.12	1,178,962.00	1,137,811.00	1,198,783.00	1,198,783.00	19,821.00	0.02

CITY OF/CITE DE CLARENCE-ROCKLAND
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For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Total FINANCE	1,012,973.72	854,967.12	1,178,962.00	1,137,811.00	1,198,783.00	19,821.00	0.02
HUMAN RESOURCES							
EXPENSES							
Human Resources - Salaries							
1-4-1361-1100 Regular Salaries	334,309.62	269,446.73	350,540.00	350,540.00	350,472.00	-68.00	0.00
1-4-1361-1110 Accrued Sickleave & Vacation	1,696.19	709.35	3,505.00	3,505.00	3,505.00	0.00	0.00
1-4-1361-1130 Overtime Wages	0.00	595.78	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-1361-1210 E.H.T.	6,638.58	4,371.78	6,836.00	6,836.00	6,834.00	-2.00	0.00
1-4-1361-1220 C.P.P.	12,370.85	11,703.08	13,281.00	13,281.00	14,414.00	1,133.00	0.09
1-4-1361-1230 E.I.	3,769.30	3,569.86	3,805.00	3,805.00	3,952.00	147.00	0.04
1-4-1361-1240 WSIB	12,428.96	7,667.70	10,897.00	10,897.00	10,484.00	-413.00	-0.04
1-4-1361-1250 OMERS	36,843.74	23,544.97	39,217.00	39,217.00	38,720.00	-497.00	-0.01
1-4-1361-1260 Group Insurance	21,875.37	17,576.23	27,657.00	27,657.00	32,413.00	4,756.00	0.17
Total Human Resources - Salaries	429,932.61	339,185.48	460,738.00	460,738.00	465,794.00	5,056.00	0.01
Human Resources - Materials							
1-4-1363-3005 Advertising	4,713.08	2,565.95	2,000.00	2,000.00	2,000.00	0.00	0.00
1-4-1363-3160 Conference and Convention Fees	5,458.89	417.57	3,650.00	3,650.00	3,650.00	0.00	0.00
1-4-1363-3227 Employee Recognition	10,632.61	1,982.92	15,000.00	15,000.00	15,500.00	500.00	0.03
1-4-1363-3435 Membership	356.16	365.06	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-1363-3455 Miscellaneous	174.01	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1363-3500 Office Supplies	1,848.74	1,499.00	1,200.00	1,200.00	1,200.00	0.00	0.00
1-4-1363-3710 Telephone	738.59	395.47	540.00	540.00	540.00	0.00	0.00
1-4-1363-3743 Training	34,483.13	942.93	1,750.00	1,750.00	3,000.00	1,250.00	0.71
Total Human Resources - Materials	58,405.21	8,168.90	25,140.00	25,140.00	26,890.00	1,750.00	0.07
Human Resources - Contracted Services							
1-4-1364-3165 Consultant	16,826.02	22,782.12	20,000.00	60,000.00	20,000.00	0.00	0.00
1-4-1364-3225 Employee Aid Program	9,993.94	6,021.62	7,500.00	7,500.00	7,500.00	0.00	0.00
1-4-1364-3380 Legal Fees	27,141.20	43,981.27	30,000.00	30,000.00	30,000.00	0.00	0.00
1-4-1364-3730 Traduction Human Resources	0.00	1,343.86	2,000.00	2,000.00	2,000.00	0.00	0.00
Total Human Resources - Contracted Se	53,961.16	74,128.87	59,500.00	99,500.00	59,500.00	0.00	0.00
Total EXPENSES	542,298.98	421,483.25	545,378.00	585,378.00	552,184.00	6,806.00	0.01
Total .	542,298.98	421,483.25	545,378.00	585,378.00	552,184.00	6,806.00	0.01
Total HUMAN RESSOURCES	542,298.98	421,483.25	545,378.00	585,378.00	552,184.00	6,806.00	0.01
INFORMATION TECHNOLOGY							
REVENUES							
Computers/Ordinateurs-I.T.							
1-3-1320-0581 Contribution from reserve	-13,865.35	0.00	0.00	0.00	0.00	0.00	0.00
1-3-1320-0860 LAS Backcharge	0.00	-3,574.37	0.00	0.00	0.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
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For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Total Computers/Ordinateurs-I.T.	-13,865.35	-3,574.37	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUES	-13,865.35	-3,574.37	0.00	0.00	0.00	0.00	0.00	0.00
EXPENSES								
Computers - Salaries and Benefits								
1-4-1321-1100 Regular Salaries	304,213.94	248,613.59	322,394.00	322,394.00	330,456.00	330,456.00	8,062.00	0.03
1-4-1321-1110 Accrued Sickleave & Vacation	436.83	0.00	3,224.00	3,224.00	3,305.00	3,305.00	81.00	0.03
1-4-1321-1210 E.H.T.	6,047.75	4,865.52	6,287.00	6,287.00	6,444.00	6,444.00	157.00	0.02
1-4-1321-1220 C.P.P.	12,304.13	12,314.36	13,281.00	13,281.00	14,414.00	14,414.00	1,133.00	0.09
1-4-1321-1230 E.I.	3,747.85	3,599.81	3,805.00	3,805.00	3,952.00	3,952.00	147.00	0.04
1-4-1321-1240 WSIB	11,718.78	8,533.33	10,410.00	10,410.00	9,877.00	9,877.00	-533.00	-0.05
1-4-1321-1250 OMERS	32,639.84	28,550.89	35,108.00	35,108.00	35,798.00	35,798.00	690.00	0.02
1-4-1321-1260 Group Insurance	30,147.77	25,196.52	32,054.00	32,054.00	32,413.00	32,413.00	359.00	0.01
Total Computers - Salaries and Benefit	401,256.89	329,674.02	426,563.00	426,563.00	436,659.00	436,659.00	10,096.00	0.02
Computers - Materials								
1-4-1323-3143 Computer Hardware	60,890.21	80,273.54	80,000.00	80,000.00	85,000.00	85,000.00	5,000.00	0.06
1-4-1323-3160 Conference	1,434.15	27.02	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1323-3316 Internet fees	21,963.19	17,986.28	20,000.00	20,000.00	25,000.00	25,000.00	5,000.00	0.25
1-4-1323-3450 Mileage	97.08	88.00	100.00	100.00	100.00	100.00	0.00	0.00
1-4-1323-3500 Office Supplies	1,814.34	1,110.29	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-1323-3651 Softwares	376,138.40	498,583.08	444,000.00	444,000.00	484,000.00	484,000.00	40,000.00	0.09
1-4-1323-3670 Subscriptions	2,373.59	0.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1323-3709 Phone Hardware	0.00	23,185.82	28,981.00	28,981.00	28,981.00	28,981.00	0.00	0.00
1-4-1323-3710 Telephone	1,643.48	966.37	708.00	708.00	708.00	708.00	0.00	0.00
1-4-1323-3743 Training	2,938.95	2,713.56	2,200.00	2,200.00	2,200.00	2,200.00	0.00	0.00
1-4-1323-4201 Transfer from capital	13,865.35	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Computers - Materials	483,158.74	624,933.96	582,989.00	582,989.00	632,989.00	632,989.00	50,000.00	0.09
Total EXPENSES	884,415.63	954,607.98	1,009,552.00	1,009,552.00	1,069,648.00	1,069,648.00	60,096.00	0.06
Total .	870,550.28	951,033.61	1,009,552.00	1,009,552.00	1,069,648.00	1,069,648.00	60,096.00	0.06
Total INFORMATION TECHNOLOGY	870,550.28	951,033.61	1,009,552.00	1,009,552.00	1,069,648.00	1,069,648.00	60,096.00	0.06
OFFICE MATERIALS								
EXPENSES								
Office - Materials								
1-4-1333-3170 Courier Services	0.00	0.00	150.00	150.00	150.00	150.00	0.00	0.00
1-4-1333-3500 Office Supplies	5,954.89	16,895.31	14,400.00	14,400.00	14,400.00	14,400.00	0.00	0.00
1-4-1333-3550 Postage	45,908.81	29,738.00	40,000.00	40,000.00	40,000.00	40,000.00	0.00	0.00
1-4-1333-3710 Telephone	22,291.64	20,411.52	22,350.00	22,350.00	22,350.00	22,350.00	0.00	0.00
Total Office - Materials	74,155.34	66,844.83	76,900.00	76,900.00	76,900.00	76,900.00	0.00	0.00
Office - Contracted Services								
1-4-1334-3355 Lease - Photocopier	13,284.16	9,841.98	20,000.00	20,000.00	20,000.00	20,000.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024		2025		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%		
1-4-1334-3360 Lease - Postage Machine	3,027.31	3,625.76	4,750.00	4,750.00	4,750.00	4,750.00	0.00	0.00		
1-4-1334-3635 Service Contract	2,587.44	751.03	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.00		
Total Office - Contracted Services	18,898.91	14,218.77	26,750.00	26,750.00	26,750.00	26,750.00	0.00	0.00		
Total EXPENSES	93,054.25	81,063.60	103,650.00	103,650.00	103,650.00	103,650.00	0.00	0.00		
Total .	93,054.25	81,063.60	103,650.00	103,650.00	103,650.00	103,650.00	0.00	0.00		
Total OFFICE MATERIALS	93,054.25	81,063.60	103,650.00	103,650.00	103,650.00	103,650.00	0.00	0.00		
Total CORPORATE SERVICES	566,406.55	492,696.51	767,194.00	736,256.00	694,527.00	694,527.00	-72,667.00	-0.09		

City of / Cité de Clarence-Rockland
2026 Budget 2026

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**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire service de la protection et du bâtiment / Summary Protective and Building Services

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Incendie / Fire				
Revenus / Revenues				
Administration - Incendie / Fire - Administration	664 577	685 892	21 315	3,2%
Centre de formation régional / Regional Training Centre	90 846	92 663	1 817	2,0%
Revenus total / Total revenues	\$ 755 423	\$ 778 555	\$ 23 132	3,1%
Dépenses / Expenses				
Incendie / Fire				
Administration - Incendie / Fire - Administration	927 907	983 411	55 504	6,0%
Combat d'incendies / Fire Fighting	926 156	949 058	22 902	2,5%
Formation contre les incendies / Fire Training	205 388	217 860	12 472	6,1%
Véhicules pour combattre les incendies / Fire Vehicles	145 234	148 374	3 140	2,2%
Éducation pour la prévention des incendies / Fire Prevention Education	348 014	399 101	51 087	14,7%
Événements spéciaux / Special Events	5 716	10 393	4 677	81,8%
Gestion pour les situations d'urgence / Emergency Management	63 527	64 001	474	0,7%
Santé et sécurité / Health and Safety	76 627	77 101	474	0,6%
Centre de formation régional / Regional Training Centre	79 700	83 400	3 700	4,6%
Dépenses totales / Total expenses	\$ 2 778 269	\$ 2 932 699	\$ 154 430	5,6%
NET INCENDIE / FIRE	\$ 2 022 846	\$ 2 154 144	\$ 131 298	6,5%
Police				
Police	3 894 530	4 307 372	412 842	10,6%
NET POLICE	\$ 3 894 530	\$ 4 307 372	\$ 412 842	10,6%
Reglementation / By-Law				
Revenus / Revenues	109 541	111 541	2 000	1,8%
Dépenses / Expense	773 561	784 459	10 898	1,4%
NET REGLEMENTATION / BY LAW	\$ 664 020	\$ 672 918	\$ 8 898	1,3%
Construction				
Revenus / Revenues	932 212	969 852	37 640	4,0%
Dépenses / Expense	932 212	969 852	37 640	4,0%
NET CONSTRUCTION	\$ -	\$ -	\$ -	0,0%
NET SERVICE DE LA PROTECTION ET DU BÂTIMENT / PROTECTIVE AND BUILDING SERVICES	\$ 6 581 396	\$ 7 134 434	\$ 553 038	8,4%

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	%
REVENUES								
PROTECTIVE SERVICES								
FIRE - ADMINISTRATION								
Fire Services								
1-3-2100-0581 Contribution from Reserves	-37,838.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-2100-0600 Miscellaneous	-3,274.35	-8,641.66	-5,000.00	-9,500.00	-5,000.00	0.00	0.00	0.00
1-3-2100-0610 Inspection Fees	-6,408.00	-6,476.58	-8,240.00	-8,240.00	-8,240.00	0.00	0.00	0.00
1-3-2100-0620 Rescue - extrication services	-34,847.64	-37,247.58	-15,000.00	-40,000.00	-15,000.00	0.00	0.00	0.00
1-3-2100-0626 False Alarm Fees	-40,180.00	-8,616.70	-20,000.00	-15,500.00	-20,000.00	0.00	0.00	0.00
1-3-2100-0628 Fire Marque	-38,055.13	-23,560.10	-25,000.00	-25,000.00	-25,000.00	0.00	0.00	0.00
1-3-2100-0735 Other Grants - UCPR	-96,261.67	0.00	-100,758.00	-100,758.00	-100,758.00	0.00	0.00	0.00
Total Fire Services	-256,865.53	-84,542.62	-173,998.00	-198,998.00	-173,998.00	0.00	0.00	0.00
Professional Services								
1-3-2500-0623 Professional fees	-439,531.46	-408,815.50	-490,579.00	-490,579.00	-511,894.00	-21,315.00	0.04	0.04
Total Professional Services	-439,531.46	-408,815.50	-490,579.00	-490,579.00	-511,894.00	-21,315.00	0.04	0.04
Total FIRE - ADMINISTRATION	-696,396.99	-493,358.12	-664,577.00	-689,577.00	-685,892.00	-21,315.00	0.03	0.03
REGIONAL TRAINING CENTRE								
Training Centre								
1-3-2220-0816 Course Registration Fees	-122,358.10	-88,123.00	-90,846.00	-95,846.00	-92,663.00	-1,817.00	0.02	0.02
Total Training Centre	-122,358.10	-88,123.00	-90,846.00	-95,846.00	-92,663.00	-1,817.00	0.02	0.02
Total REGIONAL TRAINING CENTRE	-122,358.10	-88,123.00	-90,846.00	-95,846.00	-92,663.00	-1,817.00	0.02	0.02
BY LAW								
By-law								
1-3-2410-0548 Parking Fines	-11,143.25	-10,736.00	-17,940.00	-17,940.00	-17,940.00	0.00	0.00	0.00
1-3-2410-0625 Open Air Burning Permits	-21,073.30	-29,157.65	-27,816.00	-30,000.00	-27,816.00	0.00	0.00	0.00
1-3-2410-0630 Dog Licences	-49,254.00	-46,961.00	-55,785.00	-50,000.00	-55,785.00	0.00	0.00	0.00
1-3-2410-0635 Pound Fees	-85.86	-62.09	0.00	-62.00	0.00	0.00	0.00	0.00
1-3-2410-0644 Property Maintenance Charge to Owner	1,780.80	-11,519.50	-5,000.00	-11,520.00	-5,000.00	0.00	0.00	0.00
1-3-2410-0866 Sign Permit	-6,547.50	-7,424.00	-3,000.00	-6,000.00	-5,000.00	-2,000.00	0.67	0.67
Total By-law	-86,323.11	-105,860.24	-109,541.00	-115,522.00	-111,541.00	-2,000.00	0.02	0.02
Total BY LAW	-86,323.11	-105,860.24	-109,541.00	-115,522.00	-111,541.00	-2,000.00	0.02	0.02
Total PROTECTIVE SERVICES	-905,078.20	-687,341.36	-864,964.00	-900,945.00	-890,096.00	-25,132.00	0.03	0.03
PROTECTIVE SERVICES								
PHOTO RADAR								
Professional Services								
1-3-2500-0581 Contribution from reserves	-33,646.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Total Professional Services	-33,646.59	0.00	0.00	0.00	0.00	0.00	0.00
Total PHOTO RADAR	-33,646.59	0.00	0.00	0.00	0.00	0.00	0.00
Total PROTECTIVE SERVICES	-33,646.59	0.00	0.00	0.00	0.00	0.00	0.00
PROTECTIVE SERVICES							
PHOTO RADAR							
Photo Radar							
1-3-2510-0549 Automated Speed Enforcement Fines	0.00	-188,792.40	0.00	0.00	0.00	0.00	0.00
1-3-2510-0860 Backcharge - LAS	0.00	-234,201.86	0.00	0.00	0.00	0.00	0.00
Total Photo Radar	0.00	-422,994.26	0.00	0.00	0.00	0.00	0.00
Total PHOTO RADAR	0.00	-422,994.26	0.00	0.00	0.00	0.00	0.00
BUILDING SERVICES							
Building Inspection							
1-3-2430-0566 Interest Income	-44,920.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-2430-0582 Contribution from Reserve Fund	-121,242.02	0.00	-400,212.00	-400,212.00	-436,547.00	-36,335.00	0.09
1-3-2430-0633 Civic Posts	-2,531.91	-2,967.10	-4,000.00	-4,000.00	-4,000.00	0.00	0.00
1-3-2430-0648 Building Permits - Residential	-389,102.20	-170,442.98	-300,000.00	-300,000.00	-300,000.00	0.00	0.00
1-3-2430-0649 Building Permits - Commercial	-20,346.40	-63,750.54	-50,000.00	-50,000.00	-50,000.00	0.00	0.00
1-3-2430-0650 Building Permits - Other	-116,906.28	-129,936.58	-100,000.00	-100,000.00	-100,000.00	0.00	0.00
1-3-2430-0652 Admin Fees - Performance Deposits	-139,738.95	-82.00	-35,000.00	-35,000.00	-35,000.00	0.00	0.00
1-3-2430-0653 Building without a permit fee	-4,350.10	0.00	-3,000.00	-3,000.00	-3,000.00	0.00	0.00
1-3-2430-0654 Plumbing Permits	-27,681.52	-42,842.87	-30,000.00	-30,000.00	-30,000.00	0.00	0.00
1-3-2430-0656 Connection Permits	-10,161.75	-8,305.39	-10,000.00	-10,000.00	-10,000.00	0.00	0.00
Total Building Inspection	-876,981.13	-418,327.46	-932,212.00	-932,212.00	-968,547.00	-36,335.00	0.04
Total BUILDING SERVICES	-876,981.13	-418,327.46	-932,212.00	-932,212.00	-968,547.00	-36,335.00	0.04
Total PROTECTIVE SERVICES	-876,981.13	-841,321.72	-932,212.00	-932,212.00	-968,547.00	-36,335.00	0.04
Total REVENUES	-1,815,705.92	-1,528,663.08	-1,797,176.00	-1,833,157.00	-1,858,643.00	-61,467.00	0.03
EXPENSES							
PROTECTIVE SERVICES							
FIRE - ADMINISTRATION							
Administration - Salaries and Benefits							
1-4-2111-1100 Regular Salaries	563,894.95	498,188.83	567,398.00	567,398.00	588,103.00	20,705.00	0.04
1-4-2111-1103 Indirect Salaries	0.00	-113,454.00	-113,454.00	-113,454.00	-947.00	-947.00	0.01
1-4-2111-1104 Vacancy Factor	-6,184.00	-98,959.00	-16,200.00	-95,000.00	-16,200.00	0.00	0.00
1-4-2111-1110 Accrued Sickleave & Vacation	5,156.32	0.00	5,674.00	5,674.00	5,881.00	207.00	0.04
1-4-2111-1120 Part-time Wages	3,541.84	0.00	0.00	0.00	13,000.00	13,000.00	0.00
1-4-2111-1130 Overtime Wages	989.87	2,061.47	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-2111-1210 E.H.T.	11,325.53	8,988.69	11,064.00	11,064.00	11,468.00	404.00	0.04

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-2111-1220 C.P.P.	19,764.00	19,578.06	20,601.00	20,601.00	22,204.00	1,603.00	0.08	
1-4-2111-1230 E.I.	6,189.71	5,777.02	6,079.00	6,079.00	6,323.00	244.00	0.04	
1-4-2111-1240 WSIB	18,895.90	15,156.79	16,437.00	16,437.00	15,979.00	-458.00	-0.03	
1-4-2111-1250 OMERS	66,363.52	52,132.33	67,019.00	67,019.00	69,307.00	2,288.00	0.03	
1-4-2111-1260 Group Insurance	41,362.57	34,643.36	51,889.00	51,889.00	45,553.00	-6,336.00	-0.12	
Total Administration - Salaries and Be	731,280.21	424,113.55	619,507.00	540,707.00	650,217.00	30,710.00	0.05	
Administration - Materials								
1-4-2113-3005 Advertising	0.00	406.53	1,000.00	1,000.00	1,000.00	0.00	0.00	
1-4-2113-3160 Conference and Convention Fees	12,423.23	3,704.54	8,000.00	8,000.00	8,000.00	0.00	0.00	
1-4-2113-3170 Courier Services	1,766.30	774.80	1,500.00	1,500.00	1,500.00	0.00	0.00	
1-4-2113-3175 Course and Tuition Fees	38,615.67	41,707.69	35,000.00	45,000.00	45,000.00	10,000.00	0.29	
1-4-2113-3316 Internet Fees	3,696.88	2,722.79	4,794.00	4,794.00	4,794.00	0.00	0.00	
1-4-2113-3400 Life Insurance	14,356.44	14,893.20	16,000.00	16,000.00	16,000.00	0.00	0.00	
1-4-2113-3435 Membership	2,251.08	5,117.76	3,000.00	4,589.00	2,500.00	-500.00	-0.17	
1-4-2113-3440 Meals	7,959.48	4,523.03	7,250.00	7,250.00	7,250.00	0.00	0.00	
1-4-2113-3450 Mileage	2,103.38	1,829.73	1,400.00	1,400.00	1,400.00	0.00	0.00	
1-4-2113-3500 Office Supplies	2,720.43	2,523.01	2,250.00	2,250.00	2,500.00	250.00	0.11	
1-4-2113-3605 Radio Licences	2,535.56	2,604.12	2,500.00	2,605.00	3,000.00	500.00	0.20	
1-4-2113-3651 Software Licences & Renewals	8,496.96	6,817.92	11,250.00	11,250.00	11,250.00	0.00	0.00	
1-4-2113-3670 Subscriptions	2,840.63	1,965.04	5,000.00	2,500.00	5,000.00	0.00	0.00	
1-4-2113-3675 Supplies	1,428.68	101.76	2,000.00	1,000.00	2,000.00	0.00	0.00	
1-4-2113-3710 Telephone	4,529.74	3,725.05	4,200.00	4,200.00	4,500.00	300.00	0.07	
1-4-2113-3755 Uniforms	17,424.92	17,632.07	15,000.00	20,000.00	20,000.00	5,000.00	0.33	
1-4-2113-4201 Transfer from capital	9,539.02	0.00	0.00	0.00	0.00	0.00	0.00	
Total Administration - Materials	132,688.40	111,048.04	120,144.00	133,338.00	135,694.00	15,550.00	0.13	
Administration - Contracts								
1-4-2114-4201 Transfer capital to operations	28,299.72	0.00	0.00	0.00	0.00	0.00	0.00	
Total Administration - Contracts	28,299.72	0.00	0.00	0.00	0.00	0.00	0.00	
Administration - Admin. Costs Dist.								
1-4-2118-8900 Admin. Costs Dist. - P.S.	175,809.00	172,568.00	188,256.00	188,256.00	197,500.00	9,244.00	0.05	
Total Administration - Admin. Costs Di	175,809.00	172,568.00	188,256.00	188,256.00	197,500.00	9,244.00	0.05	
Total FIRE - ADMINISTRATION	1,068,077.33	707,730.59	927,907.00	862,301.00	983,411.00	55,504.00	0.06	
FIRE FIGHTING								
Fire-fighting - Salaries and Benefits								
1-4-2121-1100 Regular Salaries	220,350.52	172,488.21	252,183.00	232,183.00	271,213.00	39,030.00	0.17	
1-4-2121-1110 Accrued Sickleave & Vacation	3,034.75	1,128.62	2,322.00	2,322.00	2,712.00	390.00	0.17	
1-4-2121-1120 Part-time Wages	200,310.60	143,264.66	295,383.00	265,383.00	285,183.00	-30,200.00	-0.10	
1-4-2121-1130 Overtime Wages	17,373.30	10,727.64	15,000.00	15,000.00	15,000.00	0.00	0.00	
1-4-2121-1210 E.H.T.	12,407.51	8,974.57	10,288.00	10,288.00	10,713.00	425.00	0.04	
1-4-2121-1220 C.P.P.	8,476.41	8,854.00	8,854.00	8,854.00	9,609.00	755.00	0.09	
1-4-2121-1230 E.I.	2,588.86	2,363.37	2,536.00	2,536.00	2,635.00	99.00	0.04	

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	AMOUNT	%
1-4-2121-1240 WSIB	39,122.63	15,739.88	38,981.00	38,981.00	35,677.00	-3,304.00	-0.08	
1-4-2121-1250 OMERS	25,545.01	19,136.80	27,287.00	27,287.00	33,070.00	5,783.00	0.21	
1-4-2121-1255 OMERS Part-Time	6,739.13	8,136.86	5,849.00	5,849.00	-341.00	-0.06		
1-4-2121-1260 Group Insurance	21,728.59	18,604.02	23,215.00	23,215.00	24,480.00	1,265.00	0.05	
Total Fire-fighting - Salaries and Ben	557,677.31	408,924.97	661,898.00	631,898.00	675,800.00	13,902.00	0.02	
Fire-fighting - Materials								
1-4-2123-3010 Air	5,673.63	8,452.20	5,000.00	10,000.00	10,500.00	5,500.00	1.10	
1-4-2123-3034 Batteries	803.80	218.48	500.00	500.00	500.00	0.00	0.00	
1-4-2123-3110 Chemicals Supplies	2,443.07	4,004.26	3,500.00	4,005.00	3,500.00	0.00	0.00	
1-4-2123-3175 Prevention & Education Material	11,321.08	6,455.23	17,000.00	17,000.00	15,000.00	-2,000.00	-0.12	
1-4-2123-3215 Equipment Rental	2,711.27	2,731.15	3,500.00	3,500.00	3,500.00	0.00	0.00	
1-4-2123-3220 Equipment Repairs	32,868.66	20,418.15	15,000.00	25,000.00	15,000.00	0.00	0.00	
1-4-2123-3230 Medical supplies	3,152.41	440.23	2,500.00	2,500.00	2,500.00	0.00	0.00	
1-4-2123-3282 Health Services	2,909.20	930.00	2,000.00	2,000.00	2,500.00	500.00	0.25	
1-4-2123-3585 Protective Clothing	77,746.73	73,416.49	75,000.00	75,000.00	80,000.00	5,000.00	0.07	
1-4-2123-3886 Cleaning & Repairs of Bunker gear	6,802.98	5,927.31	7,500.00	7,500.00	7,500.00	0.00	0.00	
1-4-2123-3650 Small Tools	0.00	364.50	2,000.00	2,000.00	2,000.00	0.00	0.00	
1-4-2123-3675 Supplies	25,916.36	22,922.58	30,000.00	30,000.00	30,000.00	0.00	0.00	
Total Fire-fighting - Materials	172,349.19	146,280.58	163,500.00	179,005.00	172,500.00	9,000.00	0.06	
Fire-fighting - Contracted services								
1-4-2124-3148 Communication / Dispatching	96,261.74	0.00	100,758.00	100,758.00	100,758.00	0.00	0.00	
Total Fire-fighting - Contracted servi	96,261.74	0.00	100,758.00	100,758.00	100,758.00	0.00	0.00	
Total FIRE FIGHTING	826,288.24	555,205.55	926,156.00	911,661.00	949,058.00	22,902.00	0.02	
FIRE TRAINING								
Training - Salaries and Benefits								
1-4-2131-1120 Part-time Wages	222,957.89	161,947.73	188,000.00	188,000.00	200,000.00	12,000.00	0.06	
1-4-2131-1210 E.H.T.	0.00	0.00	3,666.00	3,666.00	3,900.00	234.00	0.06	
1-4-2131-1255 OMERS Part-Time	0.00	0.00	3,722.00	3,722.00	3,960.00	238.00	0.06	
Total Training - Salaries and Benefits	222,957.89	161,947.73	195,388.00	195,388.00	207,860.00	12,472.00	0.06	
Training - Materials								
1-4-2133-3745 Training Materials	10,838.93	8,613.99	10,000.00	10,000.00	10,000.00	0.00	0.00	
Total Training - Materials	10,838.93	8,613.99	10,000.00	10,000.00	10,000.00	0.00	0.00	
Total FIRE TRAINING	233,796.82	170,561.72	205,388.00	205,388.00	217,860.00	12,472.00	0.06	
FIRE VEHICLES								
Vehicles - Salaries and Benefits								
1-4-2151-1120 Part-time Wages	19,931.39	17,535.12	24,300.00	24,300.00	25,000.00	700.00	0.03	
1-4-2151-1210 E.H.T.	0.00	0.00	474.00	474.00	488.00	14.00	0.03	
1-4-2151-1255 OMERS Part-Time	0.00	0.00	481.00	481.00	495.00	14.00	0.03	

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



Clarence-Rockland

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	%
Total Vehicles - Salaries and Benefits	19,931.39	17,538.12	25,255.00	25,255.00	25,983.00	728.00	0.03	0.03
Vehicles - Materials								
1-4-2153-3190 Diesel	15,000.00	15,000.00	24,242.00	24,242.00	24,242.00	0.00	0.00	0.00
1-4-2153-3250 Gasoline	7,671.08	7,702.04	16,500.00	16,500.00	16,500.00	0.00	0.00	0.00
1-4-2153-3320 Insurance - Vehicles	29,142.63	30,008.84	29,237.00	30,009.00	31,649.00	2,412.00	0.08	0.08
1-4-2153-3760 Vehicle Repairs	22,090.51	30,182.94	50,000.00	50,000.00	50,000.00	0.00	0.00	0.00
Total Vehicles - Materials	73,904.22	82,893.82	119,979.00	120,751.00	122,391.00	2,412.00	0.02	0.02
Total FIRE VEHICLES	93,835.61	100,428.94	145,234.00	146,006.00	148,374.00	3,140.00	0.02	0.02
PREVENTION/ EDUCATION								
Prevention / Educ. - Salaries & Ben.								
1-4-2161-1100 Regular Salaries	218,307.44	204,016.32	248,767.00	248,767.00	290,585.00	41,818.00	0.17	0.17
1-4-2161-1110 Accrued Sickleave & Vacation	1,828.84	0.00	2,488.00	2,488.00	2,906.00	418.00	0.17	0.17
1-4-2161-1120 Part-time Wages	9,116.64	10,942.75	15,800.00	15,800.00	15,800.00	0.00	0.00	0.00
1-4-2161-1130 Overtime Wages	10,146.36	5,925.15	3,000.00	3,000.00	3,000.00	0.00	0.00	0.00
1-4-2161-1210 E.H.T.	4,454.52	4,075.40	5,159.00	5,159.00	5,975.00	816.00	0.16	0.16
1-4-2161-1220 C.P.P.	8,424.47	8,239.04	8,854.00	8,854.00	9,609.00	755.00	0.09	0.09
1-4-2161-1230 E.I.	2,570.27	2,324.21	2,536.00	2,536.00	2,635.00	99.00	0.04	0.04
1-4-2161-1240 WSIB	8,283.49	7,147.32	7,869.00	7,869.00	7,667.00	-202.00	-0.03	-0.03
1-4-2161-1250 OMERS	25,126.34	22,988.59	29,907.00	29,907.00	36,131.00	6,224.00	0.21	0.21
1-4-2161-1255 OMERS Part-Time	0.00	0.00	313.00	313.00	313.00	0.00	0.00	0.00
1-4-2161-1260 Group Insurance	16,651.80	21,112.77	23,321.00	23,321.00	24,480.00	1,159.00	0.05	0.05
Total Prevention / Educ. - Salaries &	304,910.17	286,771.55	348,014.00	348,014.00	399,101.00	51,087.00	0.15	0.15
Total PREVENTION/ EDUCATION	304,910.17	286,771.55	348,014.00	348,014.00	399,101.00	51,087.00	0.15	0.15
SPECIAL EVENTS								
Special Events - Salaries & Ben.								
1-4-2171-1120 Part-time Wages	7,240.59	6,638.46	5,500.00	7,500.00	10,000.00	4,500.00	0.82	0.82
1-4-2171-1210 E.H.T.	0.00	0.00	107.00	107.00	195.00	88.00	0.82	0.82
1-4-2171-1255 OMERS Part-Time	0.00	0.00	109.00	109.00	198.00	89.00	0.82	0.82
Total Special Events - Salaries & Ben.	7,240.59	6,638.46	5,716.00	7,716.00	10,393.00	4,677.00	0.82	0.82
Total SPECIAL EVENTS	7,240.59	6,638.46	5,716.00	7,716.00	10,393.00	4,677.00	0.82	0.82
EMERGENCY MANAGEMENT								
Emergency Manag. - Salaries & Benefits								
1-4-2211-1101 Indirect Salaries	0.00	56,727.00	56,727.00	56,727.00	57,201.00	474.00	0.01	0.01
Total Emergency Manag. - Salaries & Be	0.00	56,727.00	56,727.00	56,727.00	57,201.00	474.00	0.01	0.01
Emergency Manag. - Materials								
1-4-2213-3213 Educational Materials	40.67	134.68	2,000.00	500.00	1,000.00	-1,000.00	-0.50	-0.50
1-4-2213-3440 Meals	1,800.96	53.88	600.00	600.00	600.00	0.00	0.00	0.00
1-4-2213-3500 Office Supplies	796.80	48.23	500.00	100.00	100.00	-400.00	-0.80	-0.80

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	AMOUNT	%
1-4-2213-3675 Emergency - supplies	60.62	3,923.25	1,200.00	4,000.00	1,200.00	0.00	0.00	0.00
1-4-2213-3743 Staff Training	0.00	340.00	2,000.00	1,000.00	3,400.00	1,400.00	0.70	0.70
1-4-2213-3745 Training Materials	6,098.51	69.60	500.00	500.00	500.00	0.00	0.00	0.00
Total Emergency Manag. - Materials	8,857.56	4,563.64	6,800.00	6,700.00	6,800.00	0.00	0.00	0.00
Emergency Manag. - Contracted Services								
1-4-2214-4200 Contracts	667.80	2,146.08	0.00	2,150.00	0.00	0.00	0.00	0.00
Total Emergency Manag. - Contracted Se	667.80	2,146.08	0.00	2,150.00	0.00	0.00	0.00	0.00
Total EMERGENCY MANAGEMENT	9,525.36	63,442.72	63,527.00	65,577.00	64,001.00	474.00	474.00	0.01
HEALTH AND SAFETY								
Health & Security - Salaries and Ben.								
1-4-1381-1101 Indirect Salaries	0.00	56,727.00	56,727.00	56,727.00	57,201.00	474.00	0.01	0.01
Total Health & Security - Salaries and	0.00	56,727.00	56,727.00	56,727.00	57,201.00	474.00	474.00	0.01
Health & Security - Materials								
1-4-1383-3160 Conferences	0.00	588.17	1,400.00	0.00	1,400.00	0.00	0.00	0.00
1-4-1383-3278 Health and Safety Committee	2,436.14	1,000.04	3,000.00	3,000.00	3,000.00	0.00	0.00	0.00
1-4-1383-3440 Meals	2,432.22	0.00	1,500.00	500.00	500.00	-1,000.00	-0.67	-0.67
1-4-1383-3450 Mileage	79.42	0.00	500.00	500.00	500.00	0.00	0.00	0.00
1-4-1383-3670 Subscriptions	95.96	0.00	500.00	500.00	500.00	0.00	0.00	0.00
1-4-1383-3675 Supplies	2,877.57	2,310.66	1,000.00	2,400.00	1,000.00	0.00	0.00	0.00
1-4-1383-3743 Training - Video/Workshop	254.40	2,932.26	5,000.00	3,000.00	6,000.00	1,000.00	0.20	0.20
Total Health & Security - Materials	8,175.71	6,831.13	12,900.00	9,900.00	12,900.00	0.00	0.00	0.00
Health and Safety Contracts								
1-4-1384-4200 Contracts	10,176.01	483.49	7,000.00	6,000.00	7,000.00	0.00	0.00	0.00
Total Health and Safety Contracts	10,176.01	483.49	7,000.00	6,000.00	7,000.00	0.00	0.00	0.00
Total HEALTH AND SAFETY	18,351.72	64,041.62	76,627.00	72,627.00	77,101.00	474.00	474.00	0.01
REGIONAL TRAINING CENTRE								
Administration - Materials								
1-4-2223-3170 Courier Services	29.18	10.48	600.00	250.00	250.00	-350.00	-0.58	-0.58
1-4-2223-3440 Meals	34,190.34	21,174.08	30,000.00	30,000.00	35,000.00	5,000.00	0.17	0.17
1-4-2223-3450 Mileage	15.00	0.00	500.00	500.00	250.00	-250.00	-0.50	-0.50
1-4-2223-3500 Office Supplies	163.50	0.00	1,500.00	1,500.00	1,000.00	-500.00	-0.33	-0.33
1-4-2223-3755 Uniforms	1,106.13	0.00	1,200.00	1,200.00	1,000.00	-200.00	-0.17	-0.17
Total Administration - Materials	35,504.15	21,184.56	33,800.00	33,450.00	37,500.00	3,700.00	0.11	0.11
Courses - Materials								
1-4-2233-3213 Educational Materials	4,941.38	4,460.51	2,000.00	5,000.00	3,000.00	1,000.00	0.50	0.50
1-4-2233-3215 Equipment Rental	5,571.41	3,995.74	5,000.00	5,000.00	5,000.00	0.00	0.00	0.00
1-4-2233-3220 Equipment Repairs	1,062.48	671.27	400.00	750.00	400.00	0.00	0.00	0.00
1-4-2233-3675 Supplies	4,497.63	5,104.70	10,000.00	8,000.00	9,000.00	-1,000.00	-0.10	-0.10

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Total Courses - Materials	16,072.90	14,232.22	17,400.00	18,750.00	17,400.00	0.00	0.00
Facility - Materials							
1-4-2243-3070 Building Maintenance	0.00	40.68	2,500.00	1,500.00	2,500.00	0.00	0.00
1-4-2243-3130 Cleaning Supplies	0.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00
Total Facility - Materials	0.00	40.68	3,500.00	2,500.00	3,500.00	0.00	0.00
Contribution to reserve							
1-4-2247-7100 Contribution to reserve	0.00	0.00	25,000.00	25,000.00	25,000.00	0.00	0.00
Total Contribution to reserve	0.00	0.00	25,000.00	25,000.00	25,000.00	0.00	0.00
Total REGIONAL TRAINING CENTRE	51,577.05	35,457.46	79,700.00	79,700.00	83,400.00	3,700.00	0.05
POLICE							
O.P.P. - Contracted Services							
1-4-2354-4170 O.P.P. Services	3,379,838.00	2,611,224.00	3,844,030.00	3,844,030.00	4,266,872.00	422,842.00	0.11
1-4-2354-4171 Police services board	0.00	47,716.26	50,500.00	50,500.00	40,500.00	-10,000.00	-0.20
Total O.P.P. - Contracted Services	3,379,838.00	2,658,940.26	3,894,530.00	3,894,530.00	4,307,372.00	412,842.00	0.11
Total POLICE	3,379,838.00	2,658,940.26	3,894,530.00	3,894,530.00	4,307,372.00	412,842.00	0.11
BY LAW							
By-Law - Salaries and Benefits							
1-4-2411-1100 Regular Salaries	387,312.41	363,799.28	414,700.00	406,700.00	417,236.00	2,536.00	0.01
1-4-2411-1110 Accrued Sickleave & Vacation	3,003.67	1,013.64	4,147.00	4,147.00	4,172.00	25.00	0.01
1-4-2411-1120 Part-time Wages	21,749.74	2,606.11	0.00	2,606.00	0.00	0.00	0.00
1-4-2411-1130 Overtime Wages	2,685.26	3,905.65	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-2411-1210 E.H.T.	7,998.08	6,211.72	8,087.00	8,087.00	8,136.00	49.00	0.01
1-4-2411-1220 C.P.P.	19,381.51	15,258.60	19,865.00	19,865.00	20,230.00	365.00	0.02
1-4-2411-1230 E.I.	6,521.21	4,982.14	6,307.00	6,307.00	6,431.00	124.00	0.02
1-4-2411-1240 WSIB	15,359.54	10,612.80	13,291.00	13,291.00	12,450.00	-841.00	-0.06
1-4-2411-1250 OMERS	38,040.27	30,435.12	41,245.00	41,245.00	41,498.00	253.00	0.01
1-4-2411-1255 Omers Part-time	1,961.81	234.56	0.00	0.00	0.00	0.00	0.00
1-4-2411-1260 Group Insurance	35,430.49	27,103.97	39,271.00	39,271.00	36,399.00	-2,872.00	-0.07
Total By-Law - Salaries and Benefits	539,443.99	466,163.59	556,913.00	551,519.00	556,552.00	-361.00	0.00
By-Law - Materials							
1-4-2413-3005 Advertising	0.00	0.00	1,500.00	0.00	500.00	-1,000.00	-0.67
1-4-2413-3095 Cattle Killed	1,526.40	0.00	500.00	500.00	1,000.00	500.00	1.00
1-4-2413-3150 Computer Supplies	0.00	1,111.03	5,300.00	1,111.00	5,300.00	0.00	0.00
1-4-2413-3160 Conference and Convention Fees	4,549.96	0.00	2,150.00	0.00	2,150.00	0.00	0.00
1-4-2413-3195 Dog Licences	0.01	4,673.35	3,500.00	3,500.00	3,500.00	0.00	0.00
1-4-2413-3320 Insurance - Vehicles	855.20	966.87	942.00	967.00	1,020.00	78.00	0.08
1-4-2413-3435 Membership	769.00	1,123.20	1,000.00	1,123.00	1,000.00	0.00	0.00
1-4-2413-3440 Meals	0.00	0.00	500.00	500.00	500.00	0.00	0.00
1-4-2413-3500 Office Supplies	9,538.88	3,784.22	3,050.00	4,000.00	3,050.00	0.00	0.00

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-2413-3555 Printing	1,233.33	1,700.92	2,500.00	2,500.00	2,500.00	2,500.00	0.00	0.00
1-4-2413-3585 Protective Clothing	1,599.26	78.82	2,600.00	2,600.00	2,600.00	2,600.00	0.00	0.00
1-4-2413-3587 Property Maintenance	1,933.44	13,903.76	6,500.00	14,000.00	6,500.00	6,500.00	0.00	0.00
1-4-2413-3605 Radio Licences	6,751.86	5,246.37	8,220.00	8,220.00	8,220.00	8,220.00	0.00	0.00
1-4-2413-3652 Special Program	1,163.52	4,438.91	500.00	4,440.00	500.00	500.00	0.00	0.00
1-4-2413-3675 Supplies	111.83	417.40	2,500.00	1,350.00	1,500.00	1,500.00	-1,000.00	-0.40
1-4-2413-3710 Telephone	3,616.92	2,585.84	2,484.00	2,800.00	2,484.00	2,484.00	0.00	0.00
1-4-2413-3730 Traduction	0.00	1,760.21	0.00	1,760.00	1,500.00	1,500.00	1,500.00	0.00
1-4-2413-3743 Staff Training	5,748.43	12,720.02	7,500.00	12,760.00	7,500.00	7,500.00	0.00	0.00
1-4-2413-3755 Uniforms	2,824.26	4,581.10	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-2413-3765 Vehicle Rental	40.69	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2413-3772 Vehicle Expenses	19,376.06	20,905.09	19,217.00	21,000.00	19,217.00	19,217.00	0.00	0.00
Total By-Law - Materials	61,639.05	79,897.11	75,463.00	88,131.00	75,541.00	75,541.00	78.00	0.00
By-Law - Contracted Services								
1-4-2414-3315 Impound Services	0.00	0.00	1,000.00	0.00	1,000.00	1,000.00	0.00	0.00
1-4-2414-3370 Legal Fees	7,567.02	7,515.26	3,500.00	4,500.00	3,500.00	3,500.00	0.00	0.00
Total By-Law - Contracted Services	7,567.02	7,515.26	4,500.00	4,500.00	4,500.00	4,500.00	0.00	0.00
By-Law - Admin. Costs Dist.								
1-4-2418-8900 Admin. Costs Dist. - P.S.	92,412.00	90,028.62	98,213.00	98,213.00	103,876.00	103,876.00	5,663.00	0.06
Total By-Law - Admin. Costs Dist.	92,412.00	90,028.62	98,213.00	98,213.00	103,876.00	103,876.00	5,663.00	0.06
School Crossing Patrol - Salaries & Be								
1-4-2421-1120 Part-time Wages	35,043.38	29,851.69	33,947.00	33,947.00	38,351.00	38,351.00	4,404.00	0.13
1-4-2421-1210 E.H.T.	683.44	582.06	662.00	662.00	748.00	748.00	86.00	0.13
1-4-2421-1220 C.P.P.	1,381.07	1,030.16	1,812.00	1,812.00	1,449.00	1,449.00	-363.00	-0.20
1-4-2421-1230 E.I.	814.32	685.27	779.00	779.00	875.00	875.00	96.00	0.12
1-4-2421-1240 WSIB	1,388.63	1,021.00	0.00	0.00	1,208.00	1,208.00	1,208.00	0.00
1-4-2421-1255 OMERS Part-Time	745.53	645.71	672.00	672.00	759.00	759.00	87.00	0.13
Total School Crossing Patrol - Salarie	40,056.37	33,815.89	37,872.00	37,872.00	43,390.00	43,390.00	5,518.00	0.15
School Crossing Patrol - Materials								
1-4-2423-3585 Protective Clothing	0.00	0.00	600.00	600.00	600.00	600.00	0.00	0.00
Total School Crossing Patrol - Materia	0.00	0.00	600.00	600.00	600.00	600.00	0.00	0.00
Total BY LAW	741,118.43	677,420.47	773,561.00	780,835.00	784,459.00	784,459.00	10,898.00	0.01
PHOTO RADAR								
Photo Radar - Sal & Benefit								
1-4-2511-1100 Regular Salaries	0.00	197,075.03	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2511-1130 Overtime Wages	0.00	243.91	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2511-1210 EHT	0.00	3,854.85	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2511-1220 CPP	0.00	11,010.99	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2511-1230 E.I.	0.00	3,734.63	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2511-1240 WSIB	0.00	6,760.69	0.00	0.00	0.00	0.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-2511-1250 OMERS	0.00	17,939.34	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2511-1260 Group Insurance	0.00	15,397.43	0.00	0.00	0.00	0.00	0.00	0.00
Total Photo Radar - Sal & Benefit	0.00	256,016.87	0.00	0.00	0.00	0.00	0.00	0.00
Photo Radar - Materials								
1-4-2513-3143 IT Hardware	0.00	12,108.21	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2513-3500 Office Supplies	0.00	38,573.18	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2513-3550 Postage	0.00	25,117.98	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2513-3710 Telephone	0.00	752.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2513-3743 Staff Training	4,017.76	210.15	0.00	0.00	0.00	0.00	0.00	0.00
Total Photo Radar - Materials	4,017.76	76,761.52	0.00	0.00	0.00	0.00	0.00	0.00
Photo Radar - Contracts								
1-4-2514-3355 Lease - Photocopier	0.00	11,710.79	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2514-3730 Traduction	0.00	707.61	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2514-4200 Processing	0.00	58,032.24	0.00	0.00	0.00	0.00	0.00	0.00
1-4-2514-4201 Transfer capital to operations	33,646.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Photo Radar - Contracts	33,646.59	70,450.64	0.00	0.00	0.00	0.00	0.00	0.00
Total PHOTO RADAR	37,664.35	403,229.03	0.00	0.00	0.00	0.00	0.00	0.00
BUILDING SERVICES								
Building & Structural Inspection								
1-4-2430-7100 Contribution to reserve	17,543.00	17,543.00	17,543.00	108,254.00	17,543.00	17,543.00	0.00	0.00
Total Building & Structural Inspection	17,543.00	17,543.00	17,543.00	108,254.00	17,543.00	17,543.00	0.00	0.00
Building Inspection - Salaries & Benef								
1-4-2431-1100 Regular Salaries	488,351.79	450,404.17	485,685.00	490,685.00	508,371.00	508,371.00	22,686.00	0.05
1-4-2431-1104 Vacancy Factor	-45,660.00	-101,111.00	-5,400.00	-101,111.00	-5,400.00	-5,400.00	0.00	0.00
1-4-2431-1110 Accrued Sickleave & Vacation	1,293.27	228.26	4,857.00	4,857.00	5,084.00	5,084.00	227.00	0.05
1-4-2431-1130 Overtime Wages	614.37	2,451.84	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-2431-1210 E.H.T.	7,803.28	6,790.65	9,471.00	9,471.00	9,913.00	9,913.00	442.00	0.05
1-4-2431-1220 C.P.P.	21,086.70	19,553.14	24,581.00	24,581.00	25,831.00	25,831.00	1,250.00	0.05
1-4-2431-1230 E.J.	6,684.18	6,132.57	7,347.00	7,347.00	7,531.00	7,531.00	184.00	0.03
1-4-2431-1240 WSIB	15,793.70	11,909.87	20,642.00	20,642.00	15,902.00	15,902.00	-4,740.00	-0.23
1-4-2431-1250 OMERS	29,739.31	26,042.14	39,275.00	39,275.00	41,961.00	41,961.00	2,686.00	0.07
1-4-2431-1251 Pension - Clarence	6,645.82	5,983.30	6,995.00	6,995.00	7,067.00	7,067.00	72.00	0.01
1-4-2431-1260 Group Insurance	40,935.22	30,027.55	50,524.00	50,524.00	52,012.00	52,012.00	1,488.00	0.03
Total Building Inspection - Salaries & Benef	553,287.64	458,312.49	644,977.00	554,266.00	669,272.00	669,272.00	24,295.00	0.04
Building Inspection - Materials								
1-4-2433-3005 Advertising	264.44	367.81	500.00	500.00	500.00	500.00	0.00	0.00
1-4-2433-3060 Boots & Clothing	2,208.27	1,205.52	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.00
1-4-2433-3320 Insurance - Vehicles	658.78	745.17	726.00	726.00	786.00	786.00	60.00	0.08
1-4-2433-3435 Membership	2,568.19	0.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00	0.00
1-4-2433-3440 Meals	64.10	45.03	150.00	150.00	150.00	150.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-2433-3450 Mileage	79.52	314.36	100.00	100.00	100.00	100.00	0.00	0.00
1-4-2433-3495 Civic Posts	2,892.72	968.47	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.00
1-4-2433-3500 Office Supplies	6,173.94	1,091.43	2,000.00	2,000.00	1,500.00	1,500.00	-500.00	-0.25
1-4-2433-3590 Publications	1,086.77	630.44	500.00	500.00	1,000.00	1,000.00	500.00	1.00
1-4-2433-3675 Supplies	366.82	0.00	500.00	500.00	500.00	500.00	0.00	0.00
1-4-2433-3710 Telephone	1,846.03	1,541.37	1,260.00	1,260.00	1,260.00	1,260.00	0.00	0.00
1-4-2433-3743 Seminar Expenses & Prof. Development	15,854.58	11,522.88	10,000.00	10,000.00	15,000.00	15,000.00	5,000.00	0.50
1-4-2433-3772 Vehicle Expenses	5,381.00	5,381.00	5,381.00	5,381.00	5,381.00	5,381.00	0.00	0.00
Total Building Inspection - Materials	39,435.16	23,813.48	29,117.00	29,117.00	34,177.00	34,177.00	5,060.00	0.17
Building Inspection - Contracted Servi								
1-4-2434-3370 Legal Fees	0.00	3,104.46	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.00
1-4-2434-4190 Contract - Building Inspections	7,562.00	4,735.50	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
Total Building Inspection - Contracted	7,562.00	7,839.96	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
Building Inspection - Transfers								
1-4-2437-7150 Contribution to Reserve Fund	44,920.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Building Inspection - Transfers	44,920.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Building Insp. - Admin. Costs Dist. -								
1-4-2438-8900 Admin. Costs Dist. - P.S.	213,953.04	217,777.12	237,575.00	237,575.00	244,555.00	244,555.00	6,980.00	0.03
Total Building Insp. - Admin. Costs Di	213,953.04	217,777.12	237,575.00	237,575.00	244,555.00	244,555.00	6,980.00	0.03
Total BUILDING SERVICES	876,700.84	725,286.05	932,212.00	932,212.00	968,547.00	968,547.00	36,335.00	0.04
Total PROTECTIVE SERVICES	7,648,924.51	6,455,154.42	8,378,572.00	8,306,567.00	8,993,077.00	8,993,077.00	614,505.00	0.07
Total EXPENSES	7,648,924.51	6,455,154.42	8,378,572.00	8,306,567.00	8,993,077.00	8,993,077.00	614,505.00	0.07
Total .	5,833,218.59	4,926,491.34	6,581,396.00	6,473,410.00	7,134,434.00	7,134,434.00	553,038.00	0.08

City of / Cité de Clarence-Rockland
2026 Budget 2026

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**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire parcs et édifices municipaux / Summary Parks and Municipal Buildings

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Édifices municipaux / Municipal Buildings	93 783	94 869	1 086	1,2%
Centres communautaires / Community Centres	20 741	17 741	-3 000	-14,5%
Installations culturelles / Cultural Facilities	24 513	24 513	0	0,0%
Installations récréatives / Recreation Facilities	1 460 319	1 456 590	-3 729	-0,3%
Parcs / Parks	44 129	53 433	9 304	21,1%
Transport en commun / Transit	5 000	5 000	0	0,0%
Revenus total / Total revenues	\$ 1 648 485	\$ 1 652 146	\$ 3 661	0,2%
Dépenses / Expenses				
Administration operations	210 428	238 341	27 913	13,3%
Administration parcs et édifices municipaux / Administration Parks and Municipal Buildings	718 645	783 894	65 249	9,1%
Édifices municipaux / Municipal Buildings	1 142 507	1 169 689	27 182	2,4%
Centres communautaires / Community Centres	217 486	221 456	3 970	1,8%
Installations culturelles / Cultural Facilities	83 190	84 849	1 659	2,0%
Installations récréatives / Recreation Facilities	3 096 649	3 199 552	102 903	3,3%
Parcs / Parks	697 864	763 345	65 481	9,4%
Transport en commun / Transit	6 500	3 500	-3 000	-46,2%
Dépenses totales / Total expenses	\$ 6 173 269	\$ 6 464 626	\$ 291 357	4,7%
NET PARCS ET ÉDIFICES MUNICIPAUX / PARKS AND MUNICIPAL BUILDINGS	\$ 4 524 784	\$ 4 812 480	\$ 287 696	6,4%

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	BUDGET	AMOUNT	%
OPERATIONS									
GESTION OPERATIONS									
EXPENSES									
Administration - Salaries & Benefits									
1-4-7111-1100 Regular Salaries	528,796.42	559,806.15	656,638.00	656,638.00	700,144.00	700,144.00	43,506.00		0.07
1-4-7111-1103 Indirect Salaries and Benefits	-670,543.00	-910,582.00	-910,582.00	-910,582.00	-962,087.00	-962,087.00	-51,505.00		0.06
1-4-7111-1104 Vacancy Factor	-229,373.00	-103,292.00	-16,500.00	-114,292.00	-16,500.00	-16,500.00	0.00		0.00
1-4-7111-1110 Accrued Sickleave & Vacation	4,951.08	0.00	5,925.00	5,925.00	7,001.00	7,001.00	1,076.00		0.18
1-4-7111-1120 Part-time Wages	0.00	36,372.49	50,000.00	50,000.00	51,500.00	51,500.00	1,500.00		0.03
1-4-7111-1130 Overtime Wages	798.10	2,211.29	5,000.00	5,000.00	5,000.00	5,000.00	0.00		0.00
1-4-7111-1210 E.H.T.	8,864.02	11,392.82	12,804.00	12,804.00	14,657.00	14,657.00	1,853.00		0.14
1-4-7111-1220 C.P.P.	17,387.92	26,331.24	28,670.00	28,670.00	33,605.00	33,605.00	4,935.00		0.17
1-4-7111-1230 E.I.	5,722.04	8,720.24	9,294.00	9,294.00	10,860.00	10,860.00	1,566.00		0.17
1-4-7111-1240 WSIB	15,325.07	18,476.01	19,982.00	19,982.00	21,324.00	21,324.00	1,342.00		0.07
1-4-7111-1250 OMERS	49,673.21	56,068.88	68,068.00	68,068.00	72,910.00	72,910.00	4,842.00		0.07
1-4-7111-1255 OMERS Part-Time	0.00	0.00	0.00	0.00	1,020.00	1,020.00	1,020.00		0.00
1-4-7111-1260 Group Insurance	36,691.40	56,665.21	65,220.00	65,220.00	66,463.00	66,463.00	1,243.00		0.02
Total Administration - Salaries & Bene	-231,706.74	-237,829.67	-5,481.00	-103,273.00	5,897.00	5,897.00	11,378.00		-2.08
Administration - Admin. Costs Dist.									
1-4-7118-8900 Admin. Costs Dist. - P.S.	203,795.04	197,916.62	215,909.00	215,909.00	232,444.00	232,444.00	16,535.00		0.08
Total Administration - Admin. Costs Di	203,795.04	197,916.62	215,909.00	215,909.00	232,444.00	232,444.00	16,535.00		0.08
Total EXPENSES	-27,911.70	-39,913.05	210,428.00	112,636.00	238,341.00	238,341.00	27,913.00		0.13
Total .	-27,911.70	-39,913.05	210,428.00	112,636.00	238,341.00	238,341.00	27,913.00		0.13
Total GESTION OPERATIONS	-27,911.70	-39,913.05	210,428.00	112,636.00	238,341.00	238,341.00	27,913.00		0.13
ADMINISTRATION PARKS AND BUILD									
REVENUES									
Building admin - revenues									
1-3-1250-0581 Contribution from reserves	-10,837.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Building admin - revenues	-10,837.45	0.00	0.00	0.00	0.00	0.00	0.00		0.00
Total REVENUES	-10,837.45	0.00	0.00	0.00	0.00	0.00	0.00		0.00
EXPENSES									
Building admin - contracts									
1-4-1254-4201 Capital to operations	10,837.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Building admin - contracts	10,837.45	0.00	0.00	0.00	0.00	0.00	0.00		0.00
Administration - Materials									
1-4-7113-3005 Advertising	0.00	0.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00		0.00
1-4-7113-3032 Bank Charges	5,985.02	4,895.86	5,000.00	10,000.00	10,000.00	10,000.00	5,000.00		1.00
1-4-7113-3060 Boots & Clothing	11,180.92	5,745.53	9,000.00	9,000.00	9,000.00	9,000.00	0.00		0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-7113-3160 Conference and Convention Fees	3,356.92	6,725.20	2,900.00	6,000.00	2,900.00	2,900.00	0.00	0.00
1-4-7113-3170 Courier Services	12.20	40.67	300.00	300.00	300.00	300.00	0.00	0.00
1-4-7113-3370 Legal Fees	4,369.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7113-3435 Membership	1,221.12	1,256.73	1,250.00	1,250.00	1,250.00	1,250.00	0.00	0.00
1-4-7113-3440 Meals	4,402.00	642.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.00
1-4-7113-3450 Mileage	854.48	893.37	3,000.00	1,000.00	1,000.00	1,000.00	-2,000.00	-0.67
1-4-7113-3500 Office Supplies	7,023.13	3,861.10	6,000.00	6,000.00	6,000.00	6,000.00	0.00	0.00
1-4-7113-3710 Telephone	4,126.08	3,039.05	2,160.00	2,160.00	2,160.00	2,160.00	0.00	0.00
1-4-7113-3730 Translation	1,313.87	1,327.96	3,500.00	3,500.00	3,500.00	3,500.00	0.00	0.00
1-4-7113-3743 Staff Training	9,450.19	13,668.23	7,100.00	12,000.00	15,100.00	15,100.00	8,000.00	1.13
1-4-7113-3772 Vehicle Expenses	14,192.41	14,324.15	14,093.00	14,093.00	14,093.00	14,093.00	0.00	0.00
Total Administration - Materials	67,487.38	56,419.85	60,303.00	71,303.00	71,303.00	71,303.00	11,000.00	0.18
Recreation Garage - Salaries & Ben.								
1-4-7311-1100 Regular Salaries	448,403.09	344,255.62	396,797.00	396,797.00	412,719.00	412,719.00	15,922.00	0.04
1-4-7311-1110 Accrued Sickleave & Vacation	-38.52	0.00	4,609.00	4,609.00	4,047.00	4,047.00	-562.00	-0.12
1-4-7311-1120 Part-time wages	77,323.17	67,888.80	83,012.00	83,012.00	119,502.00	119,502.00	36,490.00	0.44
1-4-7311-1130 Overtime Wages	17,361.86	6,859.27	21,471.00	8,500.00	21,471.00	21,471.00	0.00	0.00
1-4-7311-1210 E.H.T.	8,824.37	7,891.85	9,357.00	9,357.00	9,559.00	9,559.00	202.00	0.02
1-4-7311-1220 C.P.P.	23,757.51	21,990.58	25,886.00	25,886.00	26,649.00	26,649.00	763.00	0.03
1-4-7311-1230 E.I.	8,244.61	7,565.92	9,006.00	9,006.00	9,122.00	9,122.00	116.00	0.01
1-4-7311-1240 WSIB	17,853.08	13,840.88	16,889.00	16,889.00	15,440.00	15,440.00	-1,449.00	-0.09
1-4-7311-1250 OMERS	32,693.52	30,204.25	37,025.00	37,025.00	37,791.00	37,791.00	766.00	0.02
1-4-7311-1255 OMERS Part-Time	1,861.74	817.64	1,644.00	1,644.00	1,693.00	1,693.00	49.00	0.03
1-4-7311-1260 Group Insurance	45,268.47	47,592.81	49,896.00	49,896.00	51,848.00	51,848.00	1,952.00	0.04
1-4-7311-1350 Other Remuneration	3,000.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	0.00	0.00
Total Recreation Garage - Salaries & B	684,552.90	551,657.62	658,342.00	645,371.00	712,591.00	712,591.00	54,249.00	0.08
Total EXPENSES	762,877.73	608,077.47	718,645.00	716,674.00	783,894.00	783,894.00	65,249.00	0.09
Total .	752,040.28	608,077.47	718,645.00	716,674.00	783,894.00	783,894.00	65,249.00	0.09
Total ADMINISTRATION PARKS AND BUILDIN	752,040.28	608,077.47	718,645.00	716,674.00	783,894.00	783,894.00	65,249.00	0.09
ADMINISTRATIVE BUILDINGS								
REVENUES								
Facilities - Revenues								
1-3-1340-0581 Contribution from reserve	-25,381.27	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Facilities - Revenues	-25,381.27	0.00	0.00	0.00	0.00	0.00	0.00	0.00
C.C. City Hall								
1-3-1410-0612 Rent	0.00	-24,334.00	0.00	-36,500.00	0.00	0.00	0.00	0.00
Total C.C. City Hall	0.00	-24,334.00	0.00	-36,500.00	0.00	0.00	0.00	0.00
Fire Services								
1-3-2100-0614 Rent - Paramedic Stations	-87,267.56	-7,255.61	-93,783.00	-93,783.00	-94,869.00	-94,869.00	-1,086.00	0.01

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Total Fire Services	-87,267.56	-71,255.61	-93,783.00	-93,783.00	-94,869.00	-1,086.00	0.01
Municipal Garage							
1-3-3150-0574 Insurance Proceeds	-6,303.55	0.00	0.00	0.00	0.00	0.00	0.00
1-3-3150-0715 Insurance Proceeds	-6,669.51	0.00	0.00	0.00	0.00	0.00	0.00
Total Municipal Garage	-12,973.06	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUES	-125,621.89	-95,589.61	-93,783.00	-130,283.00	-94,869.00	-1,086.00	0.01
EXPENSES							
Building Admin - Sal & Benefit							
1-4-1251-1101 Indirect Salaries and Benefits	99,799.00	80,666.00	80,666.00	80,666.00	85,118.00	4,452.00	0.06
Total Building Admin - Sal & Benefit	99,799.00	80,666.00	80,666.00	80,666.00	85,118.00	4,452.00	0.06
Rock, City Hall - Salaries and Benefit							
1-4-1341-1100 Regular Salaries	49,292.29	45,913.80	51,300.00	51,300.00	58,286.00	6,986.00	0.14
1-4-1341-1110 Accrued Sickleave & Vacation	143.32	0.00	513.00	513.00	583.00	70.00	0.14
1-4-1341-1130 Overtime Wages	887.09	3,326.89	3,772.00	3,772.00	3,772.00	0.00	0.00
1-4-1341-1210 E.H.T.	966.38	956.10	1,000.00	1,000.00	1,137.00	137.00	0.14
1-4-1341-1220 C.P.P.	2,830.45	2,738.76	2,844.00	2,844.00	3,260.00	416.00	0.15
1-4-1341-1230 E.I.	994.44	940.02	990.00	990.00	1,114.00	124.00	0.13
1-4-1341-1240 WSIB	2,014.04	1,676.80	1,755.00	1,755.00	1,836.00	81.00	0.05
1-4-1341-1250 OMERS	4,449.91	4,110.88	4,617.00	4,617.00	5,246.00	629.00	0.14
1-4-1341-1260 Group Insurance	7,563.06	7,323.02	8,133.00	8,133.00	8,807.00	674.00	0.08
Total Rock, City Hall - Salaries and B	69,170.98	66,886.27	74,924.00	76,924.00	84,041.00	9,117.00	0.12
Rock, City Hall - Materials							
1-4-1343-3015 Alarm System	1,270.17	660.07	1,450.00	1,450.00	1,450.00	0.00	0.00
1-4-1343-3070 Building Maintenance	44,079.03	25,512.53	32,000.00	32,000.00	32,000.00	0.00	0.00
1-4-1343-3130 Cleaning Supplies	8,975.76	5,459.69	7,000.00	7,000.00	7,000.00	0.00	0.00
1-4-1343-3300 Hydro	39,298.88	14,837.30	48,536.00	48,536.00	48,536.00	0.00	0.00
1-4-1343-3325 Insurance - Buildings	105,504.87	111,516.83	116,673.00	111,517.00	117,737.00	1,064.00	0.01
1-4-1343-3335 Landscaping Materials	2,308.81	2,431.44	2,000.00	5,000.00	5,000.00	3,000.00	1.50
1-4-1343-3490 Natural Gas	6,950.64	4,356.02	8,100.00	8,100.00	8,100.00	0.00	0.00
1-4-1343-3653 SOCAN	0.00	0.00	110.00	110.00	110.00	0.00	0.00
1-4-1343-3675 Supplies	121.05	307.25	2,000.00	2,000.00	2,000.00	0.00	0.00
1-4-1343-3780 Water	2,469.04	3,428.19	5,000.00	5,000.00	5,000.00	0.00	0.00
Total Rock, City Hall - Materials	210,978.25	168,509.32	222,869.00	220,713.00	226,933.00	4,064.00	0.02
Rock, City Hall - Contracted Services							
1-4-1344-3430 Mechanical Repairs	1,273.71	21,049.75	11,000.00	20,000.00	16,000.00	5,000.00	0.45
1-4-1344-4201 Capital to operations	25,381.27	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1344-4275 Contract - Snow / Grass	11,671.88	12,098.22	20,000.00	20,000.00	20,000.00	0.00	0.00
1-4-1344-9179 Energy efficiency Initiative	18,007.71	14,799.33	20,000.00	20,000.00	20,000.00	0.00	0.00
Total Rock, City Hall - Contracted Ser	56,334.57	47,947.30	51,000.00	60,000.00	56,000.00	5,000.00	0.10
C.C. City Hall - Salaries							

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-1411-1120 Part-time Wages	6,791.62	8,576.33	7,846.00	10,846.00	9,935.00	9,935.00	2,089.00	0.27
1-4-1411-1130 Overtime Wages	0.00	38.54	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1411-1210 E.H.T.	132.48	168.01	153.00	153.00	194.00	194.00	41.00	0.27
1-4-1411-1220 C.P.P.	340.79	445.98	50.00	50.00	383.00	383.00	333.00	6.66
1-4-1411-1230 E.I.	157.84	197.86	180.00	180.00	227.00	227.00	47.00	0.26
1-4-1411-1240 WSIB	269.42	294.55	268.00	268.00	313.00	313.00	45.00	0.17
1-4-1411-1255 OMERS Part-Time	0.00	0.00	155.00	155.00	197.00	197.00	42.00	0.27
Total C.C. City Hall - Salaries	7,692.15	9,721.27	8,652.00	11,652.00	11,249.00	11,249.00	2,597.00	0.30
C.C. City Hall - Materials								
1-4-1413-3015 Alarm System	512.24	384.18	1,375.00	1,375.00	1,375.00	1,375.00	0.00	0.00
1-4-1413-3070 Building Maintenance	10,492.07	9,688.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-1413-3130 Cleaning Supplies	34.59	0.00	1,250.00	1,250.00	1,250.00	1,250.00	0.00	0.00
1-4-1413-3300 Hydro	19,303.99	12,670.17	22,000.00	22,000.00	22,000.00	22,000.00	0.00	0.00
1-4-1413-3325 Insurance - Buildings	7,444.44	7,868.20	8,232.00	8,232.00	8,307.00	8,307.00	75.00	0.01
1-4-1413-3335 Landscaping materials	36.57	103.02	600.00	600.00	600.00	600.00	0.00	0.00
1-4-1413-3615 Repairs & Maintenance	0.00	15.25	0.00	0.00	0.00	0.00	0.00	0.00
1-4-1413-3675 Supplies	14.32	15.23	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-1413-3790 Water	1,213.89	487.83	1,350.00	1,350.00	1,350.00	1,350.00	0.00	0.00
Total C.C. City Hall - Materials	39,062.11	31,231.88	45,807.00	45,807.00	45,882.00	45,882.00	75.00	0.00
C.C. City Hall - Contracts								
1-4-1414-3430 Mechanicals Repairs	1,601.94	1,650.78	3,750.00	3,750.00	3,750.00	3,750.00	0.00	0.00
1-4-1414-4275 Contract - Snow	8,547.80	6,248.06	8,000.00	8,000.00	8,000.00	8,000.00	0.00	0.00
Total C.C. City Hall - Contracts	10,149.74	7,898.84	11,750.00	11,750.00	11,750.00	11,750.00	0.00	0.00
St-Pascal Archives - Materials								
1-4-1423-3070 Building Maintenance	735.46	289.12	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-1423-3300 Hydro	6,319.45	3,367.33	8,000.00	8,000.00	8,000.00	8,000.00	0.00	0.00
1-4-1423-3325 Insurance - Buildings	1,085.00	1,146.97	1,200.00	1,200.00	1,211.00	1,211.00	11.00	0.01
Total St-Pascal Archives - Materials	8,139.91	4,803.42	12,200.00	12,200.00	12,211.00	12,211.00	11.00	0.00
St-Pascal Archives - Contracts								
1-4-1424-4275 Contract - Snow	305.30	1,913.11	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.00
Total St-Pascal Archives - Contracts	305.30	1,913.11	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.00
Fire Halls - Salaries and Benefits								
1-4-2141-1120 Part-time Wages	14,943.42	13,313.61	17,212.00	17,212.00	15,874.00	15,874.00	-1,338.00	-0.08
1-4-2141-1210 E.H.T.	291.32	259.57	336.00	336.00	310.00	310.00	-26.00	-0.08
1-4-2141-1220 C.P.P.	750.53	688.11	816.00	816.00	736.00	736.00	-80.00	-0.10
1-4-2141-1230 E.I.	347.34	305.64	395.00	395.00	362.00	362.00	-33.00	-0.08
1-4-2141-1240 WSIB	591.35	455.26	589.00	589.00	500.00	500.00	-89.00	-0.15
1-4-2141-1255 OMERS Part-Time	0.00	0.00	341.00	341.00	314.00	314.00	-27.00	-0.08
Total Fire Halls - Salaries and Benefit	16,923.96	15,022.19	19,689.00	19,689.00	18,096.00	18,096.00	-1,593.00	-0.08
Fire Halls - Materials								
1-4-2143-3070 Building Maintenance	43,533.50	38,889.26	33,000.00	37,300.00	43,000.00	43,000.00	10,000.00	0.30

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-2143-3130 Cleaning Supplies	1,215.26	498.57	2,500.00	2,500.00	2,500.00	2,500.00	0.00	0.00
1-4-2143-3300 Hydro	37,066.39	9,930.46	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00
1-4-2143-3325 Insurance - Buildings	17,052.85	18,024.60	18,858.00	18,858.00	19,030.00	17,000.00	172.00	0.01
1-4-2143-3490 Natural Gas	18,077.04	14,125.78	17,000.00	17,000.00	17,000.00	17,000.00	0.00	0.00
1-4-2143-3790 Water	2,635.88	2,238.66	2,600.00	2,600.00	2,600.00	2,600.00	0.00	0.00
Total Fire Halls - Materials	119,580.92	83,707.33	98,958.00	103,258.00	109,130.00	10,172.00		0.10
Fire Halls - Contracted Services								
1-4-2144-3430 Mechanical Repairs	0.00	15,128.14	12,000.00	15,200.00	12,000.00	12,000.00	0.00	0.00
1-4-2144-4190 Contract - Grass Mowing	8,619.09	9,545.10	9,500.00	9,500.00	9,500.00	9,500.00	0.00	0.00
1-4-2144-4275 Contract - Snow	36,359.41	35,173.35	70,000.00	70,000.00	70,000.00	70,000.00	0.00	0.00
Total Fire Halls - Contracted Services	44,978.50	59,846.59	91,500.00	94,700.00	91,500.00	0.00		0.00
Fire Halls - Transfers								
1-4-2147-7100 Contribution to Reserves	48,283.00	0.00	59,783.00	59,783.00	60,869.00	60,869.00	1,086.00	0.02
Total Fire Halls - Transfers	48,283.00	0.00	59,783.00	59,783.00	60,869.00	1,086.00		0.02
Protect. Serv. Bldg. - Materials								
1-4-2343-3325 Insurance - Buildings	3,210.83	3,394.07	3,551.00	3,551.00	3,583.00	3,583.00	32.00	0.01
Total Protect. Serv. Bldg. - Materials	3,210.83	3,394.07	3,551.00	3,551.00	3,583.00	32.00		0.01
Municipal Garage - Materials								
1-4-3153-3070 Building Maintenance	42,456.22	22,051.96	30,000.00	30,000.00	45,000.00	45,000.00	15,000.00	0.50
1-4-3153-3300 Hydro	16,741.58	11,338.23	24,001.00	24,001.00	24,001.00	24,001.00	0.00	0.00
1-4-3153-3325 Insurance - Buildings	191,692.55	202,614.76	211,983.00	202,615.00	213,915.00	213,915.00	1,932.00	0.01
1-4-3153-3490 Natural Gas	6,554.03	5,960.07	18,000.00	18,000.00	18,000.00	18,000.00	0.00	0.00
1-4-3153-3790 Water	688.42	451.97	2,300.00	2,300.00	2,300.00	2,300.00	0.00	0.00
Total Municipal Garage - Materials	258,112.80	242,416.99	286,284.00	276,916.00	303,216.00	16,932.00		0.06
Municipal Garage - Contracts								
1-4-3154-4200 Contracts	6,669.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Municipal Garage - Contracts	6,669.52	0.00	0.00	0.00	0.00	0.00		0.00
Recreation Garage - Materials								
1-4-7313-3015 Alarm System	896.42	768.36	905.00	905.00	588.00	588.00	-317.00	-0.35
1-4-7313-3070 Building Maintenance	21,335.86	47,054.50	21,000.00	45,000.00	13,650.00	13,650.00	-7,350.00	-0.35
1-4-7313-3130 Cleaning Supplies	2,583.88	2,694.52	1,000.00	1,000.00	650.00	650.00	-350.00	-0.35
1-4-7313-3300 Hydro	18,430.34	9,777.79	13,467.00	13,467.00	8,754.00	8,754.00	-4,713.00	-0.35
1-4-7313-3325 Insurance - Buildings	4,251.67	4,494.20	4,702.00	4,702.00	3,099.00	3,099.00	-1,603.00	-0.34
1-4-7313-3490 Natural Gas	3,935.63	2,734.18	6,000.00	6,000.00	3,900.00	3,900.00	-2,100.00	-0.35
1-4-7313-3710 Telephone	112.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7313-3790 Water	761.51	575.69	1,300.00	1,300.00	845.00	845.00	-455.00	-0.35
Total Recreation Garage - Materials	52,308.21	68,099.24	48,374.00	72,374.00	31,486.00	-16,888.00		-0.35
Recreation Garage - Contracts								
1-4-7314-3430 Mechanical Repairs	1,573.02	17,051.71	6,000.00	7,000.00	3,900.00	3,900.00	-2,100.00	-0.35

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	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
1-4-7314-4275 Contract - Snow	12,857.39	11,829.97	16,500.00	16,500.00	10,725.00	-5,775.00	-0.35
Total Recreation Garage - Contracts	14,430.41	28,881.68	22,500.00	23,500.00	14,625.00	-7,875.00	-0.35
Total EXPENSES	1,066,120.16	921,045.50	1,142,507.00	1,177,483.00	1,169,689.00	27,182.00	0.02
Total .	940,498.27	825,455.89	1,048,724.00	1,047,200.00	1,074,820.00	26,096.00	0.02
Total ADMINISTRATIVE BUILDINGS	940,498.27	825,455.89	1,048,724.00	1,047,200.00	1,074,820.00	26,096.00	0.02
COMMUNITY CENTRES							
REVENUES							
Comm. Center - Hammond - Revenues	-3,219.00	-1,865.06	-1,387.00	-2,100.00	-1,387.00	0.00	0.00
1-3-7470-0795 Hall Rental							
Total Comm. Center - Hammond - Revenue	-3,219.00	-1,865.06	-1,387.00	-2,100.00	-1,387.00	0.00	0.00
Comm. Center - St-Pascal - Revenues	-6,817.01	-12,773.32	-4,202.00	-11,000.00	-4,202.00	0.00	0.00
1-3-7490-0795 Hall Rental							
Total Comm. Center - St-Pascal - Reven	-6,817.01	-12,773.32	-4,202.00	-11,000.00	-4,202.00	0.00	0.00
Centre Chamberland - Revenues							
1-3-7510-0795 Hall Rental	-16,975.86	-10,000.00	-15,152.00	-12,000.00	-12,152.00	3,000.00	-0.20
Total Centre Chamberland - Revenues	-16,975.86	-10,000.00	-15,152.00	-12,000.00	-12,152.00	3,000.00	-0.20
Total REVENUES	-27,011.87	-24,638.38	-20,741.00	-25,100.00	-17,741.00	3,000.00	-0.14
EXPENSES							
Hammond - Salaries and Benefits							
1-4-7471-1120 Part-time Wages	2,189.27	1,935.18	7,738.00	1,738.00	7,970.00	232.00	0.03
1-4-7471-1210 E.H.T.	42.70	37.75	151.00	151.00	155.00	4.00	0.03
1-4-7471-1220 C.P.P.	89.00	82.84	44.00	44.00	58.00	14.00	0.32
1-4-7471-1230 E.I.	50.83	44.44	178.00	178.00	182.00	4.00	0.02
1-4-7471-1240 WSIB	86.49	66.18	265.00	265.00	251.00	-14.00	-0.05
1-4-7471-1255 OMERS Part-Time	0.00	0.00	153.00	153.00	158.00	5.00	0.03
Total Hammond - Salaries and Benefits	2,488.29	2,166.39	8,529.00	2,529.00	8,774.00	245.00	0.03
Hammond - Materials							
1-4-7473-3070 Building Maintenance	9,852.16	6,892.88	9,000.00	9,000.00	9,000.00	0.00	0.00
1-4-7473-3130 Cleaning Supplies	8.69	41.24	500.00	500.00	500.00	0.00	0.00
1-4-7473-3300 Hydro	6,256.35	4,060.62	6,534.00	6,534.00	6,534.00	0.00	0.00
1-4-7473-3325 Insurance - Buildings	3,210.83	3,394.07	3,551.00	3,551.00	3,583.00	32.00	0.01
1-4-7473-3653 SOCAN	239.62	239.62	210.00	210.00	210.00	0.00	0.00
1-4-7473-3790 Water	372.35	460.61	600.00	600.00	600.00	0.00	0.00
Total Hammond - Materials	19,940.00	15,089.04	20,395.00	20,395.00	20,427.00	32.00	0.00
Hammond - Contracted Services							
1-4-7474-4180 Facilities - Maintenance Contract	596.54	320.00	0.00	0.00	0.00	0.00	0.00

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	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
1-4-7474-4275 Contract - Snow	13,525.00	8,750.00	17,200.00	17,200.00	17,200.00	0.00	0.00
Total Hammond - Contracted Services	14,121.54	9,070.00	17,200.00	17,200.00	17,200.00	0.00	0.00
Bourget - Materials							
1-4-7483-3070 Building Maintenance	29,442.93	6,582.80	8,000.00	8,000.00	8,000.00	0.00	0.00
1-4-7483-3300 Hydro	110.51	0.00	3,267.00	3,267.00	3,267.00	0.00	0.00
1-4-7483-3325 Insurance - Buildings	5,417.97	5,726.24	5,991.00	5,991.00	6,046.00	55.00	0.01
1-4-7483-3653 SOCAN	239.62	239.62	240.00	240.00	240.00	0.00	0.00
1-4-7483-3790 Water	2,356.47	902.86	1,500.00	1,500.00	1,500.00	0.00	0.00
Total Bourget - Materials	37,567.50	13,451.52	18,998.00	18,998.00	19,053.00	55.00	0.00
Bourget - Contracted Services							
1-4-7484-4180 Cleaning Contract	27,178.00	27,178.00	27,178.00	27,178.00	27,178.00	0.00	0.00
1-4-7484-4275 Contract - Snow & Landscaping	18,814.56	23,045.00	52,000.00	52,000.00	52,000.00	0.00	0.00
Total Bourget - Contracted Services	45,992.56	50,223.00	79,178.00	79,178.00	79,178.00	0.00	0.00
St-Pascal - Salaries and Benefits							
1-4-7491-1120 Part-time Wages	5,292.28	6,005.15	4,712.00	4,712.00	11,593.00	6,881.00	1.46
1-4-7491-1210 E.H.T.	103.19	117.11	92.00	92.00	226.00	134.00	1.46
1-4-7491-1220 C.P.P.	227.19	284.20	72.00	72.00	482.00	410.00	5.69
1-4-7491-1230 E.I.	122.85	137.88	108.00	108.00	265.00	157.00	1.45
1-4-7491-1240 WSIB	207.44	205.34	161.00	161.00	365.00	204.00	1.27
1-4-7491-1255 OMERS Part-Time	0.00	0.00	93.00	93.00	230.00	137.00	1.47
Total St-Pascal - Salaries and Benefits	5,952.95	6,749.66	5,238.00	5,238.00	13,161.00	7,923.00	1.51
St-Pascal - Materials							
1-4-7493-3070 Building Maintenance	9,059.86	10,666.38	5,500.00	9,000.00	5,500.00	0.00	0.00
1-4-7493-3130 Cleaning Supplies	11.99	903.79	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-7493-3300 Hydro	8,269.99	6,728.84	11,001.00	11,001.00	11,001.00	0.00	0.00
1-4-7493-3325 Insurance - Buildings	4,048.92	4,280.10	4,478.00	4,478.00	4,519.00	41.00	0.01
1-4-7493-3653 SOCAN	239.62	239.62	240.00	240.00	240.00	0.00	0.00
1-4-7493-3790 Water	649.61	883.01	800.00	800.00	800.00	0.00	0.00
Total St-Pascal - Materials	22,279.99	23,701.74	23,019.00	26,519.00	23,060.00	41.00	0.00
St-Pascal - Contracted Services							
1-4-7494-4275 Contract - Snow	12,140.00	14,230.00	14,000.00	17,000.00	17,000.00	3,000.00	0.21
Total St-Pascal - Contracted Services	12,140.00	14,230.00	14,000.00	17,000.00	17,000.00	3,000.00	0.21
Centre Chamberland - Salaries & Benef							
1-4-7511-1120 Part-time Wages	0.00	0.00	6,543.00	6,543.00	0.00	-6,543.00	-1.00
1-4-7511-1210 E.H.T	0.00	0.00	128.00	128.00	0.00	-128.00	-1.00
1-4-7511-1220 C.P.P	0.00	0.00	181.00	181.00	0.00	-181.00	-1.00
1-4-7511-1230 E.I.	0.00	0.00	150.00	150.00	0.00	-150.00	-1.00
1-4-7511-1240 WSIB	0.00	0.00	224.00	224.00	0.00	-224.00	-1.00
1-4-7511-1255 OMERS Part-Time	0.00	0.00	130.00	130.00	0.00	-130.00	-1.00
Total Centre Chamberland - Salaries &	0.00	0.00	7,356.00	7,356.00	0.00	-7,356.00	-1.00

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Centre Chamberland - Materials								
1-4-7513-3070 Building Maintenance	3,662.64	1,846.25	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.00
1-4-7513-3130 Cleaning Supplies	136.27	31.26	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-7513-3300 Hydro	0.00	0.00	3,333.00	3,333.00	3,333.00	3,333.00	0.00	0.00
1-4-7513-3325 Insurance - Buildings	2,965.93	3,135.05	3,280.00	3,280.00	3,310.00	3,310.00	30.00	0.01
1-4-7513-3490 Natural Gas	1,729.88	1,197.65	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.00
1-4-7513-3653 SOCAN	0.00	0.00	210.00	210.00	210.00	210.00	0.00	0.00
1-4-7513-3790 Water	611.74	380.90	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.00
Total Centre Chamberland - Materials	9,106.46	6,591.11	15,323.00	15,323.00	15,353.00	15,353.00	30.00	0.00
Centre Chamberland - Contracts								
1-4-7514-4275 Contract - Snow	5,870.00	5,185.61	8,250.00	8,250.00	8,250.00	8,250.00	0.00	0.00
Total Centre Chamberland - Contracts	5,870.00	5,185.61	8,250.00	8,250.00	8,250.00	8,250.00	0.00	0.00
Total EXPENSES	175,429.29	146,458.09	217,486.00	217,986.00	221,456.00	221,456.00	3,970.00	0.02
Total .	148,417.42	121,819.71	196,745.00	192,886.00	203,715.00	203,715.00	6,970.00	0.04
Total COMMUNITY CENTRES	148,417.42	121,819.71	196,745.00	192,886.00	203,715.00	203,715.00	6,970.00	0.04
CULTURAL FACILITIES								
REVENUES								
Centre des Arts & de la Culture								
1-3-7450-0614 Rents	-21,839.98	-2,900.00	-5,881.00	-5,881.00	-5,881.00	-5,881.00	0.00	0.00
Total Centre des Arts & de la Culture	-21,839.98	-2,900.00	-5,881.00	-5,881.00	-5,881.00	-5,881.00	0.00	0.00
Performance Hall - Revenues								
1-3-7520-0795 Hall Rental	-33,858.17	-56,820.54	-16,232.00	-56,103.00	-5,500.00	-5,500.00	10,732.00	-0.66
1-3-7520-0796 Technician contract	0.00	0.00	0.00	0.00	-10,732.00	-10,732.00		0.00
Total Performance Hall - Revenues	-33,858.17	-56,820.54	-16,232.00	-56,103.00	-16,232.00	-16,232.00	0.00	0.00
Museum - Revenues								
1-3-7620-0581 Contribution from reserves	-35,303.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7620-0619 Charge for Cleaning & Maintenance	-2,400.00	-2,400.00	-2,400.00	-2,400.00	-2,400.00	-2,400.00	0.00	0.00
Total Museum - Revenues	-37,703.73	-2,400.00	-2,400.00	-2,400.00	-2,400.00	-2,400.00	0.00	0.00
Total REVENUES	-93,401.88	-62,120.54	-24,513.00	-64,384.00	-24,513.00	-24,513.00	0.00	0.00
EXPENSES								
Gare Bourget Train Station - Materials								
1-4-7403-3070 Building Maintenance	692.00	6,994.25	1,280.00	1,280.00	1,280.00	1,280.00	0.00	0.00
1-4-7403-3300 Hydro	775.60	298.17	960.00	960.00	960.00	960.00	0.00	0.00
1-4-7403-3325 Insurance	3,210.83	3,394.07	3,551.00	3,551.00	3,583.00	3,583.00	32.00	0.01
1-4-7403-3490 Natural Gas	997.61	822.60	1,600.00	1,600.00	1,600.00	1,600.00	0.00	0.00
1-4-7403-3790 Water	191.91	148.53	200.00	200.00	200.00	200.00	0.00	0.00

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Total Gare Bourget Train Station - Mat	5,887.95	11,657.62	7,591.00	7,591.00	7,623.00		32.00	0.00
Gare Bourget Train Station - Contracts								
1-4-7404-3430 Mechanical Repairs	0.00	0.00	500.00	500.00	500.00	500.00	0.00	0.00
1-4-7404-4200 Maintenance Contracts	0.00	407.04	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-7404-4275 Snow Clearing	0.00	0.00	2,720.00	2,720.00	2,720.00	2,720.00	0.00	0.00
Total Gare Bourget Train Station - Con	0.00	407.04	4,220.00	4,220.00	4,220.00		0.00	0.00
Centre des Arts & Culture - Materials								
1-4-7453-3070 Building Maintenance	6,104.68	1,104.52	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-7453-3300 Hydro	3,360.10	573.30	4,167.00	4,167.00	4,167.00	4,167.00	0.00	0.00
1-4-7453-3325 Insurance - Buildings	2,762.22	2,919.99	3,065.00	3,065.00	3,065.00	3,065.00	28.00	0.01
1-4-7453-3490 Natural Gas	1,479.60	991.22	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.00
Total Centre des Arts & Culture - Mate	13,706.60	5,589.03	12,222.00	12,222.00	12,250.00		28.00	0.00
Centre des Arts & Cultures - Contracts								
1-4-7454-4275 Snow clearing	0.00	0.00	3,600.00	3,600.00	3,600.00	3,600.00	0.00	0.00
Total Centre des Arts & Cultures - Con	0.00	0.00	3,600.00	3,600.00	3,600.00		0.00	0.00
Performance Hall - Salaries & Ben.								
Performance Hall - Salaries & Ben.								
1-4-7521-1120 Part-time Wages	9,046.20	9,208.36	6,018.00	6,018.00	6,199.00	6,199.00	181.00	0.03
1-4-7521-1130 Overtime Wages	0.00	52.16	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7521-1210 E.H.T.	176.39	217.64	117.00	117.00	121.00	121.00	4.00	0.03
1-4-7521-1220 C.P.P.	341.82	319.54	150.00	150.00	161.00	161.00	11.00	0.07
1-4-7521-1230 E.I.	210.11	212.63	138.00	138.00	141.00	141.00	3.00	0.02
1-4-7521-1240 WSIB	356.74	316.66	206.00	206.00	195.00	195.00	-11.00	-0.05
1-4-7521-1255 OMERS Part-Time	212.34	434.70	119.00	119.00	123.00	123.00	4.00	0.03
Total Performance Hall - Salaries & Be	10,343.60	10,761.69	6,748.00	6,748.00	6,940.00		192.00	0.03
Performance Hall - Materials								
Performance Hall - Materials								
1-4-7523-3005 Advertising	103.30	0.00	1,500.00	0.00	1,500.00	1,500.00	0.00	0.00
1-4-7523-3220 Equipment Repairs	3,399.67	9,443.37	5,500.00	10,000.00	5,500.00	5,500.00	0.00	0.00
1-4-7523-3325 Insurance - Buildings	1,717.33	1,815.08	1,899.00	1,899.00	1,916.00	1,916.00	17.00	0.01
1-4-7523-3653 SOCAN		0.00	300.00	300.00	300.00	300.00	0.00	0.00
1-4-7523-3675 Supplies	1,488.87	5.99	500.00	500.00	500.00	500.00	0.00	0.00
Total Performance Hall - Materials	6,709.17	11,264.44	9,699.00	12,699.00	9,716.00		17.00	0.00
Performance Hall - Contracts								
Performance Hall - Contracts								
1-4-7524-3707 Technicians	29,002.07	1,971.87	5,500.00	19,500.00	5,500.00	5,500.00	0.00	0.00
Total Performance Hall - Contracts	29,002.07	1,971.87	5,500.00	19,500.00	5,500.00		0.00	0.00
Museum - Salaries & Benefits								
Museum - Salaries & Benefits								
1-4-7621-1120 Part-time Wages	783.52	744.14	2,163.00	2,163.00	2,228.00	2,228.00	65.00	0.03
1-4-7621-1210 E.H.T.	15.29	14.51	42.00	42.00	43.00	43.00	1.00	0.02
1-4-7621-1220 C.P.P.	29.84	29.08	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7621-1230 E.I.	18.17	17.17	50.00	50.00	51.00	51.00	1.00	0.02

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-7621-1240 WSIB	30.88	25.46	74.00	74.00	70.00	70.00	-4.00	-0.05
1-4-7621-1255 OMERS Part-Time	0.00	0.00	43.00	43.00	44.00	44.00	1.00	0.02
Total Museum - Salaries & Benefits	877.70	830.36	2,372.00	2,372.00	2,436.00	2,436.00	64.00	0.03
Museum - Materials								
1-4-7623-3070 Building Maintenance	1,782.76	8,482.13	5,500.00	8,200.00	5,500.00	5,500.00	0.00	0.00
1-4-7623-3300 Hydro	4,793.41	1,407.94	4,200.00	4,200.00	4,200.00	4,200.00	0.00	0.00
1-4-7623-3316 Internet Fees	0.00	0.00	1,790.00	1,790.00	1,790.00	1,790.00	0.00	0.00
1-4-7623-3325 Insurance - Buildings	4,249.66	4,490.38	4,698.00	4,698.00	4,741.00	4,741.00	43.00	0.01
1-4-7623-3450 Mileage	0.00	0.00	200.00	200.00	200.00	200.00	0.00	0.00
1-4-7623-3490 Natural Gas	4,033.11	2,466.66	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.00
1-4-7623-3500 Office Supplies	0.00	590.20	500.00	500.00	500.00	500.00	0.00	0.00
1-4-7623-3710 Telephone	1,345.42	870.17	550.00	1,000.00	550.00	550.00	0.00	0.00
1-4-7623-3790 Water	1,873.96	2,442.18	800.00	2,083.00	2,083.00	2,083.00	1,283.00	1.60
Total Museum - Materials	18,078.32	20,749.66	22,238.00	26,671.00	23,564.00	23,564.00	1,325.00	0.06
Museum - Contracts								
1-4-7624-4201 Transfer from capital	35,303.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7624-4275 Contracts - Snow	6,090.36	5,988.59	9,000.00	9,000.00	9,000.00	9,000.00	0.00	0.00
Total Museum - Contracts	41,394.09	5,988.59	9,000.00	9,000.00	9,000.00	9,000.00	0.00	0.00
Total EXPENSES	125,979.50	69,220.30	83,190.00	104,623.00	84,849.00	84,849.00	1,659.00	0.02
Total .	32,577.62	7,099.76	58,677.00	40,239.00	60,336.00	60,336.00	1,659.00	0.03
Total CULTURAL FACILITIES	32,577.62	7,099.76	58,677.00	40,239.00	60,336.00	60,336.00	1,659.00	0.03
RECREATION FACILITIES								
REVENUES								
Arena - Clarence Creek								
1-3-7420-0581 Contribution from reserves - Arena	-72,550.68	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7420-0611 Rent	-2,028.00	-4,068.00	0.00	-4,800.00	-4,800.00	-4,800.00	-4,800.00	0.00
1-3-7420-0790 Ice Rental	-282,555.85	-467,731.96	-205,335.00	-205,335.00	-205,335.00	-205,335.00	0.00	0.00
1-3-7420-0792 Rink Surface Rental	-8,481.64	-10,939.89	-4,416.00	-10,940.00	-8,000.00	-8,000.00	-3,584.00	0.81
1-3-7420-0795 Hall Rental	-45,917.74	-25,459.12	-18,911.00	-25,000.00	-30,000.00	-30,000.00	-11,089.00	0.59
Total Arena - Clarence Creek	-411,533.91	-508,198.97	-228,662.00	-246,075.00	-248,135.00	-248,135.00	-19,473.00	0.09
Recreational Complex								
1-3-7430-0581 Contribution from Reserves	-95,548.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7430-0586 Contribution from School Board	-101,743.95	-83,839.74	-92,000.00	-92,000.00	-92,000.00	-92,000.00	0.00	0.00
Total Recreational Complex	-197,292.20	-83,839.74	-92,000.00	-92,000.00	-92,000.00	-92,000.00	0.00	0.00
Complex								
1-3-7433-0574 Other revenues	238.17	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Complex	238.17	0.00	0.00	0.00	0.00	0.00	0.00	0.00

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Arena - Clarence-Rockland								
1-3-7550-0614 Rentals	-40,700.00	-49,366.40	-57,800.00	-57,800.00	-57,800.00	-57,800.00	0.00	0.00
1-3-7550-0617 Publicity	-19,027.21	-4,477.50	-55,000.00	-30,000.00	-30,000.00	-30,000.00	25,000.00	-0.45
1-3-7550-0790 Ice Rental	-955,592.57	-1,503,585.11	-1,020,554.00	-1,020,554.00	-1,020,554.00	-1,020,554.00	0.00	0.00
1-3-7550-0792 Rink Surface Rental	-1,690.60	-1,959.00	-2,101.00	-2,101.00	-2,101.00	-2,101.00	0.00	0.00
1-3-7550-0795 Hall Rental	-3,831.46	-15,502.41	-4,202.00	-6,000.00	-6,000.00	-6,000.00	-1,798.00	0.43
Total Arena - Clarence-Rockland	-1,020,841.84	-1,574,890.42	-1,139,657.00	-1,116,455.00	-1,116,455.00	-1,116,455.00	23,202.00	-0.02
Total REVENUES								
	-1,629,429.78	-2,166,929.13	-1,460,319.00	-1,454,530.00	-1,456,590.00	-1,456,590.00	3,729.00	0.00
EXPENSES								
Arena - Rockland - Materials								
1-4-7413-3015 Alarm System	503.40	377.55	300.00	300.00	300.00	0.00	-300.00	-1.00
1-4-7413-3070 Building Maintenance	845.00	3,051.76	2,500.00	2,500.00	2,500.00	0.00	-2,500.00	-1.00
1-4-7413-3300 Hydro	4,096.76	1,176.66	5,000.00	5,000.00	5,000.00	0.00	-5,000.00	-1.00
1-4-7413-3325 Insurance - Buildings	12,546.24	13,260.86	13,874.00	13,874.00	13,874.00	0.00	-13,874.00	-1.00
1-4-7413-3790 Water	389.94	305.25	500.00	500.00	500.00	0.00	-500.00	-1.00
Total Arena - Rockland - Materials	18,381.34	18,172.08	22,174.00	22,174.00	22,174.00	0.00	-22,174.00	-1.00
Arena - Rockland - Contracted Services								
1-4-7414-4275 Contract - Snow	0.00	0.00	4,000.00	0.00	0.00	0.00	-4,000.00	-1.00
1-4-7414-4460 Contract - Building Maintenance	800.00	400.00	0.00	200.00	0.00	0.00	0.00	0.00
Total Arena - Rockland - Contracted Se	800.00	400.00	4,000.00	200.00	0.00	0.00	-4,000.00	-1.00
Arena - Clarence - Salaries & Benefit								
1-4-7421-1100 Regular Salaries	54,946.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7421-1110 Accrued Sickleave & Vacation	-48.22	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7421-1120 Part-time Wages	57,391.01	94,410.36	75,535.00	109,441.00	75,301.00	75,301.00	-234.00	0.00
1-4-7421-1130 Overtime Wages	1,028.75	4,199.29	0.00	3,000.00	2,500.00	2,500.00	2,500.00	0.00
1-4-7421-1210 E.H.T.	2,214.25	1,922.90	1,430.00	1,430.00	1,517.00	1,517.00	87.00	0.06
1-4-7421-1220 C.P.P.	4,679.81	3,129.70	3,946.00	3,946.00	3,588.00	3,588.00	-358.00	-0.09
1-4-7421-1230 E.I.	2,427.05	2,264.10	1,683.00	1,683.00	1,775.00	1,775.00	92.00	0.05
1-4-7421-1240 WSIB	4,480.03	3,372.50	2,508.00	2,508.00	2,451.00	2,451.00	-57.00	-0.02
1-4-7421-1250 OMERS	5,108.23	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7421-1255 OMERS Part-Time	1,572.42	1,948.21	1,452.00	1,452.00	1,540.00	1,540.00	88.00	0.06
1-4-7421-1260 Group Insurance	5,578.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Arena - Clarence - Salaries & B	139,378.47	111,247.06	86,554.00	123,460.00	86,672.00	86,672.00	2,118.00	0.02
Arena - Clarence - Materials								
1-4-7423-3015 Alarm System	866.72	1,754.15	600.00	1,500.00	600.00	600.00	0.00	0.00
1-4-7423-3070 Building Maintenance	27,015.27	16,898.81	19,000.00	19,000.00	19,000.00	19,000.00	0.00	0.00
1-4-7423-3130 Cleaning Supplies	2,128.10	5,967.92	6,000.00	6,000.00	6,000.00	6,000.00	0.00	0.00
1-4-7423-3230 First Aid	696.02	206.18	200.00	200.00	200.00	200.00	0.00	0.00
1-4-7423-3300 Hydro	121,714.32	48,244.52	98,005.00	98,005.00	98,005.00	98,005.00	0.00	0.00
1-4-7423-3325 Insurance - Buildings	25,615.41	27,075.13	28,327.00	28,327.00	28,585.00	28,585.00	258.00	0.01
1-4-7423-3440 Meals	319.07	0.00	400.00	400.00	400.00	400.00	0.00	0.00
1-4-7423-3490 Natural Gas	7,920.43	7,311.51	6,000.00	6,000.00	8,000.00	8,000.00	2,000.00	0.33

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-7423-3582 Propane - Zamboni	4,044.64	2,509.93	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.00
1-4-7423-3653 SOCAN	235.48	235.48	240.00	240.00	240.00	240.00	0.00	0.00
1-4-7423-3655 Sport Equipment	5,435.02	448.49	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-7423-3710 Telephone	1,119.62	1,352.11	1,200.00	1,200.00	1,200.00	1,200.00	0.00	0.00
1-4-7423-3790 Water	3,321.15	3,027.06	9,000.00	9,000.00	9,000.00	9,000.00	0.00	0.00
Total Arena - Clarence - Materials	200,431.25	115,031.29	173,972.00	174,872.00	176,230.00	176,230.00	2,258.00	0.01
Arena - Clarence - Contracted Services								
1-4-7424-3430 Mechanical Repairs	41,400.68	14,235.18	35,000.00	35,000.00	35,000.00	35,000.00	0.00	0.00
1-4-7424-4201 Capital to operations	72,550.68	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7424-4275 Contract - Snow & Landscaping	10,900.00	16,520.00	17,000.00	20,000.00	20,000.00	20,000.00	3,000.00	0.18
1-4-7424-4460 Contract - Building Maintenance	31,390.69	12,264.49	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00
Total Arena - Clarence - Contracted Se	156,242.05	43,019.67	62,000.00	65,000.00	65,000.00	65,000.00	3,000.00	0.05
Recreational Complex - Materials								
1-4-7433-3070 Building Maintenance	53,288.55	38,090.99	20,000.00	20,000.00	20,000.00	20,000.00	0.00	0.00
1-4-7433-3300 Hydro	3,182.20	2,037.92	2,240.00	2,240.00	2,240.00	2,240.00	0.00	0.00
1-4-7433-3325 Insurance - Buildings	44,711.80	47,259.86	49,445.00	49,445.00	49,896.00	49,896.00	451.00	0.01
Total Recreational Complex - Materials	101,182.55	87,388.77	71,685.00	71,685.00	72,136.00	72,136.00	451.00	0.01
Recreational Complex - Contracts								
1-4-7434-4201 Transfer to capital	95,548.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7434-4275 Contract - Snow	43,840.00	80,556.00	80,000.00	80,000.00	80,000.00	80,000.00	0.00	0.00
1-4-7434-4290 Contract - Rec. Complex - YMCA	423,858.48	344,769.33	365,000.00	410,000.00	465,000.00	465,000.00	100,000.00	0.27
Total Recreational Complex - Contracts	563,246.73	425,325.33	445,000.00	490,000.00	545,000.00	545,000.00	100,000.00	0.22
Recreation facilities Admin - Sal & Be								
1-4-7501-1101 Indirect Salaries and Benefits	235,645.00	262,536.00	262,536.00	262,536.00	275,111.00	275,111.00	12,575.00	0.05
Total Recreation facilities Admin - Sa	235,645.00	262,536.00	262,536.00	262,536.00	275,111.00	275,111.00	12,575.00	0.05
Arena - Clarence-Rockla- Salaries & Be								
1-4-7551-1100 Regular Salaries	351,755.58	355,575.43	385,969.00	385,969.00	380,886.00	380,886.00	-5,083.00	-0.01
1-4-7551-1110 Accrued Sickleave & Vacation	712.82	0.00	3,860.00	3,860.00	3,809.00	3,809.00	-51.00	-0.01
1-4-7551-1120 Part-time Wages	165,635.54	134,945.32	195,526.00	175,845.32	176,392.00	176,392.00	-19,134.00	-0.10
1-4-7551-1130 Overtime Wages	22,393.04	31,247.79	0.00	34,731.00	25,000.00	25,000.00	25,000.00	0.00
1-4-7551-1210 E.H.T.	9,552.40	8,616.55	11,339.00	11,339.00	11,354.00	11,354.00	15.00	0.00
1-4-7551-1220 C.P.P.	22,488.04	20,903.34	32,640.00	32,640.00	31,065.00	31,065.00	-1,575.00	-0.05
1-4-7551-1230 E.I.	9,610.78	8,728.11	11,609.00	11,609.00	11,535.00	11,535.00	-74.00	-0.01
1-4-7551-1240 WSIB	19,314.73	15,112.20	19,895.00	19,895.00	18,342.00	18,342.00	-1,553.00	-0.08
1-4-7551-1250 OMERS	26,366.74	24,994.97	35,388.00	35,388.00	34,995.00	34,995.00	-393.00	-0.01
1-4-7551-1255 OMERS Part-Time	2,138.28	4,485.66	3,871.00	3,871.00	3,988.00	3,988.00	117.00	0.03
1-4-7551-1260 Group Insurance	36,430.23	36,397.64	49,563.00	49,563.00	47,521.00	47,521.00	-2,042.00	-0.04
Total Arena - Clarence-Rockla- Salaries	666,418.18	641,007.01	749,660.00	764,710.00	744,887.00	744,887.00	-4,773.00	-0.01
Arena - Clarence-Rockland - Materials								
1-4-7553-3015 Alarm System	20.99	3,361.25	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-7553-3032 Credit card charges	0.00	0.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
1-4-7553-3070 Building Maintenance	98,625.59	53,436.09	93,000.00	93,000.00	93,000.00	0.00	0.00
1-4-7553-3130 Cleaning Supplies	23,072.45	33,036.12	30,000.00	30,000.00	33,000.00	3,000.00	0.10
1-4-7553-3300 Hydro	370,049.33	108,403.62	395,000.00	395,000.00	395,000.00	0.00	0.00
1-4-7553-3316 Internet Fees	0.00	0.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-7553-3325 Insurance - Buildings	157,817.69	166,810.24	174,523.00	166,810.00	176,114.00	1,591.00	0.01
1-4-7553-3335 Landscaping Materials	0.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-7553-3490 Natural Gas	77,061.93	32,561.08	70,000.00	70,000.00	70,000.00	0.00	0.00
1-4-7553-3500 Office Supplies	124.47	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7553-3582 Propane Zamboni	4,036.75	2,463.08	8,000.00	8,000.00	8,000.00	0.00	0.00
1-4-7553-3653 SOCAN	0.00	0.00	300.00	300.00	300.00	0.00	0.00
1-4-7553-3655 Sport Equipment	2,885.65	0.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-7553-3710 Telephone	3,908.83	2,858.16	900.00	1,500.00	900.00	0.00	0.00
1-4-7553-3760 Vehicle Repairs	11,879.21	8,128.41	19,500.00	19,500.00	19,500.00	0.00	0.00
1-4-7553-3790 Water	34,173.24	27,517.28	28,000.00	28,000.00	28,000.00	0.00	0.00
Total Arena -Clarence-Rockland - Mater	783,655.13	438,575.33	832,223.00	825,110.00	836,814.00	4,591.00	0.01
Arena - Clarence-Rockland - Contracts							
1-4-7554-3430 Mechanical repairs	197,879.07	-50,281.32	120,000.00	120,000.00	120,000.00	0.00	0.00
1-4-7554-4200 Operation contract	1,535.28	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7554-4275 Contract - Snow & Landscaping	27,725.00	31,048.96	70,000.00	70,000.00	70,000.00	0.00	0.00
1-4-7554-4460 Contract - Building Maintenance	61,869.32	44,583.70	50,000.00	50,000.00	50,000.00	0.00	0.00
Total Arena - Clarence-Rockland - Cont	289,008.67	25,351.34	240,000.00	240,000.00	240,000.00	0.00	0.00
Arena -Clarence-Rock - Admin. Costs Di							
1-4-7558-8900 Admin. Cost Dist.	138,584.04	134,607.88	146,845.00	146,845.00	155,702.00	8,857.00	0.06
Total Arena -Clarence-Rock - Admin. Co	138,584.04	134,607.88	146,845.00	146,845.00	155,702.00	8,857.00	0.06
Total EXPENSES	3,292,973.41	2,302,661.76	3,096,649.00	3,186,592.00	3,199,552.00	102,903.00	0.03
Total .	1,663,543.63	135,732.63	1,636,330.00	1,732,062.00	1,742,962.00	106,632.00	0.07
Total RECREATION FACILITIES	1,663,543.63	135,732.63	1,636,330.00	1,732,062.00	1,742,962.00	106,632.00	0.07
PARKS							
REVENUES							
Parks							
1-3-7250-0583 Parc differed revenu income	-27,117.14	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7250-0584 Cont. from Developers	-27,117.15	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7250-0735 Other Grant	-272,340.77	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7250-0760 Sportsfield Rental	-19,349.03	-18,226.00	-28,433.00	-28,433.00	-28,433.00	0.00	0.00
1-3-7250-0785 Park donations	-2,300.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Parks	-348,224.09	-18,226.00	-28,433.00	-28,433.00	-28,433.00	0.00	0.00
Marinas							
1-3-7440-0810 Boat Ramp Fees	-32,662.88	-25,808.43	-15,696.00	-25,000.00	-25,000.00	-9,304.00	0.59
Total Marinas	-32,662.88	-25,808.43	-15,696.00	-25,000.00	-25,000.00	-9,304.00	0.59

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Total REVENUES	-380,886.97	-44,034.43	-44,129.00	-53,433.00	-53,433.00	-53,433.00	-9,304.00	0.21
EXPENSES								
Parks - Salaries & Benefits								
1-4-7251-1100 Regular Salaries	21.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7251-1101 Indirect Salaries and Benefits	102,432.00	132,168.00	132,168.00	132,168.00	139,748.00	139,748.00	7,580.00	0.06
1-4-7251-1120 Part-time Wages	51,141.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7251-1130 Overtime Wages	285.62	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7251-1210 E.H.T.	1,003.25	-37.04	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7251-1220 C.P.P.	2,791.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7251-1230 E.I.	1,195.15	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7251-1240 WSIB	2,023.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Parks - Salaries & Benefits	160,893.32	132,130.96	132,168.00	132,168.00	139,748.00	139,748.00	7,580.00	0.06
Parks - Materials								
1-4-7253-3070 Building Maintenance	11,484.85	10,041.12	10,500.00	10,500.00	10,500.00	10,500.00	0.00	0.00
1-4-7253-3115 Street Decorations	1,253.42	1,285.74	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.00
1-4-7253-3215 Small Equipment purchase/rental	37,487.86	70,176.51	33,500.00	33,500.00	33,500.00	33,500.00	0.00	0.00
1-4-7253-3220 Equipment Repairs	60,068.41	32,839.02	12,500.00	12,500.00	20,000.00	20,000.00	7,500.00	0.60
1-4-7253-3300 Hydro	22,983.76	9,750.75	25,574.00	25,574.00	25,574.00	25,574.00	0.00	0.00
1-4-7253-3320 Insurance - Vehicles	1,406.19	1,589.89	1,549.00	1,549.00	1,677.00	1,677.00	128.00	0.08
1-4-7253-3325 Insurance - Buildings	18,094.69	18,462.57	20,010.00	20,010.00	20,192.00	20,192.00	182.00	0.01
1-4-7253-3335 Landscaping Materials	70,561.21	26,542.82	42,500.00	42,500.00	52,500.00	52,500.00	10,000.00	0.24
1-4-7253-3540 Playground Equipment Replacement	49,524.40	46,864.96	65,500.00	65,500.00	65,500.00	65,500.00	0.00	0.00
1-4-7253-3675 Supplies	6,075.11	2,776.22	6,000.00	6,000.00	6,000.00	6,000.00	0.00	0.00
1-4-7253-3743 Staff Training	1,626.79	627.22	8,900.00	8,900.00	8,900.00	8,900.00	0.00	0.00
1-4-7253-3790 Water	34,746.38	3,676.49	35,500.00	35,500.00	35,500.00	35,500.00	0.00	0.00
Total Parks - Materials	315,313.07	224,633.31	264,033.00	264,033.00	281,843.00	281,843.00	17,810.00	0.07
Parks - Contracted Services								
1-4-7254-4190 Contracts - Grass Mowing	218,307.93	218,101.36	170,000.00	210,000.00	210,000.00	210,000.00	40,000.00	0.24
1-4-7254-4200 Other Maintenance Contracts	33,019.10	1,241.47	32,000.00	32,000.00	32,000.00	32,000.00	0.00	0.00
1-4-7254-4201 Capital to operations	278,660.76	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7254-4275 Contract - Snow	54,812.93	47,405.26	60,000.00	60,000.00	60,000.00	60,000.00	0.00	0.00
Total Parks - Contracted Services	584,800.72	266,748.09	262,000.00	302,000.00	302,000.00	302,000.00	40,000.00	0.15
Marina - Materials								
1-4-7443-3325 Insurance	3,111.47	3,288.93	3,441.00	3,441.00	3,472.00	3,472.00	31.00	0.01
1-4-7443-3675 Supplies	1,481.13	529.16	0.00	0.00	0.00	0.00	0.00	0.00
Total Marina - Materials	4,592.60	3,818.09	3,441.00	3,441.00	3,472.00	3,472.00	31.00	0.01
Skating Rink - Materials								
1-4-7463-3300 Hydro	4,626.61	1,849.73	4,667.00	4,667.00	4,667.00	4,667.00	0.00	0.00
1-4-7463-3325 Insurance - Skating Rinks	3,089.88	3,089.88	6,555.00	6,555.00	6,615.00	6,615.00	60.00	0.01
Total Skating Rink - Materials	7,716.49	4,939.61	11,222.00	11,222.00	11,282.00	11,282.00	60.00	0.01

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Skating Rinks - Contracted Services								
1-4-7464-4275 Contract - Maintenance	20,550.00	22,500.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00
Total Skating Rinks - Contracted Servi	20,550.00	22,500.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00
Total EXPENSES	1,093,866.20	654,770.06	697,864.00	737,864.00	763,345.00	763,345.00	65,481.00	0.09
Total .	712,979.23	610,735.63	653,735.00	684,431.00	709,912.00	709,912.00	56,177.00	0.09
Total PARKS	712,979.23	610,735.63	653,735.00	684,431.00	709,912.00	709,912.00	56,177.00	0.09
TRANSIT								
REVENUES								
Transit -								
1-3-3910-0617 Bus Shelter Publicity	-6,300.00	-5,130.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	0.00	0.00
1-3-3910-0621 City Bus Publicity	-1,083.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Transit	-7,383.30	-5,130.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	0.00	0.00
Total REVENUES	-7,383.30	-5,130.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	0.00	0.00
EXPENSES								
Transit - Salaries & Ben.								
1-4-3911-1101 Indirect Salaries and Benefits	4,026.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Transit - Salaries & Ben.	4,026.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Transit - Materials								
1-4-3913-3070 Maintenance	3,286.86	3,062.98	3,500.00	3,500.00	3,500.00	3,500.00	0.00	0.00
1-4-3913-3675 Supplies	0.00	0.00	3,000.00	3,000.00	0.00	0.00	-3,000.00	-1.00
Total Transit - Materials	3,286.86	3,062.98	6,500.00	6,500.00	3,500.00	3,500.00	-3,000.00	-0.46
Total EXPENSES	7,312.86	3,062.98	6,500.00	6,500.00	3,500.00	3,500.00	-3,000.00	-0.46
Total .	-70.44	-2,067.02	1,500.00	1,500.00	-1,500.00	-1,500.00	-3,000.00	-2.00
Total TRANSIT	-70.44	-2,067.02	1,500.00	1,500.00	-1,500.00	-1,500.00	-3,000.00	-2.00
Total OPERATIONS	4,222,074.31	2,266,941.02	4,524,784.00	4,527,628.00	4,812,480.00	4,812,480.00	287,696.00	0.06

**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire travaux publics / Summary Public Works

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Administration TP / PW	40 500	28 500	-12 000	-29,6%
Entretien routier / Roadside Maintenance	1 000	1 000	0	0,0%
Mesures d'urgence / Emergency measures	0	0	0	0,0%
Véhicules / Vehicles	64 991	64 991	0	0,0%
Revenus total / Total revenues	\$ 106 491	\$ 94 491	-\$ 12 000	-11,3%
Dépenses / Expenses				
Administration	989 988	1 071 041	81 053	8,2%
Administration TP / PW	1 000 224	1 231 179	230 955	23,1%
Chemins / Roads	590 600	603 600	13 000	2,2%
Entretien routier / Roadside Maintenance	528 000	561 500	33 500	6,3%
Chemins de gravier / Gravel Roads	930 000	965 000	35 000	3,8%
Égouts pluviaux ruraux / Rural Storms Sewers	143 600	143 600	0	0,0%
Égouts pluviaux urbains / Urban Storms Sewers	36 000	36 000	0	0,0%
Mesures d'urgence / Emergency Measures	1 000	1 000	0	0,0%
Programme hivernal / Winter Control	899 896	899 896	0	0,0%
Véhicules / Vehicles	1 293 289	1 446 407	153 118	11,8%
Gestion égouts pluviaux / Storms Water Management	82 000	123 000	41 000	50,0%
Dépenses totales / Total expenses	\$ 6 494 597	\$ 7 082 223	\$ 587 626	9,0%
NET TRAVAUX PUBLICS / PUBLICS WORKS				
	\$ 6 388 106	\$ 6 987 732	\$ 599 626	9,4%

CITY OF/CITE DE CLARENCE-ROCKLAND
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	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
PUBLIC WORKS							
GESTION PUBLIC WORK							
EXPENSES							
PW Admin - Salaries & Benefits							
1-4-3131-1100 Regular Salaries	165,940.58	106,322.71	124,859.00	124,859.00	126,143.00	1,284.00	0.01
1-4-3131-1101 Indirect Salaries and Benefits	161,891.00	298,545.00	298,545.00	298,545.00	318,762.00	20,217.00	0.07
1-4-3131-1103 Indirect Salaries and Benefits	-18,992.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3131-1110 Accrued Sickleave & Vacation	469.39	0.00	1,249.00	1,249.00	1,261.00	12.00	0.01
1-4-3131-1120 Part-time Wages	-218.61	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3131-1130 Overtime Wages	297.73	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3131-1210 E.H.T.	3,299.96	2,169.20	2,435.00	2,435.00	2,460.00	25.00	0.01
1-4-3131-1220 C.P.P.	6,687.18	4,460.20	4,427.00	4,427.00	4,805.00	378.00	0.09
1-4-3131-1230 E.I.	2,161.47	1,275.22	1,268.00	1,268.00	1,317.00	49.00	0.04
1-4-3131-1240 WSIB	6,325.77	3,804.58	3,935.00	3,935.00	3,834.00	-101.00	-0.03
1-4-3131-1250 OMERS	17,747.23	12,318.27	14,242.00	14,242.00	14,267.00	25.00	0.00
1-4-3131-1260 Group Insurance	14,583.77	9,944.45	10,817.00	10,817.00	10,837.00	20.00	0.00
Total PW Admin - Salaries & Benefits	360,193.47	438,839.63	461,777.00	461,777.00	483,686.00	21,909.00	0.05
PW Admin - Materials							
1-4-3133-3032 Credit Card Fees	610.60	454.40	300.00	700.00	700.00	400.00	1.33
1-4-3133-3160 Conference and Convention Fees	3,600.36	1,070.49	2,900.00	2,900.00	2,900.00	0.00	0.00
1-4-3133-3435 Membership	221.00	360.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-3133-3710 Telephone	3,687.15	142.13	180.00	180.00	180.00	0.00	0.00
1-4-3133-3743 Training	21,886.47	2,586.96	3,600.00	3,600.00	3,600.00	0.00	0.00
Total PW Admin - Materials	30,005.58	4,613.98	7,980.00	8,380.00	8,380.00	400.00	0.05
PW Distribution							
1-4-3708-8900 Admin. Costs Dist. - P.S.	485,069.04	476,878.38	520,231.00	520,231.00	578,975.00	58,744.00	0.11
Total PW Distribution	485,069.04	476,878.38	520,231.00	520,231.00	578,975.00	58,744.00	0.11
Total EXPENSES	875,268.09	920,331.99	989,988.00	990,388.00	1,071,041.00	81,053.00	0.08
Total .	875,268.09	920,331.99	989,988.00	990,388.00	1,071,041.00	81,053.00	0.08
Total GESTION PUBLIC WORK	875,268.09	920,331.99	989,988.00	990,388.00	1,071,041.00	81,053.00	0.08
PUBLIC WORK							
REVENUES							
Non-Distributed Revenues							
1-3-3120-0575 Gain/(Loss) on Disposal	0.00	-7,840.00	0.00	-7,840.00	0.00	0.00	0.00
1-3-3120-0582 Contribution from Reserve Fund	-27,922.42	0.00	0.00	0.00	0.00	0.00	0.00
1-3-3120-0622 Aggregates - Natural Resources	-14,284.42	-12,860.59	-14,000.00	-14,000.00	-14,000.00	0.00	0.00
1-3-3120-0691 Sale of Equipment	0.00	0.00	-1,000.00	-1,000.00	-1,000.00	0.00	0.00
Total Non-Distributed Revenues	-42,206.84	-20,700.59	-15,000.00	-22,840.00	-15,000.00	0.00	0.00
Permitting							

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	2024		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	
1-3-3130-0670 Road Cut Permits	-11,400.00	-7,400.00	-4,500.00	-7,000.00	-4,500.00	0.00	0.00	
1-3-3130-0675 Culvert Permits	-4,500.00	-4,400.00	-6,000.00	-4,500.00	-6,000.00	0.00	0.00	
1-3-3130-0680 Municipal Consent	-2,400.00	-2,200.00	0.00	0.00	-2,000.00	-2,000.00	0.00	
1-3-3130-0860 Administration fees	0.00	-111.13	-15,000.00	-2,000.00	-1,000.00	14,000.00	-0.93	
Total Permitting	-18,300.00	-14,111.13	-25,500.00	-13,500.00	-13,500.00	12,000.00	-0.47	
Total REVENUES	-60,506.84	-34,811.72	-40,500.00	-36,340.00	-28,500.00	12,000.00	-0.30	
EXPENSES								
Public Works - Salaries and Benefits								
1-4-3121-1100 Regular Salaries	719,224.94	797,092.06	1,169,500.00	1,169,500.00	1,269,201.00	99,701.00	0.09	
1-4-3121-1104 Vacancy Factor	-197,034.00	-157,962.00	-15,300.00	-182,962.00	-15,300.00	0.00	0.00	
1-4-3121-1110 Accrued Sickleave & Vacation	2,162.58	0.00	10,896.00	10,896.00	12,692.00	1,796.00	0.16	
1-4-3121-1120 Part-time Wages	13,460.05	12,250.08	13,500.00	13,500.00	60,405.00	46,905.00	3.47	
1-4-3121-1125 Seasonal Employees	5,168.35	0.00	0.00	0.00	0.00	0.00	0.00	
1-4-3121-1130 Overtime Wages	31,226.45	48,479.06	97,458.00	97,458.00	97,458.00	0.00	0.00	
1-4-3121-1165 Distribution - Works	0.00	0.00	-829,046.00	-829,046.00	-829,046.00	0.00	0.00	
1-4-3121-1210 E.H.T.	13,568.20	14,716.48	21,510.00	21,510.00	25,021.00	3,511.00	0.16	
1-4-3121-1220 C.P.P.	34,847.73	39,527.80	58,939.00	58,939.00	69,173.00	10,234.00	0.17	
1-4-3121-1230 E.I.	11,692.03	12,664.17	19,377.00	19,377.00	22,377.00	3,000.00	0.15	
1-4-3121-1240 WSIB	27,372.12	25,810.64	37,739.00	37,739.00	40,418.00	2,679.00	0.07	
1-4-3121-1250 OMERS	51,637.70	58,744.67	93,099.00	93,099.00	109,159.00	16,060.00	0.17	
1-4-3121-1251 Pension - Clarence	7,768.70	7,531.28	7,353.00	7,353.00	7,956.00	603.00	0.08	
1-4-3121-1255 OMERS Part-Time	0.00	0.00	267.00	267.00	275.00	8.00	0.03	
1-4-3121-1260 Group Insurance	71,373.93	82,989.43	123,214.00	123,214.00	145,890.00	22,676.00	0.18	
Total Public Works - Salaries and Bene	792,468.78	941,843.67	808,506.00	640,844.00	1,015,679.00	207,173.00	0.26	
Public Works - Materials								
1-4-3123-3170 Courier Services	587.07	903.31	1,500.00	1,500.00	1,500.00	0.00	0.00	
1-4-3123-3175 Course and Tuition Fees	0.00	488.45	0.00	0.00	0.00	0.00	0.00	
1-4-3123-3316 Internet Fees	832.11	688.58	550.00	550.00	900.00	350.00	0.64	
1-4-3123-3425 Small Tools	14,250.05	22,445.70	20,000.00	25,000.00	27,000.00	7,000.00	0.35	
1-4-3123-3500 Office Supplies	22,980.13	5,634.06	3,500.00	8,000.00	3,500.00	0.00	0.00	
1-4-3123-3555 Printing	735.98	0.00	6,500.00	4,000.00	6,500.00	0.00	0.00	
1-4-3123-3565 Private Property Repairs	256.66	0.00	0.00	0.00	0.00	0.00	0.00	
1-4-3123-3585 Protective Clothing	23,494.11	15,535.43	35,000.00	35,000.00	35,000.00	0.00	0.00	
1-4-3123-3605 Geolocation Services	25,233.56	13,544.91	25,000.00	25,000.00	28,000.00	3,000.00	0.12	
1-4-3123-3675 Supplies	0.00	78.98	0.00	0.00	0.00	0.00	0.00	
1-4-3123-3710 Telephone	2,543.37	698.38	6,168.00	6,168.00	7,500.00	1,332.00	0.22	
1-4-3123-3711 Radios Portables - Communications	4,300.77	3,242.53	0.00	0.00	0.00	0.00	0.00	
1-4-3123-3743 Course and Tuition Fees	22,103.49	3,959.33	25,000.00	25,000.00	25,600.00	600.00	0.02	
Total Public Works - Materials	117,317.30	67,219.66	123,218.00	130,218.00	135,500.00	12,282.00	0.10	
Public Works - Contracts								
1-4-3124-3210 Engineering	91,044.56	36,809.36	65,000.00	115,000.00	75,000.00	10,000.00	0.15	
1-4-3124-3211 Municipal Consent	31,522.61	-4,810.43	0.00	0.00	0.00	0.00	0.00	
1-4-3124-3222 Emergency System	2,321.34	2,644.76	3,500.00	3,500.00	5,000.00	1,500.00	0.43	

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	2024		2025		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%		AMOUNT	
1-4-3124-4201 Transfer from capital	27,922.42	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Public Works - Contracts	152,810.93	34,643.69	68,500.00	118,500.00	80,000.00	11,500.00	0.17			
Total EXPENSES	1,062,597.01	1,043,707.02	1,000,224.00	889,562.00	1,231,179.00	230,955.00	0.23			
Total .	1,002,090.17	1,008,895.30	959,724.00	853,222.00	1,202,679.00	242,955.00	0.25			
Total PUBLIC WORK	1,002,090.17	1,008,895.30	959,724.00	853,222.00	1,202,679.00	242,955.00	0.25			
ROADS										
REVENUES										
Asphalt Surface										
1-3-3400-0582 Contribution from Reserve Fund	-39,208.49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-3400-0584 Contribution from Developers	-26,749.92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Asphalt Surface	-65,958.41	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bridges										
1-3-3550-0582 Contribution from Reserve Fund	-133,993.72	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Bridges	-133,993.72	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Traffic lights										
1-3-3820-0582 Contribution from reserve fund	-4,611.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Traffic lights	-4,611.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUES	-204,563.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
EXPENSES										
Roads - Salaries & Benefits										
1-4-3411-1100 Regular Salaries	86,744.60	31,979.63	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3411-1120 Part-time Wages	3,885.80	337.51	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3411-1130 Overtime Wages	1,770.01	924.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3411-1210 E.H.T.	1,809.37	649.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3411-1220 C.P.P.	5,151.92	1,891.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3411-1230 E.I.	1,792.71	640.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3411-1240 WSIB	3,682.41	1,139.69	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3411-1250 OMERS	7,888.45	2,919.63	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3411-1260 Group Insurance	9,239.26	3,898.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3411-8100 Labour Distribution	0.00	0.00	260,600.00	260,600.00	260,600.00	0.00	0.00	0.00	0.00	0.00
Total Roads - Salaries & Benefits	121,964.53	44,381.33	260,600.00	260,600.00	260,600.00	0.00	0.00	0.00	0.00	0.00
Pavement Maintenance - Materials										
1-4-3413-3425 Materials	34,707.81	34,780.15	35,000.00	35,000.00	35,000.00	0.00	0.00	0.00	0.00	0.00
Total Pavement Maintenance - Materials	34,707.81	34,780.15	35,000.00	35,000.00	35,000.00	0.00	0.00	0.00	0.00	0.00
Pavement Maintenance - Contracts										
1-4-3414-4200 Contracts	131,415.10	50,988.09	100,000.00	100,000.00	110,000.00	10,000.00	0.10			

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	2024		2025		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%		
1-4-3414-4201 Contracts - Transfer Capital	65,958.41	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
1-4-3414-4210 Contracts - Crack sealing	0.00	0.00	40,000.00	40,000.00	40,000.00	40,000.00	0.00	0.00		
Total Pavement Maintenance - Contracts	197,373.51	50,988.09	140,000.00	140,000.00	150,000.00	10,000.00	0.07			
Road sweeping - Contracts										
1-4-3424-4200 Contracts	25,973.66	21,725.77	48,000.00	25,000.00	50,000.00	2,000.00	0.04			
Total Road sweeping - Contracts	25,973.66	21,725.77	48,000.00	25,000.00	50,000.00	2,000.00	0.04			
Line painting - Materials										
1-4-3633-3425 Materials	16,228.94	14,683.02	17,000.00	17,000.00	18,000.00	1,000.00	0.06			
Total Line painting - Materials	16,228.94	14,683.02	17,000.00	17,000.00	18,000.00	1,000.00	0.06			
Pavement Marking - Contracts										
1-4-3634-4200 Contracts	51,188.81	34,964.99	70,000.00	55,000.00	70,000.00	0.00	0.00			
Total Pavement Marking - Contracts	51,188.81	34,964.99	70,000.00	55,000.00	70,000.00	0.00	0.00			
Traffic lights - Contracts										
1-4-3824-4200 Contracts	4,777.58	11,480.57	20,000.00	20,000.00	20,000.00	0.00	0.00			
1-4-3824-4201 Capital to operations	4,611.60	0.00	0.00	0.00	0.00	0.00	0.00			
Total Traffic lights - Contracts	9,389.18	11,480.57	20,000.00	20,000.00	20,000.00	0.00	0.00			
Total EXPENSES	456,826.44	213,003.92	590,600.00	552,600.00	603,600.00	13,000.00	0.02			
Total .	252,262.71	213,003.92	590,600.00	552,600.00	603,600.00	13,000.00	0.02			
Total ROADS	252,262.71	213,003.92	590,600.00	552,600.00	603,600.00	13,000.00	0.02			
ROADSIDE MAINTENANCE										
REVENUES										
Sidewalks										
1-3-3450-0582 Contribution from reserve funds	-189,108.85	0.00	0.00	0.00	0.00	0.00	0.00			
Total Sidewalks	-189,108.85	0.00	0.00	0.00	0.00	0.00	0.00			
GUIDERAILS										
1-3-3620-0582 Contribution from reserve funds	-22,857.46	0.00	0.00	0.00	0.00	0.00	0.00			
1-3-3620-0715 Insurance Refunds	-20,387.63	0.00	0.00	0.00	0.00	0.00	0.00			
Total GUIDERAILS	-43,245.09	0.00	0.00	0.00	0.00	0.00	0.00			
Street lights - Revenues										
1-3-3810-0665 Works by Town	0.00	0.00	-1,000.00	-1,000.00	-1,000.00	0.00	0.00			
Total Street lights - Revenues	0.00	0.00	-1,000.00	-1,000.00	-1,000.00	0.00	0.00			
Total REVENUES	-232,353.94	0.00	-1,000.00	-1,000.00	-1,000.00	-1,000.00	0.00			
EXPENSES										
Roadside Maintenance - Salaries & Ben.										

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	2024		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	
1-4-3311-1100 Regular Salaries	85,750.41	28,928.56	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3311-1130 Overtime Wages	923.33	242.81	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3311-1210 E.H.T.	1,694.78	569.74	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3311-1220 C.P.P.	4,468.78	1,343.15	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3311-1230 E.I.	1,405.64	334.66	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3311-1240 WSIB	3,450.38	999.24	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3311-1250 OMERS	7,657.79	2,396.20	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3311-1260 Group Insurance	8,551.07	2,756.58	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3311-8100 Labour Distribution	0.00	0.00	140,500.00	140,500.00	140,500.00	0.00	0.00	0.00
Total Roadside Maintenance - Salaries	113,902.18	37,570.94	140,500.00	140,500.00	140,500.00	0.00	0.00	0.00
Grass mowing - Contracts								
1-4-3314-4200 Contracts	54,437.33	57,764.10	60,000.00	60,000.00	65,000.00	5,000.00	0.08	0.08
Total Grass mowing - Contracts	54,437.33	57,764.10	60,000.00	60,000.00	65,000.00	5,000.00	0.08	0.08
Brushing, tree trimming - Contracts								
1-4-3324-4200 Contracts	24,179.35	13,713.80	21,500.00	21,500.00	30,000.00	8,500.00	0.40	0.40
Total Brushing, tree trimming - Contrac	24,179.35	13,713.80	21,500.00	21,500.00	30,000.00	8,500.00	0.40	0.40
Shoulder maint. - grading - Materials								
1-4-3433-3425 Materials	7,451.75	0.00	15,000.00	15,000.00	15,000.00	0.00	0.00	0.00
Total Shoulder maint. - grading - Mate	7,451.75	0.00	15,000.00	15,000.00	15,000.00	0.00	0.00	0.00
Sidewalk - Contracts								
1-4-3454-4200 Contracts	67,539.87	4,782.72	80,000.00	80,000.00	80,000.00	0.00	0.00	0.00
1-4-3454-4201 Transfer from capital	189,108.85	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Sidewalk - Contracts	256,648.72	4,782.72	80,000.00	80,000.00	80,000.00	0.00	0.00	0.00
Signs - Materials								
1-4-3613-3425 Materials	18,992.66	41,440.56	20,000.00	38,000.00	25,000.00	5,000.00	0.25	0.25
Total Signs - Materials	18,992.66	41,440.56	20,000.00	38,000.00	25,000.00	5,000.00	0.25	0.25
Guiderails - Materials								
1-4-3623-3425 Materials	-10,367.95	0.00	7,000.00	0.00	7,000.00	0.00	0.00	0.00
Total Guiderails - Materials	-10,367.95	0.00	7,000.00	0.00	7,000.00	0.00	0.00	0.00
Guiderails - Contracts								
1-4-3624-4200 Contracts	28,782.84	0.00	30,000.00	30,000.00	30,000.00	0.00	0.00	0.00
1-4-3624-4201 Transfer from capital	22,857.46	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Guiderails - Contracts	51,640.30	0.00	30,000.00	30,000.00	30,000.00	0.00	0.00	0.00
Benches and Trash Cans								
1-4-3643-3425 Materials	0.00	0.00	0.00	0.00	10,000.00	10,000.00	0.00	0.00
Total Benches and Trash Cans	0.00	0.00	0.00	0.00	10,000.00	10,000.00	0.00	0.00
Street lights - Materials								
1-4-3643-3425 Materials	0.00	0.00	0.00	0.00	10,000.00	10,000.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	
1-4-3813-3300 Hydro	125,496.19	40,297.79	128,000.00	128,000.00	128,000.00	0.00	0.00	
1-4-3813-3425 Materials - Claimed	0.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00	
1-4-3813-3615 Repairs & Maintenance	30,419.51	0.00	5,000.00	5,000.00	10,000.00	5,000.00	1.00	
Total Street lights - Materials	155,915.70	40,297.79	134,000.00	134,000.00	139,000.00	5,000.00	0.04	
Street lights - Contracts								
1-4-3814-4200 Contracts	18,975.65	19,032.74	20,000.00	20,000.00	20,000.00	0.00	0.00	
Total Street lights - Contracts	18,975.65	19,032.74	20,000.00	20,000.00	20,000.00	0.00	0.00	
Total EXPENSES	691,775.69	214,602.65	528,000.00	539,000.00	561,500.00	33,500.00	0.06	
Total .	459,421.75	214,602.65	527,000.00	538,000.00	560,500.00	33,500.00	0.06	
Total ROADSIDE MAINTENANCE	459,421.75	214,602.65	527,000.00	538,000.00	560,500.00	33,500.00	0.06	
GRAVEL ROADS EXPENSES								
Gravel Roads - Salaries & Benefits								
1-4-3511-1100 Regular Salaries	42,677.60	15,225.45	0.00	0.00	0.00	0.00	0.00	
1-4-3511-1130 Overtime Wages	1,447.70	599.40	0.00	0.00	0.00	0.00	0.00	
1-4-3511-1210 E.H.T.	862.88	309.42	0.00	0.00	0.00	0.00	0.00	
1-4-3511-1220 C.P.P.	2,467.65	800.85	0.00	0.00	0.00	0.00	0.00	
1-4-3511-1230 E.I.	836.84	268.96	0.00	0.00	0.00	0.00	0.00	
1-4-3511-1240 WSIB	1,756.77	542.68	0.00	0.00	0.00	0.00	0.00	
1-4-3511-1250 OMERS	3,881.03	1,463.12	0.00	0.00	0.00	0.00	0.00	
1-4-3511-1260 Group Insurance	4,709.20	1,624.57	0.00	0.00	0.00	0.00	0.00	
1-4-3511-8100 Labour Distribution	0.00	0.00	85,000.00	85,000.00	85,000.00	0.00	0.00	
Total Gravel Roads - Salaries & Benefits	58,639.67	20,834.45	85,000.00	85,000.00	85,000.00	0.00	0.00	
Patching & washouts - Materials								
1-4-3513-3425 Materials	49,939.67	6,461.13	15,000.00	15,000.00	30,000.00	15,000.00	1.00	
Total Patching & washouts - Materials	49,939.67	6,461.13	15,000.00	15,000.00	30,000.00	15,000.00	1.00	
Patching & washouts - Contracts								
1-4-3514-4200 Contracts	16,617.67	35,524.12	16,500.00	36,000.00	25,000.00	8,500.00	0.52	
Total Patching & washouts - Contracts	16,617.67	35,524.12	16,500.00	36,000.00	25,000.00	8,500.00	0.52	
Grading & Scarifying - Contracts								
1-4-3524-4200 Contracts	40,604.79	48,506.98	44,500.00	49,000.00	47,000.00	2,500.00	0.06	
Total Grading & Scarifying - Contracts	40,604.79	48,506.98	44,500.00	49,000.00	47,000.00	2,500.00	0.06	
Dust Suppressant - Contracts								
1-4-3534-4200 Contracts	204,400.64	174,319.80	194,500.00	194,500.00	200,000.00	5,500.00	0.03	
Total Dust Suppressant - Contracts	204,400.64	174,319.80	194,500.00	194,500.00	200,000.00	5,500.00	0.03	
Gravel resurfacing - Materials								

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	
1-4-3543-3425 Materials	599,337.73	469,602.38	566,500.00	500,000.00	570,000.00	3,500.00		0.01
Total Gravel resurfacing - Materials	599,337.73	469,602.38	566,500.00	500,000.00	570,000.00	3,500.00		0.01
Bridges & Culverts - Contracts								
1-4-3554-3334 Inspections	0.00	5,871.56	8,000.00	8,000.00	8,000.00	0.00		0.00
1-4-3554-4201 Transfer from capital	133,993.72	0.00	0.00	0.00	0.00	0.00		0.00
Total Bridges & Culverts - Contracts	133,993.72	5,871.56	8,000.00	8,000.00	8,000.00	0.00		0.00
Total EXPENSES	1,103,533.89	761,120.42	930,000.00	887,500.00	965,000.00	35,000.00		0.04
Total .	1,103,533.89	761,120.42	930,000.00	887,500.00	965,000.00	35,000.00		0.04
Total GRAVEL ROADS	1,103,533.89	761,120.42	930,000.00	887,500.00	965,000.00	35,000.00		0.04
RURAL STORMS EXPENSES								
Storm Sewers - Salaries & Benefits								
1-4-3211-8100 Labour Distribution	0.00	0.00	28,600.00	28,600.00	28,600.00	0.00		0.00
Total Storm Sewers - Salaries & Benefi	0.00	0.00	28,600.00	28,600.00	28,600.00	0.00		0.00
Rural Storms - Materials								
1-4-3223-3425 Materials	30,735.91	2,623.74	15,000.00	15,000.00	15,000.00	0.00		0.00
Total Rural Storms - Materials	30,735.91	2,623.74	15,000.00	15,000.00	15,000.00	0.00		0.00
Rural Storms - Contracts								
1-4-3224-4200 Contracts	194,774.74	45,158.45	100,000.00	100,000.00	100,000.00	0.00		0.00
Total Rural Storms - Contracts	194,774.74	45,158.45	100,000.00	100,000.00	100,000.00	0.00		0.00
Total EXPENSES	225,510.65	47,782.19	143,600.00	143,600.00	143,600.00	0.00		0.00
Total .	225,510.65	47,782.19	143,600.00	143,600.00	143,600.00	0.00		0.00
Total RURAL STORMS	225,510.65	47,782.19	143,600.00	143,600.00	143,600.00	0.00		0.00
URBAN STORMS EXPENSES								
Urban Storms - Materials								
1-4-3213-3425 Materials	25,837.60	50,201.95	36,000.00	45,000.00	36,000.00	0.00		0.00
Total Urban Storms - Materials	25,837.60	50,201.95	36,000.00	45,000.00	36,000.00	0.00		0.00
Total EXPENSES	25,837.60	50,201.95	36,000.00	45,000.00	36,000.00	0.00		0.00
Total .	25,837.60	50,201.95	36,000.00	45,000.00	36,000.00	0.00		0.00
Total URBAN STORMS	25,837.60	50,201.95	36,000.00	45,000.00	36,000.00	0.00		0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
EMERGENCY MEASURES							
REVENUES							
Emergency measures							
1-3-3233-0574 Sandbags sale	0.00	-2,200.00	0.00	0.00	0.00	0.00	0.00
Total Emergency measures	0.00	-2,200.00	0.00	0.00	0.00	0.00	0.00
EXPENSES							
Emergency measures - Materials							
1-4-3233-3071 Repairs - Floods	44.66	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3233-3425 Materials	0.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00
Total Emergency measures - Materials	44.66	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00
Total EXPENSES	44.66	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00
Total	44.66	-2,200.00	1,000.00	1,000.00	1,000.00	0.00	0.00
Total EMERGENCY MEASURES							
44.66	-2,200.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
WINTER CONTROL							
EXPENSES							
Winter Control - Salaries & Benefits							
1-4-3711-1100 Regular Salaries	110,850.30	102,860.71	0.00	0.00	0.00	0.00	0.00
1-4-3711-1120 Part-time Wages	7,643.45	3,054.32	0.00	0.00	0.00	0.00	0.00
1-4-3711-1130 Overtime Wages	21,092.43	18,773.26	0.00	0.00	0.00	0.00	0.00
1-4-3711-1210 E.H.T.	2,366.63	2,084.16	0.00	0.00	0.00	0.00	0.00
1-4-3711-1220 C.P.P.	6,478.64	6,081.44	0.00	0.00	0.00	0.00	0.00
1-4-3711-1230 E.I.	2,188.81	2,064.19	0.00	0.00	0.00	0.00	0.00
1-4-3711-1240 WSIB	4,742.33	3,655.32	0.00	0.00	0.00	0.00	0.00
1-4-3711-1250 OMERS	8,189.03	7,386.40	0.00	0.00	0.00	0.00	0.00
1-4-3711-1260 Group Insurance	11,663.36	9,147.44	0.00	0.00	0.00	0.00	0.00
1-4-3711-8100 Labour Distribution	0.00	0.00	304,346.00	304,346.00	304,346.00	0.00	0.00
Total Winter Control - Salaries & Bene	175,214.98	155,107.24	304,346.00	304,346.00	304,346.00	0.00	0.00
Snow Plowing & Salting - Materials							
1-4-3713-3425 Materials	95,064.17	172,731.14	270,000.00	246,079.00	270,000.00	0.00	0.00
1-4-3713-3564 Roadside Property Repairs	2,050.32	4,440.30	6,000.00	6,000.00	6,000.00	0.00	0.00
Total Snow Plowing & Salting - Materia	97,114.49	177,171.44	276,000.00	252,079.00	276,000.00	0.00	0.00
Snow Plowing & Salting - Contracts							
1-4-3714-4200 Contracts	146,131.44	21,841.69	90,000.00	90,000.00	90,000.00	0.00	0.00
Total Snow Plowing & Salting - Contract	146,131.44	21,841.69	90,000.00	90,000.00	90,000.00	0.00	0.00
Snow Removal - Contracts							
1-4-3734-4200 Contracts	118,400.40	167,175.66	200,000.00	200,000.00	200,000.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2026	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Total Snow Removal - Contracts	118,400.40	167,175.66	200,000.00	200,000.00	200,000.00	0.00	0.00
Snow Removal - Transfer							
1-4-3737-7100 Contribution to Reserves	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00
Total Snow Removal - Transfer	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00
Snow Ditching/Culvert Thawing - Materi							
1-4-3753-3580 Propane	0.00	0.00	550.00	550.00	550.00	0.00	0.00
Total Snow Ditching/Culvert Thawing -	0.00	0.00	550.00	550.00	550.00	0.00	0.00
Snow Ditching / Culvert Thaw - Contrac							
1-4-3754-4200 Contracts	0.00	0.00	4,000.00	4,000.00	4,000.00	0.00	0.00
Total Snow Ditching / Culvert Thaw - C	0.00	0.00	4,000.00	4,000.00	4,000.00	0.00	0.00
Total EXPENSES	561,861.31	546,296.03	899,896.00	875,975.00	899,896.00	0.00	0.00
Total .	561,861.31	546,296.03	899,896.00	875,975.00	899,896.00	0.00	0.00
Total WINTER CONTROL	561,861.31	546,296.03	899,896.00	875,975.00	899,896.00	0.00	0.00
VEHICLES							
REVENUES							
Vehicles							
1-3-3140-0998 Vehicle expenses (Other Depart.)	-63,991.00	-64,991.00	-64,991.00	-64,991.00	-64,991.00	0.00	0.00
Total Vehicles	-63,991.00	-64,991.00	-64,991.00	-64,991.00	-64,991.00	0.00	0.00
Total REVENUES	-63,991.00	-64,991.00	-64,991.00	-64,991.00	-64,991.00	0.00	0.00
EXPENSES							
Vehicles - Salaries & Benefits							
1-4-3141-1100 Regular Salaries	207,342.93	157,758.62	166,981.00	166,981.00	185,213.00	18,232.00	0.11
1-4-3141-1110 Accrued Sickleave & Vacation	182.16	0.00	1,670.00	1,670.00	1,720.00	50.00	0.03
1-4-3141-1130 Overtime Wages	2,312.19	897.34	0.00	0.00	0.00	0.00	0.00
1-4-3141-1210 E.H.T.	2,333.72	1,593.67	3,256.00	3,256.00	3,446.00	190.00	0.06
1-4-3141-1220 C.P.P.	5,907.33	4,403.25	8,728.00	8,728.00	9,230.00	502.00	0.06
1-4-3141-1230 E.I.	1,871.04	1,256.30	2,536.00	2,536.00	2,635.00	99.00	0.04
1-4-3141-1240 WSIB	4,717.08	2,795.07	5,713.00	5,713.00	5,567.00	-146.00	-0.03
1-4-3141-1250 OMERS	11,248.33	8,020.96	16,405.00	16,405.00	17,501.00	1,096.00	0.07
1-4-3141-1260 Group Insurance	12,259.27	8,188.55	17,439.00	17,439.00	18,201.00	762.00	0.04
Total Vehicles - Salaries & Benefits	248,174.05	184,913.76	222,728.00	222,728.00	243,513.00	20,785.00	0.09
Vehicles - Materials							
1-4-3143-3190 Diesel	168,483.09	145,377.53	220,000.00	220,000.00	220,000.00	0.00	0.00
1-4-3143-3250 Gasoline	116,482.05	95,400.77	100,000.00	100,000.00	100,000.00	0.00	0.00
1-4-3143-3270 Grease and Oil	14,774.56	16,668.84	22,000.00	20,000.00	22,000.00	0.00	0.00
1-4-3143-3320 Insurance - Vehicles	51,501.95	55,793.71	52,263.00	55,794.00	56,574.00	4,311.00	0.08

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
1-4-3143-3675 Supplies	51,730.43	50,788.05	50,000.00	50,000.00	52,000.00	2,000.00	0.04
1-4-3143-3725 Tires	29,222.71	11,450.55	28,000.00	28,000.00	28,000.00	0.00	0.00
1-4-3143-3760 Vehicle Repairs	393,983.43	368,546.86	190,000.00	400,000.00	275,000.00	85,000.00	0.45
1-4-3143-3761 Vehicle Maintenance	2,288.38	6,995.48	15,000.00	15,000.00	15,000.00	0.00	0.00
1-4-3143-3765 Vehicle Rental	0.00	3,962.44	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-3143-3766 Machinery Rental	21,393.84	5,454.62	20,000.00	20,000.00	25,000.00	5,000.00	0.25
1-4-3143-3767 Leasing Charges - Fleet	77,439.63	166,584.02	285,600.00	215,000.00	310,000.00	24,400.00	0.09
1-4-3143-3768 Other fees related to leasing	57,562.46	53,384.72	49,698.00	49,698.00	50,000.00	302.00	0.01
1-4-3143-3769 CVOR	0.00	0.00	0.00	0.00	5,000.00	5,000.00	0.00
1-4-3143-3770 Vehicle Licences	50,360.83	2,362.29	25,000.00	25,000.00	31,320.00	6,320.00	0.25
1-4-3143-3795 Welding Supplies	1,686.67	7,673.14	3,000.00	8,500.00	3,000.00	0.00	0.00
Total Vehicles - Materials	1,036,910.03	990,443.02	1,070,561.00	1,216,992.00	1,202,894.00	132,333.00	0.12
Total EXPENSES	1,285,084.08	1,166,314.78	1,293,289.00	1,439,720.00	1,446,407.00	153,118.00	0.12
Total .	1,221,093.08	1,101,323.78	1,228,298.00	1,374,729.00	1,381,416.00	153,118.00	0.12
Total VEHICLES	1,221,093.08	1,101,323.78	1,228,298.00	1,374,729.00	1,381,416.00	153,118.00	0.12
STORMS WATER MANAGEMENT EXPENSES							
Urban Storms - Contracts							
1-4-3214-4200 Contracts	64,115.31	21,829.56	82,000.00	82,000.00	123,000.00	41,000.00	0.50
Total Urban Storms - Contracts	64,115.31	21,829.56	82,000.00	82,000.00	123,000.00	41,000.00	0.50
Total EXPENSES	64,115.31	21,829.56	82,000.00	82,000.00	123,000.00	41,000.00	0.50
Total .	64,115.31	21,829.56	82,000.00	82,000.00	123,000.00	41,000.00	0.50
Total STORMS WATER MANAGEMENT	64,115.31	21,829.56	82,000.00	82,000.00	123,000.00	41,000.00	0.50
Total PUBLIC WORKS	5,791,039.22	4,725,168.86	6,388,106.00	6,344,014.00	6,987,732.00	599,626.00	0.09

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**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire développement communautaire /
Summary Community Development

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
ADMINISTRATION				
Revenus / Revenues				
Capital	345 000	345 000	0	0,0%
Développement économique / Economic Development	226 870	213 142	-13 728	-6,1%
Revenus total / Total revenues	\$ 571 870	\$ 558 142	-\$ 13 728	-2,4%
Dépenses / Expenses				
Administration	79 376	79 357	-19	0,0%
Capital	739 146	744 876	5 730	0,8%
Développement économique / Economic Development	589 317	599 954	10 637	1,8%
Dépenses totales / Total expenses	\$ 1 407 839	\$ 1 424 187	\$ 16 348	1,2%
NET ADMINISTRATION / ADMINISTRATION	\$ 835 969	\$ 866 045	\$ 30 076	3,6%
LOISIRS ET CULTURE / RECREATION AND CULTURE				
Revenus / Revenues	404 150	429 800	25 650	6,3%
Dépenses / Expense	1 258 984	1 303 260	44 276	3,5%
NET LOISIRS ET CULTURE / RECREATION AND CULTURE	\$ 854 834	\$ 873 460	\$ 18 626	2,2%
DÉVELOPPEMENT / DEVELOPMENT				
Revenus / Revenues	614 392	617 392	3 000	0,5%
Dépenses / Expense	1 428 443	1 438 915	10 472	0,7%
NET DÉVELOPPEMENT / DEVELOPMENT	\$ 814 051	\$ 821 523	\$ 7 472	0,9%
NET DÉVELOPPEMENT COMMUNAUTAIRE / COMMUNITY DEVELOPMENT	\$ 2 504 854	\$ 2 561 028	\$ 56 174	2,2%

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
REVENUES							
COMMUNITY DEVELOPMENT							
CAPITAL							
Other Revenues							
1-3-0180-0588 Staff Recovery to Capital	-315,000.00	-345,000.00	-345,000.00	-345,000.00	-345,000.00	0.00	0.00
Total Other Revenues	-315,000.00	-345,000.00	-345,000.00	-345,000.00	-345,000.00	0.00	0.00
Total CAPITAL	-315,000.00	-345,000.00	-345,000.00	-345,000.00	-345,000.00	0.00	0.00
ECONOMIC DEVELOPMENT							
Commercial - Revenues							
1-3-8210-0581 Contribution from Reserves	-11,177.95	0.00	-226,870.00	-226,870.00	-213,142.00	13,728.00	-0.06
Total Commercial - Revenues	-11,177.95	0.00	-226,870.00	-226,870.00	-213,142.00	13,728.00	-0.06
Total ECONOMIC DEVELOPMENT	-11,177.95	0.00	-226,870.00	-226,870.00	-213,142.00	13,728.00	-0.06
RECREATION AND CULTURE							
Community & Recreation Prog.							
1-3-7330-0540 Ontario Grant	-3,816.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7330-0735 Other Grants	-12,363.19	-9,174.81	-1,000.00	-9,175.00	-1,000.00	0.00	0.00
1-3-7330-0776 Events	-150.00	-130.00	-500.00	-500.00	-150.00	350.00	-0.70
Total Community & Recreation Prog.	-16,329.19	-9,304.81	-1,500.00	-9,675.00	-1,150.00	350.00	-0.23
Events & Activities - Revenues							
1-3-7340-0581 Contribution from Reserves	-16,117.38	0.00	0.00	0.00	0.00	0.00	0.00
1-3-7340-0735 Other Grants	-44,383.93	-55,909.05	-55,000.00	-55,000.00	-19,000.00	36,000.00	-0.65
1-3-7340-0785 Donations	0.00	0.00	0.00	0.00	-47,000.00	-47,000.00	0.00
Total Events & Activities - Revenues	-60,501.31	-55,909.05	-55,000.00	-55,000.00	-66,000.00	-11,000.00	0.20
Community Programming							
1-3-7350-0652 Administration Fees	-382.00	0.00	-150.00	-150.00	-150.00	0.00	0.00
1-3-7350-0735 Other Grants	-11,190.00	-95.00	-12,500.00	-8,000.00	-12,500.00	0.00	0.00
1-3-7350-0775 Registrations	-272,907.69	-285,535.14	-260,000.00	-272,000.00	-275,000.00	-15,000.00	0.06
Total Community Programming	-284,479.69	-285,630.14	-272,650.00	-280,150.00	-287,650.00	-15,000.00	0.06
Performance Hall - Revenues							
1-3-7520-0773 Ticket Sale / Municipal Events	-71,544.69	-48,575.76	-75,000.00	-75,000.00	-75,000.00	0.00	0.00
Total Performance Hall - Revenues	-71,544.69	-48,575.76	-75,000.00	-75,000.00	-75,000.00	0.00	0.00
Marché CR Market							
1-3-7530-0773 Ticket Sale	-4,936.11	0.00	0.00	0.00	0.00	0.00	0.00
Total Marché CR Market	-4,936.11	0.00	0.00	0.00	0.00	0.00	0.00
Total RECREATION AND CULTURE	-437,790.99	-399,419.76	-404,150.00	-419,825.00	-429,800.00	-25,650.00	0.06

CITY OF/CITE DE CLARENCE-ROCKLAND
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For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	%
Total COMMUNITY DEVELOPMENT	-763,988.94	-744,419.76	-976,020.00	-991,695.00	-987,942.00	-11,922.00	0.01	0.01
ENGINEERING								
Subdivision Control								
1-3-8400-0588 Staff Recovery to Capital	-112,681.75	-143,000.00	-143,000.00	-143,000.00	-143,000.00	0.00	0.00	0.00
1-3-8400-0600 Miscellaneous Engineering Fees	-237.49	0.00	-1,000.00	0.00	-1,000.00	0.00	0.00	0.00
1-3-8400-0725 Grant Human Resources	-2,099.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-8400-0823 Water, Sewer & Storm approvals	-45,390.83	-17,695.00	-20,000.00	-17,695.00	-20,000.00	0.00	0.00	0.00
1-3-8400-0828 Lot Grading Review	-18,750.00	-13,000.00	-25,000.00	-15,000.00	-25,000.00	0.00	0.00	0.00
1-3-8400-0841 Site Plan - Engineering Fees	-28,168.13	-91,846.51	-61,800.00	-87,283.00	-61,800.00	0.00	0.00	0.00
1-3-8400-0847 Subdivision Engineering Fees	-190,363.52	-111,549.38	-129,479.00	-129,479.00	-129,479.00	0.00	0.00	0.00
1-3-8400-0848 Engineering Review	0.00	-66,262.10	-20,000.00	-66,262.00	-20,000.00	0.00	0.00	0.00
1-3-8400-0864 Letter of credit release fees	-5,848.00	0.00	-5,000.00	-1,545.00	-5,000.00	0.00	0.00	0.00
Total Subdivision Control	-403,538.86	-443,352.99	-405,279.00	-460,264.00	-405,279.00	0.00	0.00	0.00
Total ENGINEERING	-403,538.86	-443,352.99	-405,279.00	-460,264.00	-405,279.00	0.00	0.00	0.00
PLANNING								
Planning and Zoning								
1-3-8100-0571 Sales of Documents	0.00	-149.98	-61.00	-150.00	-61.00	0.00	0.00	0.00
1-3-8100-0600 Miscellaneous	0.00	-456.00	-3,200.00	-456.00	-3,200.00	0.00	0.00	0.00
1-3-8100-0602 ADMIN ON DEFERRED PAYMENT	0.00	-14,530.60	0.00	-2,154.00	0.00	0.00	0.00	0.00
1-3-8100-0820 Minor Variance	-8,360.00	-10,547.00	-4,220.00	-12,247.00	-4,220.00	0.00	0.00	0.00
1-3-8100-0823 Letter of Undertaking	0.00	0.00	-1,357.00	0.00	-1,357.00	0.00	0.00	0.00
1-3-8100-0824 Road Opening / Closing	-537.00	-184.00	-363.00	-363.00	-363.00	0.00	0.00	0.00
1-3-8100-0825 Compliance Report & Inquiries	-5,942.00	-8,558.00	-3,256.00	-8,860.00	-6,256.00	-3,000.00	0.92	0.00
1-3-8100-0827 Work Order	0.00	-2,921.75	-11,080.00	-11,080.00	-11,080.00	0.00	0.00	0.00
1-3-8100-0828 Development Charge Agreement Fees	0.00	0.00	-3,090.00	0.00	-3,090.00	0.00	0.00	0.00
1-3-8100-0829 OLT Appeals	0.00	0.00	-2,000.00	0.00	-2,000.00	0.00	0.00	0.00
1-3-8100-0830 Zoning Amendment Fees	-56,000.00	-28,442.00	-57,000.00	-36,682.00	-57,000.00	0.00	0.00	0.00
1-3-8100-0831 Pre-servicing Agreement	0.00	-1,236.00	-2,400.00	-1,236.00	-2,400.00	0.00	0.00	0.00
1-3-8100-0835 Part Lot Control Fees & One foot Reserve	-10,025.00	-7,967.00	-13,391.00	-13,391.00	-13,391.00	0.00	0.00	0.00
1-3-8100-0840 Site Plan Application Fees	-46,133.00	-37,157.00	-26,369.00	-40,000.00	-26,369.00	0.00	0.00	0.00
1-3-8100-0845 Subdivision Application Fees	-21,304.00	-15,413.00	-25,555.00	-25,555.00	-25,555.00	0.00	0.00	0.00
1-3-8100-0846 Subdivision Agreement Fees	-7,539.00	-6,605.00	-6,550.00	-10,547.00	-6,550.00	0.00	0.00	0.00
1-3-8100-0849 Legal Fees Site Plan	0.00	0.00	-4,000.00	0.00	-4,000.00	0.00	0.00	0.00
1-3-8100-0850 Land Severance	-11,050.00	-14,070.00	-10,300.00	-13,400.00	-10,300.00	0.00	0.00	0.00
1-3-8100-0852 Official Plan Amendment Fees	-9,552.00	-18,772.10	-14,758.00	-23,691.00	-14,758.00	0.00	0.00	0.00
1-3-8100-0854 Condominiums Fees	-2,386.00	0.00	-2,412.00	0.00	-2,412.00	0.00	0.00	0.00
1-3-8100-0855 Legal Fees - Subdivision	-26,233.65	-18,496.54	-9,644.00	-23,415.00	-9,644.00	0.00	0.00	0.00
1-3-8100-0860 Administration Fees - Subdivision	-39,473.00	-12,493.00	-8,107.00	-16,429.00	-8,107.00	0.00	0.00	0.00
1-3-8100-0864 Letter of Credit Release Fees	-6,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Planning and Zoning	-251,034.65	-201,088.97	-209,113.00	-239,656.00	-212,113.00	-3,000.00	0.01	0.01

CITY OF/CITE DE CLARENCE-ROCKLAND
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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-3-8110-0581 Contribution from Reserves	-116,250.57	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Planning and Zoning	-116,250.57	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total PLANNING	-367,285.22	-201,088.97	-209,113.00	-239,656.00	-212,113.00	-3,000.00	-3,000.00	0.01
Total DEVELOPMENT	-770,824.08	-644,441.96	-614,392.00	-699,920.00	-617,392.00	-3,000.00	-3,000.00	0.00
Total REVENUES	-1,534,793.02	-1,388,861.72	-1,590,412.00	-1,691,615.00	-1,605,334.00	-14,922.00	-14,922.00	0.01
EXPENSES								
COMMUNITY DEVELOPMENT								
GESTION COMMUNITY DEV								
Community Development - Salaries & Ben								
1-4-8241-1100 Regular Salaries	375,674.39	208,658.13	244,289.00	244,289.00	249,219.00	4,930.00	4,930.00	0.02
1-4-8241-1103 Indirect Salaries and Benefits	-498,780.95	-304,688.00	-304,688.00	-304,688.00	-309,656.00	-4,968.00	-4,968.00	0.02
1-4-8241-1104 Vacancy Factor	-13,787.00	-4,272.00	-12,400.00	-8,400.00	-12,400.00	0.00	0.00	0.00
1-4-8241-1110 Accrued Sickleave & Vacation	1,630.90	0.00	2,443.00	2,443.00	2,492.00	49.00	49.00	0.02
1-4-8241-1120 Part-time Wages	26,480.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-8241-1130 Overtime Wages	872.03	264.48	5,041.00	5,041.00	5,041.00	0.00	0.00	0.00
1-4-8241-1210 E.H.T.	7,987.50	4,114.07	4,764.00	4,764.00	4,860.00	96.00	96.00	0.02
1-4-8241-1220 C.P.P.	13,018.08	6,725.57	7,321.00	7,321.00	7,874.00	553.00	553.00	0.08
1-4-8241-1230 E.I.	4,323.04	2,060.75	2,275.00	2,275.00	2,371.00	96.00	96.00	0.04
1-4-8241-1240 WSIB	12,395.38	5,422.96	5,502.00	5,502.00	5,569.00	67.00	67.00	0.01
1-4-8241-1250 OMERS	43,645.75	24,406.60	28,799.00	28,799.00	29,151.00	392.00	392.00	0.01
1-4-8241-1255 OMERS Part-Time	1,222.93	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-8241-1260 Group Insurance	28,866.15	17,594.02	20,135.00	20,135.00	20,101.00	-34.00	-34.00	0.00
Total Community Development - Salaries	3,529.00	-39,713.42	3,441.00	7,441.00	4,622.00	1,181.00	1,181.00	0.34
Community Development - Materials								
1-4-8243-3160 Conference and Convention Fees	3,047.77	496.08	2,955.00	2,955.00	2,955.00	0.00	0.00	0.00
1-4-8243-3165 Consulting	18,128.07	44,569.72	60,000.00	60,000.00	60,000.00	0.00	0.00	0.00
1-4-8243-3440 Meals	1,137.92	283.15	2,000.00	2,000.00	2,000.00	0.00	0.00	0.00
1-4-8243-3450 Mileage	0.00	0.00	500.00	500.00	500.00	0.00	0.00	0.00
1-4-8243-3500 Office Supplies	4,276.04	1,441.42	5,000.00	5,000.00	5,000.00	0.00	0.00	0.00
1-4-8243-3555 Printing	68.18	97.69	1,300.00	1,300.00	1,300.00	0.00	0.00	0.00
1-4-8243-3710 Telephone	196.08	138.29	180.00	180.00	180.00	0.00	0.00	0.00
1-4-8243-3743 Training	882.14	2,147.77	4,000.00	4,000.00	2,800.00	-1,200.00	-1,200.00	-0.30
Total Community Development - Material	27,696.20	49,174.12	75,935.00	75,935.00	74,735.00	-1,200.00	-1,200.00	-0.02
Total GESTION COMMUNITY DEV	31,225.20	9,460.70	79,376.00	83,376.00	79,357.00	-19.00	-19.00	0.00
CAPITAL								
Project Management - Sal and Benefits								
1-4-3111-1100 Regular Salaries	364,734.33	328,665.85	383,046.00	383,046.00	386,985.00	3,939.00	3,939.00	0.01
1-4-3111-1101 Indirect Salaries and Benefits	35,045.00	25,472.00	25,472.00	25,472.00	25,785.00	313.00	313.00	0.01
1-4-3111-1110 Accrued Sickleave & Vacation	1,485.36	0.00	3,830.00	3,830.00	3,870.00	40.00	40.00	0.01

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	%
1-4-3111-1130 Overtime Wages	658.09	35.34	5,000.00	5,000.00	5,000.00	0.00	0.00	0.00
1-4-3111-1210 E.H.T.	7,035.27	6,300.92	7,469.00	7,469.00	7,546.00	77.00	0.01	0.01
1-4-3111-1220 C.P.P.	16,023.19	16,248.85	17,707.00	17,707.00	18,948.00	1,241.00	0.07	0.07
1-4-3111-1230 E.I.	4,959.64	4,859.55	5,073.00	5,073.00	5,269.00	196.00	0.04	0.04
1-4-3111-1240 WSIB	13,842.40	11,051.33	12,767.00	12,767.00	12,050.00	-717.00	-0.06	-0.06
1-4-3111-1250 OMERS	36,271.68	32,701.19	39,976.00	39,976.00	39,901.00	-75.00	0.00	0.00
1-4-3111-1260 Group Insurance	30,654.93	27,181.17	33,389.00	33,389.00	34,205.00	816.00	0.02	0.02
Total Project Management - Sal and Ben	510,709.89	452,516.20	533,729.00	533,729.00	539,559.00	5,830.00	0.01	0.01
Project Management - Materials								
1-4-3113-3060 Boots & Clothing	0.00	617.47	2,200.00	2,200.00	2,200.00	0.00	0.00	0.00
1-4-3113-3160 Conference and Convention Fees	1,977.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3113-3435 Membership	533.37	0.00	760.00	760.00	760.00	0.00	0.00	0.00
1-4-3113-3440 Meals	-3.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3113-3710 Telephone	980.91	449.77	720.00	720.00	720.00	0.00	0.00	0.00
1-4-3113-3743 Training	1,850.59	4,950.83	5,000.00	5,000.00	5,000.00	0.00	0.00	0.00
1-4-3113-3772 Vehicle Expenses	0.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00	0.00
Total Project Management - Materials	5,338.41	7,018.07	9,680.00	9,680.00	9,680.00	0.00	0.00	0.00
Project Management-Contracted Service								
1-4-3114-3370 Legal Fees	0.00	3,690.79	10,000.00	10,000.00	0.00	-10,000.00	-1.00	-1.00
Total Project Management -Contracted S Admin. - Admin. Costs Dist.	0.00	3,690.79	10,000.00	10,000.00	0.00	-10,000.00	-1.00	-1.00
1-4-3118-8900 Admin. Costs Dist. - P.S.	176,700.96	170,258.88	185,737.00	185,737.00	195,637.00	9,900.00	0.05	0.05
Total Admin. - Admin. Costs Dist.	176,700.96	170,258.88	185,737.00	185,737.00	195,637.00	9,900.00	0.05	0.05
Total CAPITAL	692,749.26	633,483.94	739,146.00	739,146.00	744,876.00	5,730.00	0.01	0.01
ECONOMIC DEVELOPMENT								
Commercial - Salaries & Benefits								
1-4-8211-1100 Regular Salaries	-485.67	164,356.87	196,639.00	192,639.00	203,988.00	7,349.00	0.04	0.04
1-4-8211-1101 Indirect Salaries and Benefits	254,824.95	69,647.00	69,647.00	69,647.00	70,217.00	570.00	0.01	0.01
1-4-8211-1110 Accrued Sickleave & Vacation	0.00	0.00	1,966.00	1,966.00	2,040.00	74.00	0.04	0.04
1-4-8211-1210 E.H.T.	0.00	3,184.80	3,834.00	3,834.00	3,978.00	144.00	0.04	0.04
1-4-8211-1220 C.P.P.	0.00	6,564.01	7,515.00	7,515.00	8,183.00	668.00	0.09	0.09
1-4-8211-1230 E.I.	0.00	2,005.62	2,338.00	2,338.00	2,470.00	132.00	0.06	0.06
1-4-8211-1240 W.C.B.	0.00	5,324.73	5,830.00	5,830.00	5,733.00	-97.00	-0.02	-0.02
1-4-8211-1250 OMERS	0.00	17,763.85	21,619.00	21,619.00	22,257.00	638.00	0.03	0.03
1-4-8211-1260 Group Insurance	0.00	16,128.62	19,238.00	19,238.00	19,738.00	500.00	0.03	0.03
Total Commercial - Salaries & Benefits	254,339.28	284,975.50	328,626.00	324,626.00	338,604.00	9,978.00	0.03	0.03
Commercial - Materials								
1-4-8213-3160 Conference & Convention	2,711.67	0.00	3,000.00	3,500.00	3,000.00	0.00	0.00	0.00
1-4-8213-3214 Grants to Organizations	0.00	5,861.83	150,000.00	150,000.00	150,000.00	0.00	0.00	0.00
1-4-8213-3435 Membership	877.17	905.66	1,000.00	1,000.00	1,000.00	0.00	0.00	0.00

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-8213-3501 Promotion - Expo	0.00	10,684.81	11,842.00	11,842.00	0.00	0.00	-11,842.00	-1.00
1-4-8213-3560 Promotion	13,552.22	20,073.68	29,342.00	25,000.00	29,342.00	29,342.00	0.00	0.00
1-4-8213-3710 Telephone	233.26	138.22	180.00	180.00	180.00	180.00	0.00	0.00
1-4-8213-3792 Web-Site	0.00	0.00	0.00	0.00	9,000.00	9,000.00	9,000.00	0.00
Total Commercial - Materials	17,374.32	37,664.20	195,364.00	191,522.00	192,522.00	192,522.00	-2,842.00	-0.01
Community Development								
1-4-8218-8900 Admin. Costs Dist. - P.S.	61,181.04	59,883.12	65,327.00	65,327.00	68,828.00	68,828.00	3,501.00	0.05
Total Community Development	61,181.04	59,883.12	65,327.00	65,327.00	68,828.00	68,828.00	3,501.00	0.05
Total ECONOMIC DEVELOPMENT	332,894.64	382,522.82	589,317.00	581,475.00	589,954.00	589,954.00	10,637.00	0.02
RECREATION AND CULTURE								
Recreation programs - Salaries & Ben								
1-4-7301-1100 Regular Salaries	196,573.52	182,692.84	207,839.00	213,839.00	224,800.00	224,800.00	16,961.00	0.08
1-4-7301-1101 Indirect Salaries and Benefits	97,310.00	102,224.00	102,224.00	102,224.00	104,751.00	104,751.00	2,527.00	0.02
1-4-7301-1110 Accrued Sickleave & Vacation	980.68	0.00	2,078.00	2,078.00	2,248.00	2,248.00	170.00	0.08
1-4-7301-1120 Part-Time Wages	15,871.34	17,838.16	15,600.00	18,000.00	19,468.00	19,468.00	3,868.00	0.25
1-4-7301-1130 Overtime Wages	3,728.31	1,555.58	1,000.00	1,000.00	0.00	0.00	-1,000.00	-1.00
1-4-7301-1210 E.H.T.	4,236.45	3,928.11	4,357.00	4,357.00	4,697.00	4,697.00	340.00	0.08
1-4-7301-1220 C.P.P.	8,610.95	9,177.14	9,574.00	9,574.00	10,357.00	10,357.00	783.00	0.08
1-4-7301-1230 E.I.	2,755.89	2,775.50	2,895.00	2,895.00	3,001.00	3,001.00	106.00	0.04
1-4-7301-1240 WSIB	8,443.25	6,889.44	7,460.00	7,460.00	7,475.00	7,475.00	15.00	0.00
1-4-7301-1250 OMERS	20,342.96	18,842.09	22,370.00	22,370.00	24,522.00	24,522.00	2,152.00	0.10
1-4-7301-1255 OMERS Part-Time	74.29	1,486.35	309.00	1,700.00	318.00	318.00	9.00	0.03
1-4-7301-1260 Group Insurance	18,243.43	16,937.27	19,521.00	19,521.00	19,969.00	19,969.00	448.00	0.02
Total Recreation programs - Salaries	377,171.07	364,346.48	395,227.00	405,018.00	421,606.00	421,606.00	26,379.00	0.07
Recreation programs - Materials								
1-4-7303-3005 Advertising	293.78	296.16	1,000.00	500.00	500.00	500.00	-500.00	-0.50
1-4-7303-3160 Conference and Convention Fees	0.00	2,045.38	2,150.00	2,150.00	2,750.00	2,750.00	600.00	0.28
1-4-7303-3241 Heritage Committee	4,361.13	1,348.32	3,500.00	3,000.00	3,000.00	3,000.00	-500.00	-0.14
1-4-7303-3450 Mileage	0.00	656.73	300.00	800.00	800.00	800.00	500.00	1.67
1-4-7303-3500 Office supplies	598.09	759.35	2,500.00	1,500.00	1,500.00	1,500.00	-1,000.00	-0.40
1-4-7303-3654 Free Public Skating	12,921.00	12,072.00	20,000.00	15,000.00	23,000.00	23,000.00	3,000.00	0.15
1-4-7303-3710 Telephone	500.50	282.28	360.00	650.00	360.00	360.00	0.00	0.00
1-4-7303-3743 Training	176.68	0.00	900.00	0.00	900.00	900.00	0.00	0.00
1-4-7303-5510 Grants	8.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7303-5520 Other Grants	0.00	540.00	5,000.00	3,500.00	2,500.00	2,500.00	-2,500.00	-0.50
Total Recreation programs - Materials	18,859.98	18,000.22	35,710.00	27,100.00	35,310.00	35,310.00	-400.00	-0.01
Community Programming								
1-4-7318-8900 Admin. Costs Dist. - P.S.	106,104.96	103,797.87	113,234.00	113,234.00	114,993.00	114,993.00	1,759.00	0.02
Total Community Programming	106,104.96	103,797.87	113,234.00	113,234.00	114,993.00	114,993.00	1,759.00	0.02
Events & Activities- Salaries & Benefi								

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-7341-1100 Regular Salaries	202.34	12.53	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7341-1120 Part-time Wages	2,167.66	4,357.88	6,240.00	6,240.00	7,927.00	7,927.00	1,687.00	0.27
1-4-7341-1130 Overtime Wages	12,827.24	10,011.30	18,258.00	13,258.00	14,000.00	14,000.00	-4,258.00	-0.23
1-4-7341-1210 E.H.T.	289.55	278.92	122.00	122.00	125.00	125.00	3.00	0.02
1-4-7341-1220 C.P.P.	802.17	720.26	163.00	163.00	174.00	174.00	11.00	0.07
1-4-7341-1230 E.I.	303.34	297.69	143.00	143.00	147.00	147.00	4.00	0.03
1-4-7341-1240 WSIB	534.44	472.65	213.00	213.00	203.00	203.00	-10.00	-0.05
1-4-7341-1250 OMERS	656.50	561.89	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7341-1255 OMERS Part-time	89.91	332.42	124.00	124.00	127.00	127.00	3.00	0.02
1-4-7341-1260 Group Insurance	775.65	622.97	0.00	0.00	0.00	0.00	0.00	0.00
Total Events & Activities - Salaries &	18,648.80	17,668.51	25,263.00	20,263.00	22,703.00	22,703.00	-2,560.00	-0.10
Events & Activities - Material								
1-4-7343-3005 Advertising	10,992.73	9,178.35	19,000.00	11,000.00	15,000.00	15,000.00	-4,000.00	-0.21
1-4-7343-3675 Supplies	33,962.02	31,777.54	20,000.00	32,000.00	20,000.00	20,000.00	0.00	0.00
Total Events & Activities - Material	44,954.75	40,955.89	39,000.00	43,000.00	35,000.00	35,000.00	-4,000.00	-0.10
Events & Activities - Contracted Service								
1-4-7344-3486 Musical Acts Contracts	93,604.58	77,240.79	70,400.00	77,000.00	70,400.00	70,400.00	0.00	0.00
1-4-7344-3707 Technicians	31,150.68	19,393.26	20,000.00	20,000.00	20,000.00	20,000.00	0.00	0.00
1-4-7344-3730 Translation	244.39	0.00	2,000.00	2,000.00	500.00	500.00	-1,500.00	-0.75
Total Events & Activities - Contracted	124,999.65	96,634.05	92,400.00	99,000.00	90,900.00	90,900.00	-1,500.00	-0.02
Événements Spéciaux - Distribution								
1-4-7348-8900 Admin. Costs Dist. - P.S.	92,888.04	91,035.01	99,311.00	99,311.00	103,128.00	103,128.00	3,817.00	0.04
Total Événements Spéciaux - Distribu	92,888.04	91,035.01	99,311.00	99,311.00	103,128.00	103,128.00	3,817.00	0.04
Community Programming - Salaries								
1-4-7351-1100 Regular Salaries	78,447.24	75,168.89	83,308.00	88,308.00	99,558.00	99,558.00	16,250.00	0.20
1-4-7351-1110 Accrued Sickleave & Vacation	8.53	0.00	833.00	833.00	996.00	996.00	163.00	0.20
1-4-7351-1120 Part-Time Wages	132,654.79	93,813.44	137,280.00	125,280.00	115,000.00	115,000.00	-22,280.00	-0.16
1-4-7351-1130 Overtime Wages	1,213.72	88.99	1,500.00	250.00	500.00	500.00	-1,000.00	-0.67
1-4-7351-1210 E.H.T.	4,153.84	3,299.50	4,301.00	4,301.00	4,699.00	4,699.00	398.00	0.09
1-4-7351-1220 C.P.P.	6,450.23	6,076.82	6,927.00	6,927.00	7,305.00	7,305.00	378.00	0.05
1-4-7351-1230 E.I.	4,337.93	3,374.14	4,420.00	4,420.00	4,544.00	4,544.00	124.00	0.03
1-4-7351-1240 WSIB	8,433.40	5,787.01	7,547.00	7,547.00	7,590.00	7,590.00	43.00	0.01
1-4-7351-1250 OMERS	7,477.84	7,350.99	8,176.00	8,176.00	10,386.00	10,386.00	2,210.00	0.27
1-4-7351-1255 OMERS Part-Time	733.22	432.31	2,718.00	2,718.00	2,800.00	2,800.00	82.00	0.03
1-4-7351-1260 Group Insurance	8,338.62	7,784.56	8,719.00	8,719.00	9,132.00	9,132.00	413.00	0.05
Total Community Programming - Salaries	252,249.36	203,176.65	265,729.00	257,479.00	262,510.00	262,510.00	-3,219.00	-0.01
Community Programming - Materials								
1-4-7353-3005 Advertising	384.63	590.20	1,500.00	700.00	1,000.00	1,000.00	-500.00	-0.33
1-4-7353-3032 Credit Card fees	7,896.50	8,481.58	5,000.00	8,500.00	5,000.00	5,000.00	0.00	0.00
1-4-7353-3215 Equipment Rental	5,397.37	0.00	5,000.00	0.00	1,000.00	1,000.00	-4,000.00	-0.80
1-4-7353-3609 Facility Rentals	46,042.00	49,383.44	52,500.00	55,000.00	55,000.00	55,000.00	2,500.00	0.05

**CITY OF/CITE DE CLARENCE-ROCKLAND
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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	AMOUNT	%
1-4-7353-3670 Subscriptions	0.00	0.00	2,250.00	2,250.00	2,250.00	0.00	0.00	0.00
1-4-7353-3675 Supplies	6,533.51	4,639.29	8,000.00	6,000.00	8,000.00	0.00	0.00	0.00
1-4-7353-3710 Telephone	232.71	138.26	360.00	500.00	360.00	0.00	0.00	0.00
1-4-7353-5510 Other Grants	0.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00	0.00
Total Community Programming - Material	66,486.72	73,232.77	84,610.00	82,950.00	82,610.00	-2,000.00		-0.02
Community Programming - Contracts								
1-4-7354-4200 Contracts	35,635.13	56,141.23	45,000.00	57,500.00	50,000.00	5,000.00	0.11	0.11
Total Community Programming - Contract	35,635.13	56,141.23	45,000.00	57,500.00	50,000.00	5,000.00		0.11
Performance Hall - Contracts								
1-4-7524-4290 Contract - Performance Hall	69,241.99	49,364.44	50,000.00	67,000.00	70,000.00	20,000.00	0.40	0.40
Total Performance Hall - Contracts	69,241.99	49,364.44	50,000.00	67,000.00	70,000.00	20,000.00		0.40
Marché CR Market - Salaries & Benefits								
1-4-7531-1100 Regular Salaries	89.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7531-1120 Part-time wages	5,120.57	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7531-1130 Overtime	1,665.72	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7531-1210 E.H.T	134.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7531-1220 C.P.P.	333.57	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7531-1230 E.I.	128.12	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7531-1240 WSIB	272.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7531-1250 OMERS	138.09	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7531-1255 OMERS Part-Time	141.02	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7531-1260 Group Insurance	113.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Marché CR Market - Salaries & Be	8,137.06	0.00	0.00	0.00	0.00	0.00		0.00
Marché CR Market - Materials								
1-4-7533-3005 Advertising	1,913.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-7533-3675 Supplies	1,548.72	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00	0.00
Total Marché CR Market - Materials	3,461.92	0.00	1,000.00	1,000.00	1,000.00	0.00		0.00
Marché CR Market - Contracts								
1-4-7534-4200 Contracts	4,619.72	11,256.65	12,500.00	12,500.00	13,500.00	1,000.00	0.08	0.08
Total Marché CR Market - Contracts	4,619.72	11,256.65	12,500.00	12,500.00	13,500.00	1,000.00		0.08
Total RECREATION AND CULTURE	1,223,459.15	1,125,603.77	1,258,984.00	1,285,355.00	1,303,260.00	44,276.00		0.04
Total COMMUNITY DEVELOPMENT	2,280,328.25	2,151,077.23	2,666,823.00	2,689,352.00	2,727,447.00	60,624.00		0.02
ENGINEERING								
Subdivision Control								
1-4-8411-1100 Regular Salaries	406,525.58	388,131.57	462,660.00	462,660.00	446,161.00	-16,499.00	-0.04	-0.04
1-4-8411-1103 Indirect Salaries	-34,175.00	-68,366.00	-68,962.00	-68,962.00	-64,905.00	4,057.00	-0.06	-0.06
1-4-8411-1104 Vacancy Factor	0.00	0.00	0.00	0.00	-4,500.00	-4,500.00	0.00	0.00

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2026 OPERATING BUDGET



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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	%
1-4-8411-1110	609.57	0.00	4,627.00	4,627.00	4,462.00	-165.00	-0.04	-0.04
1-4-8411-1120	172.16	16,148.31	26,000.00	21,000.00	24,720.00	-1,280.00	-0.05	-0.05
1-4-8411-1130	3,463.13	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-8411-1210	7,632.31	7,754.36	9,529.00	9,529.00	9,182.00	-347.00	-0.04	-0.04
1-4-8411-1220	16,730.21	19,671.47	22,449.00	22,449.00	22,191.00	-258.00	-0.01	-0.01
1-4-8411-1230	5,122.86	6,184.19	6,909.00	6,909.00	6,821.00	-88.00	-0.01	-0.01
1-4-8411-1240	15,296.67	13,600.33	16,732.00	16,732.00	14,690.00	-2,042.00	-0.12	-0.12
1-4-8411-1250	39,342.10	37,717.90	48,004.00	48,004.00	45,939.00	-2,065.00	-0.04	-0.04
1-4-8411-1255	15.49	165.62	515.00	515.00	489.00	-26.00	-0.05	-0.05
1-4-8411-1260	34,962.99	34,862.51	45,693.00	45,693.00	43,364.00	-2,329.00	-0.05	-0.05
Total Subdivision Control	495,698.07	455,270.26	574,156.00	569,156.00	548,614.00	-25,542.00	-0.04	-0.04
Subdivision Controls - Materials								
1-4-8413-3060	2,823.59	1,168.14	3,000.00	3,000.00	3,000.00	0.00	0.00	0.00
1-4-8413-3435	1,373.68	1,025.22	2,700.00	2,700.00	2,700.00	0.00	0.00	0.00
1-4-8413-3500	0.00	141.98	500.00	500.00	500.00	0.00	0.00	0.00
1-4-8413-3675	1,519.98	1,580.31	3,000.00	3,000.00	3,000.00	0.00	0.00	0.00
1-4-8413-3710	1,004.42	806.49	720.00	720.00	720.00	0.00	0.00	0.00
1-4-8413-3743	4,969.99	9,277.86	9,600.00	9,600.00	10,200.00	600.00	0.06	0.06
Total Subdivision Controls - Materials	11,691.66	14,000.00	19,520.00	19,520.00	20,120.00	600.00	0.03	0.03
Subdivision - Contracts								
1-4-8414-3165	81,474.31	89,356.98	20,000.00	90,000.00	20,000.00	0.00	0.00	0.00
Total Subdivision - Contracts	81,474.31	89,356.98	20,000.00	90,000.00	20,000.00	0.00	0.00	0.00
Engineering								
1-4-8418-8900	68,991.96	67,628.00	73,776.00	73,776.00	79,492.00	5,716.00	0.08	0.08
Total Engineering	68,991.96	67,628.00	73,776.00	73,776.00	79,492.00	5,716.00	0.08	0.08
Total ENGINEERING	657,856.00	626,255.24	687,452.00	752,452.00	668,226.00	-19,226.00	-0.03	-0.03
PLANNING								
Planning & Zoning - Salaries & Benefit								
1-4-8111-1100	385,957.78	327,817.43	375,687.00	375,687.00	358,927.00	-16,760.00	-0.04	-0.04
1-4-8111-1101	92,772.00	87,860.00	87,860.00	87,860.00	88,983.00	1,123.00	0.01	0.01
1-4-8111-1104	-150,263.00	-56,938.00	-9,300.00	-64,938.00	-4,800.00	4,500.00	-0.48	-0.48
1-4-8111-1110	406.71	0.00	3,757.00	3,757.00	3,589.00	-168.00	-0.04	-0.04
1-4-8111-1130	2,622.99	3,308.75	6,000.00	6,000.00	6,000.00	0.00	0.00	0.00
1-4-8111-1210	5,135.99	5,662.20	7,326.00	7,326.00	6,999.00	-327.00	-0.04	-0.04
1-4-8111-1220	11,562.48	14,554.12	16,926.00	16,926.00	17,626.00	694.00	0.04	0.04
1-4-8111-1230	3,667.01	4,513.02	5,055.00	5,055.00	5,167.00	112.00	0.02	0.02
1-4-8111-1240	10,054.87	9,931.00	12,516.00	12,516.00	11,166.00	-1,350.00	-0.11	-0.11
1-4-8111-1250	26,431.41	37,444.33	39,262.00	39,262.00	36,397.00	-2,865.00	-0.07	-0.07
1-4-8111-1260	23,616.06	26,339.52	33,796.00	33,796.00	34,509.00	713.00	0.02	0.02
1-4-8111-1350	2,140.00	1,630.00	6,000.00	6,000.00	6,000.00	0.00	0.00	0.00
Total Planning & Zoning - Salaries & B	414,104.30	462,122.37	564,885.00	529,247.00	570,557.00	-14,328.00	-0.02	-0.02

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	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Planning & Zoning - Materials							
1-4-8113-3005 Advertising	0.00	948.81	1,800.00	3,000.00	1,800.00	0.00	0.00
1-4-8113-3160 Conference and Convention Fees	1,873.39	619.10	5,450.00	2,000.00	5,450.00	0.00	0.00
1-4-8113-3170 Courier Services	27.96	11.42	200.00	50.00	200.00	0.00	0.00
1-4-8113-3435 Membership	1,074.56	1,115.37	3,200.00	2,000.00	3,200.00	0.00	0.00
1-4-8113-3500 Office Supplies	1,661.70	596.00	1,000.00	1,300.00	1,000.00	0.00	0.00
1-4-8113-3592 Publicity - Public Notice	9,795.21	8,756.69	9,200.00	9,200.00	9,200.00	0.00	0.00
1-4-8113-3710 Telephone	549.61	283.75	360.00	360.00	360.00	0.00	0.00
1-4-8113-3743 Seminar expense & Prof. Development	-4,412.07	1,816.17	3,400.00	3,400.00	3,400.00	0.00	0.00
Total Planning & Zoning - Materials	10,570.36	14,147.31	24,610.00	21,310.00	24,610.00	0.00	0.00
Planning & Zoning - Contracted Service							
1-4-8114-3165 Consultant	173,000.45	98,912.55	40,000.00	120,000.00	80,000.00	40,000.00	1.00
1-4-8114-3370 Legal Fees	5,978.81	280.73	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-8114-3730 Traduction	171.72	22.90	2,500.00	2,500.00	2,500.00	0.00	0.00
1-4-8114-4201 Capital to operations	116,250.57	0.00	0.00	0.00	0.00	0.00	0.00
Total Planning & Zoning - Contracted S	295,401.55	99,216.18	47,500.00	127,500.00	87,500.00	40,000.00	0.84
Planning - Admin. Costs Dist.							
1-4-8118-8900 Admin. Costs Dist. - P.S.	78,602.04	76,996.37	83,996.00	83,996.00	88,022.00	4,026.00	0.05
Total Planning - Admin. Costs Dist.	78,602.04	76,996.37	83,996.00	83,996.00	88,022.00	4,026.00	0.05
Total PLANNING	798,678.25	652,482.23	740,991.00	762,053.00	770,689.00	29,698.00	0.04
Total DEVELOPMENT	1,456,534.25	1,278,737.47	1,428,443.00	1,514,505.00	1,438,915.00	10,472.00	0.01
Total EXPENSES	3,736,862.50	3,429,814.70	4,095,266.00	4,203,857.00	4,166,362.00	71,096.00	0.02
Total .	2,202,069.48	2,040,952.98	2,504,854.00	2,512,242.00	2,561,028.00	56,174.00	0.02

**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire garderies / Summary Daycare

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Administration	296 097	295 926	-171	-0,1%
Carrefour Jeunesse	1 094 995	1 089 334	-5 661	-0,5%
St Patrick	971 594	853 168	-118 426	-12,2%
Rockland Public	336 975	267 113	-69 862	-20,7%
St Mathieu	870 540	962 495	91 955	10,6%
Ste Félicité	703 085	706 520	3 435	0,5%
Sacre Cœur	536 073	685 365	149 292	27,8%
St Pascal	48 772	167 690	118 918	243,8%
Ste Trinité	2 090 704	2 197 559	106 855	5,1%
Besoins particuliers / Special Needs	215 689	202 776	-12 913	-6,0%
Revenus total / Total revenues	\$ 7 164 524	\$ 7 427 946	\$ 263 422	3,7%
Dépenses / Expenses				
Administration	797 666	974 606	176 940	22,2%
Carrefour Jeunesse	1 040 092	1 010 990	-29 102	-2,8%
St Patrick	916 843	755 172	-161 671	-17,6%
Rockland Public	303 807	247 234	-56 573	-18,6%
St Mathieu	792 011	899 750	107 739	13,6%
Ste Félicité	658 890	639 755	-19 135	-2,9%
Sacre Cœur	511 632	596 352	84 720	16,6%
St Pascal	48 772	132 019	83 247	170,7%
Ste Trinité	1 879 122	1 969 292	90 170	4,8%
Besoins particuliers / Special Needs	215 689	202 776	-12 913	-6,0%
Dépenses totales / Total expenses	\$ 7 164 524	\$ 7 427 946	\$ 263 422	3,7%
NET GARDERIES / DAYCARE	\$ -	\$ -	\$ -	0,0%

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
DAYCARE							
ADMINISTRATION							
REVENUES							
Administration - Daycare							
1-3-6110-0553 Past Due Account Fee	-3,380.00	0.00	-7,426.00	-7,426.00	-7,426.00	0.00	0.00
1-3-6110-0735 Other Grants	-109,602.85	-1,243.00	0.00	0.00	0.00	0.00	0.00
1-3-6110-0736 Other Grants	-10,821.84	-8,144.52	-3,500.00	-3,500.00	-3,500.00	0.00	0.00
1-3-6110-0742 Subvention Salariale - Meilleur Dep.	-103,550.69	0.00	-285,000.00	-285,000.00	-285,000.00	0.00	0.00
1-3-6110-0743 Subvention salariale - 6-12 ans	0.00	-81,639.83	0.00	0.00	0.00	0.00	0.00
1-3-6110-0894 Admin. Charge - NewAccounts	0.00	0.00	-171.00	-171.00	0.00	171.00	-1.00
Total Administration - Daycare	-227,355.38	-91,027.35	-296,097.00	-296,097.00	-295,926.00	171.00	0.00
Daycare Support							
1-3-6120-0725 Grant - Human Ressources - Canada	-4,198.29	0.00	0.00	0.00	0.00	0.00	0.00
Total Daycare Support	-4,198.29	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUES	-231,553.67	-91,027.35	-296,097.00	-296,097.00	-295,926.00	171.00	0.00
EXPENSES							
Administration - Salaries & Benefits							
1-4-6111-1100 Regular Salaries	291,748.60	550,911.13	729,659.00	729,659.00	819,024.00	89,365.00	0.12
1-4-6111-1101 Indirect Salaries and Benefits	18,829.00	19,488.00	19,488.00	19,488.00	19,920.00	432.00	0.02
1-4-6111-1104 Vacancy Factor	0.00	0.00	-3,000.00	-3,000.00	-3,000.00	0.00	0.00
1-4-6111-1110 Accrued Sickleave & Vacation	5,971.92	0.00	7,047.00	7,047.00	7,878.00	831.00	0.12
1-4-6111-1120 Part-time Wages	2,225.53	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6111-1130 Overtime Wages	6,647.20	3,488.34	36,807.00	36,807.00	36,807.00	0.00	0.00
1-4-6111-1210 E.H.T.	5,966.34	10,812.65	14,228.00	14,228.00	15,971.00	1,743.00	0.12
1-4-6111-1220 C.P.P.	13,193.81	29,809.31	37,907.00	37,907.00	43,641.00	5,734.00	0.15
1-4-6111-1230 E.I.	4,235.77	9,719.52	12,502.00	12,502.00	14,112.00	1,610.00	0.13
1-4-6111-1240 WSIB	3,517.69	7,763.54	9,789.00	9,789.00	13,034.00	3,245.00	0.33
1-4-6111-1250 OMERS	29,615.01	52,091.85	69,644.00	69,644.00	77,485.00	7,841.00	0.11
1-4-6111-1255 OMERS P.T.	34.27	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6111-1260 Group Insurance	23,137.76	71,796.54	80,283.00	80,283.00	92,212.00	11,929.00	0.15
Total Administration - Salaries & Bene	405,122.90	755,880.88	1,014,354.00	1,014,354.00	1,137,084.00	122,730.00	0.12
Administration - Materials							
1-4-6113-3005 Advertising	0.00	0.00	500.00	500.00	500.00	0.00	0.00
1-4-6113-3025 Auditing	2,500.00	0.00	2,800.00	2,800.00	2,800.00	0.00	0.00
1-4-6113-3152 Computer Replacement	0.00	0.00	600.00	600.00	600.00	0.00	0.00
1-4-6113-3160 Conference and Convention Fees	876.12	0.00	1,000.00	1,000.00	2,000.00	1,000.00	1.00
1-4-6113-3215 Equipment	101,109.78	2,800.00	0.00	0.00	35,000.00	35,000.00	0.00
1-4-6113-3392 Licences	1,490.00	485.00	1,450.00	1,450.00	1,450.00	0.00	0.00
1-4-6113-3435 Membership	779.53	4,490.69	1,000.00	1,000.00	8,000.00	7,000.00	7.00
1-4-6113-3440 Meals	782.97	0.00	700.00	700.00	700.00	0.00	0.00
1-4-6113-3450 Mileage	813.12	210.27	500.00	500.00	500.00	0.00	0.00
1-4-6113-3500 Office Supplies	11,185.34	4,100.21	10,500.00	10,500.00	10,500.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	
1-4-6113-3710 Telephone	4,848.64	705.90	1,116.00	1,116.00	1,116.00	0.00	0.00	
1-4-6113-3712 Sub. augmentation salariale	138,717.24	96,306.37	285,000.00	285,000.00	285,000.00	0.00	0.00	
1-4-6113-3743 Staff Training	1,372.15	10,079.47	8,000.00	8,000.00	8,000.00	0.00	0.00	
1-4-6113-3755 Uniforms	3,234.15	2,610.28	3,375.00	3,375.00	3,375.00	0.00	0.00	
Total Administration - Materials	267,709.04	121,788.19	316,541.00	316,541.00	359,541.00	43,000.00	0.14	
Administration - Transfers								
1-4-6117-7100 Contribution to Reserves	594,235.85	0.00	501,569.00	501,569.00	678,680.00	177,111.00	0.35	
Total Administration - Transfers	594,235.85	0.00	501,569.00	501,569.00	678,680.00	177,111.00	0.35	
Administration - Admin. Costs Dist.								
1-4-6118-8800 Daycare Administration Costs	0.00	0.00	-1,866,685.00	-1,866,685.00	-2,002,950.00	-136,265.00	0.07	
1-4-6118-8900 Admin. Costs Dist. - P.S.	397,542.96	346,903.30	416,284.00	416,284.00	432,943.00	16,659.00	0.04	
Total Administration - Admin. Costs Di	397,542.96	346,903.30	-1,450,401.00	-1,450,401.00	-1,570,007.00	-119,606.00	0.08	
Daycare Support - Salaries & Benefits								
1-4-6121-1100 Regular Salaries	49,368.40	36,320.68	52,136.00	52,136.00	52,858.00	722.00	0.01	
1-4-6121-1110 Accrued Sickleave & Vacation	841.96	0.00	521.00	521.00	529.00	8.00	0.02	
1-4-6121-1120 Part-time Wages	61,308.47	61,308.47	104,895.00	104,895.00	99,941.00	-4,954.00	-0.05	
1-4-6121-1130 Overtime Wages	92.70	0.00	0.00	0.00	0.00	0.00	0.00	
1-4-6121-1210 E.H.T.	2,190.35	1,904.30	3,062.00	3,062.00	2,980.00	-82.00	-0.03	
1-4-6121-1220 C.P.P.	6,083.12	5,262.89	8,094.00	8,094.00	7,842.00	-252.00	-0.03	
1-4-6121-1230 E.I.	2,419.16	2,104.15	3,415.00	3,415.00	3,291.00	-124.00	-0.04	
1-4-6121-1240 WSIB	1,400.58	1,367.03	2,136.00	2,136.00	2,445.00	309.00	0.14	
1-4-6121-1250 OMERS	4,574.85	3,609.48	4,692.00	4,692.00	4,757.00	65.00	0.01	
1-4-6121-1255 OMERS PT	2,372.41	2,467.03	2,077.00	2,077.00	1,979.00	-98.00	-0.05	
1-4-6121-1260 Group Insurance	7,484.40	6,560.56	8,180.00	8,180.00	8,551.00	371.00	0.05	
Total Daycare Support - Salaries & Ben	138,543.49	120,904.59	189,208.00	189,208.00	185,173.00	-4,035.00	-0.02	
Daycare Support - Materials								
1-4-6123-3235 Food Supplies	75,344.53	98,478.61	226,395.00	226,395.00	184,135.00	-42,260.00	-0.19	
Total Daycare Support - Materials	75,344.53	98,478.61	226,395.00	226,395.00	184,135.00	-42,260.00	-0.19	
Total EXPENSES	1,878,498.77	1,443,955.57	797,666.00	797,666.00	974,606.00	176,940.00	0.22	
Total .	1,646,945.10	1,352,928.22	501,569.00	501,569.00	678,680.00	177,111.00	0.35	
Total ADMINISTRATION	1,646,945.10	1,352,928.22	501,569.00	501,569.00	678,680.00	177,111.00	0.35	
CARREFOUR JEUNESSE 0-5								
REVENUES								
Carrefour-Jeunesse								
1-3-6130-0540 Ontario Grant	-281,614.28	-629,758.80	-525,957.00	-525,957.00	-595,665.00	-69,708.00	0.13	
1-3-6130-0723 Frais généraux de fonctionnement	-134,329.75	0.00	0.00	0.00	0.00	0.00	0.00	
1-3-6130-0730 Daycare Provincial Subsidy	-15,451.02	0.00	0.00	0.00	0.00	0.00	0.00	
1-3-6130-0735 Other Grants - Daycare	0.00	-888.39	0.00	0.00	0.00	0.00	0.00	

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-3-6130-0750 Daycare Nursery Charge	-328,743.67	-211,901.72	-377,713.00	-377,713.00	-300,061.00	-300,061.00	77,652.00	-0.21
1-3-6130-0894 Admin. Charge - New Accounts	-594.00	0.00	-583.00	-583.00	0.00	0.00	583.00	-1.00
Total Carrefour-Jeunesse	-760,732.72	-842,548.91	-904,253.00	-904,253.00	-895,726.00	-895,726.00	8,527.00	-0.01
Total REVENUES	-760,732.72	-842,548.91	-904,253.00	-904,253.00	-895,726.00	-895,726.00	8,527.00	-0.01
EXPENSES								
Carrefour-Jeunesse - Salaries & Ben.								
1-4-6131-1100 Regular Salaries	260,540.91	214,443.20	288,618.00	288,618.00	289,044.00	289,044.00	426.00	0.00
1-4-6131-1110 Accrued Sickleave & Vacation	1,054.07	0.00	2,886.00	2,886.00	2,890.00	2,890.00	4.00	0.00
1-4-6131-1120 Part-time Wages	125,162.90	99,940.65	248,149.00	248,149.00	220,623.00	220,623.00	-27,526.00	-0.11
1-4-6131-1130 Overtime Wages	1,161.83	454.94	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-6131-1210 E.H.T.	7,602.24	6,150.24	10,467.00	10,467.00	9,939.00	9,939.00	-528.00	-0.05
1-4-6131-1220 C.P.P.	20,965.71	16,767.92	28,814.00	28,814.00	27,410.00	27,410.00	-1,404.00	-0.05
1-4-6131-1230 E.I.	8,057.75	6,424.64	11,289.00	11,289.00	10,561.00	10,561.00	-708.00	-0.06
1-4-6131-1240 WSIB	4,594.52	4,415.57	7,300.00	7,300.00	8,155.00	8,155.00	855.00	0.12
1-4-6131-1250 OMERS	23,497.26	19,419.19	25,976.00	25,976.00	26,014.00	26,014.00	38.00	0.00
1-4-6131-1255 OMERS Part-Time	2,253.89	2,129.05	4,913.00	4,913.00	4,368.00	4,368.00	-545.00	-0.11
1-4-6131-1260 Group Insurance	47,797.47	36,219.05	42,136.00	42,136.00	43,889.00	43,889.00	1,753.00	0.04
Total Carrefour-Jeunesse - Salaries & Ben.	502,688.55	406,364.45	673,528.00	673,528.00	645,893.00	645,893.00	-27,635.00	-0.04
Carrefour-Jeunesse - Materials								
1-4-6133-3070 Building Maintenance	0.00	350.96	1,400.00	1,400.00	1,400.00	1,400.00	0.00	0.00
1-4-6133-3185 Daycare Program Supplies	4,055.44	9,388.88	8,600.00	8,600.00	6,500.00	6,500.00	-2,100.00	-0.24
1-4-6133-3316 Internet Fees	562.30	483.38	595.00	595.00	595.00	595.00	0.00	0.00
1-4-6133-3325 Insurance - Buildings	1,683.20	1,297.99	1,358.00	1,358.00	1,426.00	1,426.00	68.00	0.05
1-4-6133-3609 Rent	4,357.65	2,811.45	3,500.00	3,500.00	3,500.00	3,500.00	0.00	0.00
1-4-6133-3653 SOCAN	172.57	172.57	140.00	140.00	140.00	140.00	0.00	0.00
1-4-6133-3710 Telephone	641.18	650.25	455.00	455.00	455.00	455.00	0.00	0.00
Total Carrefour-Jeunesse - Materials	11,472.34	15,155.48	16,048.00	16,048.00	14,016.00	14,016.00	-2,032.00	-0.13
Carrefour-Jeun. - Admin. Costs Dist.								
1-4-6138-8800 Daycare Administration Costs	0.00	0.00	214,677.00	214,677.00	235,817.00	235,817.00	21,140.00	0.10
Total Carrefour-Jeun. - Admin. Costs D	0.00	0.00	214,677.00	214,677.00	235,817.00	235,817.00	21,140.00	0.10
Total EXPENSES	514,160.89	421,519.93	904,253.00	904,253.00	895,726.00	895,726.00	-8,527.00	-0.01
Total .	-246,571.83	-421,028.98	0.00	0.00	0.00	0.00	0.00	0.00
Total CARREFOUR JEUNESSE 0-5	-246,571.83	-421,028.98	0.00	0.00	0.00	0.00	0.00	0.00
REVENUES								
Carrefour-Jeunesse 6-12 ans								
1-3-6330-0540 Ontario Grant	0.00	-13,975.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6330-0723 Frais generaux de fonctionnement	0.00	-13,975.00	-27,950.00	-27,950.00	-27,950.00	-27,950.00	0.00	0.00
1-3-6330-0730 Daycare Provincial Subsidy	0.00	-1,016.30	0.00	0.00	0.00	0.00	0.00	0.00

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-3-6330-0750 Daycare Nursery Charge	0.00	-106,879.13	-162,209.00	-162,209.00	-165,658.00	-3,449.00		0.02
1-3-6330-0894 Admin. Charge - New Accounts	0.00	0.00	-583.00	-583.00	0.00	583.00		-1.00
Total Carrefour-Jeunesse 6-12 ans	0.00	-135,845.43	-190,742.00	-190,742.00	-193,608.00	-2,866.00		0.02
Total REVENUES	0.00	-135,845.43	-190,742.00	-190,742.00	-193,608.00	-2,866.00		0.02
EXPENSES								
Carrefour-Jeun. Salaries & Benefits 6-								
1-4-6331-1100 Regular Salaries	0.00	1,741.92	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6331-1120 Part-time Wages	0.00	47,518.18	50,483.00	50,483.00	50,997.00	514.00	0.01	0.01
1-4-6331-1210 EHT	0.00	960.60	984.00	984.00	994.00	10.00	0.01	0.01
1-4-6331-1220 CPP	0.00	2,578.91	2,379.00	2,379.00	2,410.00	31.00	0.01	0.01
1-4-6331-1230 EI	0.00	1,131.05	1,159.00	1,159.00	1,164.00	5.00	0.00	0.00
1-4-6331-1240 WSIB	0.00	689.64	687.00	687.00	816.00	129.00	0.19	0.19
1-4-6331-1255 OMERS Part-Time	0.00	11.96	1,000.00	1,000.00	1,010.00	10.00	0.01	0.01
Total Carrefour-Jeun. Salaries & Benef	0.00	54,632.26	56,692.00	56,692.00	57,391.00	699.00		0.01
Carrefour-Jeunesse - Materials 6-12								
1-4-6333-3070 Building Maintenance	0.00	0.00	600.00	600.00	600.00	0.00	0.00	0.00
1-4-6333-3185 Daycare Program Supplies	0.00	1,873.10	2,250.00	2,250.00	2,250.00	0.00	0.00	0.00
1-4-6333-3316 Internet Fees	0.00	76.30	255.00	255.00	255.00	0.00	0.00	0.00
1-4-6333-3325 Insurance - Buildings	0.00	480.77	503.00	503.00	503.00	0.00	0.00	0.00
1-4-6333-3609 Rent	0.00	0.00	1,500.00	1,500.00	1,500.00	0.00	0.00	0.00
1-4-6333-3653 SOCAN	0.00	0.00	60.00	60.00	60.00	0.00	0.00	0.00
1-4-6333-3710 Telephone	0.00	148.51	195.00	195.00	195.00	0.00	0.00	0.00
Total Carrefour-Jeunesse - Materials 6	0.00	2,578.68	5,363.00	5,363.00	5,363.00	0.00		0.00
Carrefour-Jeun. - Admin Cost 6-12								
1-4-6338-8800 Daycare Administration Costs	0.00	0.00	73,784.00	73,784.00	52,510.00	-21,274.00		-0.29
Total Carrefour-Jeun. - Admin Cost 6-1	0.00	0.00	73,784.00	73,784.00	52,510.00	-21,274.00		-0.29
Total EXPENSES	0.00	57,210.94	135,839.00	135,839.00	115,264.00	-20,575.00		-0.15
Total .	0.00	-78,634.49	-54,903.00	-54,903.00	-78,344.00	-23,441.00		0.43
Total CARREFOUR JEUNESSE 6-12	0.00	-78,634.49	-54,903.00	-54,903.00	-78,344.00	-23,441.00		0.43
ST-PATRICK 0-5								
REVENUES								
St-Patrick								
1-3-6140-0540 Ontario Grant	-209,182.38	-512,575.06	-453,432.00	-453,432.00	-408,609.00	44,823.00		-0.10
1-3-6140-0723 Frais généraux de fonctionnement	-106,371.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6140-0730 Daycare Provincial Subsidy	-64,020.52	-5,046.67	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6140-0750 Daycare Nursery Charge	-269,832.04	-174,884.84	-320,953.00	-320,953.00	-223,753.00	97,200.00		-0.30
1-3-6140-0894 Admin. Charge - New Accounts	-759.00	0.00	-300.00	-300.00	0.00	300.00		-1.00
Total St-Patrick	-650,164.94	-692,506.57	-774,685.00	-774,685.00	-632,362.00	142,323.00		-0.18

CITY OF/CITE DE CLARENCE-ROCKLAND
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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Total REVENUES	-650,164.94	-692,506.57	-774,685.00	-774,685.00	-632,362.00	-632,362.00	142,323.00	-0.18
EXPENSES								
St-Patrick - Salaries & Benefits								
1-4-6141-1100 Regular Salaries	197,196.47	138,964.76	209,232.00	209,232.00	217,904.00	217,904.00	8,672.00	0.04
1-4-6141-1110 Accrued Sickleave & Vacation	114.20	0.00	2,092.00	2,092.00	2,179.00	2,179.00	87.00	0.04
1-4-6141-1120 Part-time Wages	144,380.35	132,458.81	258,748.00	258,748.00	144,903.00	144,903.00	-113,845.00	-0.44
1-4-6141-1130 Overtime Wages	446.90	517.21	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
1-4-6141-1210 E.H.T.	6,644.97	5,349.32	9,126.00	9,126.00	7,075.00	7,075.00	-2,051.00	-0.22
1-4-6141-1220 C.P.P.	17,778.44	13,763.99	24,721.00	24,721.00	19,296.00	19,296.00	-5,425.00	-0.22
1-4-6141-1230 E.I.	7,169.98	5,764.36	9,980.00	9,980.00	7,473.00	7,473.00	-2,507.00	-0.25
1-4-6141-1240 WSIB	4,016.59	3,840.48	6,365.00	6,365.00	5,805.00	5,805.00	-560.00	-0.09
1-4-6141-1250 OMERS	17,532.79	8,122.83	18,831.00	18,831.00	19,611.00	19,611.00	780.00	0.04
1-4-6141-1255 OMERS Part-Time	2,521.07	2,203.73	5,123.00	5,123.00	2,869.00	2,869.00	-2,254.00	-0.44
1-4-6141-1260 Group Insurance	29,243.72	21,121.63	32,611.00	32,611.00	30,938.00	30,938.00	-1,673.00	-0.05
Total St-Patrick - Salaries & Benefits	427,045.48	332,107.12	581,829.00	581,829.00	463,053.00	463,053.00	-118,776.00	-0.20
St-Patrick - Materials								
1-4-6143-3070 Building Maintenance	178.45	0.00	700.00	700.00	700.00	700.00	0.00	0.00
1-4-6143-3185 Daycare Program Supplies	3,654.93	3,223.99	6,300.00	6,300.00	4,400.00	4,400.00	-1,900.00	-0.30
1-4-6143-3316 Internet Fees	661.84	579.79	595.00	595.00	595.00	595.00	0.00	0.00
1-4-6143-3325 Insurance - Buildings	1,521.61	1,173.73	1,228.00	1,228.00	1,289.00	1,289.00	61.00	0.05
1-4-6143-3609 Rent	5,876.67	2,020.46	2,100.00	2,100.00	2,100.00	2,100.00	0.00	0.00
1-4-6143-3653 SOCAN	172.57	172.57	140.00	140.00	140.00	140.00	0.00	0.00
1-4-6143-3710 Telephone	623.18	651.09	455.00	455.00	455.00	455.00	0.00	0.00
Total St-Patrick - Materials	12,689.25	7,821.63	11,518.00	11,518.00	9,679.00	9,679.00	-1,839.00	-0.16
St-Patrick - Admin. Costs Dist.								
1-4-6148-8800 Daycare Administration Costs	0.00	0.00	181,338.00	181,338.00	159,630.00	159,630.00	-21,708.00	-0.12
Total St-Patrick - Admin. Costs Dist.	0.00	0.00	181,338.00	181,338.00	159,630.00	159,630.00	-21,708.00	-0.12
Total EXPENSES	439,734.73	339,928.75	774,685.00	774,685.00	632,362.00	632,362.00	-142,323.00	-0.18
Total .	-210,430.21	-352,577.82	0.00	0.00	0.00	0.00	0.00	0.00
Total ST-PATRICK 0-5	-210,430.21	-352,577.82	0.00	0.00	0.00	0.00	0.00	0.00
ST-PATRICK 6-12								
REVENUES								
St-Patrick 6-12 ans								
1-3-6340-0540 Ontario Grant	0.00	-17,200.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6340-0723 Frais generaux de fonctionnement	0.00	-17,200.00	-34,400.00	-34,400.00	-34,400.00	-34,400.00	0.00	0.00
1-3-6340-0730 Daycare Provincial Subsidy	0.00	-3,099.24	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6340-0750 Daycare Nursery Charge	0.00	-126,232.83	-162,209.00	-162,209.00	-186,406.00	-186,406.00	-24,197.00	0.15
1-3-6340-0894 Admin. Charge - New Accounts	0.00	0.00	-300.00	-300.00	0.00	0.00	300.00	-1.00
Total St-Patrick 6-12 ans	0.00	-163,732.07	-196,909.00	-196,909.00	-220,806.00	-220,806.00	-23,897.00	0.12

CITY OF/CITE DE CLARENCE-ROCKLAND
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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Total REVENUES	0.00	-163,732.07	-196,909.00	-196,909.00	-220,806.00	-220,806.00	-23,897.00	0.12
EXPENSES								
St-Patrick Salaries & Benefits 6-12								
1-4-6341-1120 Part-time Wages	0.00	35,342.05	57,874.00	57,874.00	58,464.00	590.00	590.00	0.01
1-4-6341-1210 EHT	0.00	689.17	1,129.00	1,129.00	1,140.00	11.00	11.00	0.01
1-4-6341-1220 CPP	0.00	1,787.67	2,819.00	2,819.00	2,854.00	35.00	35.00	0.01
1-4-6341-1230 EI	0.00	811.44	1,329.00	1,329.00	1,334.00	5.00	5.00	0.00
1-4-6341-1240 WSIB	0.00	494.82	787.00	787.00	935.00	148.00	148.00	0.19
1-4-6341-1255 OMERS Part-Time	0.00	1,141.80	1,146.00	1,146.00	1,158.00	12.00	12.00	0.01
Total St-Patrick Salaries & Benefits 6	0.00	40,266.95	65,084.00	65,084.00	65,885.00	801.00	801.00	0.01
St-Patrick - Materials 6-12 ans								
1-4-6343-3070 Building Maintenance	0.00	0.00	300.00	300.00	300.00	0.00	0.00	0.00
1-4-6343-3185 Daycare Program Supplies	0.00	1,306.02	1,125.00	1,125.00	2,250.00	1,125.00	1,125.00	1.00
1-4-6343-3316 Internet Fees	0.00	91.55	255.00	255.00	255.00	0.00	0.00	0.00
1-4-6343-3325 Insurance - Buildings	0.00	434.89	455.00	455.00	455.00	0.00	0.00	0.00
1-4-6343-3609 Rent	0.00	0.00	900.00	900.00	900.00	0.00	0.00	0.00
1-4-6343-3653 SOCAN	0.00	0.00	60.00	60.00	60.00	0.00	0.00	0.00
1-4-6343-3710 Telephone	0.00	148.66	195.00	195.00	195.00	0.00	0.00	0.00
Total St-Patrick - Materials 6-12 ans	0.00	1,981.12	3,290.00	3,290.00	4,415.00	1,125.00	1,125.00	0.34
St-Patrick - Admin. Costs Dist. 6-12 a								
1-4-6348-8800 Daycare Administration Costs	0.00	0.00	73,784.00	73,784.00	52,510.00	-21,274.00	-21,274.00	-0.29
Total St-Patrick - Admin. Costs Dist.	0.00	0.00	73,784.00	73,784.00	52,510.00	-21,274.00	-21,274.00	-0.29
Total EXPENSES	0.00	42,248.07	142,158.00	142,158.00	122,810.00	-19,348.00	-19,348.00	-0.14
Total .	0.00	-121,484.00	-54,751.00	-54,751.00	-97,996.00	-43,245.00	-43,245.00	0.79
Total ST-PATRICK 6-12	0.00	-121,484.00	-54,751.00	-54,751.00	-97,996.00	-43,245.00	-43,245.00	0.79
ROCKLAND PUBLIC 0-5								
REVENUES								
Rockland Public								
1-3-6150-0540 Ontario Grant	-73,437.45	-171,793.05	-112,006.00	-112,006.00	-145,277.00	-33,271.00	-33,271.00	0.30
1-3-6150-0723 Frais généraux de fonctionnement	-82,139.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6150-0730 Daycare Provincial Subsidy	-22,456.10	-693.74	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6150-0750 Daycare Nursery Charge	-134,457.62	-21,115.68	-61,608.00	-61,608.00	-30,900.00	30,708.00	30,708.00	-0.50
1-3-6150-0894 Admin. Charge - New Accounts	-98.00	0.00	-200.00	-200.00	0.00	200.00	200.00	-1.00
Total Rockland Public	-312,588.67	-193,602.47	-173,814.00	-173,814.00	-176,177.00	-2,363.00	-2,363.00	0.01
Total REVENUES	-312,588.67	-193,602.47	-173,814.00	-173,814.00	-176,177.00	-2,363.00	-2,363.00	0.01
EXPENSES								
Rockland Public - Salaries & Benefits								

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-6151-1100 Regular Salaries	76,893.19	28,646.49	60,811.00	60,811.00	61,607.00	61,607.00	796.00	0.01
1-4-6151-1110 Accrued Sickleave & Vacation	337.17	0.00	608.00	608.00	616.00	616.00	8.00	0.01
1-4-6151-1120 Part-time Wages	49,096.93	6,981.96	40,756.00	40,756.00	33,918.00	33,918.00	-6,838.00	-0.17
1-4-6151-1130 Overtime Wages	167.54	356.69	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6151-1210 E.H.T.	2,464.98	711.61	1,981.00	1,981.00	1,863.00	1,863.00	-118.00	-0.06
1-4-6151-1220 C.P.P.	6,729.97	1,994.15	5,419.00	5,419.00	5,059.00	5,059.00	-360.00	-0.07
1-4-6151-1230 E.I.	2,640.63	727.14	2,110.00	2,110.00	1,952.00	1,952.00	-158.00	-0.07
1-4-6151-1240 WSIB	1,498.58	510.95	1,381.00	1,381.00	1,528.00	1,528.00	147.00	0.11
1-4-6151-1250 OMERS	6,883.86	2,583.07	5,473.00	5,473.00	5,545.00	5,545.00	72.00	0.01
1-4-6151-1255 OMERS Part-Time	106.57	0.00	807.00	807.00	672.00	672.00	-135.00	-0.17
1-4-6151-1260 Group Insurance	8,707.00	4,362.90	8,569.00	8,569.00	8,963.00	8,963.00	394.00	0.05
Total Rockland Public - Salaries & Ben	155,526.42	46,874.96	128,915.00	128,915.00	122,723.00	122,723.00	-6,192.00	-0.05
Rockland Public - Materials								
1-4-6153-3070 Building Maintenance	112.50	0.00	700.00	700.00	700.00	700.00	0.00	0.00
1-4-6153-3185 Daycare Program Supplies	2,194.07	687.04	1,300.00	1,300.00	1,300.00	1,300.00	0.00	0.00
1-4-6153-3316 Internet Fees	551.82	483.38	595.00	595.00	595.00	595.00	0.00	0.00
1-4-6153-3325 Insurance	1,181.35	910.88	953.00	953.00	1,001.00	1,001.00	48.00	0.05
1-4-6153-3609 Rent	0.00	0.00	1,960.00	1,960.00	1,960.00	1,960.00	0.00	0.00
1-4-6153-3653 SOCAN	172.57	268.74	140.00	140.00	140.00	140.00	0.00	0.00
1-4-6153-3710 Telephone	1,358.09	1,753.46	595.00	595.00	595.00	595.00	0.00	0.00
Total Rockland Public - Materials	5,570.40	4,103.50	6,243.00	6,243.00	6,291.00	6,291.00	48.00	0.01
Rockland Public - Admin. Costs Dist.								
1-4-6158-8800 Daycare Administration Costs	0.00	0.00	38,656.00	38,656.00	47,163.00	47,163.00	8,507.00	0.22
Total Rockland Public - Admin. Costs D	0.00	0.00	38,656.00	38,656.00	47,163.00	47,163.00	8,507.00	0.22
Total EXPENSES	161,096.82	50,978.46	173,814.00	173,814.00	176,177.00	176,177.00	2,363.00	0.01
Total .	-151,491.85	-142,624.01	0.00	0.00	0.00	0.00	0.00	0.00
Total ROCKLAND PUBLIC 0-5	-151,491.85	-142,624.01	0.00	0.00	0.00	0.00	0.00	0.00
ROCKLAND PUBLIC 6-12								
REVENUES								
Rockland Public 6-12 ans								
1-3-6350-0540 Ontario Grant	0.00	-10,750.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6350-0723 Frais generaux de fonctionnement	0.00	-10,750.00	-21,500.00	-21,500.00	-21,500.00	-21,500.00	0.00	0.00
1-3-6350-0730 Daycare Provincial Subsidy	0.00	-10,473.26	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6350-0750 Daycare Nursery Charge	0.00	-52,626.51	-141,461.00	-141,461.00	-69,436.00	-69,436.00	72,025.00	-0.51
1-3-6350-0894 Admin. Charge - New Accounts	0.00	0.00	-200.00	-200.00	0.00	0.00	200.00	-1.00
Total Rockland Public 6-12 ans	0.00	-84,599.77	-163,161.00	-163,161.00	-90,936.00	-90,936.00	72,225.00	-0.44
Total REVENUES	0.00	-84,599.77	-163,161.00	-163,161.00	-90,936.00	-90,936.00	72,225.00	-0.44
EXPENSES								
Rockland Public - Salaries&Benefits 6-								

CITY OF/CITE DE CLARENCE-ROCKLAND
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	2024	2025	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	AMOUNT	%
1-4-6351-1100 Regular Salaries	0.00	131.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6351-1120 Part-Time Wages	0.00	16,981.00	46,259.00	46,259.00	37,130.00	-9,129.00	-0.20	-9,129.00	-0.20
1-4-6351-1210 EHT	0.00	333.70	902.00	902.00	724.00	-178.00	-0.20	-178.00	-0.20
1-4-6351-1220 CPP	0.00	905.70	2,128.00	2,128.00	1,584.00	-544.00	-0.26	-544.00	-0.26
1-4-6351-1230 EI	0.00	392.42	1,062.00	1,062.00	847.00	-215.00	-0.20	-215.00	-0.20
1-4-6351-1240 WSIB	0.00	239.60	629.00	629.00	594.00	-35.00	-0.06	-35.00	-0.06
1-4-6351-1250 OMERS	0.00	11.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6351-1255 OMERS Part-Time	0.00	4.90	916.00	916.00	735.00	-181.00	-0.20	-181.00	-0.20
1-4-6351-1260 Group Insurance	0.00	20.27	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Rockland Public - Salaries&Benef	0.00	19,020.73	51,896.00	51,896.00	41,614.00	-10,282.00	-0.20	-10,282.00	-0.20
Rockland Public - Materials 6-12 ans									
1-4-6353-3070 Building Maintenance	0.00	0.00	300.00	300.00	300.00	0.00	0.00	0.00	0.00
1-4-6353-3185 Daycare Program Supplies	0.00	407.33	2,250.00	2,250.00	1,125.00	-1,125.00	-0.50	-1,125.00	-0.50
1-4-6353-3316 Internet Fees	0.00	76.30	255.00	255.00	255.00	0.00	0.00	0.00	0.00
1-4-6353-3325 Insurance	0.00	337.40	353.00	353.00	353.00	0.00	0.00	0.00	0.00
1-4-6353-3609 Rent	0.00	0.00	840.00	840.00	840.00	0.00	0.00	0.00	0.00
1-4-6353-3653 SOCAN	0.00	0.00	60.00	60.00	60.00	0.00	0.00	0.00	0.00
1-4-6353-3710 Telephone	0.00	148.45	255.00	255.00	255.00	0.00	0.00	0.00	0.00
Total Rockland Public - Materials 6-12	0.00	969.48	4,313.00	4,313.00	3,188.00	-1,125.00	-0.26	-1,125.00	-0.26
Rockland Public - Admin. Cost Dis. 6-1									
1-4-6358-8800 Daycare Administration Costs	0.00	0.00	73,784.00	73,784.00	26,255.00	-47,529.00	-0.64	-47,529.00	-0.64
Total Rockland Public - Admin. Cost Di	0.00	0.00	73,784.00	73,784.00	26,255.00	-47,529.00	-0.64	-47,529.00	-0.64
Total EXPENSES	0.00	19,990.21	129,993.00	129,993.00	71,057.00	-58,936.00	-0.45	-58,936.00	-0.45
Total .	0.00	-64,609.56	-33,168.00	-33,168.00	-19,879.00	13,289.00	-0.40	13,289.00	-0.40
Total ROCKLAND PUBLIC 6-12	0.00	-64,609.56	-33,168.00	-33,168.00	-19,879.00	13,289.00	-0.40	13,289.00	-0.40
ST-MATHIEU 0-5									
REVENUES									
St-Mathieu - Hammond - Revenues									
1-3-6160-0540 Ontario Grant	-242,197.67	-447,323.03	-401,208.00	-401,208.00	-529,875.00	-128,667.00	0.32	-128,667.00	0.32
1-3-6160-0723 Frais généraux de fonctionnement	-93,036.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6160-0730 Daycare Provincial Subsidy	-48,551.62	-7,079.29	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6160-0750 Daycare Nursery Charge	-375,408.16	-165,883.07	-257,725.00	-257,725.00	-257,173.00	552.00	0.00	552.00	0.00
1-3-6160-0894 Admin. Charge - New Accounts	-361.00	0.00	-350.00	-350.00	0.00	350.00	-1.00	350.00	-1.00
Total St-Mathieu - Hammond - Revenues	-759,555.20	-620,285.39	-659,283.00	-659,283.00	-787,048.00	-127,765.00	0.19	-127,765.00	0.19
Total REVENUES	-759,555.20	-620,285.39	-659,283.00	-659,283.00	-787,048.00	-127,765.00	0.19	-127,765.00	0.19
EXPENSES									
St-Mathieu - Salaries & Ben.									
1-4-6161-1100 Regular Salaries	234,655.13	145,602.90	233,656.00	233,656.00	294,386.00	60,730.00	0.26	60,730.00	0.26
1-4-6161-1110 Accrued Sickleave & Vacation	548.82	0.00	2,301.00	2,301.00	2,944.00	643.00	0.28	643.00	0.28

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	BUDGET	AMOUNT	%
1-4-6161-1120 Part-time Wages	173,025.32	109,528.10	169,342.00	169,342.00	126,946.00	126,946.00	126,946.00	-42,396.00	-0.25
1-4-6161-1130 Overtime Wages	266.79	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6161-1210 E.H.T.	8,000.27	4,983.96	7,858.00	7,858.00	8,216.00	8,216.00	8,216.00	358.00	0.05
1-4-6161-1220 C.P.P.	22,380.20	13,889.53	21,688.00	21,688.00	22,778.00	22,778.00	22,778.00	1,090.00	0.05
1-4-6161-1230 E.I.	8,637.89	5,317.88	8,398.00	8,398.00	8,526.00	8,526.00	8,526.00	128.00	0.02
1-4-6161-1240 WSIB	4,848.75	3,578.52	5,481.00	5,481.00	6,742.00	6,742.00	6,742.00	1,261.00	0.23
1-4-6161-1250 OMERS	21,208.85	13,060.20	21,029.00	21,029.00	26,495.00	26,495.00	26,495.00	5,466.00	0.26
1-4-6161-1255 OMERS Part-Time	4,077.31	461.98	3,353.00	3,353.00	2,514.00	2,514.00	2,514.00	-839.00	-0.25
1-4-6161-1260 Group Insurance	31,871.97	18,204.22	33,834.00	33,834.00	42,443.00	42,443.00	42,443.00	8,609.00	0.25
Total St-Mathieu - Salaries & Ben.	509,521.30	314,627.29	507,940.00	507,940.00	542,990.00	542,990.00	542,990.00	35,050.00	0.07
St-Mathieu - Materials									
1-4-6163-3070 Building Maintenance	210.82	601.23	700.00	700.00	700.00	700.00	700.00	0.00	0.00
1-4-6163-3185 Daycare Program Supplies	5,353.28	5,065.71	3,923.00	3,923.00	2,746.00	2,746.00	2,746.00	-1,177.00	-0.30
1-4-6163-3316 Internet Fees	719.00	642.81	595.00	595.00	595.00	595.00	595.00	0.00	0.00
1-4-6163-3325 Insurance	2,023.46	1,560.83	1,633.00	1,633.00	1,633.00	1,715.00	1,715.00	82.00	0.05
1-4-6163-3609 Rent	1,276.44	872.58	1,820.00	1,820.00	1,820.00	1,820.00	1,820.00	0.00	0.00
1-4-6163-3653 SOCAN	172.57	172.57	140.00	140.00	140.00	140.00	140.00	0.00	0.00
1-4-6163-3710 Telephone	715.40	694.10	525.00	525.00	525.00	525.00	525.00	0.00	0.00
Total St-Mathieu - Materials	10,470.97	9,609.83	9,336.00	9,336.00	8,241.00	8,241.00	8,241.00	-1,095.00	-0.12
St-Mathieu - Admin. Costs Dist.									
1-4-6168-8800 Daycare Administration Costs	0.00	0.00	142,007.00	142,007.00	235,817.00	235,817.00	235,817.00	93,810.00	0.66
Total St-Mathieu - Admin. Costs Dist.	0.00	0.00	142,007.00	142,007.00	235,817.00	235,817.00	235,817.00	93,810.00	0.66
Total EXPENSES	519,992.27	324,237.12	659,283.00	659,283.00	787,048.00	787,048.00	787,048.00	127,765.00	0.19
Total .	-239,562.93	-296,048.27	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total ST-MATHIEU 0-5									
ST-MATHIEU 6-12	-239,562.93	-296,048.27	0.00	0.00	0.00	0.00	0.00	0.00	0.00
REVENUES									
St-Mathieu - Hammond 6-12 ans									
1-3-6360-0540 Ontario Grant	0.00	-13,975.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6360-0723 Frais generaux de fonctionnement	0.00	-13,975.00	-27,950.00	-27,950.00	-27,950.00	-27,950.00	-27,950.00	0.00	0.00
1-3-6360-0730 Daycare Provincial Subsidy	0.00	-6,217.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6360-0750 Daycare Nursery Charge	0.00	-146,619.55	-182,957.00	-182,957.00	-147,497.00	-147,497.00	-147,497.00	35,460.00	-0.19
1-3-6360-0894 Admin. Charge - New Accounts	0.00	0.00	-350.00	-350.00	0.00	0.00	0.00	350.00	-1.00
Total St-Mathieu - Hammond 6-12 ans	0.00	-180,787.46	-211,257.00	-211,257.00	-175,447.00	-175,447.00	-175,447.00	35,810.00	-0.17
Total REVENUES	0.00	-180,787.46	-211,257.00	-211,257.00	-175,447.00	-175,447.00	-175,447.00	35,810.00	-0.17
EXPENSES									
St-Mathieu Salaries & Benefits 6-12 an									
1-4-6361-1120 Part-Time Wages	0.00	35,453.44	49,026.00	49,026.00	49,526.00	49,526.00	49,526.00	500.00	0.01
1-4-6361-1210 EHT	0.00	691.36	956.00	956.00	966.00	966.00	966.00	10.00	0.01

CITY OF/CITE DE CLARENCE-ROCKLAND
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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-6361-1220 CPP	0.00	1,871.58	2,292.00	2,292.00	2,322.00	2,322.00	30.00	0.01
1-4-6361-1230 EI	0.00	814.04	1,126.00	1,126.00	1,130.00	1,130.00	4.00	0.00
1-4-6361-1240 WSIB	0.00	496.35	667.00	667.00	792.00	792.00	125.00	0.19
1-4-6361-1255 OMERS Part-Time	0.00	1,694.29	971.00	971.00	981.00	981.00	10.00	0.01
Total St-Mathieu Salaries & Benefits 6	0.00	41,021.06	55,038.00	55,038.00	55,717.00	55,717.00	679.00	0.01
St-Mathieu - Materials 6-12 ans								
1-4-6363-3070 Building Maintenance	0.00	0.00	300.00	300.00	300.00	300.00	0.00	0.00
1-4-6363-3185 Daycare Program Supplies	0.00	1,162.05	1,681.00	1,681.00	2,250.00	2,250.00	569.00	0.34
1-4-6363-3316 Internet Fees	0.00	101.50	255.00	255.00	255.00	255.00	0.00	0.00
1-4-6363-3325 Insurance	0.00	578.26	605.00	605.00	605.00	605.00	0.00	0.00
1-4-6363-3609 Rent	0.00	0.00	780.00	780.00	780.00	780.00	0.00	0.00
1-4-6363-3653 SOCAN	0.00	0.00	60.00	60.00	60.00	60.00	0.00	0.00
1-4-6363-3710 Telephone	0.00	148.55	225.00	225.00	225.00	225.00	0.00	0.00
Total St-Mathieu - Materials 6-12 ans	0.00	1,990.36	3,906.00	3,906.00	4,475.00	4,475.00	569.00	0.15
St-Mathieu - Admin. Costs Dist. 6-12								
1-4-6368-8800 Daycare Administration Costs	0.00	0.00	73,784.00	73,784.00	52,510.00	52,510.00	-21,274.00	-0.29
Total St-Mathieu - Admin. Costs Dist.	0.00	0.00	73,784.00	73,784.00	52,510.00	52,510.00	-21,274.00	-0.29
Total EXPENSES	0.00	43,011.42	132,728.00	132,728.00	112,702.00	112,702.00	-20,026.00	-0.15
Total .	0.00	-137,776.04	-78,529.00	-78,529.00	-62,745.00	-62,745.00	15,784.00	-0.20
Total ST-MATHIEU 6-12	0.00	-137,776.04	-78,529.00	-78,529.00	-62,745.00	-62,745.00	15,784.00	-0.20
STE-FELICITE 0-5								
REVENUES								
Ste-Felicite - Revenues								
1-3-6170-0540 Ontario Grant	-194,628.54	-320,628.44	-328,303.00	-328,303.00	-361,560.00	-361,560.00	-33,257.00	0.10
1-3-6170-0723 Frais généraux de fonctionnement	-95,627.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6170-0730 Daycare Provincial Subsidy	-28,464.47	-1,288.92	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6170-0750 Daycare Nursery Charge	-300,276.41	-136,369.85	-200,965.00	-200,965.00	-169,513.00	-169,513.00	31,452.00	-0.16
1-3-6170-0894 Admin. Charge - New Accounts	-394.00	0.00	-300.00	-300.00	0.00	0.00	300.00	-1.00
Total Ste-Felicite - Revenues	-619,391.17	-458,287.21	-529,568.00	-529,568.00	-531,073.00	-531,073.00	-1,505.00	0.00
Total REVENUES	-619,391.17	-458,287.21	-529,568.00	-529,568.00	-531,073.00	-531,073.00	-1,505.00	0.00
EXPENSES								
Ste-Felicite - Salaries & Ben.								
1-4-6171-1100 Regular Salaries	285,467.27	171,311.58	233,335.00	233,335.00	232,779.00	232,779.00	-556.00	0.00
1-4-6171-1110 Accrued Sickleave & Vacation	626.32	0.00	2,333.00	2,333.00	2,328.00	2,328.00	-5.00	0.00
1-4-6171-1120 Part-time Wages	81,612.93	49,253.93	86,518.00	86,518.00	59,326.00	59,326.00	-27,192.00	-0.31
1-4-6171-1130 Overtime Wages	541.32	0.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-6171-1210 E.H.T.	7,214.38	4,315.38	6,237.00	6,237.00	5,896.00	5,896.00	-541.00	-0.09
1-4-6171-1220 C.P.P.	20,206.42	11,987.13	17,365.00	17,365.00	15,922.00	15,922.00	-1,443.00	-0.08
1-4-6171-1230 E.I.	7,511.07	4,432.63	6,490.00	6,490.00	5,805.00	5,805.00	-685.00	-0.11

CITY OF/CITE DE CLARENCE-ROCKLAND
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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-6171-1240 WSIB	4,351.70	3,098.44	4,350.00	4,350.00	4,674.00	4,674.00	324.00	0.07
1-4-6171-1250 OMERS	27,024.48	15,481.48	21,000.00	21,000.00	20,950.00	20,950.00	-50.00	0.00
1-4-6171-1255 OMERS Part-Time	3,027.34	250.04	1,713.00	1,713.00	1,175.00	1,175.00	-538.00	-0.31
1-4-6171-1260 Group Insurance	32,138.50	20,214.93	27,452.00	27,452.00	20,331.00	20,331.00	-7,121.00	-0.26
Total Ste-Felicite - Salaries & Ben.	469,721.73	280,345.54	407,793.00	407,793.00	369,986.00	369,986.00	-37,807.00	-0.09
Ste-Felicite - Materials								
1-4-6173-3070 Building Maintenance	282.50	160.00	1,050.00	1,050.00	1,050.00	1,050.00	0.00	0.00
1-4-6173-3185 Daycare Program Supplies	4,499.56	4,117.81	4,900.00	4,900.00	4,200.00	4,200.00	-700.00	-0.14
1-4-6173-3316 Internet Fees	729.78	639.35	595.00	595.00	595.00	595.00	0.00	0.00
1-4-6173-3325 Insurance	1,862.87	1,436.58	1,503.00	1,503.00	1,503.00	1,503.00	0.00	0.00
1-4-6173-3609 Rent	792.81	541.98	700.00	700.00	700.00	700.00	0.00	0.00
1-4-6173-3653 SOCAN	172.57	172.57	140.00	140.00	140.00	140.00	0.00	0.00
1-4-6173-3710 Telephone	708.93	693.32	525.00	525.00	525.00	525.00	0.00	0.00
Total Ste-Felicite - Materials	9,049.02	7,761.61	9,413.00	9,413.00	8,713.00	8,713.00	-700.00	-0.07
Ste-Felicite - Admin. Costs Dist.								
1-4-6178-8800 Daycare Administration Costs	0.00	0.00	112,362.00	112,362.00	152,374.00	152,374.00	40,012.00	0.36
Total Ste-Felicite - Admin. Costs Dist	0.00	0.00	112,362.00	112,362.00	152,374.00	152,374.00	40,012.00	0.36
Total EXPENSES	478,770.75	288,107.15	529,568.00	529,568.00	531,073.00	531,073.00	1,505.00	0.00
Total .	-140,620.42	-170,180.06	0.00	0.00	0.00	0.00	0.00	0.00
Total STE-FELICITE 0-5	-140,620.42	-170,180.06	0.00	0.00	0.00	0.00	0.00	0.00
STE-FELICITE 6-12								
REVENUES								
Ste-Felicite - Revenues 6-12 ans								
1-3-6370-0540 Ontario Grant	0.00	-13,975.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6370-0723 Frais generaux de fonctionnement	0.00	-13,975.00	-27,950.00	-27,950.00	-27,950.00	-27,950.00	0.00	0.00
1-3-6370-0730 Daycare Provincial Subsidy	0.00	-8,656.25	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6370-0750 Daycare Nursery Charge	0.00	-117,808.91	-145,267.00	-145,267.00	-147,497.00	-147,497.00	-2,230.00	0.02
1-3-6370-0894 Admin. Charge - New Accounts	0.00	0.00	-300.00	-300.00	0.00	0.00	300.00	-1.00
Total Ste-Felicite - Revenues 6-12 ans	0.00	-154,415.16	-173,517.00	-173,517.00	-175,447.00	-175,447.00	-1,930.00	0.01
Total REVENUES	0.00	-154,415.16	-173,517.00	-173,517.00	-175,447.00	-175,447.00	-1,930.00	0.01
EXPENSES								
Ste-Felicite - Salaries & Benefits 6-1								
1-4-6371-1120 Part-time Wages	0.00	32,828.13	45,858.00	45,858.00	46,325.00	46,325.00	467.00	0.01
1-4-6371-1210 EHT	0.00	640.15	894.00	894.00	903.00	903.00	9.00	0.01
1-4-6371-1220 CPP	0.00	1,718.26	2,104.00	2,104.00	2,132.00	2,132.00	28.00	0.01
1-4-6371-1230 EI	0.00	753.73	1,053.00	1,053.00	1,057.00	1,057.00	4.00	0.00
1-4-6371-1240 WSIB	0.00	459.62	624.00	624.00	741.00	741.00	117.00	0.19
1-4-6371-1255 OMERS Part-Time	0.00	2,221.58	908.00	908.00	917.00	917.00	9.00	0.01

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	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Total Ste-Felicite - Salaries & Benefi	0.00	38,621.47	51,441.00	51,441.00	52,075.00	634.00	0.01
Ste-Felicite - Material 6-12 ans							
1-4-6373-3070 Building Maintenance	0.00	0.00	450.00	450.00	450.00	0.00	0.00
1-4-6373-3185 Daycare Program Supplies	0.00	631.50	2,250.00	2,250.00	2,250.00	0.00	0.00
1-4-6373-3316 Internet Fees	0.00	100.95	255.00	255.00	255.00	0.00	0.00
1-4-6373-3325 Insurance	0.00	532.38	557.00	557.00	557.00	0.00	0.00
1-4-6373-3609 Rent	0.00	0.00	300.00	300.00	300.00	0.00	0.00
1-4-6373-3653 SOCAN	0.00	0.00	60.00	60.00	60.00	0.00	0.00
1-4-6373-3710 Telephone	0.00	148.50	225.00	225.00	225.00	0.00	0.00
Total Ste-Felicite - Material 6-12 ans	0.00	1,413.33	4,097.00	4,097.00	4,097.00	0.00	0.00
Ste-Felicite - Admin. Costs Dist. 6-12							
1-4-6378-8800 Daycare Administration Costs	0.00	0.00	73,784.00	73,784.00	52,510.00	-21,274.00	-0.29
Total Ste-Felicite - Admin. Costs Dist	0.00	0.00	73,784.00	73,784.00	52,510.00	-21,274.00	-0.29
Total EXPENSES	0.00	40,034.80	129,322.00	129,322.00	108,682.00	-20,640.00	-0.16
Total .	0.00	-114,380.36	-44,195.00	-44,195.00	-66,765.00	-22,570.00	0.51
Total STE-FELICITE 6-12	0.00	-114,380.36	-44,195.00	-44,195.00	-66,765.00	-22,570.00	0.51
SACRE COEUR 0-5							
REVENUES							
Sacre Coeur - Bourget - Revenues							
1-3-6180-0540 Ontario Grant	-95,854.49	-255,494.03	-196,421.00	-196,421.00	-355,303.00	-158,882.00	0.81
1-3-6180-0723 Frais généraux de fonctionnement	-78,275.50	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6180-0750 Daycare Nursery Charge	-208,879.34	-79,384.87	-172,585.00	-172,585.00	-161,065.00	11,520.00	-0.07
1-3-6180-0894 Admin. Charge - New Accounts	-165.00	0.00	-150.00	-150.00	0.00	150.00	-1.00
Total Sacre Coeur - Bourget - Revenues	-383,174.33	-334,878.90	-369,156.00	-369,156.00	-516,368.00	-147,212.00	0.40
Total REVENUES	-383,174.33	-334,878.90	-369,156.00	-369,156.00	-516,368.00	-147,212.00	0.40
EXPENSES							
Sacre-Coeur - Bourget - Salaries							
1-4-6181-1100 Regular Salaries	147,244.69	94,661.32	121,622.00	121,622.00	223,793.00	102,171.00	0.84
1-4-6181-1110 Accrued Sickleave & Vacation	-130.31	0.00	1,216.00	1,216.00	2,238.00	1,022.00	0.84
1-4-6181-1120 Part-time Wages	48,086.81	33,292.86	98,277.00	98,277.00	44,962.00	-53,315.00	-0.54
1-4-6181-1130 Overtime Wages	69.51	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6181-1210 E.H.T.	3,842.47	2,492.86	4,288.00	4,288.00	5,241.00	953.00	0.22
1-4-6181-1220 C.P.P.	10,763.51	6,962.64	11,626.00	11,626.00	14,741.00	3,115.00	0.27
1-4-6181-1230 E.I.	4,017.57	2,576.65	4,604.00	4,604.00	5,305.00	701.00	0.15
1-4-6181-1240 WSIB	2,324.28	1,789.87	2,991.00	2,991.00	4,300.00	1,309.00	0.44
1-4-6181-1250 OMERS	13,291.28	8,453.18	10,946.00	10,946.00	20,141.00	9,195.00	0.84
1-4-6181-1255 OMERS Part-Time	2,926.63	301.77	1,946.00	1,946.00	890.00	-1,056.00	-0.54
1-4-6181-1260 Group Insurance	17,447.05	12,790.74	12,088.00	12,088.00	34,761.00	22,673.00	1.88

CITY OF/CITE DE CLARENCE-ROCKLAND
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	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Total Sacre-Coeur - Bourget - Salaries	249,873.49	163,321.89	269,604.00	269,604.00	356,372.00	86,768.00	0.32
Sacre-Coeur - Bourget - Materials							
1-4-6183-3070 Building Maintenance	0.00	387.08	700.00	700.00	700.00	0.00	0.00
1-4-6183-3185 Daycare Program Supplies	2,790.18	2,405.49	4,200.00	4,200.00	4,200.00	0.00	0.00
1-4-6183-3316 Internet Fees	733.85	642.81	630.00	630.00	630.00	0.00	0.00
1-4-6183-3325 Insurance	1,684.21	1,298.94	1,359.00	1,359.00	1,427.00	68.00	0.05
1-4-6183-3609 Rent	466.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6183-3653 SOCAN	172.57	76.40	140.00	140.00	140.00	0.00	0.00
1-4-6183-3710 Telephone	709.59	694.13	525.00	525.00	525.00	0.00	0.00
Total Sacre-Coeur - Bourget - Material	6,556.40	5,504.85	7,554.00	7,554.00	7,622.00	68.00	0.01
Sacre-Coeur - Bourget - Admin. Cost Di							
1-4-6188-8800 Daycare Administration Costs	0.00	0.00	91,998.00	91,998.00	152,374.00	60,376.00	0.66
Total Sacre-Coeur - Bourget - Admin. C	0.00	0.00	91,998.00	91,998.00	152,374.00	60,376.00	0.66
Total EXPENSES	256,429.89	168,826.74	369,156.00	369,156.00	516,368.00	147,212.00	0.40
Total .	-126,744.44	-166,052.16	0.00	0.00	0.00	0.00	0.00
Total SACRE COEUR 0-5	-126,744.44	-166,052.16	0.00	0.00	0.00	0.00	0.00
SACRE COEUR 6-12							
REVENUES							
Sacre Coeur - Bourget - Revenus 6-12 a							
1-3-6380-0540 Ontario Grant	0.00	-10,750.00	0.00	0.00	0.00	0.00	0.00
1-3-6380-0723 Fais generaux de fonctionnement	0.00	-10,750.00	-21,500.00	-21,500.00	-21,500.00	0.00	0.00
1-3-6380-0750 Daycare Nursery Charge	0.00	-127,838.93	-145,267.00	-145,267.00	-147,497.00	-2,230.00	0.02
1-3-6380-0894 Admin. Charge - New Accounts	0.00	0.00	-150.00	-150.00	0.00	150.00	-1.00
Total Sacre Coeur - Bourget - Revenu	0.00	-149,338.93	-166,917.00	-166,917.00	-168,997.00	-2,080.00	0.01
Total REVENUES	0.00	-149,338.93	-166,917.00	-166,917.00	-168,997.00	-2,080.00	0.01
EXPENSES							
Sacre-Coeur Bourget - Salaries&Ben.6-1							
1-4-6381-1120 Part-time Wages	0.00	19,775.23	57,874.00	57,874.00	21,158.00	-36,716.00	-0.63
1-4-6381-1210 EHT	0.00	385.61	1,129.00	1,129.00	416.00	-713.00	-0.63
1-4-6381-1220 CPP	0.00	975.29	2,819.00	2,819.00	1,051.00	-1,768.00	-0.63
1-4-6381-1230 EI	0.00	454.00	1,329.00	1,329.00	483.00	-846.00	-0.64
1-4-6381-1240 WSIB	0.00	276.85	787.00	787.00	339.00	-448.00	-0.57
1-4-6381-1255 OMERS Part-Time	0.00	505.15	1,146.00	1,146.00	419.00	-727.00	-0.63
Total Sacre-Coeur Bourget - Salaries&B	0.00	22,372.13	65,084.00	65,084.00	23,866.00	-41,218.00	-0.63
Sacre-Coeur Bourget - Materials 6-12							
1-4-6383-3070 Building Maintenance	0.00	0.00	300.00	300.00	300.00	0.00	0.00
1-4-6383-3185 Daycare Program Supplies	0.00	673.27	2,250.00	2,250.00	2,250.00	0.00	0.00

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	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
1-4-6383-3316 Internet Fees	0.00	101.50	270.00	270.00	270.00	0.00	0.00
1-4-6383-3325 Insurance	0.00	480.77	503.00	503.00	503.00	0.00	0.00
1-4-6383-3653 SOCAN	0.00	0.00	60.00	60.00	60.00	0.00	0.00
1-4-6383-3710 Telephone	0.00	148.64	225.00	225.00	225.00	0.00	0.00
Total Sacre-Coeur Bourget - Materials	0.00	1,404.18	3,608.00	3,608.00	3,608.00	0.00	0.00
Sacre-Coeur Bourget - Admin Cost Di.6-							
1-4-6388-8800 Daycare Administration Costs	0.00	0.00	73,784.00	73,784.00	52,510.00	-21,274.00	-0.29
Total Sacre-Coeur Bourget - Admin Cost	0.00	0.00	73,784.00	73,784.00	52,510.00	-21,274.00	-0.29
Total EXPENSES	0.00	23,776.31	142,476.00	142,476.00	79,984.00	-62,492.00	-0.44
Total .	0.00	-125,562.62	-24,441.00	-24,441.00	-89,013.00	-64,572.00	2.64
Total SACRE COEUR 6-12	0.00	-125,562.62	-24,441.00	-24,441.00	-89,013.00	-64,572.00	2.64
ST-PASCAL 0-5							
REVENUES							
St-Pascal Daycare - Revenues							
1-3-6190-0540 Ontario Grant	-13,888.21	-83,363.83	-16,216.00	-16,216.00	-45,854.00	-29,638.00	1.83
1-3-6190-0723 Frais généraux de fonctionnement	-14,300.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6190-0750 Daycare Nursery Charge	-44,652.24	-13,723.91	-32,436.00	-32,436.00	-30,300.00	1,536.00	-0.05
1-3-6190-0894 Admin. Charge - New Accounts	-66.00	0.00	-120.00	-120.00	0.00	120.00	-1.00
Total St-Pascal Daycare - Revenues	-72,906.45	-97,087.74	-48,772.00	-48,772.00	-76,754.00	-27,982.00	0.57
Total REVENUES	-72,906.45	-97,087.74	-48,772.00	-48,772.00	-76,754.00	-27,982.00	0.57
EXPENSES							
St-Pascal - Salaries & Benefits							
1-4-6191-1100 Regular Salaries	2,449.84	905.16	0.00	0.00	0.00	0.00	0.00
1-4-6191-1120 Part-time Wages	18,826.21	19,379.48	24,287.00	24,287.00	24,535.00	248.00	0.01
1-4-6191-1130 Overtime Wages	18.16	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6191-1210 E.H.T.	415.39	395.63	474.00	474.00	478.00	4.00	0.01
1-4-6191-1220 C.P.P.	1,137.67	1,106.00	1,237.00	1,237.00	1,043.00	-194.00	-0.16
1-4-6191-1230 E.I.	483.04	462.37	558.00	558.00	560.00	2.00	0.00
1-4-6191-1240 WSIB	275.99	284.04	330.00	330.00	393.00	63.00	0.19
1-4-6191-1250 OMERS	202.59	81.66	0.00	0.00	0.00	0.00	0.00
1-4-6191-1255 OMERS Part-Time	1,610.63	1,388.51	481.00	481.00	486.00	5.00	0.01
1-4-6191-1260 Group Insurance	114.20	142.90	0.00	0.00	0.00	0.00	0.00
Total St-Pascal - Salaries & Benefits	25,533.72	24,145.75	27,367.00	27,367.00	27,495.00	128.00	0.00
St-Pascal - Materials							
1-4-6193-3070 Building Maintenance	0.00	0.00	300.00	300.00	300.00	0.00	0.00
1-4-6193-3185 Daycare Program Supplies	29.14	1,072.16	1,300.00	1,300.00	1,300.00	0.00	0.00
1-4-6193-3325 Insurance	341.26	360.34	377.00	377.00	396.00	19.00	0.05
1-4-6193-3653 SOCAN	172.57	172.57	100.00	100.00	100.00	0.00	0.00

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Total St-Pascal - Materials	542.97	1,605.07	2,077.00	2,077.00	2,096.00	19.00	19.00	0.01
St-Pascal - Admin Costs Dist.	0.00	0.00	19,328.00	19,328.00	47,163.00	27,835.00	27,835.00	1.44
1-4-6198-8800 Daycare Administration Costs	0.00	0.00	19,328.00	19,328.00	47,163.00	27,835.00	27,835.00	1.44
Total ST-PASCAL 0-5	542.97	1,605.07	2,077.00	2,077.00	2,096.00	19.00	19.00	0.01
Total EXPENSES	26,076.69	25,750.82	48,772.00	48,772.00	76,754.00	27,982.00	27,982.00	0.57
Total .	-46,829.76	-71,336.92	0.00	0.00	0.00	0.00	0.00	0.00
Total ST-PASCAL 6-12	-46,829.76	-71,336.92	0.00	0.00	0.00	0.00	0.00	0.00
REVENUES								
St-Pascal Daycare - Revenues 6-12ans								
1-3-6390-0723 Frais generaux de fonctionnement	0.00	0.00	0.00	0.00	-21,500.00	-21,500.00	-21,500.00	0.00
1-3-6390-0750 Daycare Nursery Charge	0.00	-36,561.20	0.00	0.00	-69,436.00	-69,436.00	-69,436.00	0.00
Total St-Pascal Daycare - Revenues 6-1	0.00	-36,561.20	0.00	0.00	-90,936.00	-90,936.00	-90,936.00	0.00
Total REVENUES	0.00	-36,561.20	0.00	0.00	-90,936.00	-90,936.00	-90,936.00	0.00
EXPENSES								
St-Pascal - Salaries & Benefits 6-12 a								
1-4-6391-1100 Regular Salaries	0.00	1.48	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6391-1120 Part-time Wages	0.00	4,301.50	0.00	0.00	24,535.00	24,535.00	24,535.00	0.00
1-4-6391-1210 EHT	0.00	83.91	0.00	0.00	478.00	478.00	478.00	0.00
1-4-6391-1220 CPP	0.00	238.44	0.00	0.00	1,252.00	1,252.00	1,252.00	0.00
1-4-6391-1230 EI	0.00	95.25	0.00	0.00	560.00	560.00	560.00	0.00
1-4-6391-1240 WSIB	0.00	60.24	0.00	0.00	393.00	393.00	393.00	0.00
1-4-6391-1255 OMERS Part-Time	0.00	325.12	0.00	0.00	486.00	486.00	486.00	0.00
Total St-Pascal - Salaries & Benefits	0.00	5,105.94	0.00	0.00	27,704.00	27,704.00	27,704.00	0.00
St-Pascal - Materials 6-12 ans								
1-4-6393-3070 Building Maintenance	0.00	0.00	0.00	0.00	90.00	90.00	90.00	0.00
1-4-6393-3185 Daycare Program Supplies	0.00	829.88	0.00	0.00	1,125.00	1,125.00	1,125.00	0.00
1-4-6393-3325 Insurance	0.00	0.00	0.00	0.00	91.00	91.00	91.00	0.00
Total St-Pascal - Materials 6-12 ans	0.00	829.88	0.00	0.00	1,306.00	1,306.00	1,306.00	0.00
St-Pascal - Admin. Costs Dist. 6-12								
1-4-6398-8800 Daycare Administration Costs	0.00	0.00	0.00	0.00	26,255.00	26,255.00	26,255.00	0.00
Total St-Pascal - Admin. Costs Dist. 6	0.00	0.00	0.00	0.00	26,255.00	26,255.00	26,255.00	0.00
Total EXPENSES	0.00	5,935.82	0.00	0.00	55,265.00	55,265.00	55,265.00	0.00
Total .	0.00	-30,625.38	0.00	0.00	-35,671.00	-35,671.00	-35,671.00	0.00

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	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Total ST-PASCAL 6-12	0.00	-30,625.38	0.00	0.00	-35,671.00	-35,671.00	-35,671.00	0.00
STE-TRINITE 0-5								
REVENUES								
Ste-Trinite - Daycare								
1-3-6200-0540 Ontario Grant	-455,123.85	-800,346.11	-847,880.00	-847,880.00	-1,118,085.00	-270,205.00	0.00	0.32
1-3-6200-0723 Frais généraux de fonctionnement	-243,239.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6200-0730 Daycare Provincial Subsidy	-27,181.20	-2,285.12	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6200-0735 Other Grants - Daycare	0.00	-2,024.42	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6200-0750 Daycare Nursery Charge	-813,977.79	-367,082.42	-567,758.00	-567,758.00	-508,186.00	59,572.00	-0.10	-0.10
1-3-6200-0894 Admin. Charge - New Accounts	-1,153.00	0.00	-900.00	-900.00	0.00	900.00	-1.00	-1.00
Total Ste-Trinite - Daycare	-1,540,674.84	-1,171,738.07	-1,416,538.00	-1,416,538.00	-1,626,271.00	-209,733.00	-209,733.00	0.15
Total REVENUES	-1,540,674.84	-1,171,738.07	-1,416,538.00	-1,416,538.00	-1,626,271.00	-209,733.00	-209,733.00	0.15
EXPENSES								
Ste-Trinite - Salaries and Ben								
1-4-6201-1100 Regular Salaries	547,349.58	395,788.42	492,051.00	492,051.00	593,627.00	101,576.00	0.21	0.21
1-4-6201-1110 Accrued Sickleave & Vacation	1,627.31	0.00	4,921.00	4,921.00	5,936.00	1,015.00	0.21	0.21
1-4-6201-1120 Part-time Wages	266,690.53	211,313.59	338,207.00	338,207.00	274,079.00	-64,128.00	-0.19	-0.19
1-4-6201-1130 Overtime Wages	1,498.43	802.75	7,033.00	7,033.00	7,033.00	0.00	0.00	0.00
1-4-6201-1210 E.H.T.	16,060.57	11,889.73	16,190.00	16,190.00	16,920.00	730.00	0.05	0.05
1-4-6201-1220 C.P.P.	43,877.08	32,444.11	44,819.00	44,819.00	47,255.00	2,436.00	0.05	0.05
1-4-6201-1230 E.I.	17,033.23	12,486.85	17,263.00	17,263.00	17,605.00	342.00	0.02	0.02
1-4-6201-1240 WSIB	9,628.45	8,536.27	11,292.00	11,292.00	13,884.00	2,592.00	0.23	0.23
1-4-6201-1250 OMERS	49,332.33	35,889.75	44,285.00	44,285.00	53,426.00	9,141.00	0.21	0.21
1-4-6201-1255 OMERS Part-Time	1,291.41	2,622.84	6,697.00	6,697.00	5,427.00	-1,270.00	-0.19	-0.19
1-4-6201-1260 Group Insurance	84,158.54	66,458.24	74,562.00	74,562.00	88,520.00	13,958.00	0.19	0.19
Total Ste-Trinite - Salaries and Ben	1,038,547.46	778,232.55	1,057,320.00	1,057,320.00	1,123,712.00	66,392.00	66,392.00	0.06
Ste-Trinite - Materials								
1-4-6203-3070 Building Maintenance	1,122.40	1,900.15	1,050.00	1,050.00	1,050.00	0.00	0.00	0.00
1-4-6203-3185 Daycare Program Supplies	12,291.11	7,394.20	11,800.00	11,800.00	13,300.00	1,500.00	0.13	0.13
1-4-6203-3316 Internet Fees	717.25	628.34	595.00	595.00	595.00	0.00	0.00	0.00
1-4-6203-3325 Insurance - Buildings	2,543.37	1,962.27	2,053.00	2,053.00	2,156.00	103.00	0.05	0.05
1-4-6203-3609 Rent	1,508.67	1,321.07	2,100.00	2,100.00	2,100.00	0.00	0.00	0.00
1-4-6203-3653 SOCAN	169.59	169.59	140.00	140.00	140.00	0.00	0.00	0.00
1-4-6203-3710 Telephone	966.14	1,046.35	700.00	700.00	700.00	0.00	0.00	0.00
Total Ste-Trinite - Materials	19,318.53	14,421.97	18,438.00	18,438.00	20,041.00	1,603.00	1,603.00	0.09
Ste-Trinite - Contracted Services								
1-4-6204-8800 Daycare Administration Costs	0.00	0.00	340,780.00	340,780.00	482,518.00	141,738.00	0.42	0.42
Total Ste-Trinite - Contracted Service	0.00	0.00	340,780.00	340,780.00	482,518.00	141,738.00	141,738.00	0.42
Total EXPENSES	1,057,865.99	792,654.52	1,416,538.00	1,416,538.00	1,626,271.00	209,733.00	209,733.00	0.15

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	2024	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%
Total .	-482,808.85	-379,083.55	0.00	0.00	0.00	0.00	0.00
Total STE-TRINITE 0-5	-482,808.85	-379,083.55	0.00	0.00	0.00	0.00	0.00
STE-TRINITE 6-12							
REVENUES							
Ste-Trinite - Daycare 6-12 ans							
1-3-6300-0540 Ontario Grant	0.00	-47,300.00	0.00	0.00	0.00	0.00	0.00
1-3-6300-0723 Frais generaux de fonctionnement	0.00	-47,300.00	-94,600.00	-94,600.00	-94,600.00	0.00	0.00
1-3-6300-0730 Daycare Provincial Subsidy	0.00	-5,045.72	0.00	0.00	0.00	0.00	0.00
1-3-6300-0750 Daycare Nursery Charge	0.00	-434,054.02	-578,666.00	-578,666.00	-476,688.00	101,978.00	-0.18
1-3-6300-0894 Admin. Charge - New Accounts	0.00	0.00	-900.00	-900.00	0.00	900.00	-1.00
Total Ste-Trinite - Daycare 6-12 ans	0.00	-533,699.74	-674,166.00	-674,166.00	-571,288.00	102,878.00	-0.15
Total REVENUES	0.00	-533,699.74	-674,166.00	-674,166.00	-571,288.00	102,878.00	-0.15
EXPENSES							
Ste-Trinite - Salaries & Benefits 6-12							
1-4-6301-1120 Part-time wages	0.00	101,161.63	150,550.00	150,550.00	140,904.00	-9,646.00	-0.06
1-4-6301-1130 Overtime Wages	0.00	26.08	0.00	0.00	0.00	0.00	0.00
1-4-6301-1210 EHT	0.00	1,973.11	2,936.00	2,936.00	2,748.00	-188.00	-0.06
1-4-6301-1220 CPP	0.00	4,920.07	6,875.00	6,875.00	6,301.00	-574.00	-0.08
1-4-6301-1230 EI	0.00	2,323.21	3,457.00	3,457.00	3,215.00	-242.00	-0.07
1-4-6301-1240 WSIB	0.00	1,416.59	2,047.00	2,047.00	2,255.00	208.00	0.10
1-4-6301-1255 OMERS Part-Time	0.00	89.46	2,981.00	2,981.00	2,790.00	-191.00	-0.06
Total Ste-Trinite - Salaries & Benefit	0.00	111,910.15	168,846.00	168,846.00	158,213.00	-10,633.00	-0.06
Ste-Trinite - Materials 6-12 ans							
1-4-6303-3185 Daycare Program Supplies	0.00	1,604.89	8,625.00	8,625.00	7,500.00	-1,125.00	-0.13
1-4-6303-3316 Internet Fees	0.00	99.20	255.00	255.00	255.00	0.00	0.00
1-4-6303-3325 Insurance - Buildings	0.00	726.41	760.00	760.00	760.00	0.00	0.00
1-4-6303-3609 Rent	0.00	0.00	900.00	900.00	900.00	0.00	0.00
1-4-6303-3653 SOCAN	0.00	0.00	60.00	60.00	60.00	0.00	0.00
1-4-6303-3710 Telephone	0.00	242.71	300.00	300.00	300.00	0.00	0.00
Total Ste-Trinite - Materials 6-12 ans	0.00	2,673.21	10,900.00	10,900.00	9,775.00	-1,125.00	-0.10
Ste-Trinite - Contracted Services - 6-							
1-4-6304-8800 Daycare Administration Costs	0.00	0.00	282,838.00	282,838.00	175,033.00	-107,805.00	-0.38
Total Ste-Trinite - Contracted Service	0.00	0.00	282,838.00	282,838.00	175,033.00	-107,805.00	-0.38
Total EXPENSES	0.00	114,583.36	462,584.00	462,584.00	343,021.00	-119,563.00	-0.26
Total .	0.00	-419,116.38	-211,582.00	-211,582.00	-228,267.00	-16,685.00	0.08
Total STE-TRINITE 6-12	0.00	-419,116.38	-211,582.00	-211,582.00	-228,267.00	-16,685.00	0.08

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	
SPECIAL NEEDS								
REVENUES								
Auxiliary Services - Revenues								
1-3-6220-0745 Grant - A.E.P.	-202,988.20	-149,139.54	-215,689.00	-215,689.00	-202,776.00	12,913.00	-0.06	
Total Auxiliary Services - Revenues	-202,988.20	-149,139.54	-215,689.00	-215,689.00	-202,776.00	12,913.00	-0.06	
Total REVENUES	-202,988.20	-149,139.54	-215,689.00	-215,689.00	-202,776.00	12,913.00	-0.06	
EXPENSES								
Auxiliary Services - Salaries & Ben.								
1-4-6221-1100 Regular Salaries	1,554.47	0.20	0.00	0.00	0.00	0.00	0.00	
1-4-6221-1120 Part-time Wages	180,484.86	129,511.15	191,992.00	191,992.00	180,259.00	-11,733.00	-0.06	
1-4-6221-1210 E.H.T.	3,448.54	2,626.77	3,744.00	3,744.00	3,515.00	-229.00	-0.06	
1-4-6221-1220 C.P.P.	7,076.94	5,376.10	9,133.00	9,133.00	8,435.00	-698.00	-0.08	
1-4-6221-1230 E.I.	4,106.47	3,092.48	4,408.00	4,408.00	4,114.00	-294.00	-0.07	
1-4-6221-1240 WSIB	2,101.16	1,885.92	2,611.00	2,611.00	2,884.00	273.00	0.10	
1-4-6221-1250 OMERS	79.37	14.23	0.00	0.00	0.00	0.00	0.00	
1-4-6221-1255 OMERS Part-Time	2,032.44	3,288.34	3,801.00	3,801.00	3,569.00	-232.00	-0.06	
1-4-6221-1260 Group Insurance	219.14	9.29	0.00	0.00	0.00	0.00	0.00	
Total Auxiliary Services - Salaries & Ben.	201,103.39	145,804.48	215,689.00	215,689.00	202,776.00	-12,913.00	-0.06	
Community Services - Materials								
1-4-6313-3712 Sub. augmentation salariale	0.00	25,175.56	0.00	0.00	0.00	0.00	0.00	
Total Community Services - Materials	0.00	25,175.56	0.00	0.00	0.00	0.00	0.00	
Total EXPENSES	201,103.39	170,980.04	215,689.00	215,689.00	202,776.00	-12,913.00	-0.06	
Total .	-1,884.81	21,840.50	0.00	0.00	0.00	0.00	0.00	
Total SPECIAL NEEDS	-1,884.81	21,840.50	0.00	0.00	0.00	0.00	0.00	
Total DAYCARE	0.00	-1,716,351.88	0.00	0.00	0.00	0.00	0.00	

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**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire Bibliothèque publique / Summary Public Library

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Revenus / Revenues	201 555	211 576	10 021	5,0%
Revenus total / Total revenues	\$ 201 555	\$ 211 576	\$ 10 021	5,0%
Dépenses / Expenses				
Salaires et bénéfiques / Salaries and benefits	995 345	1 058 489	63 144	6,3%
Matériaux / Materials	286 971	263 014	-23 957	-8,3%
Contrats / Contracts	63 997	56 000	-7 997	-12,5%
Contribution aux réserves / Contribution to reserves	25 000	0	-25 000	0,0%
Coûts d'administration / Admin. costs	57 098	60 929	3 831	6,7%
Dépenses totales / Total expenses	\$ 1 428 411	\$ 1 438 432	\$ 10 021	0,7%
NET BIBLIOTHÈQUE / PUBLIC LIBRARY	\$ 1 226 856	\$ 1 226 856	\$ -	0,0%

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



LIBRARY FUND	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
PUBLIC LIBRARY								
PUBLIC LIBRARY								
REVENUES								
Library								
4-3-7150-0529 Event Fees Adult	-2,948.15	-2,089.65	-1,500.00	-1,500.00	-1,500.00	-1,500.00	0.00	0.00
4-3-7150-0533 Event Fees - Child	-504.00	0.00	-300.00	-300.00	-300.00	-300.00	0.00	0.00
4-3-7150-0535 Canada Grant	-40.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4-3-7150-0540 Ontario Grant	-24,268.00	0.00	-24,268.00	-24,268.00	-24,268.00	-24,268.00	0.00	0.00
4-3-7150-0566 Other Income	-846.42	-651.79	-200.00	-200.00	-600.00	-400.00	-2,500.00	2.00
4-3-7150-0573 Photocopies	-8,150.44	-7,545.95	-4,500.00	-4,500.00	-7,000.00	-2,500.00	0.56	0.56
4-3-7150-0584 Contribution from Developers	-18,211.00	0.00	-18,211.00	-18,211.00	-18,211.00	0.00	0.00	0.00
4-3-7150-0586 Contribution from School Board	-103,639.50	-106,614.07	-107,100.00	-107,100.00	-107,721.00	-621.00	0.01	0.01
4-3-7150-0613 Other Service Fees	-2,142.36	-1,880.12	-600.00	-600.00	-1,700.00	-1,100.00	1.83	1.83
4-3-7150-0734 Grant - Salary equity	-15,376.00	0.00	-15,376.00	-15,376.00	-15,376.00	0.00	0.00	0.00
4-3-7150-0736 Other grants	-6,903.88	-3,680.80	0.00	0.00	-3,500.00	-3,500.00	0.00	0.00
4-3-7150-0739 Seasonal employee - Grants	-12,328.59	-17,000.00	-14,500.00	-14,500.00	-14,500.00	0.00	0.00	0.00
4-3-7150-0778 Membership	-2,631.00	-2,030.00	-1,600.00	-1,600.00	-2,000.00	-400.00	0.25	0.25
4-3-7150-0779 Lost Document Charge	-1,647.96	-1,883.79	-1,100.00	-1,100.00	-1,400.00	-300.00	0.27	0.27
4-3-7150-0781 Fund Raising	-1,136.50	-1,270.00	-2,000.00	-2,000.00	-2,000.00	0.00	0.00	0.00
4-3-7150-0783 Sale of Books	-2,254.85	-1,420.15	-1,800.00	-1,800.00	-2,000.00	-200.00	0.11	0.11
4-3-7150-0785 Donations	-9,570.10	-6,892.64	-5,000.00	-5,000.00	-5,000.00	0.00	0.00	0.00
4-3-7150-0795 Hall Rental	-5,547.50	-5,761.50	-3,500.00	-3,500.00	-4,500.00	-1,000.00	0.29	0.29
Total Library	-218,146.25	-157,577.46	-201,555.00	-201,555.00	-211,576.00	-10,021.00	0.05	0.05
Total REVENUES	-218,146.25	-157,577.46	-201,555.00	-201,555.00	-211,576.00	-10,021.00	0.05	0.05
EXPENSES								
Library - Salaries and Benefits								
4-4-7151-1100 Regular Salaries	551,108.78	394,900.77	598,504.00	598,504.00	632,432.00	33,928.00	0.06	0.06
4-4-7151-1110 Accrued Sickleave & Vacation	3,083.18	337.54	5,982.00	5,982.00	6,324.00	342.00	0.06	0.06
4-4-7151-1120 Part-time Wages	185,025.46	195,813.26	170,398.00	170,398.00	195,645.00	25,247.00	0.15	0.15
4-4-7151-1210 E.H.T.	14,479.80	11,603.23	14,988.00	14,988.00	16,271.00	1,283.00	0.09	0.09
4-4-7151-1220 C.P.P.	36,022.67	30,724.09	38,316.00	38,316.00	42,357.00	4,041.00	0.11	0.11
4-4-7151-1230 E.I.	13,430.31	11,485.94	13,693.00	13,693.00	14,744.00	1,051.00	0.08	0.08
4-4-7151-1240 WSIB	29,039.41	20,350.30	32,665.00	32,665.00	28,537.00	-4,128.00	-0.13	-0.13
4-4-7151-1250 OMERS	53,959.08	38,994.93	57,820.00	57,820.00	61,094.00	3,274.00	0.06	0.06
4-4-7151-1255 OMERS Part-Time	8,212.06	4,463.62	3,374.00	3,374.00	3,998.00	625.00	0.19	0.19
4-4-7151-1260 Group Insurance	54,601.73	38,891.45	59,605.00	59,605.00	57,086.00	-2,519.00	-0.04	-0.04
Total Library - Salaries and Benefits	948,962.48	751,565.13	995,345.00	995,345.00	1,058,483.00	63,144.00	0.06	0.06
Library - Materials								
4-4-7153-3005 Advertising	6,252.21	4,437.55	7,000.00	7,000.00	5,000.00	-2,000.00	-0.29	-0.29
4-4-7153-3022 Audio Visual Collection	2,164.46	462.18	6,000.00	6,000.00	5,000.00	-1,000.00	-0.17	-0.17
4-4-7153-3025 Auditing	1,300.00	0.00	1,500.00	1,500.00	1,600.00	100.00	0.07	0.07
4-4-7153-3032 Bank Charges	885.58	746.55	800.00	800.00	800.00	0.00	0.00	0.00
4-4-7153-3050 Books	67,194.79	40,962.37	65,000.00	65,000.00	51,909.00	-13,091.00	-0.20	-0.20

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



LIBRARY FUND	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
4-4-7153-3051 eBooks	9,055.37	12,031.92	11,000.00	11,000.00	12,100.00	12,100.00	1,100.00	0.10
4-4-7153-3092 Cataloging Services	0.00	22.38	0.00	0.00	0.00	0.00	0.00	0.00
4-4-7153-3093 Bindery and repairs	2,653.59	2,700.97	4,500.00	4,500.00	4,000.00	4,000.00	-500.00	-0.11
4-4-7153-3152 Computer	9,976.26	8,309.02	15,000.00	15,000.00	12,000.00	12,000.00	-3,000.00	-0.20
4-4-7153-3175 Course and Tuition Fees	6,050.93	1,455.83	5,700.00	5,700.00	5,000.00	5,000.00	-700.00	-0.12
4-4-7153-3239 Furniture	581.97	2,751.69	3,000.00	3,000.00	1,000.00	1,000.00	-2,000.00	-0.67
4-4-7153-3300 Hydro	32,711.22	21,582.98	35,000.00	35,000.00	35,000.00	35,000.00	0.00	0.00
4-4-7153-3316 Internet fees	4,456.49	3,317.72	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.00
4-4-7153-3325 Insurance - Building	9,535.15	11,469.68	12,000.00	12,000.00	12,109.00	12,109.00	109.00	0.01
4-4-7153-3355 Lease Photocopier	5,595.76	5,048.99	6,200.00	6,200.00	7,300.00	7,300.00	1,100.00	0.18
4-4-7153-3435 Membership	1,808.62	2,080.47	2,500.00	2,500.00	2,000.00	2,000.00	-500.00	-0.20
4-4-7153-3450 Mileage	5,281.81	3,731.03	6,500.00	6,500.00	3,862.00	3,862.00	-2,638.00	-0.41
4-4-7153-3455 Miscellaneous	4,572.64	2,841.36	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
4-4-7153-3490 Natural Gas	12,813.87	7,749.29	14,000.00	14,000.00	14,000.00	14,000.00	0.00	0.00
4-4-7153-3500 Office Supplies	4,648.12	5,151.75	4,500.00	4,500.00	4,500.00	4,500.00	0.00	0.00
4-4-7153-3525 Periodicals	1,615.60	973.67	1,500.00	1,500.00	1,500.00	1,500.00	-500.00	-0.33
4-4-7153-3550 Postage	1,146.45	842.60	1,500.00	1,500.00	1,500.00	1,500.00	-500.00	-0.33
4-4-7153-3570 Program Expenses Adult	11,362.31	5,396.33	7,000.00	7,000.00	7,000.00	7,000.00	0.00	0.00
4-4-7153-3571 Program expenses - Child	10,935.33	10,500.77	8,500.00	8,500.00	8,500.00	8,500.00	0.00	0.00
4-4-7153-3572 Program Expenses - Teen	6,710.67	5,708.20	7,000.00	7,000.00	7,000.00	7,000.00	0.00	0.00
4-4-7153-3609 Rent	8,515.15	8,770.60	8,771.00	8,771.00	9,034.00	9,034.00	263.00	0.03
4-4-7153-3615 Repairs and Maintenance	235.53	0.00	500.00	500.00	500.00	500.00	0.00	0.00
4-4-7153-3651 Software Licences & Renewals	37,098.50	31,141.13	41,000.00	41,000.00	40,000.00	40,000.00	-1,000.00	-0.02
4-4-7153-3710 Telephone	3,853.54	3,324.50	3,000.00	3,000.00	3,800.00	3,800.00	800.00	0.27
Total Library - Materials	269,011.92	203,511.53	286,971.00	286,971.00	263,014.00	263,014.00	-23,957.00	-0.08
Library - Contracts								
4-4-7154-3370 Legal Fees	101.76	804.42	6,997.00	6,997.00	500.00	500.00	-6,497.00	-0.93
4-4-7154-4110 Contract - Computers Maintenance	9,667.20	7,926.10	14,000.00	14,000.00	12,000.00	12,000.00	-2,000.00	-0.14
4-4-7154-4180 Cleaning Contracts	40,819.91	25,275.19	43,000.00	43,000.00	43,500.00	43,500.00	500.00	0.01
Total Library - Contracts	50,588.87	34,005.71	63,997.00	63,997.00	56,000.00	56,000.00	-7,997.00	-0.12
Library - Transfers								
4-4-7157-7100 Contribution to Reserves	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00	-25,000.00	-1.00
Total Library - Transfers	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00	-25,000.00	-1.00
Library - Admin. Costs Dist.								
4-4-7158-8900 Admin. Costs Dist. - P.S.	55,497.96	57,098.00	57,098.00	57,098.00	60,929.00	60,929.00	3,831.00	0.07
Total Library - Admin. Costs Dist.	55,497.96	57,098.00	57,098.00	57,098.00	60,929.00	60,929.00	3,831.00	0.07
Total EXPENSES	1,349,061.23	1,071,180.37	1,428,411.00	1,428,411.00	1,438,432.00	1,438,432.00	10,021.00	0.01
Total LIBRARY FUND	1,130,914.98	913,602.91	1,226,856.00	1,226,856.00	1,226,856.00	1,226,856.00	0.00	0.00
Total PUBLIC LIBRARY	1,130,914.98	913,602.91	1,226,856.00	1,226,856.00	1,226,856.00	1,226,856.00	0.00	0.00

MUNICIPALITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

or Period Ending 31-Dec-2026



LIBRARY FUND	2024		2025		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	BUDGET	AMOUNT	%	
Total PUBLIC LIBRARY	1,130,914.98	913,602.91	1,226,856.00	1,226,856.00	1,226,856.00	1,226,856.00	1,226,856.00	0.00	0.00	

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Cité de / City of Clarence-Rockland

Taux Eau, Égout et Déchets/ Water, Sewer and Waste Rates

	2025	2026	%
Eau / Water			
Taux fixe mensuel / Monthly Fixed charge	\$16,69	\$17,27	3,5%
Frais de consommation / Consumption charge	1,5151	1,5682	3,5%
Égout / Sewer			
Taux fixe mensuel / Monthly Fixed charge	\$17,75	\$18,81	6,0%
Frais de consommation / Consumption charge	2,1748	2,3053	6,0%
Déchet / Waste			
Résidentiel / Residential	\$235,00	\$240,00	2,1%
Commerciale / Commercial			
• Sacs / Bags	\$510,00	\$520,00	2,0%
• Bacs / Bins - minimum	\$2 843,00	\$2 900,00	2,0%
• Tonnage	\$192,00	\$196,00	2,1%

**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire Services d'eau / Summary Water Services

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Taux fixe / Fixed rate	1 794 275	1 892 935	98 660	5,5%
Taux mesurés au compteur / Metered rate	2 324 321	2 364 321	40 000	1,7%
Autres revenus / Other revenues	305 961	350 461	44 500	14,5%
Revenus total / Total revenues	\$ 4 424 557	\$ 4 607 717	\$ 183 160	4,1%
Dépenses / Expenses				
Coûts d'opérations / Operating costs	2 990 685	3 115 838	125 153	4,2%
Contribution aux réserves / Contribution to reserves	1 433 872	1 491 879	58 007	4,0%
Dépenses totales / Total expenses	\$ 4 424 557	\$ 4 607 717	\$ 183 160	4,1%
NET SERVICES D'EAU / WATER SERVICES	\$ -	\$ -	\$ -	0,0%

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
WATER								
REVENUE								
REVENUES								
Water								
1-3-9100-0665 Works by Town	-1,125.00	-52,180.73	0.00	-52,181.00	0.00	0.00	0.00	0.00
1-3-9100-0735 Other Grants	-39,360.04	-1,312.55	0.00	-1,313.00	0.00	0.00	0.00	0.00
1-3-9100-0879 2018 Water Looping LOC	-28,214.54	-27,810.81	-22,827.00	-27,811.00	-22,827.00	0.00	0.00	0.00
1-3-9100-0880 Fixed Rate	-1,695,041.17	-1,335,237.40	-1,794,275.00	-1,794,275.00	-1,892,935.00	-98,660.00	-98,660.00	0.05
1-3-9100-0881 Flat Rate - Clarence	0.00	0.00	-134.00	-134.00	-134.00	0.00	0.00	0.00
1-3-9100-0885 Metered Rate Revenues	-2,267,684.04	-1,878,426.99	-2,324,321.00	-2,324,321.00	-17,000.00	-40,000.00	-40,000.00	0.02
1-3-9100-0886 Interest	-36,033.59	-20,106.29	-12,000.00	-12,000.00	-12,000.00	-5,000.00	-5,000.00	0.42
1-3-9100-0887 Local Improvement - 2010 Infrac.	-177,193.13	-172,355.34	-192,858.00	-192,858.00	-170,000.00	22,858.00	22,858.00	-0.12
1-3-9100-0889 Local Improvements -Water Upgrade(2004)	0.00	0.00	17,858.00	17,858.00	0.00	-17,858.00	-17,858.00	-1.00
1-3-9100-0890 Sales of Meters	-79,008.26	-70,956.53	-75,000.00	-75,000.00	-75,000.00	0.00	0.00	0.00
1-3-9100-0892 Water Re-connecting Charge	-1,340.73	-700.00	-500.00	-500.00	-500.00	0.00	0.00	0.00
1-3-9100-0893 Admin. Charge - Final Reading	-19,645.50	-11,065.00	-5,500.00	-5,500.00	-20,000.00	-14,500.00	-14,500.00	2.64
1-3-9100-0894 Admin. Charge - New Accounts	-29,737.06	-14,205.00	-10,000.00	-10,000.00	-30,000.00	-20,000.00	-20,000.00	2.00
1-3-9100-0896 Overdue Account Charge	-19,215.00	0.00	-5,000.00	-5,000.00	-15,000.00	-10,000.00	-10,000.00	2.00
1-3-9100-0897 Admin. Charge - Transfer to taxes	0.00	-35,807.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Water	-4,393,598.06	-3,620,163.64	-4,424,557.00	-4,483,035.00	-4,607,717.00	-4,607,717.00	-183,160.00	0.04
Total REVENUES	-4,393,598.06	-3,620,163.64	-4,424,557.00	-4,483,035.00	-4,607,717.00	-4,607,717.00	-183,160.00	0.04
Total .	-4,393,598.06	-3,620,163.64	-4,424,557.00	-4,483,035.00	-4,607,717.00	-4,607,717.00	-183,160.00	0.04
Total REVENUE	-4,393,598.06	-3,620,163.64	-4,424,557.00	-4,483,035.00	-4,607,717.00	-4,607,717.00	-183,160.00	0.04
EXPENSES								
EXPENSES								
Water Treatment - Interest on Debt								
1-4-9112-2100 Principal pmt on Debt	144,534.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-9112-2200 Interest on Debt	1,792.15	1,817.33	0.00	1,817.00	0.00	0.00	0.00	0.00
Total Water Treatment - Interest on De	146,326.39	1,817.33	0.00	1,817.00	0.00	0.00	0.00	0.00
Water Treatment - Materials								
1-4-9113-3260 Grants-in-lieu	17,715.79	0.00	21,500.00	21,500.00	21,500.00	21,500.00	0.00	0.00
Total Water Treatment - Materials	17,715.79	0.00	21,500.00	21,500.00	21,500.00	21,500.00	0.00	0.00
Water Treatment - Contracted Services								
1-4-9114-4610 Contract - OCWA - Basic Maintenance	613,321.50	707,877.84	1,005,245.00	1,005,245.00	1,025,350.00	20,105.00	20,105.00	0.02
1-4-9114-4620 Contract - OCWA - Repairs & Maintenance	172,988.85	93,208.37	110,000.00	110,000.00	130,000.00	20,000.00	20,000.00	0.18
1-4-9114-9078 Flow Adjust Hors Contract	226,385.66	0.00	54,934.00	54,934.00	56,582.00	1,648.00	1,648.00	0.03
1-4-9114-9079 Energy Adjust Hors Contract	4,023.53	0.00	23,543.00	23,543.00	24,249.00	706.00	706.00	0.03
Total Water Treatment - Contracted Ser	1,016,719.54	801,086.21	1,193,722.00	1,193,722.00	1,236,181.00	42,459.00	42,459.00	0.04
Water Distribution - Salaries & Benef								

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-9121-1100 Regular Salaries	382,356.04	353,284.58	446,338.00	446,338.00	448,980.00	448,980.00	2,642.00	0.01
1-4-9121-1101 Indirect Salaries and Benefits	77,303.00	118,009.00	118,009.00	118,009.00	149,881.00	149,881.00	31,872.00	0.27
1-4-9121-1103 Indirect Salaries and Benefits	-162,570.00	-210,258.00	-210,258.00	-210,258.00	-213,372.00	-213,372.00	-3,114.00	0.01
1-4-9121-1110 Accrued Sickleave & Vacation	1,792.07	735.22	4,463.00	4,463.00	4,490.00	4,490.00	27.00	0.00
1-4-9121-1130 Overtime Wages	8,189.83	10,460.26	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-9121-1210 E.H.T.	7,746.19	7,088.72	8,704.00	8,704.00	8,755.00	8,755.00	51.00	0.01
1-4-9121-1220 C.P.P.	19,386.71	19,490.17	20,601.00	20,601.00	21,983.00	21,983.00	1,382.00	0.07
1-4-9121-1230 E.I.	6,299.90	5,887.21	6,079.00	6,079.00	6,383.00	6,383.00	304.00	0.05
1-4-9121-1240 WSIB	15,403.88	12,432.45	18,588.00	18,588.00	14,119.00	14,119.00	-4,469.00	-0.24
1-4-9121-1250 OMERS	38,923.37	35,021.11	46,297.00	46,297.00	45,690.00	45,690.00	-607.00	-0.01
1-4-9121-1260 Group Insurance	31,708.15	35,487.95	41,998.00	41,998.00	43,111.00	43,111.00	1,113.00	0.03
Total Water Distribution - Salaries &	426,541.14	387,638.67	503,819.00	503,819.00	533,020.00	533,020.00	29,201.00	0.06
Water Distribution - Interest on Debt								
1-4-9122-2100 Principal pmt on Debt	407,300.87	167,569.51	167,569.00	167,569.00	174,188.00	174,188.00	6,619.00	0.04
1-4-9122-2200 Interest on Debt	55,952.29	52,199.50	52,199.00	52,199.00	45,580.00	45,580.00	-6,619.00	-0.13
Total Water Distribution - Interest on	463,253.16	219,769.01	219,768.00	219,768.00	219,768.00	219,768.00	0.00	0.00
Water Distribution - Materials								
1-4-9123-3060 Boots & Clothing	769.21	971.91	1,000.00	1,000.00	1,500.00	1,500.00	500.00	0.50
1-4-9123-3160 Conference and Convention Fees	0.00	1,070.48	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.00
1-4-9123-3220 Equipment Repairs - Reading Instruments	108,487.84	58,598.38	125,000.00	87,000.00	125,000.00	125,000.00	0.00	0.00
1-4-9123-3260 Granite-in-Lieu	8,774.73	0.00	9,600.00	9,600.00	9,600.00	9,600.00	0.00	0.00
1-4-9123-3300 Hydro	2,840.19	1,624.45	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00
1-4-9123-3320 Insurance - Vehicles	503.65	564.52	550.00	565.00	595.00	595.00	45.00	0.08
1-4-9123-3325 Insurance	43,159.08	45,620.65	47,730.00	47,730.00	48,165.00	48,165.00	435.00	0.01
1-4-9123-3390 Liability Claims	0.00	3,955.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00
1-4-9123-3435 Membership	0.00	0.00	1,000.00	0.00	1,000.00	1,000.00	0.00	0.00
1-4-9123-3445 Meters	2,733.21	44,058.00	75,000.00	66,000.00	75,000.00	75,000.00	0.00	0.00
1-4-9123-3450 Mileage	0.00	0.00	100.00	100.00	100.00	100.00	0.00	0.00
1-4-9123-3500 Office Supplies	256.31	720.45	500.00	800.00	500.00	500.00	0.00	0.00
1-4-9123-3651 Software Licences & Renewal - Aqua Data	5,515.39	0.00	19,000.00	0.00	19,000.00	19,000.00	0.00	0.00
1-4-9123-3675 Supplies	6,588.10	7,218.02	20,000.00	8,000.00	20,000.00	20,000.00	0.00	0.00
1-4-9123-3710 Telephone	1,567.86	1,108.51	2,100.00	2,100.00	2,100.00	2,100.00	0.00	0.00
1-4-9123-3743 Training	1,309.54	1,978.47	4,000.00	4,000.00	5,000.00	5,000.00	1,000.00	0.25
1-4-9123-3755 Uniforms	0.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-4-9123-3772 Vehicle Expenses	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	0.00	0.00
Total Water Distribution - Materials	187,005.11	171,988.84	326,080.00	246,395.00	328,060.00	328,060.00	1,980.00	0.01
Water Distribution - Contracts								
1-4-9124-3025 Auditing	5,000.00	0.00	5,700.00	5,700.00	6,080.00	6,080.00	380.00	0.07
1-4-9124-3165 Consultant	3,991.03	5,596.80	25,000.00	15,000.00	25,000.00	25,000.00	0.00	0.00
1-4-9124-3370 Legal Fees	29,550.20	929.61	15,000.00	10,000.00	15,000.00	15,000.00	0.00	0.00
1-4-9124-3690 Water Bills Processing	20,354.80	15,996.52	16,000.00	16,000.00	16,000.00	16,000.00	0.00	0.00
1-4-9124-4201 Contracts-Others	43,557.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-9124-4610 Contract - OCWA - Basic Maintenance	190,578.74	100,883.29	139,436.00	139,436.00	142,225.00	142,225.00	2,789.00	0.02
1-4-9124-4620 Contract - Repairs & Maintenance	219,539.00	185,566.51	195,000.00	195,000.00	235,000.00	235,000.00	40,000.00	0.21

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024		2025		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%	AMOUNT	%
1-4-9124-4630 Ontario One Call	0.00	2,864.19	3,650.00	3,650.00	3,650.00	3,650.00	0.00	0.00	0.00	0.00
Total Water Distribution - Contracts	512,571.61	311,836.92	399,786.00	384,786.00	442,955.00	442,955.00	43,169.00	0.11		
Water Distribution - Transfers										
1-4-9127-7100 Contribution to Reserves	1,095,939.00	1,433,872.00	1,433,872.00	1,433,872.00	1,491,879.00	1,491,879.00	58,007.00	0.04		
Total Water Distribution - Transfers	1,095,939.00	1,433,872.00	1,433,872.00	1,433,872.00	1,491,879.00	1,491,879.00	58,007.00	0.04		
Water Distribution - Distribution										
1-4-9128-2100 2018 Debenture 20yrs - Principal	16,368.80	16,925.07	16,895.00	16,895.00	17,469.00	17,469.00	574.00	0.03		
1-4-9128-2200 2018 Debenture 20yrs - Interest	9,893.10	9,427.49	9,411.00	9,411.00	8,837.00	8,837.00	-574.00	-0.06		
1-4-9128-8900 Admin. Costs Dist. - P.S.	120,182.04	119,372.00	130,224.00	130,224.00	138,568.00	138,568.00	8,344.00	0.06		
Total Water Distribution - Distributio	146,443.94	145,724.56	156,530.00	156,530.00	164,874.00	164,874.00	8,344.00	0.05		
Water Distribution - Program Support										
1-4-9129-2100 2019 New loan	86,400.12	88,678.63	88,679.00	88,679.00	91,017.00	91,017.00	2,338.00	0.03		
1-4-9129-2200 2019 New loan	43,689.49	41,504.01	41,504.00	41,504.00	39,166.00	39,166.00	-2,338.00	-0.06		
Total Water Distribution - Program Sup	130,089.61	130,182.64	130,183.00	130,183.00	130,183.00	130,183.00	0.00	0.00		
Watermain Repairs										
1-4-9130-2100 2019 New loan	16,215.00	0.00	16,814.00	16,814.00	17,449.00	17,449.00	635.00	0.04		
1-4-9130-2200 2019 New loan	13,133.00	0.00	12,483.00	12,483.00	11,848.00	11,848.00	-635.00	-0.05		
Total Watermain Repairs	29,348.00	0.00	29,297.00	29,297.00	29,297.00	29,297.00	0.00	0.00		
Watermain Repairs - Salaries & Benefit										
1-4-9131-8100 Labour Distribution	0.00	0.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00		
Total Watermain Repairs - Salaries & B	0.00	0.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00	0.00		
Total EXPENSES	4,171,953.29	3,603,916.18	4,424,557.00	4,331,689.00	4,607,717.00	4,607,717.00	183,160.00	0.04		
Total .	4,171,953.29	3,603,916.18	4,424,557.00	4,331,689.00	4,607,717.00	4,607,717.00	183,160.00	0.04		
Total EXPENSES	4,171,953.29	3,603,916.18	4,424,557.00	4,331,689.00	4,607,717.00	4,607,717.00	183,160.00	0.04		
Total WATER	-221,644.77	-16,247.46	0.00	-151,346.00	0.00	0.00	0.00	0.00		

**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire Services d'égout / Summary Sewer Services

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Taux fixe / Fixed rate	1 505 705	1 555 511	49 806	3,3%
Taux mesurés au compteur / Metered rate	2 193 910	2 462 284	268 374	12,2%
Autres revenus / Other revenues	23 410	23 410	-	0,0%
Revenus total / Total revenues	\$ 3 723 025	\$ 4 041 205	\$ 318 180	8,5%
Dépenses / Expenses				
Coûts d'opérations / Operating costs	3 723 025	4 041 205	318 180	8,5%
Contribution aux réserves / Contribution to reserves	-	-	-	-
Dépenses totales / Total expenses	\$ 3 723 025	\$ 4 041 205	\$ 318 180	8,5%
NET SERVICES D'ÉGOUT / SEWER SERVICES	\$ -	\$ -	\$ -	0,0%

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
SEWER								
REVENUE								
REVENUES								
Sewers - Rockland								
1-3-9300-0581 Contribution from Reserves	-103,714.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-9300-0880 Fixed Rate	-1,310,683.39	-1,057,347.90	-1,505,705.00	-1,505,705.00	-1,555,511.00	-49,806.00		0.03
1-3-9300-0885 Metered Rate Revenues	-2,102,472.78	-1,756,679.08	-2,193,910.00	-2,193,910.00	-2,462,284.00	-268,374.00		0.12
1-3-9300-0886 Interest	0.00	-7,000.00	-7,000.00	-7,000.00	-7,000.00	0.00		0.00
1-3-9300-0892 Water Re-connecting charge	0.00	0.00	-450.00	-450.00	-450.00	0.00		0.00
1-3-9300-0893 Admin. Charge - Final Reading	0.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	0.00		0.00
1-3-9300-0894 Admin. Charge - New Accounts	0.00	-9,000.00	-9,000.00	-9,000.00	-9,000.00	0.00		0.00
Total Sewers - Rockland	-3,516,870.47	-2,835,026.98	-3,721,065.00	-3,721,065.00	-4,039,245.00	-318,180.00		0.09
Sewers - Clarence								
1-3-9400-0881 Flat rate - Clarence	-2,536.00	-2,075.25	-1,960.00	-2,075.00	-1,960.00	0.00		0.00
Total Sewers - Clarence	-2,536.00	-2,075.25	-1,960.00	-2,075.00	-1,960.00	0.00		0.00
Total REVENUES	-3,519,406.47	-2,837,102.23	-3,723,025.00	-3,723,140.00	-4,041,205.00	-318,180.00		0.09
Total .	-3,519,406.47	-2,837,102.23	-3,723,025.00	-3,723,140.00	-4,041,205.00	-318,180.00		0.09
Total REVENUE	-3,519,406.47	-2,837,102.23	-3,723,025.00	-3,723,140.00	-4,041,205.00	-318,180.00		0.09
EXPENSE								
EXPENSES								
Sewers Collection - Salaries & Benefit								
1-4-9311-1101 Indirect Salaries and Benefits	194,763.00	207,946.00	207,946.00	207,946.00	243,159.00	35,213.00		0.17
Total Sewers Collection - Salaries & B	194,763.00	207,946.00	207,946.00	207,946.00	243,159.00	35,213.00		0.17
Sewers Collection - Materials								
1-4-9313-3260 Grants-in-lieu	7,718.76	0.00	9,000.00	9,000.00	9,000.00	0.00		0.00
1-4-9313-3300 Hydro	325.11	97.29	300.00	300.00	300.00	0.00		0.00
1-4-9313-3390 Liability Claims	1,768.45	1,764.00	25,000.00	25,000.00	25,000.00	0.00		0.00
Total Sewers Collection - Materials	9,812.32	1,861.29	34,300.00	34,300.00	34,300.00	0.00		0.00
Sewers Collection - Contracted Services								
1-4-9314-3025 Auditing	4,500.00	0.00	5,000.00	5,000.00	5,333.00	333.00		0.07
1-4-9314-3690 Water Bills Processing	20,354.83	15,996.51	18,000.00	18,000.00	18,000.00	0.00		0.00
1-4-9314-4201 Contracts - Others	103,714.30	0.00	0.00	0.00	0.00	0.00		0.00
1-4-9314-4610 Contract - OCWA - Basic Maintenance	282,055.75	97,073.20	108,774.00	108,774.00	110,950.00	2,176.00		0.02
1-4-9314-4620 Contract - OCWA - Repairs & Maintenance	223,355.12	33,248.42	120,000.00	120,000.00	120,000.00	0.00		0.00
Total Sewers Collection - Contracted Se	613,980.00	146,318.13	251,774.00	251,774.00	254,283.00	2,509.00		0.01
Sewers Collection - Transfers								
1-4-9317-7100 Contribution to Reserves	601,211.00	902,061.00	902,061.00	902,061.00	1,108,396.00	206,335.00		0.23

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
Total Sewers Collection - Transfers	601,211.00	902,061.00	902,061.00	902,061.00	1,108,396.00	1,108,396.00	206,335.00	0.23
Sewers Collection - Distribution	89,741.04	80,933.30	97,120.00	97,120.00	103,114.00	103,114.00	5,984.00	0.06
1-4-9318-8900 Admin. Costs Dist. - P.S.								
Total Sewers Collection - Distribution	89,741.04	80,933.30	97,120.00	97,120.00	103,114.00	103,114.00	5,984.00	0.06
Sewers Treatment - Materials								
1-4-9323-3160 Conference & Convention	0.00	0.00	2,000.00	2,000.00	3,000.00	3,000.00	1,000.00	0.50
1-4-9323-3260 Grants-in-Lieu	94,208.44	0.00	54,000.00	54,000.00	54,000.00	54,000.00	0.00	0.00
1-4-9323-3325 Insurance	38,140.58	40,315.92	42,180.00	40,316.00	42,564.00	42,564.00	384.00	0.01
1-4-9323-3648 Sludge Removal	0.00	0.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00	0.00
1-4-9323-3743 Training	0.00	0.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.00
Total Sewers Treatment - Materials	132,349.02	40,315.92	117,180.00	115,316.00	118,564.00	118,564.00	1,384.00	0.01
Sewers Treatment - Contracted Services								
1-4-9324-3478 Monitoring - Lagoon	22,160.55	22,981.49	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00
1-4-9324-4610 Contract - OCWA - Basic Maintenance	589,575.36	777,552.12	892,300.00	892,300.00	920,351.00	920,351.00	28,051.00	0.03
1-4-9324-4620 Contract - Repairs & Maintenance	33,795.73	138,001.57	105,000.00	150,000.00	125,000.00	125,000.00	20,000.00	0.19
1-4-9324-9078 Flow Adjust Hors Contract	208,790.11	0.00	47,463.00	47,463.00	48,887.00	48,887.00	1,424.00	0.03
1-4-9324-9079 Energy Adjust Hors Contract	10,946.03	0.00	20,342.00	20,342.00	20,342.00	20,342.00	0.00	0.00
Total Sewers Treatment - Contracted Se	865,267.76	938,535.18	1,090,105.00	1,135,105.00	1,139,580.00	1,139,580.00	49,475.00	0.05
\$605K I.O. Loan (0511)								
1-4-9325-2100 Principal pmt on Debt	63,907.09	65,378.94	94,012.00	94,012.00	116,917.00	116,917.00	22,905.00	0.24
1-4-9325-2200 Interest on Debt	4,008.27	2,658.68	39,597.00	39,597.00	33,962.00	33,962.00	-5,635.00	-0.14
Total \$605K I.O. Loan (0511)	67,915.36	68,035.62	133,609.00	133,609.00	150,879.00	150,879.00	17,270.00	0.13
Sewers Treatment - Transfers								
1-4-9327-7400 Contribution to Capital Fund	403,818.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Sewers Treatment - Transfers	403,818.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sewers loan 2018								
1-4-9328-2100 2018 Debenture 20yrs - Principal	42,968.10	44,428.32	44,401.00	44,401.00	45,910.00	45,910.00	1,509.00	0.03
1-4-9328-2200 2018 Debenture 20yrs - Interest	25,969.37	24,747.20	24,732.00	24,732.00	23,223.00	23,223.00	-1,509.00	-0.06
Total Sewers loan 2018	68,937.47	69,175.52	69,133.00	69,133.00	69,133.00	69,133.00	0.00	0.00
Sewers loan 2024								
1-4-9329-2100 2024 New debt	185,228.43	329,828.75	329,829.00	329,829.00	346,013.00	346,013.00	16,184.00	0.05
1-4-9329-2200 2024 New debt	332,544.80	488,008.45	488,008.00	488,008.00	471,824.00	471,824.00	-16,184.00	-0.03
Total Sewers loan 2024	517,773.23	817,837.20	817,837.00	817,837.00	817,837.00	817,837.00	0.00	0.00
Sewers - Clarence - Materials								
1-4-9423-3615 Repairs and Maintenance	355.19	100.73	1,960.00	1,960.00	1,960.00	1,960.00	0.00	0.00
Total Sewers - Clarence - Materials	355.19	100.73	1,960.00	1,960.00	1,960.00	1,960.00	0.00	0.00
Total EXPENSES	3,565,923.41	3,273,119.89	3,723,025.00	3,766,161.00	4,041,205.00	4,041,205.00	318,180.00	0.09

CITY OF/CITE DE CLARENCE-ROCKLAND

2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	BUDGET	AMOUNT	%
Total .	3,565,923.41	3,273,119.89	3,723,025.00	3,766,161.00	4,041,205.00	4,041,205.00	318,180.00	318,180.00	0.09
Total EXPENSE	3,565,923.41	3,273,119.89	3,723,025.00	3,766,161.00	4,041,205.00	4,041,205.00	318,180.00	318,180.00	0.09
Total SEWER	46,516.94	436,017.66	0.00	43,021.00	0.00	0.00	0.00	0.00	0.00

**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Sommaire Service des déchets / Summary Waste Services

	BUDGET 2025 / 2025 BUDGET	BUDGET 2026 / 2026 BUDGET	VARIANCE \$	VARIANCE %
Revenus / Revenues				
Résidentiel / Residential	2 490 060	2 573 760	83 700	3,4%
Commerciale / Commercial	341 610	353 667	12 057	3,5%
Autres revenus / Other revenues	363 886	313 500 -	50 386	-13,8%
Revenus total / Total revenues	\$ 3 195 556	\$ 3 240 927	\$ 45 371	1,4%
Dépenses / Expenses				
Coûts d'opérations / Operating costs	3 030 814	2 990 708 -	40 106	-1,3%
Contribution aux réserves / Contribution to reserves	164 742	250 219	85 477	51,9%
Dépenses totales / Total expenses	\$ 3 195 556	\$ 3 240 927	\$ 45 371	1,4%
NET SERVICE DES DÉCHETS / WASTE SERVICES	\$ -	\$ -	\$ -	0,0%

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	%
REVENUES								
WASTE COLLECTION								
Garbage Collection								
1-3-9510-0574 Other Revenues	-10,175.00	-6,035.13	0.00	-6,035.00	0.00	0.00	0.00	0.00
1-3-9510-0692 Env. Special Charge - Res.	-2,404,104.39	-2,509,388.34	-2,490,060.00	-2,057,861.00	-2,573,760.00	-83,700.00	0.03	0.03
1-3-9510-0693 Env. Special Charge - Comm.	-360,931.49	-321,336.97	-341,610.00	-320,262.00	-353,667.00	-12,057.00	0.04	0.04
1-3-9510-0695 Garbage Tags - Bags	-3,354.00	-4,550.00	-2,100.00	-4,200.00	-4,000.00	-1,900.00	0.90	0.90
1-3-9510-0700 Garbage Tags - Appliances	-6,240.00	-9,280.00	-4,000.00	-8,600.00	-5,500.00	-1,500.00	0.38	0.38
1-3-9510-0860 Internal revenues - Municipal Grant	-15,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Garbage Collection	-2,799,804.88	-2,850,890.44	-2,837,770.00	-2,396,958.00	-2,936,927.00	-99,157.00	0.03	0.03
Recycling								
1-3-9530-0540 Ontario Grant - Blue box	-11,115.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-9530-0690 Sale of Recycling Bins	0.00	20.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-9530-0735 Other Grants	-23,846.32	-24,091.57	0.00	-21,047.00	0.00	0.00	0.00	0.00
Total Recycling	-34,961.65	-24,071.57	0.00	-21,047.00	0.00	0.00	0.00	0.00
Total COLLECTION	-2,834,766.53	-2,874,962.01	-2,837,770.00	-2,418,005.00	-2,936,927.00	-99,157.00	0.03	0.03
DISPOSAL								
Garbage Disposal								
1-3-9520-0567 Cash Short and Over	0.00	12.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-9520-0581 Contribution from Reserves	-20,855.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-3-9520-0710 Dumping Fees - Garbage	-224,745.65	-205,034.76	-303,786.00	-250,000.00	-250,000.00	53,786.00	-0.18	-0.18
1-3-9520-0736 Other Grants	-760.51	-2,071.91	0.00	-2,072.00	0.00	0.00	0.00	0.00
Total Garbage Disposal	-246,361.17	-207,094.67	-303,786.00	-252,072.00	-250,000.00	53,786.00	-0.18	-0.18
Recycling								
1-3-9530-0542 Ontario Grant - Electronics	-3,188.61	-2,372.44	-4,000.00	-4,000.00	-4,000.00	0.00	0.00	0.00
1-3-9530-0708 Scrap Metal Recycling	-40,848.46	-48,097.58	-35,000.00	-35,000.00	-35,000.00	0.00	0.00	0.00
Total Recycling	-44,037.07	-50,470.02	-39,000.00	-39,000.00	-39,000.00	0.00	0.00	0.00
H.H.W.								
1-3-9550-0540 Ontario Grant	-23,007.60	-3,885.17	-15,000.00	-15,000.00	-15,000.00	0.00	0.00	0.00
1-3-9550-0735 Other grants	-575.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total H.H.W.	-23,582.93	-3,885.17	-15,000.00	-15,000.00	-15,000.00	0.00	0.00	0.00
Total DISPOSAL	-313,981.17	-261,449.86	-357,786.00	-306,072.00	-304,000.00	53,786.00	-0.15	-0.15
Total WASTE	-3,148,747.70	-3,136,111.87	-3,195,556.00	-2,724,077.00	-3,240,927.00	-45,371.00	0.01	0.01
Total REVENUES	-3,148,747.70	-3,136,111.87	-3,195,556.00	-2,724,077.00	-3,240,927.00	-45,371.00	0.01	0.01
EXPENSES								

**CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET**

For Period Ending 31-Dec-2026



	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
WASTE COLLECTION								
Garbage Collection - Materials								
1-4-9513-3005 Advertising	936.56	535.26	3,000.00	3,000.00	1,000.00		-2,000.00	-0.67
1-4-9513-3750 Truck Rental	56,232.61	48,678.20	50,000.00	57,000.00	57,000.00		7,000.00	0.14
Total Garbage Collection - Materials	57,169.17	49,213.46	53,000.00	60,000.00	58,000.00		5,000.00	0.09
Garbage Collection - Contracts								
1-4-9514-4200 Contracts - Residential	1,295,137.37	797,315.98	1,030,697.00	1,030,697.00	1,055,433.00		24,736.00	0.02
1-4-9514-4201 Garbage Collection - Heavy Object	24,534.31	13,048.43	7,562.00	15,000.00	10,000.00		2,438.00	0.32
1-4-9514-4202 Contracts - Commercial	0.00	192,474.73	244,437.00	244,437.00	251,770.00		7,333.00	0.03
Total Garbage Collection - Contracts	1,319,671.68	1,002,837.14	1,282,696.00	1,290,134.00	1,317,203.00		34,507.00	0.03
Garbage Disposal - Transfers								
1-4-9527-7100 Contribution to Reserves	180,679.00	164,742.00	164,742.00	164,742.00	250,219.00		85,477.00	0.52
Total Garbage Disposal - Transfers	180,679.00	164,742.00	164,742.00	164,742.00	250,219.00		85,477.00	0.52
Recycling - Materials								
1-4-9533-3005 Advertising	11,359.34	0.00	12,000.00	12,000.00	1,000.00		-11,000.00	-0.92
1-4-9533-3188 Diaper Recycling Program	800.00	1,000.00	2,000.00	2,000.00	2,000.00		0.00	0.00
Total Recycling - Materials	12,159.34	1,000.00	14,000.00	14,000.00	3,000.00		-11,000.00	-0.79
Recycling - Contracts								
1-4-9534-4201 Mattress Recycling	66,702.71	29,077.93	70,000.00	50,000.00	50,000.00		-20,000.00	-0.29
Total Recycling - Contracts	66,702.71	29,077.93	70,000.00	50,000.00	50,000.00		-20,000.00	-0.29
Composting - Materials								
1-4-9543-3215 Equipment Rental	22.44	0.00	0.00	0.00	0.00		0.00	0.00
Total Composting - Materials	22.44	0.00	0.00	0.00	0.00		0.00	0.00
Composting - Contracts								
1-4-9544-4370 Sub-Contracts	293,212.18	188,544.25	389,039.00	389,039.00	399,000.00		9,961.00	0.03
Total Composting - Contracts	293,212.18	188,544.25	389,039.00	389,039.00	399,000.00		9,961.00	0.03
Total COLLECTION	1,929,616.52	1,435,414.78	1,973,477.00	1,967,915.00	2,077,422.00		103,945.00	0.05
DISPOSAL								
Garbage Disposal - Salaries & Ben.								
1-4-9521-1100 Regular Salaries	234,867.27	174,280.56	249,270.00	249,270.00	268,111.00		18,841.00	0.08
1-4-9521-1101 Indirect Salaries and Benefits	32,226.00	113,365.00	113,365.00	113,365.00	116,548.00		3,183.00	0.03
1-4-9521-1103 Indirect Salaries and Benefits	0.00	0.00	0.00	0.00	-61,361.00		-61,361.00	0.00
1-4-9521-1110 Accrued Sickleave & Vacation	295.38	0.00	2,493.00	2,493.00	2,681.00		188.00	0.08
1-4-9521-1120 Part-time Wages	112,032.77	103,713.69	132,832.00	132,832.00	130,637.00		-2,195.00	-0.02
1-4-9521-1130 Overtime Wages	3,904.10	1,342.52	6,000.00	6,000.00	6,000.00		0.00	0.00
1-4-9521-1210 E.H.T.	6,910.90	5,470.74	7,451.00	7,451.00	7,776.00		325.00	0.04

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET

For Period Ending 31-Dec-2026



	2024		2025		2025		2026		VARIANCE	
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	AMOUNT	%	AMOUNT	%	
1-4-9521-1220 C.P.P.	14,948.18	11,960.63	18,953.00	18,953.00	20,157.00	1,204.00	0.06			
1-4-9521-1230 E.I.	6,196.92	4,900.05	6,737.00	6,737.00	6,880.00	143.00	0.02			
1-4-9521-1240 WSIB	13,679.64	9,594.90	15,858.00	15,858.00	12,421.00	-3,437.00	-0.22			
1-4-9521-1250 OMERS	22,981.61	16,765.42	19,757.00	19,757.00	21,193.00	1,436.00	0.07			
1-4-9521-1251 RRSP	0.00	0.00	5,006.00	5,006.00	5,289.00	283.00	0.06			
1-4-9521-1255 OMERS Part-Time	0.00	0.00	2,630.00	2,630.00	2,587.00	-43.00	-0.02			
1-4-9521-1260 Group Insurance	28,391.76	21,286.58	28,114.00	28,114.00	28,940.00	826.00	0.03			
Total Garbage Disposal - Salaries & Be	476,434.53	462,880.09	608,466.00	608,466.00	567,859.00	-40,607.00	-0.07			
Garbage Disposal - Materials										
1-4-9523-3005 Advertising	0.00	2,544.00	800.00	800.00	800.00	0.00	0.00			
1-4-9523-3032 Credit Card fees	3,669.19	2,375.25	3,000.00	3,000.00	3,000.00	0.00	0.00			
1-4-9523-3060 Boots and Clothing	1,739.52	983.65	2,000.00	2,000.00	2,000.00	0.00	0.00			
1-4-9523-3070 Building Maintenance	9,449.16	7,299.79	3,000.00	3,000.00	7,500.00	4,500.00	1.50			
1-4-9523-3130 Cleaning Supplies	326.93	193.97	1,000.00	1,000.00	500.00	-500.00	-0.50			
1-4-9523-3133 Closure - Post closure	0.00	0.00	15,000.00	15,000.00	15,000.00	0.00	0.00			
1-4-9523-3190 Diesel	32,843.02	26,977.50	35,000.00	35,000.00	35,000.00	0.00	0.00			
1-4-9523-3215 Equipment rental	55,496.84	69,787.58	95,000.00	95,000.00	95,000.00	0.00	0.00			
1-4-9523-3260 Grants-in-lieu - County	18,340.66	0.00	18,000.00	18,000.00	18,000.00	0.00	0.00			
1-4-9523-3265 Gravel & Sand	832.86	393.55	7,500.00	7,500.00	2,500.00	-5,000.00	-0.67			
1-4-9523-3300 Hydro	6,098.28	2,871.22	8,000.00	8,000.00	10,000.00	2,000.00	0.25			
1-4-9523-3325 Insurance	7,834.88	8,090.90	8,465.00	8,465.00	8,888.00	423.00	0.05			
1-4-9523-3425 Materials	22,423.34	3,164.95	21,000.00	21,000.00	10,000.00	-11,000.00	-0.52			
1-4-9523-3435 Membership	1,939.03	597.34	1,790.00	3,000.00	3,000.00	1,250.00	0.71			
1-4-9523-3450 Mileage	252.15	174.31	400.00	400.00	400.00	0.00	0.00			
1-4-9523-3477 Monitoring	51,360.06	42,127.18	72,000.00	72,000.00	54,000.00	-18,000.00	-0.25			
1-4-9523-3500 Office Supplies	18.01	272.01	0.00	0.00	0.00	0.00	0.00			
1-4-9523-3555 Printing	2,431.20	70.67	12,500.00	2,000.00	12,500.00	0.00	0.00			
1-4-9523-3580 Propane	0.00	0.00	500.00	500.00	150.00	-350.00	-0.70			
1-4-9523-3585 Protective Clothing	5,152.22	2,278.07	4,000.00	4,000.00	4,000.00	0.00	0.00			
1-4-9523-3651 Software	4,525.04	25,610.37	16,000.00	27,000.00	20,000.00	4,000.00	0.25			
1-4-9523-3710 Telephone	1,420.41	1,308.94	1,250.00	1,250.00	1,250.00	0.00	0.00			
1-4-9523-3743 Training	4,227.45	6,376.38	6,500.00	6,500.00	6,500.00	0.00	0.00			
1-4-9523-3772 Repairation Vehicule	0.00	0.00	5,000.00	0.00	5,000.00	0.00	0.00			
Total Garbage Disposal - Materials	230,380.25	203,497.63	337,665.00	338,915.00	314,988.00	-22,677.00	-0.07			
Garbage Disposal - Contracts										
1-4-9524-3025 Auditing	2,500.00	0.00	2,800.00	2,800.00	2,800.00	0.00	0.00			
1-4-9524-3370 Legal Fees	1,942.58	2,710.72	4,000.00	4,000.00	4,000.00	0.00	0.00			
1-4-9524-3517 Other Contracts	27,601.15	17,713.63	30,000.00	30,000.00	25,000.00	-5,000.00	-0.17			
1-4-9524-3761 Vehicle Maintenance	17,963.16	65,416.47	19,400.00	70,000.00	24,400.00	5,000.00	0.26			
1-4-9524-4200 Contracts	0.00	0.00	15,000.00	5,000.00	5,000.00	-10,000.00	-0.67			
1-4-9524-4201 Transfer from capital	20,855.01	0.00	0.00	0.00	0.00	0.00	0.00			
1-4-9524-4275 Snow Contract	508.80	2,645.76	3,000.00	5,000.00	5,000.00	2,000.00	0.67			
Total Garbage Disposal - Contracts	71,370.70	88,486.58	74,200.00	116,800.00	66,200.00	-8,000.00	-0.11			
Garbage Disposal - Distribution										

CITY OF/CITE DE CLARENCE-ROCKLAND
2026 OPERATING BUDGET



For Period Ending 31-Dec-2026

	2024	2025	2025	2025	2025	2026	VARIANCE	VARIANCE
	YEAR END	YEAR END	BUDGET	FORECAST	BUDGET	BUDGET	AMOUNT	%
1-4-9528-8400 Equipment (Town Machinery)	38,700.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-9528-8900 Admin. Costs Dist. - P.S.	163,689.00	162,019.00	176,748.00	176,748.00	189,458.00	189,458.00	12,710.00	0.07
Total Garbage Disposal - Distribution	202,389.00	162,019.00	176,748.00	176,748.00	189,458.00	189,458.00	12,710.00	0.07
H.H.W. - Materials								
1-4-9553-3310 H.H.W.	25,426.58	20,129.83	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00
Total H.H.W. - Materials	25,426.58	20,129.83	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.00
Total DISPOSAL	1,006,001.06	936,813.13	1,222,079.00	1,265,929.00	1,163,505.00	1,163,505.00	-58,574.00	-0.05
Total WASTE	2,935,617.58	2,372,227.91	3,195,556.00	3,233,844.00	3,240,927.00	3,240,927.00	45,371.00	0.01
Total EXPENSES	2,935,617.58	2,372,227.91	3,195,556.00	3,233,844.00	3,240,927.00	3,240,927.00	45,371.00	0.01
Total .	-213,130.12	-763,883.96	0.00	509,767.00	0.00	0.00	0.00	0.00

**Cité de / City of Clarence-Rockland
2026 Budget 2026**

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**Cité de / City of Clarence-Rockland
Projets en cours / Work in progress (WIP)**

Sommaire 2025 / Summary 2025

Titre / Title	%	#	2025 Budget 2025	Dépendé au 31 dec / Spent as at 31 dec.	Non dépensé au 31 déc / Unspent as at dec 31
A) Projets qui seront terminés en 2024 / Projects to be completed in 2024	63%	65	19 941 854	7 489 410	9 709 890
B) Projets se poursuivant après 2024 / Projects on going beyond 2024	35%	36	53 048 702	7 517 688	45 531 014
C) Projets fermés / Projects to close	3%	3	1 385 000	50 000	1 335 000
Total 2025	100%	104	74 375 556	15 057 098	56 575 904

Cité de / City of Clarence-Rockland
Projets en cours / Work in progress (WIP)

A) Projets qui seront terminés en 2025 / Projects to be completed in 2025

	Titre / Title	2025 Budget 2025	Prévision au 31 dec. Forecast as Dec. 31	Non dépensé au 31 déc. Unspent at Dec. 31
LB	<u>Bibliothèque / Library</u>			
LB2201	Panneaux acoustiques / Acoustic panels	35 004	0	35 004
	Total Bibliothèque / Library	35 004	0	35 004
SC	<u>Services corporatifs / Corporate Services</u>			
SC1905	Revue tech branche d'ingénierie / Engineering branch tech review	26 451	10 563	15 888
SC2201	Stratégie de communication / Communication strategy	49 028	49 028	(0)
SC2301	Portail citoyen et consultation / Citizen Portal and Consulting	52 908	41 016	11 891
SC2303	Plan de gestion des actifs non stratégiques / Non-core asset management plan	17 437	0	17 437
SC2401	Étude des redevances d'aménagement / Development Charge Study	9 997	1 446	8 551
SC2402	Examen des limites des quartiers / Ward Boundary Review	62 235	60 944	1 291
SC2501	Ajout de connectivité dans les aires publiques (Pilot) / Add connectivity in public areas (Pilot)	18 000	943	17 057
SC2502	Site Web / Website	70 000	73 064	(3 064)
	Total Services corporatifs / Corporate Services	306 055	237 004	69 052
PS	<u>Service de la protection et du bâtiment / Protective and Building Services</u>			
PS2402	Étude sur la couverture sectorielle service des incendies / Study of fire sector coverage	21 700	21 547	154
PS2403	Centre de traitement photos radars / Building joint processing center	43 181	20 650	22 531
PS2404	Photos radars / Photos radars	323 173	100 966	222 207
PS2501	Test d'ajustement / Fit testing	25 053	23 786	1 267
	Total Service de la protection et du bâtiment / Protective and Building Services	413 107	166 949	246 157
PL	<u>Aménagement du territoire / Planning</u>			
PL2101	Plan secondaire sect d'étude spécial 1 / Secondary plan for special study area 1	4 502	723	3 779
PL2304	Avenue Sterling - élargissement de la route et ajout d'une piste cyclable / Sterling Avenue extension for roads and cycling	483 882	0	483 882
PL2309	Plan directeur - parcs, loisirs et culture / Parks, recreation and culture master plan	73 564	77 997	(4 433)
PL2406	Revue quinquennale du plan officiel de l'aire urbaine et modification règlement de zonage / Review of the urban area Official plan and Zoning By-law amendment	18 894	4 225	14 669
PL2407	Achat d'un logiciel de gestion des demandes et approbation aménagement du territoire / Purchase of software to manage land development application and approval processes	18 604	5 266	13 338
PL2501	Remplacement des compteurs routiers / Replacement of Traffic Counters	45 000	35 628	9 372
PL2502	Analyse de la circulation aux intersections sur les rues Caron et Richelieu / Traffic Analysis at Intersections on Caron & Richelieu Streets	272 500	22 500	250 000
PL2504	Achat de terrains / Land Purchases	2 400 000	5 467	2 394 533
PL2505	Prolongement du trottoir de l'avenue Sterling de RDHS à Docteur Corbeil / Sterling Avenue Sidewalk Extension from RDHS to Docteur Corbeil	285 000	210 000	75 000
PL2506	Sentier polyvalent sur Laurier, entre Richelieu et Laporte / Multi-Use Trail on Laurier from Richelieu to Laporte	106 000	60 982	45 018
PL2508	Sentier polyvalent rue Industrielle / Multi-Use Trail on Industrielle Street	25 000	0	25 000
	Total Aménagement du territoire / Planning	3 732 946	422 788	3 310 158
DE	<u>Développement économique / Economic Development</u>			
DE2301	Plan d'améliorations communautaires - phase 1 / Community improvement plan - phase 1	8 522	8 138	384
DE2302	Développement économique - Plan de marketing et de communication / Economic development marketing and communication plan	60 000	22 204	37 796
	Total Développement économique / Economic Development	68 522	30 342	38 180
BP	<u>Parcs et édifices municipaux / Parks and Municipal Buildings</u>			
CS1808	Développement parc Naturel Lavigne Park - development	15 139	2 357	12 782
CS1914	Réno Hotel de ville Rockland / City Hall renovation	2 050	2 610	(560)
BP2502	Ajout d'une cuisinette à la salle communautaire de l'aréna de Clarence-Rockland / Adding a Kitchenette to the Clarence-Rockland Arena Community Hall	66 000	9 012	56 988
BP2504	Remplacement du déshumidificateur de l'aréna de Clarence-Rockland / Clarence-Rockland Arena Dehumidifier Replacement	838 000	480 722	357 278
BP2505	Système de revêtement de la surface de glace de l'aréna de Clarence-Rockland / Clarence-Rockland Arena - Ice Covering System	190 000	182 965	7 035
BP2506	Plan et devis pour la rénovation de la salle communautaire Alphonse-Carrière / Plan and estimate for renovating the Alphonse-Carrière community Hall	45 000	25 000	20 000
BP2507	Éclairage de la Salle de spectacle Optimiste / Lighting in the Optimiste Performance Hall	125 000	2 500	122 500
BP2508	Système de sécurité - Site d'enfouissement / Security System - Landfill Site	7 500	0	7 500
BP2510	Matériel de formation -Conteneur d'entreposage et dalle de béton / Training Props, Storage Container and Concrete Slab	60 000	10 701	49 299
BP2511	Démolition de bâtiments 1450 du Parc / Building Demolition 1450 du Parc	400 000	9 780	390 220
	Total Parcs et édifices municipaux / Parks and Municipal Buildings	1 748 688	725 647	1 023 041

Cité de / City of Clarence-Rockland
Projets en cours / Work in progress (WIP)

A) Projets qui seront terminés en 2025 / Projects to be completed in 2025

	Titre / Title	2025 Budget 2025	Prévision au 31 dec. Forecast as Dec. 31	Non dépensé au 31 déc. Unspent at Dec. 31
PW/EQ	Équipements / Equipment			
EQ2501	Remplacement d'un tandem / Tandem Replacement	500 000	464 923	35 077
EQ2502	Ajout d'un tandem / New tandem	500 000	464 923	35 077
EQ2503	Ajout d'une déneigeuse de trottoirs / Additional sidewalk snowplow	175 000	174 519	482
EQ2504	Ajout d'une boîte à accotement / Add shoulder box	110 000	94 694	15 306
EQ2505	Boîte chaude pour asphalte / Asphalt hot box	90 000	0	90 000
	Total Équipements / Equipment	1 375 000	1 199 058	175 942
IF	Routes / Road			
IF2215	Réhabilitation de l'étang du terrain de golf phase 1 / Golf pond remediation PH1	77 482	34 698	42 785
IF2302	Rue Canaan / Canaan road	993 810	900 000	93 810
IF2307	Contrôle de l'érosion et stabilisation des berges Bearbrook - chemin Ettyville / Ettyville road - Bearbrook bank erosion control & stabilization	44 964	15 666	29 297
IF2308	Fermeture du pont du lac Cobbs / Cobbs Lake bridge closure	844 187	646 653	197 534
IF2313	Plan directeur du transport actif / Active transportation master plan	6 167	6 125	42
IF2402	Reconstruction du chemin Landry / Landry Road reconstruction	1 443 047	466 320	976 727
IF2409	Chemin Old Highway 17 - Ponceau CU090 et stabilité de la pente / Old Highway 17 Culvert CU090 and slope stability	1 266 538	1 242 000	24 538
IF2410	Analyse de la sécurité routière St-Joseph / St-Jean pour la zone scolaire St-Joseph / St-Jean Road Safety Analysis for school zone	72 078	75 390	(3 312)
IF2501	Amélioration de la chaussée / Road Improvement	2 840 000	2 400 000	440 000
IF2506	Programme de remplacement des ponceaux / Culvert Replacement Program	310 000	164 582	145 418
IF2507	Plan décennal des projets d'immobilisations - Ponts et ponceaux (OSIM) / 10-Year Capital Projects Plan - Bridges & Culverts (OSIM)	48 500	5 000	43 500
IF2509	Élargissement et amélioration du ruisseau Cobbs Lake / Cobbs Lake Creek Extension and Improvement	165 000	0	165 000
IF2511	Réfection Clarence-Cambridge Resurfacing	66 000	0	66 000
	Total routes / Road	8 177 772	5 956 434	2 221 338
SW	Égout sanitaire / Sewer			
SW2401	Usine d'épuration des eaux (UEA) : activités, entretien / Wastewater treatment plant (WWTP): operations, state of good repair	619 684	485 000	134 684
SW2404	Station de pompage sanitaire no6 (Phase 2) / Sanitary pumping station #6 (Phase 2)	299 936	77 051	222 885
SW2405	Réparation aux stations de pompage sanitaire - stations de pompage no 1 à 9 / Sanitary pumping station repairs - pumping stations #1 to #9	658 800	225 000	433 800
SW2407	Station de pompage sanitaire no 1 - remise en état du collecteur / Sanitary pumping station no 1 - collector restoration	401 259	24 729	376 531
SW2502	UTEU: Réparations architecturales du bâtiment- suivi de l'état de la dalle de plancher / WWTP: Building Architectural Repairs and Floor Slab Monitoring	205 000	55 065	149 935
	Total Égout sanitaire / Sewer	2 184 679	866 845	1 317 834
WW	Eau / Water			
WW2502	STE - Opérations, maintien en bon état / WTP - Operations, State of Good Repair	840 000	500 000	340 000
WW2503	STE - Tour d'eau Rockland	900 000	10 050	889 950
	Total Eau / Water	1 740 000	510 050	1 229 950
WS	Déchets / Waste			
WS2302	Modifications du logiciel de la pesé / Scale software modifications	15 000	0	15 000
WS2401	Mise à jour du plan directeur de gestion des déchets solides / Solid Waste Management Master Plan Update	18 080	20 393	(2 313)
WS2501	GPS pour compacteur de déchets / Waste Compactor GPS	92 000	89 877	2 123
WS2502	Plantation de saules - site d'enfouissement / Willow plantation- the landfill site	35 000	6 578	28 422
	Total Déchet / Waste	160 080	116 848	43 232
	Total 2025	19 941 854	10 231 964	9 709 890

Cité de / City of Clarence-Rockland
Projets en cours / Work in progress (WIP)

B) Projets se poursuivant après 2025 / Projects on going beyond 2025

	Titre / Title	2025 Budget 2025	Prévision au 31 déc / Forecast as at	Non dépensé au 31 déc / Unspent as at dec
SC	<u>Services corporatifs / Corporate Services</u>			
SC2202	Logiciel de budget / Budgeting software	26 928	11 143	15 786
SC2303	Plan de gestion des actifs secondaires / Non-core asset management plan	17 437	0	17 437
	Total Services corporatifs / Corporate Services	44 365	11 143	33 222
PL	<u>Aménagement du territoire / Planning</u>			
PL2301	Parc canin / Dog park	250 000	0	250 000
PL2308	Parc - Design Regional Group / Design Regional Group park development	50 000	0	50 000
PL2401	Services conseils en développement de stratégies / Services of a strategy development advisor	50 000	0	50 000
PL2404	Étude sur les glissements de terrain rétrogressifs / Retrogressive landslide study	50 000	0	50 000
PL2302	Siphon sanitaire Clarence Creek Crossing / Clarence Creek Crossing sanitary siphon	530 000	5 000	525 000
PL2305	Nouvel aménagement routier pour l'avenue Bronze / Bronze avenue new roadway	2 604 175	10 000	2 594 175
PL2402	Phase 2A - rue St-Jean: Reconstruction, carrefour giratoire et prolongement de la conduite principale et du réseau d'égout / Phase 2A - St-Jean Street: Reconstruction, roundabout and watermain & sewer system extension	10 461 984	2 412 635	8 049 349
PL2503	Station de pompage sanitaire no 6 (Phase 1) - Accroissement de la capacité et maintien en bon état de fonctionnement / Sanitary Pumping Station No 6 (Phase 1) - Capacity Expansion and State of Good Repair	2 993 008	2 578 079	414 929
PL2507	Améliorer la division de gestion de projet / Improving the project management division	88 400	55 220	33 180
	Total aménagement du territoire / Planning	17 077 568	5 060 934	12 016 634
DE	<u>Développement économique / Economic Development</u>			
CS1402	Développement Gare Bourget / Station Bourget Development	450 426	5 326	445 100
CS2005	Parc Du Moulin / Du Moulin Park	282 650	0	282 650
	Total Développement économique / Economic Development	733 076	5 326	727 751
BP	<u>Parcs et édifices municipaux / Parks and Municipal Buildings</u>			
PW2105	Plan maître - garage / Master Plan garage	161 245	11 064	150 181
BP2202	Audit sur l'accessibilité / Accessibility Audit - Municipal buildings and parks	60 000	0	60 000
BP2501	Projets en lien à l'évaluation de l'état des bâtiments / Projets Related to the Building Condition Assesment	429 300	286 201	143 099
BP2503	Démolition de bâtiments (117 Edwards et Band Shell) / Building Demolition (117 Edwards and Band Shell)	107 000	47 321	59 679
BP2509	Barrières automatiques - Site d'enfouissement / Automatic Gates - Landfill Site	20 000	1 662	18 338
	Total Parcs et édifices municipaux / Parks and Municipal Buildings	777 545	346 248	431 297
EQ	<u>Équipements / Equipment</u>			
PW1401	Dépotoir à neige / Snow dump land	1 098 420	19 041	1 079 379
PW1905	Aménagement du site élimination neige à Bourget / Snow dump land Bourget	120 053	0	120 053
	Total Équipements / Equipment	1 218 473	19 041	1 199 432
IE	<u>Routes / Road</u>			
IF1702	Étang rue Caron / Pond Caron ST	1 126 455	650	1 125 805
IF2212	Amélioration du fossé rue Lemery / Improvement of Lemery Street ditch	50 000	1 040	48 960
IF2407	Plan décennal des projets d'immobilisations - Ponts et ponceaux / Ten-Year Capital Plan -Bridges and Culverts	169 006	2 000	167 006
IF2502	Amélioration, rue Rodrigue / Improvement Rodrigue Street	102 500	19 707	82 793
IF2503	Carrefour giratoire sur le chemin Guindon (sud) / Guindon Road (south) Roundabout	32 000	0	32 000
IF2504	Rue Patricia - Amélioration du réseau de transport actif et travaux de réfection / Patricia Street - Active Transportation Network Improvement and Street Rehabilitation	103 000	3 000	100 000
IF2505	Conception Remplacement de ponceaux / Culverts replacement - Design	377 500	22 089	355 411
IF2508	Chemin Gagné - Requête pour drain municipal / Gagné Road - Municipal Drain Request	27 000	0	27 000
IF2510	Cheney - Trottoir au coin des rues Grand Tronc et Russell / Cheney - Sidewalk at the corner of Grand Tronc and Russell	16 000	1 000	15 000
	Total routes / Road	2 003 461	49 486	1 953 976
SW	<u>Égout sanitaire / Sewer</u>			
SW2301	Accès routier à l'égout sanitaire : phase 2 / Sanitary sewer access road: phase 2	285 807	5 000	280 807
SW2501	Réparations opérationnels de la station de pompage SP3/ Pump Station Operational Repairs: PS3	550 000	192 000	358 000
	Total Égout sanitaire / Sewer	835 807	197 000	638 807
WW	<u>Eau / Water</u>			
WW2402	Remplacement de la conduite d'eau principale : UÉA jusqu'à la route 17 / Watermain replacement: WWTP to HWY 17	2 272 053	374 569	1 897 484
WW2403	Nouvelle conduite : station de pompage relais 2 km au sud du chemin Baseline / New watermain: Caron booster station to 2 km South of Baseline Road	23 813 518	827 870	22 985 648

Cité de / City of Clarence-Rockland
Projets en cours / Work in progress (WIP)

B) Projets se poursuivant après 2025 / Projects on going beyond 2025

	Titre / Title	2025 Budget 2025	Prévision au 31 dec / Forecast as at	Non dépensé au 31 déc / Unspent as at dec
WW2404	Étude sur la capacité de l'usine de purification et station de relais et projet de construction / Water treatment plant and booster station capacity study and construction design	3 634 405	625 422	3 008 983
WW2501	Enregistrement des servitudes d'infrastructures existantes / Existing Infrastructure Easements Registration	180 000	0	180 000
	Total Eau / Water	29 899 975	1 827 861	28 072 114
WS	Déchet / Waste			
WS1601	Dépotoir Notre Dame landfill	458 431	650	457 781
	Total Déchet / Waste	458 431	650	457 781
	Total 2025	53 048 702	7 517 688	45 531 014

Cité de / City of Clarence-Rockland
Projets en cours / Work in progress (WIP)
 C) Projets fermés 2025 / Projects to close 2025

	Titre / Title	2025 Budget 2025	Dépensé au 31 dec / Spent as at 31 dec.	Non dépensé au 31 déc / Unspent as at dec 31
SW2202	UTEU: Concept pour la conception d'un système de collecte et de traitement des biosolides / WWTP: Biosolids Treatment & Collection System Construction Design	800 000	50 000	750 000
SW2403	Usine d'épuration des eaux (UEA): Approbation des évaluations environnementales de portée générale / WWTP: Class Environmental Assessment Approvals	350 000		350 000
SW2408	Usine d'épuration des eaux (UEA): concept préliminaire du traitement des biosolides et du système de collecte / WWTP: biosolids treatment & collection system preliminary design	185 000		185 000
SW2406	Évaluation de la capacité hydrolique de la station de pompage / Pump station hydrolic capacity assessment	50 000		50 000
			0	0
			0	0
	Total 2025	1 385 000	50 000	1 335 000

**Cité de / City of Clarence-Rockland
2026 Budget 2026**

Budget d'immobilisations / Capital Budget								
	Titre / Title	Total \$	Croissance / Growth	Fonds de réserves / Reserve funds	Octroies / Grant	Autres / Other	Dettes / Debt	Page #
Services corporatifs / Corporate Services								
SC2601	Information, Systems and Cyber-Security Enhancements	105 000	-	105 000	-	-	-	9
SC2602	Mise à jour du plan de gestion des actifs / Update of the asset management plan	60 000	-	60 000	-	-	-	11
Total Services corporatifs / Corporate Services		165 000	-	105 000	-	-	-	
Développement communautaire / Community Development								
PL2601	Étude de faisabilité de spectacles majeurs / Major Performances Feasibility Study	85 000	-	85 000	-	-	-	12
PL2602	Garderies / Daycare	200 000	-	-	-	200 000	-	13
PL2603	Stratégie touristique / Tourism Strategy	100 000	-	-	-	100 000	-	14
PL2402	Phase 2 - rue St-Jean : reconstruction, carrefours giratoires et prolongement de la conduite principale et du réseau d'égout / Phase 2 - St-Jean Street: Reconstruction, roundabouts and watermain & sewer system extension	15 010 000	1 527 142	-	10 472 239	-	3 010 619	15
PL2604	Mise à jour du règlement de zonage / Zoning By-law update	25 000	12 500	12 500	-	-	-	16
PL2605	Design Rue Industrielle et Canadienne - Sentier multifonction de Caron à de la Berge / Industrielle and Canadian Lane - Multi-use trail from Caron to de la Berge	83 250	83 250	-	-	-	-	17
PL2606	Développement du parc Brigil -design / Brigil park development design	80 000	80 000	-	-	-	-	18
PL2607	De La Berge / 17 design phase 1	410 000	-	410 000	-	-	-	19
PL2608	Achat de terrain et conception du centre sportif / Land purchase and design of the sports center	6 365 000	300 000	-	-	-	6 065 000	20
PL2609	Conception redéveloppement parc Simon / Design Simon Park Redevelopment	464 710	-	464 710	-	-	-	21
Total Développement communautaire / Community Development		22 822 960	475 750	887 210	-	-	9 075 619	
Parcs et édifices municipaux / Parks and Municipal Buildings								
BP2601	Centre Communautaires Alphonse Carrière Community Center	363 000	-	333 000	-	30 000	-	22
BP2602	Conception du parc Alphonse Carrière / Alphonse-Carrière Park Design	31 950	-	31 950	-	-	-	23
BP2603	Hôtel de ville de Rockland / Rockland Town Hall	447 250	-	447 250	-	-	-	24
BP2604	Centre Communautaires Ronald Lalonde Community Center	37 600	-	37 600	-	-	-	26
BP2605	Achat de terrain / Land acquisition	1 100 000	-	450 000	-	-	650 000	27
BP2606	Arénas de Clarence-Rockland et Clarence Creek / Clarence-Rockland and Clarence Creek Arenas	536 750	-	536 750	-	-	-	28
BP2607	Complexe sportif / Sports Complex	438 000	-	438 000	-	-	-	30
Total Parcs et édifices municipaux / Parks and Municipal Buildings		2 954 550	-	2 274 550	-	30 000	650 000	
Équipements / Equipment								
EQ2601	Ajout d'un rouleau vibrant déporté / Offset Vibratory Roller Addition	35 000	-	35 000	-	-	-	32
EQ2602	Remplacement d'une remorque / Trailer Replacement	42 000	-	42 000	-	-	-	33
EQ2603	Remplacement d'une machine à peinture de ligne / Line painting machine replacement	60 000	-	60 000	-	-	-	34
EQ2604	Remplacement d'un chargeur à roue / Loader Replacement	550 000	-	550 000	-	-	-	35
EQ2605	Remplacement déneigeuse à trottoir et ajout de balais / Sidewalk Machine Replacement and sweeper add	275 000	-	275 000	-	-	-	36
Total Équipements / Equipment		962 000	-	962 000	-	-	-	
Routes / Roads								
IF2601	Amélioration de la chaussée / Road Improvement	2 714 888	-	338 596	2 376 292	-	-	37
IF2602	Rue Saint-Denis – Réfection complète de la chaussée (phase de conception) / St-Denis Street – Full Road Reconstruction (Design Phase)	206 500	-	206 500	-	-	-	38
IF2603	Rue de la Montée Outaouais – Reconstruction complète (phase de conception) / Mtee Outaouais Street – Full Reconstruction (Design Phase)	206 500	-	206 500	-	-	-	39
IF2604	Stabilité des pentes St-Jean Slope Stability	156 500	-	156 500	-	-	-	40
IF2502	Amélioration, rue Rodrigue / Improvement Rodrigue Street	53 250	-	53 250	-	-	-	41
IF2605	Mise en œuvre de la sécurité à St-Joseph - Espace réservé / St-Joseph Safety Implementation - Place holder	206 500	-	206 500	-	-	-	42
IF2606	Voies cyclables (Phase de conception) / Bicycle lanes (Design Phase)	101 500	-	101 500	-	-	-	43
IF2607	Rue Laurier, Laporte à chemin de comté 17 (Phase de conception) / Laurier St - Laporte to County Road 17 (Design Phase)	313 000	-	313 000	-	-	-	44
IF2608	Programme d'optimisation et de remplacement des feux de circulation / Traffic Signal Optimization and Replacement Program	306 500	-	306 500	-	-	-	45
IF2609	Remplacement du ponceau de l'ancienne route 17 / CU335 – Old Hwy 17 Culvert Replacement	463 000	-	463 000	-	-	-	46
IF2610	Remplacement du ponceau Tucker CU096 et extension du drain Pilon / Tucker Culvert CU096 Replacement and Pilon Drain Extension	150 000	-	150 000	-	-	-	47
IF2611	"Plan décennal des projets d'immobilisations - Ponts et ponceaux (OSIM) / 10-Year Capital Projects Plan - Bridges & Culverts (OSIM)"	665 250	-	665 250	-	-	-	48
IF2612	Programme de remplacement des ponceaux / Culvert Replacement Program	305 850	-	305 850	-	-	-	49
IF2613	Drain du chemin Bouvier Road Drain	27 500	-	27 500	-	-	-	50
IF2504	Amélioration du réseau de transport actif et réfection des routes - rue Patricia / Patricia Street Active Transportation Network Improvement and Road Rehabilitation	106 500	53 250	53 250	-	-	-	51
IF2614	Amélioration de la chaussée rue David (Phase de conception) / David Street - Road Improvement (Design Phase)	291 250	-	291 250	-	-	-	52
IF2615	Aire de virage en cul-de-sac chemin Filion (Construction) / Filion Road Cul-de-sac Turning Area (Construction)	36 625	-	36 625	-	-	-	53
IF2616	Chemins Landry et Labonté - Amélioration de la chaussée (Phase de conception) / Landry Road and Labonté Road - Road Improvement (Design Phase)	106 500	-	106 500	-	-	-	54
IF2617	Passage pour piétons (PXO) sur la rue Champlain (Bourget) / Champlain Road (Bourget) Pedestrian Crossover (PXO)	106 500	-	106 500	-	-	-	56
IF2618	Plan d'action - Vision Zero	103 250	-	103 250	-	-	-	58
IF2619	Mise à jour du plan directeur des eaux pluviales / Stormwater Master Plan Update	206 500	-	206 500	-	-	-	59
Total Routes / Roads		6 833 863	53 250	4 404 321	2 376 292	-	-	
Égout sanitaire / Sewer								
SW2601	Réparations - Usine de traitement des eaux usées et stations de surpression / Repairs – Wastewater Treatment Plant and Booster Stations	1 260 550	-	1 260 550	-	-	-	60
SW2602	Nouvelle conduite de refoulement : station de surpression no 6 / New forcemain: Pump Station #6	2 039 000	2 039 000	-	-	-	-	61
SW2603	Zone sanitaire 2 – Inspection par caméra (CCTV) pour le maintien en bon état / Sanitary Zone 2 - CCTV Inspection for State of Good Repair	281 250	-	281 250	-	-	-	62
SW2604	UTEU : Modernisation – Phase 1 / WWTP: Upgrade Phase 1	2 555 200	1 916 400	-	-	-	638 800	63
Total Égout sanitaire / Sewer		6 136 000	3 955 400	1 541 800	-	-	638 800	

Cité de / City of Clarence-Rockland
2026 Budget 2026

Budget d'immobilisations / Capital Budget								
	Titre / Title	Total \$	Croissance / Growth	Fonds de réserves / Reserve funds	Octroies / Grant	Autres / Other	Dette / Debt	Page #
	Eau / Water							
WW2601	Usine de traitement des eaux potables et réseau de distribution / Water Treatment Plant and Distribution System	183 600	-	183 600	-	-	-	64
	Total Eau / Water	183 600	-	183 600	-	-	-	
	Total 2026	\$ 40 057 973	\$ 6 011 542	\$ 10 503 481	\$ 12 848 531	\$ 330 000	\$ 10 364 419	

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department Nom du projet / Project name	Corporate Services					
	Information, Systems and Cyber-Security Enhancements					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	40 000	40 000				
Achat / Purchase	35 000	35 000				
Conception / Design	-					
Interne / Internal	30 000	30 000				
Dépenses totales / Total expenditures	105 000	105 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve générale / General reserve	105 000	105 000				
	-					
	-					
	-					
Recettes totales / Total revenues	105 000	105 000	-	-	-	-
Dette / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)	\$ -	\$ -				

Objectif du projet / Project objective

Ce projet vise trois objectifs principaux :

- Assurer que la Cité continue de faire progresser sa posture en matière de cybersécurité grâce à des tests continus et des améliorations régulières.
- Mettre en place une pratique mature de gouvernance et de gestion de l'information, et apporter les ajustements nécessaires à nos systèmes.
- Tirer parti des flux de travail, des portails et d'autres technologies, telles que l'intelligence artificielle (IA), afin d'accroître l'efficacité, la transparence et la créativité.

Certains des projets présentés ci-dessous s'inscrivent dans plus d'une catégorie et pourraient nécessiter un suivi en 2027-2028.

Dans tous les cas, le travail sera réalisé par une combinaison de ressources internes et externes.

Cybersécurité

Bien que la Cité ait fait des progrès considérables depuis 2021, le paysage des menaces continue d'évoluer, ce qui exige que nous fassions de même.

Les travaux prévus dans le cadre de ce projet en 2026 comprennent :

- Améliorations continues pour les appareils mobiles, la sensibilisation et la formation;
- Évaluation par une tierce partie;
- Début du processus de certification NIST (le principal organisme de référence en conformité de cybersécurité);
- Élaboration d'un nouveau plan de reprise après sinistre (DR Plan).

Gouvernance et gestion de l'information

La Cité doit poursuivre son évolution dans la gestion de ses données afin de soutenir ses opérations essentielles ainsi que le plan stratégique, notamment en matière de gestion documentaire, d'indicateurs de performance (KPI) et de mesures, ainsi que d'accès des employés à l'information.

Les travaux prévus pour 2026 comprennent :

- Élaboration d'un nouveau plan stratégique des TI;
- Création d'un comité et de pratiques de gouvernance des données;
- Nettoyage des sites et des paramètres de sécurité dans SharePoint;
- Améliorations et automatisation des flux de travail dans SharePoint afin d'accroître l'efficacité;
- Conception d'un intranet amélioré pour les employés;
- Mise en place d'outils et de pratiques d'analyse de données;
- Lancement de tableaux de bord pour la direction et le conseil municipal (au-delà du projet pilote);
- Améliorations aux sites Web municipaux.

Modernisation et valeur ajoutée

Il est essentiel de s'assurer que la Cité exploite les technologies et pratiques modernes en vogue afin d'éviter de devoir rattraper le retard dans les prochaines années.

Les travaux prévus dans le cadre de ce projet en 2026 comprennent :

- Outils d'intelligence artificielle (IA);
- Nouveaux services en ligne pour les résidents (portail de taxes, etc.).



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Corporate Services
Nom du projet / Project name	Information, Systems and Cyber-Security Enhancements

There are three primary objectives to this project

- Ensure the City continues to mature its cyber-security posture through ongoing testing and enhancements.
- Create a mature Information Governance and Management practice and make the appropriate adjustments to our systems.
- Leverage workflows, portals and other technologies such as AI to increase efficiencies, transparency and creativity.

Some of the projects below are in more than category and may require follow-up work in 2027-2028
In all cases, work will be done by a combination of internal and external resources.

Cyber Security

Although the City is miles ahead of where it was in 2021, the threat landscape continues to evolve which requires we do the same.
Some of the work slated for this project in 2026 include:

- Ongoing enhancements for mobile devices, awareness and training
- third party assessment
- Begin process for NIST certification (the leading board for cyber compliance)
- New DR Plan

Information Governance & Management

The City needs to continue evolving in managing its data to support critical operations as well as the Strategic plan in areas of document management, KPIs and Metrics and Employee access to information. Some of the work slated for this project in 2026 include:

- Creation of new IT Strategic plan
- Creation of Data Governance committee and practices
- Clean up of Sites and Security in Sharepoint
- Enhancements and Workflows for Sharepoint to improve efficiency
- Design of an improved employee Intranet
- Data analytics tools & practices
- Launching Dashboards for Management and Council (beyond pilot project)
- Enhancements to Web sites

Modernization and Added Value

We must ensure we are leveraging trending modern technologies and practices as to not have to play catch-up in the next few years.
Some of the work slated for this project in 2026 include:

- Artificial Intelligence tools
- New online services for residents (tax portal, etc)

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

N/A

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Corporate Services					
Nom du projet / Project name	Mise à jour du plan de gestion des actifs / Update of the asset management plan					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-					
Conseiller / Consultant	60 000	60 000				
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal						
Dépenses totales / Total expenditures	60 000	\$ 60 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve générale / General reserve	60 000	60 000				
	-					
	-					
Recettes totales / Total revenues	60 000	60 000	-	-	-	-
Dette / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	-			

Objectif du projet / Project objective

La municipalité procédera en 2026 à une mise à jour complète de son Plan de gestion des actifs (PGA). Les données actuelles datant de plus de trois ans, le plan devra être entièrement reconstruit afin d'assurer leur exactitude, leur fiabilité et la conformité avec les exigences provinciales les plus récentes prévues au Règlement de l'Ontario 588/17 – Planification de la gestion des actifs municipaux.

Le projet comprendra notamment :

- La collecte et la validation des données actuelles pour l'ensemble des catégories d'actifs municipaux;
- La révision et la mise à jour des stratégies de cycle de vie, des niveaux de service et des évaluations de risque;
- L'intégration de stratégies financières alignées sur la planification à long terme des immobilisations;
- La conformité aux exigences provinciales de 2025 (gestion complète du cycle de vie et stratégie financière);
- Le développement d'une plateforme et de tableaux de bord modernisés pour la mise à jour continue du PGA.

The City's Asset Management Plan (AMP) will be comprehensively updated in 2026. As the existing AMP data is now more than three years old, the plan must be rebuilt from the ground up to ensure accuracy, reliability, and compliance with the latest provincial requirements under O. Reg. 588/17 – Asset Management Planning for Municipal Infrastructure.

This project will include:

- Re-collection and validation of current asset data across all municipal asset classes.
- Review and update of lifecycle strategies, levels of service, and risk assessments.
- Integration of financial strategies aligned with long-term capital forecasting.
- Alignment with the 2025 compliance requirements (full lifecycle management and financial strategy).
- Development of a modernized AMP platform and dashboards for ongoing updates.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

N/A

Carte-index / Key map

N/A

Cité de / City of Clarence-Rockland
2026 Budget 2026



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department Nom du projet / Project name	Développement communautaire / Community Development					
	Étude de faisabilité de spectacles majeurs / Major Performances Feasibility Study					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-					
Conseiller / Consultant	85 000	85 000				
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	85 000	\$ 85 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve générale / General Reserve	85 000	85 000	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	85 000	85 000	-	-	-	-
Dette / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)	\$	2026 -	2027 -			

Objectif du projet / Project objective

L'administration explore la possibilité d'offrir des spectacles de plus grande envergure à l'aréna de Clarence-Rockland - Pad 1 et aimerait retenir les services d'un consultant pour l'élaboration d'une étude de faisabilité de spectacles majeurs afin d'évaluer la viabilité et le succès potentiel de cette initiative.

L'étude de faisabilité comprendra des recommandations formelles quant à l'opportunité pour la Cité d'aller de l'avant avec cette initiative. /

The administration is exploring the possibility of offering larger-scale performances at the Clarence-Rockland Arena – Pad 1 and would like to retain the services of a consultant for the development of a Major Performances Feasibility Study to assess its viability and potential success.

The Feasibility Study will include formal recommendations as to if the City should move forward with this initiative.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

N/A

Carte-index / Key map

N/A

Cité de / City of Clarence-Rockland
2026 Budget 2026



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department Nom du projet / Project name	Garderies / Daycare					
	Garderies / Daycare					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	200 000	200 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	200 000	\$ 200 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve des garderies / Daycare reserve	-	200 000				
	200 000					
	-					
Recettes totales / Total revenues	200 000	200 000	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

1. Aménagement des aires de jeu extérieures
2. Remplacement des électros ménagers
3. Rénover les locaux /

1. Improvement of outdoor play areas
2. Replacement of appliances
3. Renovation of facilities

Programme de gestion des biens / Asset management program

En conformité avec le plan de gestion des actifs de la Ville et les priorités identifiées, le remplacement des électroménagers et des aires de jeux extérieures dans les garderies municipales vise à assurer la pérennité, la sécurité et la qualité des services offerts. /

In accordance with the City's asset management plan and identified priorities, the replacement of appliances and outdoor play structures in municipal daycare facilities aims to ensure the sustainability, safety, and quality of services provided.

Répercussions opérationnelles / Operational impacts

N/A

Carte-index / Key map

N/A

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department Nom du projet / Project name	Community Development Stratégie touristique / Tourism Strategy					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	100 000	100 000				
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	100 000	\$ 100 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve de développement économique / Economic Development reserve	100 000	100 000	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	100 000	100 000	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

L'administration souhaite retenir les services d'un consultant afin de l'accompagner dans l'élaboration d'une stratégie touristique municipale globale. Celle-ci visera à renforcer l'économie locale, à mettre en valeur les atouts culturels et naturels uniques de la cité, et à positionner celle-ci comme une destination attrayante pour les visiteurs. La stratégie proposera un plan clair pour attirer des investissements touristiques durables, renforcer la fierté communautaire et soutenir les entreprises locales, tout en veillant à ce que la croissance du tourisme soit en cohérence avec le plan stratégique et les objectifs municipaux.

Dans le cadre de cette initiative, la stratégie explorera également les opportunités offertes par le tourisme sportif, en tirant parti des installations et événements locaux pour attirer des visiteurs régionaux, provinciaux et nationaux. En promouvant les voyages liés au sport, tels que les tournois, les activités récréatives et les événements d'envergure, la cité vise à diversifier son offre touristique et à stimuler l'activité économique tout au long de l'année.

En planifiant de manière proactive le développement touristique, la cité pourra ouvrir de nouvelles perspectives en matière de création d'emplois, d'amélioration des infrastructures et de collaboration régionale. /

The administration is seeking to attain the services of a consultant to assist in developing a comprehensive Municipal Tourism Strategy to strengthen its local economy, celebrate its unique cultural and natural assets, and position itself as an inviting destination for visitors. This strategy will provide a clear roadmap to attract sustainable tourism investment, enhance community pride, and support local businesses while ensuring that tourism growth aligns with the city's strategic plan and objectives.

As part of this initiative, the strategy will also explore opportunities in sports tourism, leveraging local facilities and events to attract regional, provincial and national visitors. By promoting sports-related travel—such as tournaments, recreational activities, and spectator events—the city aims to diversify its tourism offerings and stimulate year-round economic activity.

By proactively planning for tourism, the city can unlock new opportunities for job creation, infrastructure development, and regional collaboration.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

N/A

Carte-index / Key map

N/A

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Développement Communautaire / Community Development				
Nom du projet / Project name	Phase 2 - rue St-Jean : reconstruction, carrefours giratoires et prolongement des conduites principales d'aqueduc et d'égout / Phase 2 - St-Jean Street: Reconstruction, roundabouts and extension of water and sewer mains				
Dépenses / Expenses	Total	2026	2027	2028	2029
Construction	13 430 000	13 430 000			
Gestion de l'excès de terre / Excess soil management	-				
Inspection - administration des contrats / Inspection - contract management	1 500 000	1 500 000			
Contrôle de la qualité / Quality control	30 000	30 000			
Fonds propres / Internal funds	25 000	25 000			
Services internes d'ingénierie / Internal engineering services	25 000	25 000			
Dépenses totales / Total expenditures	\$ 15 010 000	\$ 15 010 000	\$ -	\$ -	\$ -
Recettes / Revenues					
Subvention pour l'accessibilité des logements / House enabling grant	10 472 239	10 472 239	-	-	-
Redevances d'aménagement / Development charges	1 527 142	1 527 142			
	-				
	-				
Recettes totales / Total revenues	11 999 381	11 999 381	-	-	-
Dettes / Debt	3 010 619	3 010 619	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget					
Coûts (épargnes) / Costs (savings)	\$	2026 - \$	2027 -		

Objectif du projet / Project objective

L'étude d'impact sur les transports, réalisée en 2018 pour les projets d'aménagement de Morris Village et de Brigil, a mis en évidence la nécessité d'aménager quatre carrefours giratoires le long du corridor St-Jean/Poupart au cours des cinq à dix prochaines années. Elle a également recommandé l'intégration d'options de transport actif le long de ce même corridor. Par conséquent, il est impératif de concevoir et de construire ces carrefours giratoires, tout en modernisant le corridor de la rue St-Jean afin de respecter les normes actuelles. Le projet comprend les éléments suivants : 1) la construction de deux carrefours giratoires; 2) l'aménagement d'un trottoir d'un côté de la route et d'un sentier de l'autre; 3) le remplacement du ponceau en acier sous-dimensionné par un nouveau ponceau en béton; et 4) le remblayage des terres humides jusqu'au-dessus du niveau de la plaine inondable. De plus, le projet nécessitera le prolongement de la conduite principale d'aqueduc de l'avenue Bronze jusqu'à l'intersection St-Jean/Poupart (au sommet de la colline), afin de soutenir les futurs aménagements, tel que décrit dans le Plan directeur des ressources en eau 2022 de la Cité. La relocalisation de la ligne hydroélectrique principale sera également requise. Le processus d'acquisition de terrains pour l'ensemble du corridor St-Jean/Poupart est déjà amorcé. Ce projet, qui s'échelonnera sur plusieurs années, s'inscrit dans la continuité des travaux de construction initiés en 2025. /

The 2018 Transportation Impact Study for the Morris Village and Brigil development projects identified the need for four roundabouts along the St-Jean/Poupart corridor within the next five to ten years. The study also recommended the implementation of active transportation options along the corridor. Therefore, it is essential to design and construct these roundabouts, and to upgrade the St-Jean Street corridor to meet current standards. The project scope includes: 1) construction of two roundabouts, 2) installation of a sidewalk on one side of the road and a pathway on the other; 3) replacement of the undersized steel culvert with a new concrete culvert; and 4) wetland infilling above floodplain elevation. In addition, a water main extension from Bronze Avenue to the St-Jean/Poupart intersection (top of the hill) will be required to support future developments, as outlined in the City's 2022 Water Master Plan. The relocation of the main hydro line will also be necessary. The land acquisition process for the entire St-Jean/Poupart corridor is already underway. This multi-year project builds on the construction initiatives launched in 2025, and this budget sheet ensures the continuity of that project work.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

Les répercussions opérationnelles sont les suivantes : 1) un trottoir en béton, un sentier polyvalent et deux carrefours giratoires additionnels le long de la rue St-Jean à entretenir; 2) deux voies de circulation routière additionnelles à entretenir sur la rue St-Jean entre les deux nouveaux carrefours giratoires. /

The operational impacts are as follows: 1) maintenance required for the concrete sidewalk, multi-use pathway and two roundabouts along St-Jean Street; 2) maintenance required for two additional traffic lanes on St-Jean Street between the two new roundabouts.

Cité de / City of Clarence-Rockland
2025 Budget 2025



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Développement communautaire / Community Development					
Nom du projet / Project name	Révision du Règlement de zonage / Zoning By-law Update					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-					
Conseiller / Consultant	25 000	25 000				
Achat / Purchase						
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	25 000	\$ 25 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Redevances d'aménagement / Development charges	12 500	12 500	-	-	-	-
Réserve générale / General reserve	12 500	12 500	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	25 000	25 000	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$	-		

Objectif du projet / Project objective

Une mise à jour du règlement de zonage est nécessaire à la suite de la mise à jour du plan officiel de l'aire urbaine qui sera achevée au début de 2026. La mise à jour du plan officiel était nécessaire à la suite du nouveau plan officiel des CUPR. Des changements ont été apportés aux limites du village et aux désignations rurales et agricoles. Actuellement, le règlement de zonage ne reflète pas les désignations du plan officiel. /

A Zoning by-law update is required following the Urban Area Official Plan update that will be completed in early 2026. The Official Plan update was required following the new UCPR Official Plan. Changes were made to the village boundaries and to the rural and agricultural designations. Currently the Zoning by-law does not reflect the OP designations.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

N/A

Carte-index / Key map

**Cité de / City of Clarence-Rockland
2025 Budget 2025**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Développement communautaire / Community Development					
Nom du projet / Project name	Piste multifonctionnelle rue Industrielle et allée Canadian / Multi-Use on Industrielle Street and Canadian Lane					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	380 000		380 000			
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	80 000	80 000				
Interne / Internal	8 250	3 250	5 000			
Dépenses totales / Total expenditures	468 250	\$ 83 250	\$ 385 000	\$ -	\$ -	\$ -
Recettes / Revenues						
Redevances d'aménagement / Development charges	83 250	83 250	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	83 250	83 250	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)		2026	2027			
	\$	-	\$	-		

Objectif du projet / Project objective

Le projet inclut la conception de la piste multifonctionnelle sur la rue Industrielle et l'allée Canadian de l'intersection de la rue Caron et Industrielle et de l'intersection avec de la Berge. /

The project includes the design of the Multiuse trail on Industrielle Street and Canadian Lane from Caron/Industrielle to de la Berge.

Programme de gestion des biens / Asset management program

Un montant de 715 mètres de piste multifonctionnel sera ajouté au programme de gestion de bien. /

A total amount of 715 meters of multi-use trail would be added to the assets of the City.

Répercussions opérationnelles / Operational impacts

La piste multifonctionnelle devra être entretenu tout au long de l'année et nettoyer l'hiver. /

The Multi-use will need to be cleared in the winter and maintained throughout the year.

Carte-index / Key map



**Cité de / City of Clarence-Rockland
2024 Budget 2024**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Community Development					
Nom du projet / Project name	Développement du parc Brigil -design / Brigil park development design					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	\$ 80 000,00	\$ 80 000,00				
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal						
Dépenses totales / Total expenditures	80 000	\$ 80 000	\$ -	\$ -	\$ -	-
Recettes / Revenues						
Réserve d'aménagement / Development charges	80 000	80 000	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	80 000	80 000	-	-	-	-
Dettes / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

Le parc de Brigil est situé dans le nouveau projet de Brigil actuellement en construction au nord de la montée Poupart. Le parc a une superficie d'environ 2 ha. Conformément au Manuel de développement de parc, ce parc doit être considéré comme un parc de quartier. Ces parcs sont conçus pour offrir de multiples possibilités de loisirs actifs et passifs.

Les aménagements possibles sont les suivants:

- Courts polyvalents / Courts de tennis / Courts de pickleball
- Patinoires / Splash pads
- Aires de jeux pour enfants / Équipements de jeux
- Aires de repos / Abris d'ombrage

La conception sera la première étape de ce projet.

Brigil park is located in the new Brigil project currently under construction north of Poupart Side Road. The park has approximately an area of 2 ha. As per the Park Development Manual, this park should be considered a neighborhood park. These parks are envisioned to offer multiple active and passive recreational opportunities.

Potential amenities may include:

- Multi-purpose courts / Tennis courts / Pickleball courts
- Ice rinks / Splash pads
- Children's playgrounds / Play equipment
- Seating areas / Shade shelter

A design will be the first step of this project.

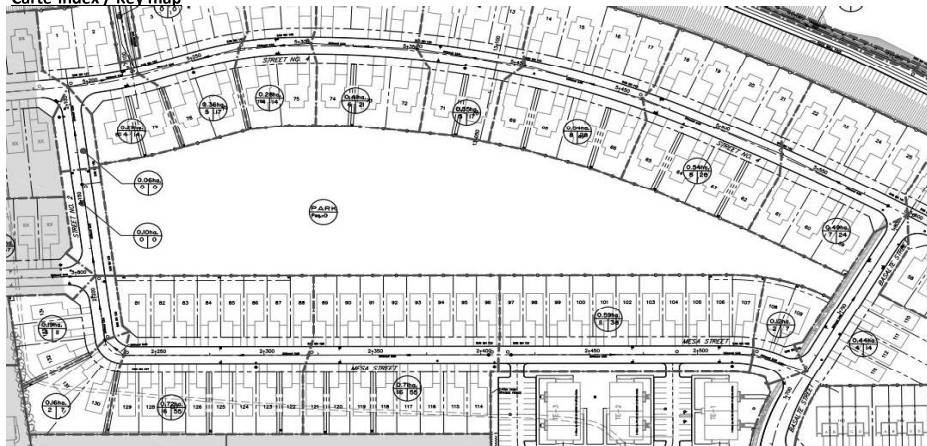
Programme de gestion des biens / Asset management program

Ce projet n'aura pas d'impact opérationnel pour la phase de conception. Par contre, plusieurs structures seront ajoutées dans le programme de gestion de biens une fois construit. /

Répercussions opérationnelles / Operational impacts

La division des opérations sera demandée d'ajouter ce parc dans leur routine d'inspection. / The operation division will be requested to add this park to their inspection routines.

Carte-index / Key map





Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department Nom du projet / Project name	Développement communautaire / Community Development					
	Prolongation de la rue de la Berge vers la rue Laurier/ Extension of de la Berge Street to Laurier					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-					
Conseiller / Consultant	-					
Achat / Purchase						
Conception / Design	400 000	400 000				
Interne / Internal	10 000	10 000				
Dépenses totales / Total expenditures	410 000	\$ 410 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road Reserve Fund	410 000	410 000	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	410 000	410 000	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	- \$	-			

Objectif du projet / Project objective

L'objectif de ce projet est de concevoir l'extension de la rue de la Berge du chemin de Comté 17 à la rue Laurier et de réaliser une évaluation environnementale. Cela doit inclure l'évaluation de la circulation à l'intersection du chemin de comté 17 et à l'intersection de la rue Laurier avec des voies de virage, si nécessaire. Une future station de la Police provinciale de l'Ontario est possible dans le secteur et la route doit être planifiée en conséquence. /
The goal of this project is to design de la Berge extension from County Road 17 to Laurier Street along with completing an EA. This must include the evaluation of the circulation of the intersection at County Road 17 and the intersection at Laurier Street with turning lanes, if necessary. A future OPP station in the area is a possibility and the road must be planned in consequences.

Programme de gestion des biens / Asset management program

Nouvelle route à construire qui sera ajoutée aux actifs, ainsi que le nouveau terrain. /
New road to be built that will be added to the asset as well as new land.

Répercussions opérationnelles / Operational impacts

N/A

Carte-index / Key map



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Développement communautaire / Community Development					
Nom du projet / Project name	Achat de terrain et conception du centre sportif / Land purchase and design of the sports center					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	15 000 000			15 000 000		
Conseiller / Consultant	-					
Achat / Purchase	5 750 000	5 750 000	-	-	-	-
Conception / Design	600 000	600 000				
Interne / Internal	15 000	15 000				
Dépenses totales / Total expenditures	21 365 000	\$ 6 365 000	\$ -	\$ 15 000 000	\$ -	\$ -
Recettes / Revenues						
Redevances d'aménagement / Development charges	300 000	300 000	-	-	-	-
Dette / debt	6 065 000	6 065 000	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	6 365 000	6 365 000	-	-	-	-
Dette / Debt	15 000 000	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2025	2026			
Coûts (épargnes) / Costs (savings)	\$	- \$	-			

Objectif du projet / Project objective

L'objectif de ce projet est d'acheter le terrain et de retenir les services d'un consultant qualifié pour diriger la conception du centre sportif Clarence-Rockland, une destination récréative moderne et multifonctionnelle. Le consultant aidera la Ville à élaborer un plan d'aménagement complet qui reflète la vision de la Ville telle qu'elle est décrite dans le plan directeur des loisirs et de la culture.

Le projet mettra l'accent sur la création d'une installation inclusive, dynamique et durable qui répondra aux divers besoins des résidents et des visiteurs.

Le processus de conception et d'acquisition s'alignera sur les objectifs stratégiques de la ville de Clarence-Rockland, à savoir :

- Améliorer le bien-être de la communauté grâce à des possibilités de loisirs élargies et à des programmes inclusifs.
- Attirer les visiteurs en positionnant le centre sportif comme une destination régionale pour les sports, les loisirs et les événements communautaires.
- Stimuler la croissance économique locale en soutenant le tourisme, les partenariats et l'engagement communautaire accru.

Le centre sportif comprendra un dôme pour les sports en salle, deux terrains de soccer extérieurs et deux terrains de baseball, dont la mise en œuvre se fera par étapes afin de minimiser les perturbations et de s'aligner sur les stratégies de financement. Le consultant veillera à ce que la conception reflète les valeurs de la communauté, favorise l'évolutivité des programmes futurs et intègre les meilleures pratiques en matière de durabilité et d'efficacité opérationnelle. /

The objective of this project is to purchase the land and retain a qualified consultant to lead the design of the Clarence-Rockland Sports Hub, a modern and multifunctional recreational destination. The consultant will support the City in developing a comprehensive design that reflects the City's vision as outlined in the Recreation and Cultural Master Plan.

The project will emphasize the creation of an inclusive, dynamic, and sustainable facility that meets the diverse needs of residents and visitors.

The design and acquisition process will align with the City of Clarence-Rockland's strategic goals of:

- Enhancing community well-being through expanded recreational opportunities and inclusive programming.
- Attracting visitors by positioning the Sports Hub as a regional destination for sports, leisure, and community events.
- Stimulating local economic growth by supporting tourism, partnerships, and increased community engagement.

The Sports Hub will include a dome for indoor sports, two outdoor soccer fields, and two ball fields, with phased implementation to minimize disruption and align with funding strategies. The consultant will ensure the design reflects community values, supports scalability for future programming, and incorporates best practices in sustainability and operational efficiency.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

L'impact opérationnel de ce projet sera défini plus clairement à l'issue de la phase de conception, lorsque les exigences spécifiques, les besoins en matière d'infrastructure et les implications en termes de programmation seront mieux compris./

The operational impact of this project will be more clearly defined upon completion of the design phase, when specific requirements, infrastructure needs, and programming

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Detail Sheet

Service / Department	Développement communautaire / Community Development					
Nom du projet / Project name	Conception redéveloppement parc Simon / Design Simon Park Redevelopment					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	2 842 125			2 842 125		
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	453 375	453 375				
Interne / Internal	11 335	11 335				
Dépenses totales / Total expenditures	3 306 835	\$ 464 710	\$ -	\$ 2 842 125	\$ -	\$ -
Recettes / Revenues						
Réserve générale / General reserve	395 000	395 000	-	-	-	-
Réserve des équipements / Equipment reserve	69 710	69 710	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	464 710	464 710	-	-	-	-
Dette / Debt	2 842 125	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2025	2026			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

L'objectif de ce projet est de retenir les services d'un consultant qualifié pour diriger la conception du réaménagement du parc Simon afin d'en faire un lieu culturel et communautaire dynamique. La conception s'inspirera de la vision du réaménagement du parc Simon précédemment approuvée par le conseil municipal et mettra l'accent sur la création d'un espace public inclusif, dynamique et durable qui reflète les valeurs et les aspirations de la communauté. De plus, la conception s'alignera sur les objectifs stratégiques de la ville visant à améliorer le bien-être de la communauté, à attirer des visiteurs et à stimuler la croissance économique locale. /

The objective of this project is to retain a qualified consultant to lead the design of Simon Park's redevelopment into a vibrant cultural and community destination. The design will be guided by the Simon Park Redevelopment Vision previously approved by Council and will emphasize the creation of an inclusive, dynamic, and sustainable public space that reflects community values and aspirations. Additionally, the design will align with the City's strategic goals of enhancing community well-being, attracting visitors, and stimulating local economic growth.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

L'impact opérationnel de ce projet sera défini plus clairement à l'issue de la phase de conception, lorsque les exigences spécifiques, les besoins en matière d'infrastructure et les implications en termes de programmation seront mieux compris. /

The operational impact of this project will be more clearly defined upon completion of the design phase, when specific requirements, infrastructure needs, and programming implications are better understood.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des opérations - Parcs et bâtiments / Operation Services - Parks and Buildings
Nom du projet / Project name	Édifices - Centre communautaire / Building- Community Hall

Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Conseiller / Consultant	-					
Achat / Purchase	350 000	350 000				
Conception / Design	-					
Interne / Internal	13 000	13 000				
Dépenses totales / Total expenditures	363 000	\$363 000	\$ -	\$ -	\$ -	\$ -

Recettes / Revenues	Total	2026	2027	2028	2029	2030
Réserve des bâtiments / Building reserve	333 000	333 000	-	-	-	-
Contribution Club Optimiste de Hammond	30 000	30 000				
	0					
	0					
Recettes totales / Total revenues	363 000	\$363 000	\$ -	\$ -	\$ -	\$ -

Dettes / Debt	-	-	-	-	-	-
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Répercussions sur le budget de fonctionnement / Impacts on operating budget	2026	2027
Coûts (épargnes) / Costs (savings)	\$ -	\$ -

Objectif du projet / Project objective

À la fin de l'année 2024, le Conseil a approuvé un budget d'immobilisations 2025 afin de réaliser une analyse et de préparer des plans et des estimations de coûts pour la modernisation du Centre communautaire Alphonse-Carrière, afin de mieux répondre aux besoins de la collectivité. Ce projet permettra d'aller de l'avant avec les rénovations proposées, qui comprennent notamment, sans s'y limiter : la réparation ou le remplacement des armoires de cuisine, des équipements de cuisine, des toilettes accessibles, des luminaires, du système CVC, des composantes structurelles et des revêtements de plancher. Plusieurs de ces éléments avaient été identifiés dans l'évaluation de l'état du bâtiment 2023. /

At the end of the 2024, Council approved a 2025 capital budget to conduct an analysis and prepare plans and cost estimates for the modernization of the Alphonse Carrière Community Hall, ensuring it better meets the needs of the community. This project will move forward with the suggested renovations, which include, but are not limited to: the repair or replacement of the kitchen cabinets, kitchen equipments, accessible washrooms, light fixtures, HVAC system, structural components and floor coverings. Several of these items were identified in the 2023 Building Condition Assessment.

Programme de gestion des biens / Asset management program

Certaines des réparations ont été identifiées dans notre évaluation de l'état du bâtiment 2023. /
Some of the repairs were identified in our 2023 Building Conditioning Assessment.

Répercussions opérationnelles / Operational impacts

D'après les commentaires de la communauté, le centre sera plus attrayant pour les locataires potentiels. /
Based on community feedback, the hall will be more attractive to potential renters.

Cité de / City of Clarence-Rockland
2026 Budget 2026
Fiche détaillée du budget d'immobilisations /
Capital Budget Project Summary Sheet



Service / Department	Services des opérations - Parcs et bâtiments / Operation Services - Parks and Buildings					
Nom du projet / Project name	Conception du parc Alphonse Carrière / Alphonse-Carrière Park Design					
<hr/>						
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	30 000	30 000				
Conseiller / Consultant	0					
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	1 950	1 950				
Dépenses totales / Total expenditures	31 950	\$31 950	\$ -	\$ -	\$ -	\$ -
<hr/>						
Recettes / Revenues						
Réserve des équipements / Equipment reserve	31 950	31 950	-	-	-	-
	0					
	0					
	0					
Recettes totales / Total revenues	31 950	\$31 950	\$ -	\$ -	\$ -	\$ -
<hr/>						
Dettes / Debt						
	-	-	-	-	-	-
<hr/>						
Répercussions sur le budget de fonctionnement /						
Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)		0	0			

Objectif du projet / Project objective

À la suite de l'acquisition, en 2021, d'un terrain situé au nord du parc Alphonse-Carrière, la Cité de Clarence-Rockland a choisi de préserver l'espace comme zone verte, sans qu'aucun aménagement n'ait été entrepris depuis. En réponse à une proposition d'un groupe communautaire local visant la construction de terrains de volleyball de plage, l'administration a recommandé la réalisation d'un plan d'aménagement complet du parc soit réalisé avant d'aller de l'avant avec tout projet de construction.

Cette recommandation repose sur le Plan directeur des parcs, loisirs et culture, récemment adopté, qui définit les investissements majeurs en infrastructures et les priorités stratégiques en matière de loisirs de la Cité jusqu'en 2035. Ce Plan met en évidence l'importance d'une planification coordonnée afin que les nouvelles installations — telles que des terrains de volleyball de plage — soient intégrées à une vision d'ensemble pour le parc. Le processus de conception comprendra notamment une recherche de titres, des levés juridiques et topographiques, une consultation communautaire et l'élaboration d'un concept préliminaire.

Le Conseil a déjà exprimé son appui à l'initiative de volleyball de plage et a mandaté l'administration de collaborer avec les clubs sociaux locaux de Hammond et de Cheney afin de préparer les plans et devis détaillés pour les terrains. /

Following the 2021 acquisition of land north of Alphonse-Carrière Park, the City of Clarence-Rockland has preserved the area as green space, with no development undertaken since the purchase. In response to a proposal from a local community group to construct beach volleyball courts on the site, the administration recommended that a detailed park design be completed before moving forward with any construction.

This recommendation is based on the recently adopted Parks, Recreation & Culture Master Plan, which outlines major infrastructure investments and strategic recreational priorities for the City through 2035. The Master Plan emphasizes the importance of coordinated planning to ensure that new amenities—such as beach volleyball courts—are integrated into a broader vision for the park. The design process will include, but is not limited to, a title search, legal and topographic surveys, community outreach and conceptual design.

Council has already expressed its support for the beach volleyball initiative and has directed the administration to work with local social clubs in Hammond and Cheney to develop detailed plans and specifications for the courts.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

La conception d'un plan d'aménagement du parc permettra d'installer les futures infrastructures du parc de manière stratégique, afin d'assurer une expérience optimale pour les usagers ainsi qu'une gestion efficace des opérations. /

Designing a master plan will ensure that future park infrastructure is strategically implemented, providing an optimal experience and supporting efficient operations.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des opérations - Parcs et bâtiments / Operation Services - Parks and Buildings					
Nom du projet / Project name	Hôtel de ville de Rockland / Rockland Town Hall					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	433 000	433 000				
Conseiller / Consultant	0					
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	14 250	14 250				
Dépenses totales / Total expenditures	447 250	\$447 250	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve générale / General reserve	200 000	200 000	-	-	-	-
Réserve des bâtiments / Building reserve	247 250	247 250	-	-	-	-
	0					
	0					
Recettes totales / Total revenues	447 250	\$447 250	\$ -	\$ -	\$ -	\$ -
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)		0	0			

Objectif du projet / Project objective

L'évaluation de l'état du bâtiment 2023 de la Cité a permis de définir une liste de réparations nécessaires à l'hôtel de ville de Clarence-Rockland. Les éléments suivants ont été établis comme prioritaires :

1. Réparation/remplacement des rampes en béton, escaliers extérieurs et garde-corps (à plusieurs endroits) : les escaliers présentent une corrosion importante et des problèmes structuraux.
2. Remplacement de la membrane de toit sud et ouest : la membrane a dépassé sa durée de vie utile et présente de nombreuses défaillances.
3. Remplacement des portes d'origine du bâtiment
4. Remplacement des systèmes d'alarme de sécurité, de contrôle d'accès et d'alarme incendie : ces systèmes sont désuets et défaillants. Les pièces de rechange ne sont plus offertes sur le marché, rendant leur remplacement essentiel. /

The City's 2023 Building Conditioning Assessment identified a list of repairs required at Clarence-Rockland City Hall. The following items have been prioritized:

1. Concrete ramp, exterior stairs, and guard repairs/replacement (multiple locations): The stairs show significant corrosion and structural issues.
2. South and West roof membrane replacement: The roof membrane has exceeded its useful life and is failing in many areas.
3. Replacement of original building doors
4. Replacement of security, door access, and fire alarm systems: The systems are obsolete and failing. Replacement parts are no longer available, making upgrades essential.

Programme de gestion des biens / Asset management program

Toutes les réparations identifiées ont été consignées dans notre évaluation de l'état du bâtiment (2023). / All identified repairs were outlined in our Building Condition Assessment (2023).

Répercussions opérationnelles / Operational impacts

Les réparations permettront de prévenir d'autres dommages aux composantes structurelles de l'hôtel de ville. / Repairs will help prevent further damage to the structural components of City Hall.

Cité de / City of Clarence-Rockland
2026 Budget 2026



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department
Nom du projet / Project name

Services des opérations - Parcs et bâtiments / Operation Services - Parks and Buildings
Hôtel de ville de Rockland / Rockland Town Hall

Carte-index / Key map



Cité de / City of Clarence-Rockland
2026 Budget 2026
Fiche détaillée du budget d'immobilisations /
Capital Budget Project Summary Sheet



Service / Department	Services des opérations - Parcs et bâtiments / Operation Services - Parks and Buildings					
Nom du projet / Project name	Édifices - Centre communautaire / Building- Community Hall					
	Ronald Lalonde					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	35 000	35 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	2 600	2 600				
Dépenses totales / Total expenditures	37 600	\$ 37 600	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve des bâtiments / Building reserve	37 600	37 600	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	37 600	37 600	-	-	-	-
Dettes / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement /						
Impacts on operating budget						
	2026	2027				
Coûts (épargnes) / Costs (savings)	\$ -	\$ -				

Objectif du projet / Project objective

L'évaluation de l'état du bâtiment 2023 de la Cité a mis en lumière plusieurs réparations nécessaires au Centre communautaire Ronald Lalonde. Les réparations suivantes ont été jugées prioritaires :

1. Remplacement des fenêtres : toutes les fenêtres ont dépassé leur durée de vie utile. La plupart sont défectueuses, ce qui entraîne des infiltrations d'eau et une diminution importante de la performance énergétique.
 2. Remplacement des panneaux de disjoncteurs : les panneaux actuels présentent des problèmes de performance connus (p. ex., des disjoncteurs qui ne se déclenchent pas en cas de surcharge) et doivent être remplacés.
 3. Réaménagement de la porte extérieure : la porte doit être réaménagée afin de respecter les normes d'accessibilité. / The City's 2023 Building Conditioning Assessment identified several repairs required at the Ronald Lalonde Community Hall. The following have been prioritized:
1. Windows replacement: All windows have exceeded their useful life. Most have failed, resulting in water leaks and significantly reduced insulation performance.
 2. Breaker panel replacement: The existing panels have known performance issues (e.g., breakers do not trip when overloaded) and must be replaced.
 3. Retrofitting of exterior door: The outside door requires retrofitting to address accessibility concerns.

Programme de gestion des biens / Asset management program

Toutes les réparations ont été définies dans notre évaluation de l'état du bâtiment 2023. / All of the repairs were identified in our 2023 Building Conditioning Assessment.

Répercussions opérationnelles / Operational impacts

Les réparations permettront de prévenir d'autres dommages aux composantes structurelles. / The repairs will prevent further damage to the structural components.

Carte-index / Key map



**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des opérations - Parcs et bâtiments / Operation Services - Parks and Buildings					
Nom du projet / Project name	Achat de terrain / Land Acquisition					

Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	1 100 000	1 100 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	-					
Dépenses totales / Total expenditures	1 100 000	\$1 100 000 \$	-	-	-	-

Recettes / Revenues	Total	2026	2027	2028	2029	2030
Réserve des bâtiments / Building reserve	450 000	450 000	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	450 000	450 000	-	-	-	-

Dette / Debt	650 000	650 000	-	-	-	-
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Répercussions sur le budget de fonctionnement / Impacts on operating budget	2026	2027
Coûts (épargnes) / Costs (savings)	\$ -	\$ -

Objectif du projet / Project objective

L'objectif de ce projet est d'acquérir un terrain stratégiquement situé afin d'y construire un nouveau garage pour le Service des opérations ainsi que des bureaux administratifs qui serviront de pôle central pour l'ensemble des services municipaux. Cette initiative vient répondre aux limites de l'installation actuelle, qui ne satisfait plus aux exigences fonctionnelles, spatiales et de sécurité nécessaires pour soutenir la croissance des besoins en services de la Cité de Clarence-Rockland.

Une étude approfondie menée en 2025 par Parson Engineering a recommandé de relocaliser le garage vers un site plus central afin d'optimiser la logistique, de réduire les délais d'intervention et d'améliorer l'efficacité globale des services municipaux. Le nouvel emplacement sera conçu de manière à respecter les normes modernes en matière d'infrastructures et à s'adapter à la croissance future.

Cette acquisition de terrain constitue une première étape déterminante dans la stratégie globale d'immobilisations de la Cité, qui vise à moderniser les opérations municipales et à garantir la durabilité de ses services à long terme. /

The objective of this project is to acquire a strategically located parcel of land for the construction of a new Operations Services garage and administrative office space that will serve as the central hub for all municipal services. This initiative addresses the limitations of the current facility, which no longer meets the functional, spatial, and safety requirements needed to support the growing service demands of the City of Clarence-Rockland.

A comprehensive study conducted in 2025 by Parson Engineering recommended relocating the garage to a more centralized site to optimize logistics, reduce response times, and improve overall departmental efficiency. The new location will be designed to meet modern infrastructure standards while accommodating future growth.

This land acquisition marks a critical first step in the City's broader capital improvement strategy to modernize municipal operations and ensure the long-term sustainability of its services.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

N/A

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department Nom du projet / Project name	Services des opérations - Parcs et bâtiments / Operation Services - Parks and Buildings Arénas de Clarence-Rockland et Clarence Creek / Clarence-Rockland and Clarence Creek Arenas					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	527 000	527 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	9 750	9 750				
Dépenses totales / Total expenditures	536 750	\$ 536 750	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve des bâtiments / Building reserve	480 000	480 000				
Réserve des équipements / Equipment reserve	56 750	56 750				
	-					
	-					
Recettes totales / Total revenues	536 750	536 750	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	- \$	-			

Objectif du projet / Project objective

L'évaluation de l'état du bâtiment 2023 de la Cité a permis d'identifier plusieurs réparations nécessaires dans les deux arénas municipaux. Les éléments suivants ont été établis comme prioritaires :

Aréna Clarence-Rockland

1. Remplacement de la surfaceuse : la surfaceuse date de plus de 23 ans, alors que la durée de vie utile moyenne de cet équipement est de 12 à 14 ans. Elle doit être remplacée rapidement afin d'éviter des dommages irréparables. Les coûts annuels d'exploitation et de réparation sont actuellement excessivement élevés.
2. Remplacement d'une pompe du système de réfrigération : l'une des principales pompes du système de réfrigération est en panne et doit être remplacée. La durée de vie utile de ce type d'équipement est généralement d'environ 15 ans.
3. Modernisation du système de caméras : le système de caméras actuel a des fonctionnalités limitées. Ce projet vise à permettre le stockage externe (nuage), l'intégration au service de surveillance de la Cité et la connexion au système de contrôle d'accès par porte-clés.
4. Réparation du système de chauffage sous dalle (patinoire 1) : le système de chauffage sous dalle est actuellement hors service en raison d'une fuite. Ce système est essentiel pour empêcher le gel d'atteindre le lit de roc et risquer de soulever la dalle de béton. Des réparations sont nécessaires pour rétablir son bon fonctionnement.

Aréna Clarence Creek

1. Remplacement des chauffe-eau : trois des quatre chauffe-eau ont environ 17 ans, alors que leur durée de vie utile est de 15 ans. À la suite de nombreuses plaintes concernant le manque d'eau chaude lors d'événements majeurs, l'administration recommande de les remplacer par un système sans réservoir.
2. Remise à neuf du système de compresseurs : les compresseurs ont environ 17 et 20 ans. Une remise à neuf des principaux composants est recommandée afin d'assurer la fiabilité du système.
3. Modernisation des commandes de l'ascenseur : les commandes de l'ascenseur ont environ 22 ans. Une modernisation est généralement requise après 20 à 25 ans en raison de l'obsolescence de l'équipement. Notre entrepreneur a confirmé que le système de commande actuel n'est plus pris en charge et que les pièces de rechange sont très limitées.
4. Remplacement de l'éclairage de la patinoire : en raison du fort taux d'humidité, de nombreux luminaires et ballasts de la patinoire sont défectueux. Le remplacement complet du système d'éclairage est requis. /

The City's 2023 Building Conditioning Assessment identified several repairs required at both municipal arenas. The following items have been prioritized:

Clarence-Rockland Arena

1. Ice resurfacing machine replacement: The arena's resurfacing machine is more than 23 years old, while the average useful life of this equipment is 12 to 14 years. It must be replaced soon to avoid irreparable damages. Annual operating and repair costs are currently excessively high.
2. Refrigerant system pump replacement: One of the main refrigerant system pumps has failed and requires replacement. These pumps typically have a service life of about 15 years.
3. Camera system modernization: The current camera system has limited functionality. This project aims to enable off-side (cloud) storage, integrate with the City's monitoring service, and connect to the key fob access system.
4. Subfloor heating system (pad 1): The subfloor heating system is currently not operational due to a leak. This system is critical to prevent frost from reaching the rock bed and potentially cracking the concrete slab. Repairs are required to restore functionality.

Clarence Creek Arena

1. Tank heat replacement: Three of the four tank heaters are approximately 17 year-old while their expected service life is 15 years. Following repeated complaints about insufficient hot water during major events, the administration recommends replacing them with a tankless system.
2. Compressor system overhaul: The compressors are approximately 17 and 20 year-old. An overhaul of the main components is recommended to ensure reliability.
3. Elevator controls modernization: The elevator controls are about 22 year-old. Modernization is typically required after 20 to 25 years due to equipment obsolescence. Our contractor has confirmed that the existing control system is no longer supported and replacement parts are scarce.
4. Ice pad lighting replacement: Due to high humidity, numerous lights and ballasts on the ice pad have failed. Replacement of the lighting system is required.

Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des opérations - Parcs et bâtiments / Operation Services - Parks and Buildings
Nom du projet / Project name	Arénas de Clarence-Rockland et Clarence Creek / Clarence-Rockland and Clarence Creek Arenas

Programme de gestion des biens / Asset management program

L'ensemble des projets identifiés est recommandé dans le cadre de notre programme de gestion des actifs. /
All of the identified projects are recommended under our asset management program.

Répercussions opérationnelles / Operational impacts

Ces projets amélioreront la fiabilité des principaux composants dans les deux arénas. /
These projects will improve the reliability of major components in both arenas.

Carte-index / Key map



**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department Nom du projet / Project name	Services des opérations - Parcs et bâtiments / Operation Services - Parks and Buildings					
	Complexe sportif / Sports Complex					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	425 000	425 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	13 000	13 000				
Dépenses totales / Total expenditures	438 000	\$ 438 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve des bâtiments / Building reserve	438 000	438 000	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	438 000	438 000	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)		2026	2027			
	\$	- \$	-			

Objectif du projet / Project objective

L'évaluation de l'état du bâtiment 2023 de la Cité a permis d'identifier plusieurs réparations nécessaires au complexe récréatif. La réparation prioritaire est la suivante :

Réinstallation du système de gestion centralisée du bâtiment (BAS)

Une évaluation réalisée en 2025 a déterminé qu'une réinstallation complète du BAS était requise. Ce projet permettra de mettre en place les améliorations et intégrations nécessaires afin d'assurer la performance, la sécurité et l'efficacité énergétique optimales de l'ensemble du complexe.

Le BAS est un système centralisé qui automatise et surveille les principales fonctions du bâtiment. Sa réinstallation est essentielle pour les raisons suivantes :

Contrôle de l'aire de la piscine : La régulation précise de la température et de l'humidité est essentielle dans un environnement de piscine. Le BAS permet des ajustements automatisés afin de maintenir des conditions sécuritaires et confortables, tout en prévenant la condensation, la corrosion et la moisissure.

Gestion de la ventilation : Le BAS assure une qualité et une circulation d'air constantes dans l'ensemble de l'installation, particulièrement dans les espaces fermés ou à forte fréquentation, réduisant ainsi les risques pour la santé et améliorant le confort des occupants.

Contrôle des déshumidificateurs : La gestion automatisée des déshumidificateurs maintient des niveaux d'humidité idéaux dans les zones sensibles à l'humidité, telles que la piscine et les vestiaires, protégeant ainsi les infrastructures et réduisant les coûts d'entretien.

Contrôle des registres : Le BAS permet d'ajuster dynamiquement les registres afin d'optimiser le débit d'air, l'apport d'air frais et l'évacuation, améliorant ainsi l'efficacité du système CVC et réduisant la consommation d'énergie.

Optimisation du chauffage et de la climatisation : La planification et le zonage intelligents permettent aux systèmes de chauffage et de climatisation de fonctionner en fonction de l'occupation et des besoins réels, améliorant le confort tout en réduisant les coûts énergétiques. /

The City's 2023 Building Conditioning Assessment identified several repairs required at the recreational complex. The following has been prioritized:

Reinstatement of Building Automation System (BAS)

A 2025 evaluation of the BAS determined that a full reinstatement of the system is required. This project will deliver the necessary upgrades to ensure optimal performance, safety, and energy efficiency across the facility.

The BAS is a centralized system that automates and monitors critical building functions. Its reinstatement is essential for the following reasons:

Pool Area Control: Precise regulation of temperature and humidity is vital in the pool environment. BAS provides automated adjustments to maintain safe, comfortable conditions and prevent condensation, corrosion, and mould.

Ventilation Management: BAS maintains consistent air quality and circulation throughout the facility, particularly in enclosed or high-traffic areas, reducing health risks and improving occupant comfort.

Dehumidifier Operation: Automated control of dehumidifiers preserves ideal humidity levels in moisture-sensitive spaces such as the pool and changing rooms, protecting infrastructure and lowering maintenance costs.

Damper Control: BAS enables dynamic damper adjustments to optimize airflow, fresh air intake, and exhaust, improving HVAC efficiency and reducing energy consumption.

Heating and Cooling Optimization: Intelligent scheduling and zoning ensure heating and cooling systems operate according to occupancy and usage patterns, enhancing comfort while lowering utility costs.

Programme de gestion des biens / Asset management program

Toutes les réparations ont été indiquées dans notre évaluation de l'état du bâtiment 2023. /

All of the repairs were identified in our 2023 Building Condition Assessment

Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des opérations - Parcs et bâtiments / Operation Services - Parks and Buildings
Nom du projet / Project name	Complexe sportif / Sports Complex

Répercussions opérationnelles / Operational impacts

Les réparations optimiseront l'utilisation et l'entretien des infrastructures du complexe. /
The repairs will optimize the use and maintenance of the complex's infrastructure.

Carte-index / Key map



**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Ajout d'un rouleau vibrant déporté / Offset Vibratory Roller Addition					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-					
Conseiller / Consultant	-					
Achat / Purchase	35 000	35 000				
Conception / Design	-					
Contrôle de la qualité / Quality Control						
Interne / Internal	-					
Dépenses totales / Total expenditures	35 000	\$ 35 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve des équipements / Equipment reserve	35 000	35 000	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	35 000	35 000	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$	-		

Objectif du projet / Project objective

L'ajout d'un rouleau articulé vise à améliorer la qualité et la sécurité des travaux d'entretien du réseau routier municipal, particulièrement lors de l'ajout de matériaux granulaires aux accotements. Actuellement, le compactage manuel ou effectué avec des équipements non spécialisés peut entraîner des risques d'affaissement, une durabilité limitée des interventions et une exposition accrue des travailleurs à des situations dangereuses. L'acquisition d'un rouleau articulé permettra d'assurer un compactage uniforme et optimal du granulaire, réduisant ainsi les risques d'érosion, de dégradation prématurée et de formation de nids-de-poule.

De plus, cet équipement facilitera le travail des équipes sur le terrain, augmentera la productivité et renforcera la sécurité des usagers en maintenant des accotements stables et sécuritaires. L'intégration d'un rouleau articulé dans la flotte municipale s'inscrit dans une démarche proactive d'amélioration continue des pratiques opérationnelles et de gestion des actifs. /

The addition of an articulated roller is intended to improve the quality and safety of municipal road network maintenance, particularly when adding granular material to shoulders. Currently, manual compaction or the use of non-specialized equipment can lead to settlement risks, limited durability of interventions, and greater worker exposure to hazardous situations. Acquiring an articulated roller will ensure uniform and optimal compaction of granular material, thereby reducing the risk of erosion, premature deterioration, and pothole formation.

In addition, this equipment will make field operations easier, increase productivity, and enhance user safety by maintaining stable and secure shoulders. Integrating an articulated roller into the municipal fleet reflects a proactive approach to continuously improving operational practices and asset management.

Programme de gestion des biens / Asset management program

Ce projet s'inscrit dans le programme d'optimisation des opérations et contribue à accroître la durabilité des infrastructures routières. /

This project is part of the Operations Optimization Program and helps enhance the durability of road infrastructure.

Répercussions opérationnelles / Operational impacts

L'ajout de cet équipement permettra de réduire les risques d'affaissement des accotements, d'améliorer la qualité des interventions et d'optimiser l'utilisation des ressources humaines et matérielles. /

The addition of this equipment will reduce the risk of shoulder settlement, enhance the quality of interventions, and optimize the use of both human and material resources.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Remplacement d'une remorque / Trailer Replacement					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-					
Conseiller / Consultant	-					
Achat / Purchase	42 000	42 000				
Conception / Design	-					
Contrôle de la qualité / Quality Control						
Interne / Internal	-					
Dépenses totales / Total expenditures	42 000	\$ 42 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve des véhicules / Fleet reserve	42 000	42 000	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	42 000	42 000	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$	-		

Objectif du projet / Project objective

La remorque V14005, acquise en 2014, est désormais insuffisante pour répondre aux besoins opérationnels croissants du service des Travaux publics. Avec l'augmentation des projets réalisés à l'interne et l'utilisation accrue d'équipements plus lourds et volumineux, la remorque actuelle ne permet plus de les transporter de manière adéquate. /

The V14005 trailer, purchased in 2014, is no longer sufficient to meet expanding operational needs of the Public Works Services. With more projects being carried out in-house and increased reliance on larger and heavier equipment, the current trailer can no longer transport these assets safely and efficiently.

Programme de gestion des biens / Asset management program

Ce projet s'inscrit dans le programme de renouvellement de la flotte et appuie directement la réalisation des objectifs du nouveau programme de gestion des actifs proposé. /

This project is part of the Fleet Replacement Program and directly supports the achievement of the objectives outlined in the proposed Asset Management Program.

Répercussions opérationnelles / Operational impacts

Le remplacement de la remorque permettra d'assurer le transport sécuritaire et efficace d'équipements, tout en réduisant les risques de bris et les contraintes logistiques, et en augmentant la productivité des opérations. /

Replacing the trailer will ensure the safe and efficient transport of heavier equipment, while reducing the risk of damage and logistical challenges, and enhancing overall operational productivity.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Remplacement d'une machine à peinture de ligne / Line painting machine replacement					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-					
Conseiller / Consultant	-					
Achat / Purchase	60 000	60 000				
Conception / Design	-					
Contrôle de la qualité / Quality Control						
Interne / Internal	-					
Dépenses totales / Total expenditures	60 000	\$ 60 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve des équipements / Equipment reserve	60 000	60 000	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	60 000	60 000	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

La machine à peinture E19004, acquise en 2019, est sujette à des pannes fréquentes et nécessite des réparations régulières. Selon les normes de l'industrie, ce type d'équipement atteint généralement la fin de sa durée de vie utile après 7 à 10 ans. Cette situation compromet sérieusement notre capacité à fournir les services requis. De plus, avec l'augmentation du nombre de routes, de sentiers multifonctionnels, de pistes cyclables et de ronds-points, les besoins en marquage de chaussée et en peinture de lignes se sont accrus de façon significative. Le remplacement de cette machine est donc essentiel afin de garantir une prestation de services efficace et ponctuelle. /

The E19004 line painting machine, acquired in 2019, is prone to frequent breakdowns and requires regular reactive repairs. According to industry standards, this type of equipment typically reaches the end of its useful life after 7 to 10 years. This situation severely undermines our ability to deliver required services. In addition, with the growing number of roads, multi-use paths, bike lanes, and roundabouts, the demand for pavement markings and line painting has increased significantly. Replacing this machine is therefore essential to ensure efficient, reliable, and timely service delivery.

Programme de gestion des biens / Asset management program

Ce projet s'inscrit dans le programme de renouvellement de la flotte et appuie directement la réalisation des objectifs du nouveau programme de gestion des actifs proposé. /

This project is part of the Fleet Replacement Program and directly supports the achievement of the objectives outlined in the proposed Asset Management Program.

Répercussions opérationnelles / Operational impacts

Le remplacement de la machine à peinture renforcera la fiabilité opérationnelle, limitera les interruptions de service et permettra de répondre de manière efficace à la demande croissante en marquage de chaussée. /

Replacing the line painting machine will strengthen operational reliability, reduce service interruptions, and enable the growing demand for pavement marking to be met effectively.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Remplacement d'une chargeuse sur pneus / Wheel Loader Replacement					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	-					
Achat / Purchase	550 000	550 000				
Conception / Design	-					
Contrôle de la qualité / Quality Control						
Interne / Internal	-					
Dépenses totales / Total expenditures	550 000	\$ 550 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve des véhicules / Fleet reserve	450 000	450 000	-	-	-	-
Réserve des équipements / Equipment reserve	100 000	100 000	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	550 000	550 000	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$	-		

Objectif du projet / Project objective

Ce projet prévoit le remplacement de la chargeuse E09001, qui a atteint la fin de sa durée de vie utile. Acquise en 2009, cet équipement subit désormais des pannes mécaniques récurrentes qui la rendent fréquemment hors service. Son remplacement est indispensable pour assurer la continuité des opérations et préserver la fiabilité des services au sein du service des Travaux publics. /

This project calls for the replacement of the E09001 loader, which has reached the end of its service life. Purchased in 2009, the unit is now experiencing recurring mechanical failures that frequently put it out of service. Its replacement is crucial to maintaining operational continuity and ensuring the reliability of services within the Public Works Services.

Programme de gestion des biens / Asset management program

Cette initiative s'inscrit dans le programme de renouvellement de la flotte et s'aligne sur les objectifs du nouveau programme de gestion des actifs proposé. Elle assure le remplacement des équipements essentiels conformément à la planification du cycle de vie, renforçant la résilience des infrastructures à long terme et optimisant l'efficacité opérationnelle. /

This initiative is part of the Fleet Replacement Program and is aligned with the objectives of the newly proposed Asset Management Program. It ensures the renewal of critical equipment in accordance with lifecycle planning, thereby strengthening long-term infrastructure resilience and optimizing operational efficiency.

Répercussions opérationnelles / Operational impacts

La chargeuse constitue un atout indispensable pour un large éventail d'opérations municipales, allant de la manutention des matériaux à l'entretien des infrastructures, en passant par le soutien aux interventions d'urgence. Toutefois, ses pannes fréquentes se traduisent pas une augmentation des temps d'arrêt, une diminution de la productivité et une hausse des coûts d'entretien. Son remplacement est donc essentiel pour rétablir la fiabilité opérationnelle, réduire les interruptions de service et permettre aux services des Travaux publics de continuer à répondre efficacement et en toute sécurité au niveau de service attendu. /

The loader is a critical asset for a wide range of municipal operations, from material handling and infrastructure maintenance to supporting emergency response. However, recurring breakdowns have led to increased downtime, reduced productivity, and rising maintenance costs. Replacing this equipment is therefore essential to restoring operational reliability, minimizing service interruptions, and enabling Public Works Services to continue meeting service level expectations efficiently and safely.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Remplacement déneigeuse à trottoir et ajout de balais / Sidewalk Machine Replacement and sweeper add					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	-					
Achat / Purchase	275 000	275 000				
Conception / Design	-					
Contrôle de la qualité / Quality Control						
Interne / Internal	-					
Dépenses totales / Total expenditures	275 000	\$ 275 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve des véhicules / Fleet reserve	275 000	275 000	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	275 000	275 000	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)		2026	2027			
	\$	-	\$	-		

Objectif du projet / Project objective

Ce projet prévoit le remplacement de la déneigeuse de trottoir Holder E15001, acquise en 2015, ainsi que de ses accessoires. Cet équipement a dépassé sa durée de vie utile et connaît des pannes récurrentes, entraînant des mises hors service fréquentes.

De plus, l'ajout d'un balai accessoire permettra aux services des Travaux publics et des Parcs et bâtiments d'assurer plus efficacement le nettoyage ponctuel et annuel des infrastructures sous leur responsabilité (à l'exception du balayage annuel des routes). Cette acquisition accroîtra la polyvalence opérationnelle et contribuera à optimiser l'utilisation des ressources existantes. /

This project includes the replacement of the Holder E15001 sidewalk snowplow, purchased in 2015, along with its attachments. The equipment has exceeded its service life and is subject to frequent downtime due to recurring breakdowns.

In addition, the acquisition of a broom attachment will allow Public Works and Parks & Facilities Services to carry out periodic and annual cleaning of the infrastructure under their responsibility more effectively (excluding the annual road sweeping). This upgrade will enhance operational versatility and support the optimal use of existing resources.

Programme de gestion des biens / Asset management program

Ce projet s'inscrit dans le programme de renouvellement de la flotte et contribue à l'atteinte des objectifs du nouveau programme de gestion des actifs proposé. /

This project is part of the Fleet Replacement Program and directly supports the objectives of the proposed new Asset Management Program.

Répercussions opérationnelles / Operational impacts

Tout bris majeur d'une déneigeuse à trottoir en période hivernale peut avoir des répercussions importantes sur la qualité et la continuité du service. Il est donc primordial de respecter le cycle de renouvellement de ce type d'équipement afin de garantir la fiabilité et l'efficacité des opérations. /

Any major breakdown of a sidewalk snowplow during the winter can significantly affect service quality and continuity. It is therefore critical to follow the renewal cycle for this type of equipment to ensure reliable and efficient operations.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Amélioration des routes / Road Improvement					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	2,690,888	2,690,888				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Contrôle de la qualité / Quality Control		4,500				
Interne / Internal	19,500	19,500				
Dépenses totales / Total expenditures	2,714,888	\$ 2,714,888	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve générale / General reserve	338,596	338,596				
Subvention FDCC / Grants CCBF	936,003	936,003				
Subvention FOIC / Grants OCIF	1,440,289	1,440,289				
	-					
Recettes totales / Total revenues	2,714,888	2,714,888	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)		2026	2027			
	\$	-	\$ -			

Objectif du projet / Project objective

Compte tenu de l'état actuel de la chaussée et des enjeux opérationnels qui en découlent, les tronçons suivants ont été ciblés afin d'améliorer le niveau de service :

- Rue Carmen Bergeron, de Richelieu au Chemin de Comté 17
- Cercle Descotes, Richelieu à Richelieu
- Chemin Legault, de Russell à Butler
- Chemin Maisonneuve, Rollin à Du Lac
- Chemin Marcil, Laval à Lemery
- Rue Richelieu, De la Baie à Poupart
- Rue Yves, Kathy à Robert

Si le coût réel des projets s'avèrent inférieur au montant budgété, l'administration identifiera et ajoutera des tronçons de routes supplémentaires à améliorer, conformément au programme de gestion des actifs. Le Conseil sera informé de tout ajustement apporté.

Le programme d'amélioration des routes 2026 prévoit l'utilisation de différentes méthodes de réfection de la chaussée, notamment : décohesionnement de la surface, incluant une partie de la base granulaire, suivi de l'application d'une ou deux couches d'asphalte, meulage du revêtement bitumineux, suivi également de l'application d'une ou deux couches d'asphalte. /

Considering the current condition of the roadway and the associated operational challenges, the following road sections have been identified for improvements to enhance the overall level of service:

- Carmen Bergeron Street, from Richelieu To County Road 17
- Descotes Circle, from Richelieu to Richelieu
- Legault Road, from Russell to Butler
- Maisonneuve road, from Rollin to Du Lac
- Marcil road, from Laval to Lemery
- Richelieu Street, from De la Baie to Poupart
- Yves Street, from Kathy to Robert

If the actual costs for the project are lower than the budgeted amount, the administration will identify and add additional road segments for improvement, in accordance with the asset management program. Council will be informed of any such adjustments.

The 2026 Road Improvement Program will implement a variety of roadway treatment methods, including: pulverization of the existing roadway, including part of the granular base, followed by the application of one or two layers of asphalt; milling of the bituminous pavement, followed by the application of one or two layers of asphalt.

Programme de gestion des biens / Asset management program

Ce projet s'inscrit dans le cadre du plan stratégique de réhabilitation des routes locales, basé sur l'évaluation de leur état physique et de leur impact sur les opérations municipales. Son objectif est de prolonger la durée de vie des infrastructures routières grâce à des interventions ciblées sur sept segments prioritaires, en utilisant des techniques spécialisées telles que le décohesionnement de la chaussée et sa réfection en asphalte. /

This project is part of the strategic plan for rehabilitating local roads, based on the assessment of their physical condition and operational impact. Its goal is to extend the service life of road infrastructure through targeted interventions on seven priority segments, employing specialized techniques such as pavement pulverization and asphalt resurfacing.

Répercussions opérationnelles / Operational impacts

La modernisation de ces routes permettra de réduire la fréquence des travaux d'entretien, d'améliorer la sécurité des usagers et d'optimiser l'efficacité des opérations de déneigement et de drainage. Elle contribuera également à une meilleure fluidité de la circulation locale et à une diminution du nombre de plaintes des citoyens concernant l'état de la chaussée. /

Upgrading these roads will reduce the frequency of maintenance work, enhance user safety, and increase the efficiency of snow removal and drainage operations. It will also support smoother local traffic flow and lead to fewer citizen complaints about roadway conditions.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Rue Saint-Denis - Réfection complète de la chaussée (Phase de conception) / St-Denis Street - Full Road Reconstruction (Design Phase)					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-					
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	200 000	200 000				
Contrôle de la qualité / Quality Control						
Interne / Internal	6 500	6 500				
Dépenses totales / Total expenditures	206 500	\$ 206 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	206 500	206 500	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	206 500	206 500	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$	-		

Objectif du projet / Project objective

La rue Saint-Denis, construite à la fin des années 1970 et au début des années 1980, fera l'objet d'une réfection complète afin de remédier au vieillissement des infrastructures et aux problèmes de drainage persistants causés par l'absence de bordures. La phase prévue pour 2026 proposera une section transversale modernisée intégrant l'ajout de bordures, un système de drainage amélioré ainsi qu'un examen des réseaux publics souterrains. Le concept respectera le Plan directeur de transport ainsi que les normes d'ingénierie de la Cité. Il comprendra également une évaluation de la capacité du réseau d'égouts pluviaux et la préparation de documents d'appel d'offres prêts pour la construction future. Ce projet permettra de corriger les problèmes de drainage, de réduire les coûts d'entretien lié à l'érosion, d'améliorer la sécurité des automobilistes et des piétons et de faciliter les interventions futures sur les réseaux publics grâce à une cartographie améliorée des infrastructures. /

St-Denis Street, built in the late 1970s and early 1980s, is scheduled for a full reconstruction to address aging infrastructure and persistent drainage issues resulting from the absence of curbs. The 2026 phase will deliver a modernized cross-section that incorporates curbs, enhanced drainage, and a review of underground utilities. The design will comply with the City's Transportation Master Plan and engineering standards, and will include a storm sewer capacity assessment along with the preparation of tender-ready documents for future construction. The new design will resolve chronic drainage issues, reduce maintenance costs related to erosion, improve safety for both motorists and pedestrians and facilitate future utility work through more accurate infrastructure mapping.

Programme de gestion des biens / Asset management program

Ce projet de conception s'inscrit dans le cadre du Plan directeur de transport et du Plan décennal d'immobilisations de la Cité. Il vise à remplacer une infrastructure routière vieillissante par une conception modernisée intégrant des bordures, un système de drainage optimisé et une révision des réseaux souterrains, tout en assurant la pleine conformité aux normes d'ingénierie en vigueur. /

This design project is part of the City's Transportation Master Plan and 10-Year Capital Plan. Its purpose is to replace aging road infrastructure with a modernized design that incorporates curbs, enhanced drainage, and a review of underground utilities, while ensuring full compliance with current engineering standards.

Répercussions opérationnelles / Operational impacts

Ce projet permettra de corriger les problèmes de drainage, de réduire les coûts d'entretien lié à l'érosion, d'améliorer la sécurité des automobilistes et des piétons et de faciliter les interventions futures sur les réseaux publics grâce à une cartographie améliorée des infrastructures. /

The new design will resolve chronic drainage issues, reduce maintenance costs related to erosion, improve safety for both motorists and pedestrians and facilitate future utility work through more accurate infrastructure mapping.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Rue de la montée Outaouais - Amélioration de la chaussée (Phase de conception) / Mtee Outaouais Street - Road Improvement (Design Phase)					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	200 000	200 000				
Contrôle de la qualité / Quality Control						
Interne / Internal	6 500	6 500				
Dépenses totales / Total expenditures	206 500	\$ 206 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	206 500	206 500	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	206 500	206 500	-	-	-	-
Dettes / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	- \$	-			

Objectif du projet / Project objective

Construite au milieu des années 1980, la Montée Outaouais se trouve aujourd'hui dans un état de détérioration avancée. Elle ne répond plus aux normes opérationnelles ni aux exigences de sécurité attendues pour une infrastructure municipale. Le Plan directeur de transport de la Cité recommande de reclasser cette voie, d'une route locale urbaine à une route collectrice mineure, afin de tenir compte de l'augmentation anticipée de la circulation liée au développement des terrains environnants. Le projet s'articule autour de deux volets principaux : une conception immédiate de réaménagement rural, comprenant une section transversale de 20 mètres, un drainage amélioré, ainsi que la préparation de documents d'appel d'offres pour la construction, et une conception future à l'échelle d'une route collectrice intégrera un trottoir d'un côté, une voie polyvalente de l'autre, ainsi qu'un nouvel éclairage routier. Ce projet permettra d'améliorer la sécurité, d'optimiser le drainage et d'accroître la capacité de la route à accueillir divers modes de transport, de réduire les coûts d'adaptation futurs grâce à une planification proactive, de mettre en place une infrastructure évolutive, capable de répondre à l'augmentation de la circulation et aux besoins évolutifs en mobilité durable. /

Built in the mid-1980s, Mtee Outaouais is now in an advanced state of deterioration and no longer meets the operational or safety standards expected of municipal infrastructure. The City's Transportation Master Plan recommends reclassifying it from an urban local road to a minor collector to reflect anticipated traffic growth associated with nearby land development. The project is structured around two key components: an immediate rural retrofit, featuring a 20-metre cross-section, improved draining and tender-ready construction documents, and a future conceptual design at the collector-level scale, incorporating a sidewalk on one side, a multi-use path on the other, and new roadway lighting. This project will improve safety, optimize drainage, expand the road's capacity to support multiple modes of transport (cars, bicycles, pedestrians), reduce long-term adaptation costs through proactive planning, and deliver scalable infrastructure to meet traffic growth and evolving sustainable mobility needs.

Programme de gestion des biens / Asset management program

Ce projet combine une conception détaillée pour une reconstruction immédiate selon un profil rural et une planification conceptuelle en vue d'une future reclassification en route collectrice mineure. Il s'inscrit dans les recommandations du Plan directeur de transport et anticipe les besoins liés au développement urbain du secteur. /

This project combines a detailed design for immediate reconstruction using a rural profile with a conceptual design for the road's future reclassification as a minor collector. It aligns with the recommendations of the Transportation Master Plan and anticipates the needs tied to urban growth in the area.

Répercussions opérationnelles / Operational impacts

Ce projet permettra d'améliorer la sécurité, d'optimiser le drainage et d'accroître la capacité de la route à accueillir divers modes de transport, de réduire les coûts d'adaptation futurs grâce à une planification proactive, de mettre en place une infrastructure évolutive, capable de répondre à l'augmentation de la circulation et aux besoins évolutifs en mobilité durable. /

This project will improve safety, optimize drainage, expand the road's capacity to support multiple modes of transport (cars, bicycles, pedestrians), reduce long-term adaptation costs through proactive planning, and deliver scalable infrastructure to meet traffic growth and evolving sustainable mobility needs.

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2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department Nom du projet / Project name	Services des Opérations - Travaux publics / Operations Services - Public Works					
	Stabilité de la pente Saint-Jean / St-Jean Slope Stability					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-					
Conseiller / Consultant	100 000	100 000				
Achat / Purchase	-					
Conception / Design	50 000	50 000				
Inspection - Gestion de contrat/ Inspection - Contract Adm						
Contrôle de la qualité / Quality Control						
Interne / Internal	6 500	6 500				
Dépenses totales / Total expenditures	156 500	\$ 156 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	156 500	156 500	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	156 500	156 500	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$	-		

Objectif du projet / Project objective

La rue Saint-Jean, une artère collectrice majeure du réseau routier de Clarence-Rockland, présente une instabilité de talus à environ 630 mètres de son intersection avec la rue Poupart. Ce projet prévoit la réalisation d'une étude géotechnique, l'élaboration de solutions techniques afin de stabiliser le talus et de protéger la chaussée, la conception conforme aux normes d'ingénierie municipales et aux exigences de sécurité, et la préparation de documents d'appel d'offres prêts pour la construction. Sur le plan opérationnel, la stabilisation du talus permettra de réduire les risques d'affaissement de la chaussée, d'assurer un accès sécuritaire pour les automobilistes et les piétons, de diminuer les coûts d'entretien d'urgence, de protéger les services publics souterrains, et de renforcer la coordination avec les parties prenantes, notamment les fournisseurs de services publics et les consultants en environnement. Ce projet appuie une planification proactive en vue de futures améliorations des infrastructures. /

St-Jean Street, a major collector within Clarence-Rockland's road network, is experiencing slope instability approximately 630 metres from its intersection with Poupart Street. This project will include a geotechnical investigation, the development of engineered solutions to stabilize the slope and protect the roadway, a design that complies with municipal engineering standards and safety requirements, and the preparation of tender-ready documents for future construction. From an operational perspective, stabilizing the slope will reduce the risk of roadway failure, ensure safe access for both motorists and pedestrians, lower emergency maintenance costs, and enhance coordination with stakeholders such as utility providers and environmental consultants. Ultimately, this project will support long-term infrastructure resilience and proactive planning for the City.

Programme de gestion des biens / Asset management program

Ce projet vise à corriger l'instabilité du talus le long de la rue Saint-Jean. Il comprend la réalisation d'une étude géotechnique ainsi que l'élaboration de solutions techniques pour stabiliser le talus et protéger la chaussée. Cette initiative s'inscrit dans la stratégie municipale de résilience des infrastructures et contribue à renforcer la durabilité, la sécurité et la fiabilité du réseau routier à long terme. /

This project addresses slope instability along St-Jean Street. It includes a geotechnical study and the development of engineered solutions to stabilize the slope and protect the roadway. The initiative aligns with the City's infrastructure resilience strategy and will strengthen the durability, safety and reliability of the road network over the long term.

Répercussions opérationnelles / Operational impacts

La stabilisation du talus permettra de réduire les risques d'affaissement de la chaussée, d'assurer un accès sécuritaire pour les automobilistes et les piétons, de diminuer les coûts d'entretien d'urgence, de protéger les services publics souterrains, et de renforcer la coordination avec les parties prenantes, notamment les fournisseurs de services publics et les consultants en environnement. Ce projet appuie une planification proactive en vue de futures améliorations des infrastructures. /

Stabilizing the slope will reduce the risk of roadway failure, ensure safe access for both motorists and pedestrians, lower emergency maintenance costs, and enhance coordination with stakeholders such as utility providers and environmental consultants. Ultimately, this project will support long-term infrastructure resilience and proactive planning for the City.

**Cité de / City of Clarence-Rockland
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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Améliorations à la rue Rodrigue (Phase de conception) / Rodrigue Street Improvements (Design Phase)					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	50 000	50 000	-			
Achat / Purchase	-					
Conception / Design	-					
Inspection - gestion de contrat / Inspection - Contract Adm						
Contrôle de la qualité / Quality Control						
Interne / Internal	3 250	3 250				
Dépenses totales / Total expenditures	53 250	\$ 53 250	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	53 250	53 250	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	53 250	53 250	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)		\$ -	\$ -			

Objectif du projet / Project objective

La rue Rodrigue, située au coeur de Rockland, ne répond plus aux normes municipales actuelles, ce qui entraîne des défis opérationnels pour les services des Travaux publics. Ce projet s'inscrit dans la continuité du Projet de conception 2025, en s'appuyant sur ses premières évaluations et son orientation stratégique. Il a débuté par une vérification complète des infrastructures existantes, incluant la chaussée, la conduite d'eau principale, le réseau pluvial et le réseau sanitaire. Cette analyse a permis d'identifier les mises à niveau nécessaires et de préparer des plans de conception détaillés ainsi que des budgets de construction. Des études complémentaires ont été menées afin de garantir que l'ensemble des améliorations assure la conformité aux normes actualisées et réponde aux exigences opérationnelles. Ce projet s'inscrit dans la stratégie municipale de renouvellement et de modernisation des infrastructures. Ces travaux permettront de réduire les inefficacités opérationnelles, d'améliorer la prestation des services tels que le déneigement et la collecte des ordures, de renforcer la sécurité pour l'ensemble des usagers, de diminuer la fréquence des réparations d'urgence et d'améliorer la coordination avec les services publics souterrains. /

Rodrigue Street, located in the heart of Rockland, no longer meets current municipal standards, creating operational challenges for Public Works Services. This project builds on the 2025 Design Project, drawing from its initial assessments and strategic direction. It began with a comprehensive audit of existing infrastructure, including the roadway, water main, storm water system and sanitary network. This analysis identified required upgrades and led to the preparation of detailed design plans and construction budgets. Additional studies were undertaken to ensure compliance with updated standards and alignment with operational requirements. The project is fully aligned with the City's long-term infrastructure renewal strategy. Once implemented, the upgrades will reduce operational inefficiencies, improve the delivery of services such as snow clearing and waste collection, enhance safety, and improve coordination with underground utility networks.

Programme de gestion des biens / Asset management program

Ce projet concerne une rue située au coeur de Rockland qui ne répond plus aux normes municipales actuelles. Il prévoit une vérification complète des infrastructures existantes, incluant la chaussée, la conduite d'eau principale, le réseau pluvial et le réseau sanitaire, afin d'identifier les mises à niveau nécessaires. Par la suite, des plans de conception détaillés et des estimations précises des coûts de construction seront élaborés. Cette initiative s'inscrit pleinement dans la stratégie à long terme de la Cité pour le renouvellement et la modernisation des infrastructures. /

This project focuses on a street in the heart of Rockland that no longer meets current municipal standards. It includes a full audit of existing infrastructure (covering the roadway, water main, storm water and sanitary systems), to identify the required upgrades. This will be followed by the development of detailed design plans and accurate construction cost estimates. The initiative is fully aligned with the City's long-term strategy for infrastructure renewal.

Répercussions opérationnelles / Operational impacts

Ces travaux permettront de réduire les inefficacités opérationnelles, d'améliorer la prestation des services tels que le déneigement et la collecte des ordures, de renforcer la sécurité pour l'ensemble des usagers, de diminuer la fréquence des réparations d'urgence et d'améliorer la coordination avec les services publics souterrains. /

Once implemented, the upgrades will reduce operational inefficiencies, improve the delivery of services such as snow clearing and waste collection, enhance safety, and improve coordination with underground utility networks.

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2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department Nom du projet / Project name	Services des Opérations - Travaux publics / Operations Services - Public Works					
	Application des mesures de sécurité sur la rue Saint-Joseph / St-Joseph Safety Implementation					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	200 000	200 000				
Inspection - gestion des contrats / Inspection - Contract Adm						
Contrôle de la qualité / Quality Control						
Interne / Internal	6 500	6 500				
Dépenses totales / Total expenditures	206 500	\$ 206 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	206 500	206 500	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	206 500	206 500	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$	-		

Objectif du projet / Project objective

Cette initiative de sécurité cible le corridor de la rue Saint-Joseph et les rues avoisinantes, en réponse aux préoccupations liées à la sécurité et à l'intensité de l'activité piétonnière à proximité de cinq écoles. Le projet prévoit la mise en oeuvre de mesures à court et moyen terme, telles que l'amélioration et la modernisation des infrastructures, l'actualisation de la signalisation, le rafraîchissement du marquage au sol, l'ajout de traverses piétonnes et des campagnes de sensibilisation. Ce projet est conforme au *Guide des études de sécurité des routes en service* et sera réalisé en coordination avec les conseils scolaires et les services policiers. Il se concentrera exclusivement sur les travaux relevant de la compétence de la Cité, garantissant que toutes les améliorations demeurent sous responsabilité municipale. Ces améliorations permettront de réduire les conflits entre les différents usagers de la route, d'accroître la sécurité des piétons et cyclistes, et de soutenir les efforts accrus d'application de la loi dans ce corridor à haut risque. /

This safety initiative targets the St-Joseph Street corridor and surrounding streets in response to concerns over pedestrian safety and high level of pedestrian activity near five schools. The project will implement short and medium-term measures, including infrastructure upgrades, modernized signage, refreshed pavement markings, enhanced pedestrian crossings, and public awareness campaigns. It aligns with the *Canadian Guide to In-service Road Safety Reviews* and will be carried out in coordination with school boards and law enforcement agencies. The project will focus exclusively on work within the City's jurisdiction, ensuring all improvements remain under municipal responsibility. The planned improvements will reduce conflicts between road users, enhance pedestrian and cyclist safety, and support stronger enforcement efforts along this high-risk corridor.

Programme de gestion des biens / Asset management program

Cette initiative de sécurité cible le corridor de la rue Saint-Joseph et les rues avoisinantes, en réponse aux préoccupations liées à la sécurité et à l'intensité de l'activité piétonnière à proximité de cinq écoles. Le projet prévoit la mise en oeuvre de mesures à court et moyen terme, telles que l'amélioration et la modernisation des infrastructures, l'actualisation de la signalisation, le rafraîchissement du marquage au sol, l'ajout de traverses piétonnes et des campagnes de sensibilisation. Ce projet est conforme au *Guide des études de sécurité des routes en service*. /

This safety initiative targets the St-Joseph Street corridor and surrounding streets in response to concerns over pedestrian safety and high level of pedestrian activity near five schools. The project will implement short and medium-term measures, including infrastructure upgrades, modernized signage, refreshed pavement markings, enhanced pedestrian crossings, and public awareness campaigns. It aligns with the *Canadian Guide to In-service Road Safety Reviews*.

Répercussions opérationnelles / Operational impacts

Ces améliorations permettront de réduire les conflits entre les différents usagers de la route, d'accroître la sécurité des piétons et cyclistes, et de soutenir les efforts accrus d'application de la loi dans ce corridor à haut risque. /

The planned improvements will reduce conflicts between road users, enhance pedestrian and cyclist safety, and support stronger enforcement efforts along this high-risk corridor.

Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Bandes cyclables (Phase de conception) / Bicycle lanes (Design Phase)					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-	-	-	-	-	-
Conseiller / Consultant	70 000	70 000	-	-	-	-
Achat / Purchase	-	-	-	-	-	-
Conception / Design	25 000	25 000	-	-	-	-
Inspection - gestion des contrats / Inspection - Contract Adm	-	-	-	-	-	-
Contrôle de la qualité / Quality Control	-	-	-	-	-	-
Interne / Internal	6 500	6 500	-	-	-	-
Dépenses totales / Total expenditures	101 500	\$ 101 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	101 500	101 500	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Recettes totales / Total revenues	101 500	101 500	-	-	-	-
Dettes / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)	\$	2026 - \$	2027 -			

Objectif du projet / Project objective

Dans le cadre de la stratégie de transport actif de Clarence-Rockland, ce projet prévoit la conception de bandes cyclables sur les rues Carmen Bergeron, Edwards et Laporte. Ces corridors ont été priorisés dans l'amendement 2024 du MMTMP en raison de leur emplacement stratégique et de leur potentiel à améliorer la sécurité et l'accessibilité. La conception comprendra des bandes cyclables protégées avec bornes flexibles, des voies peintes, et une conformité complète aux normes du *Ontario Traffic Manual*. Cette initiative favorisera la mobilité durable, contribuera à réduire la congestion routière et améliorera la sécurité des cyclistes. Elle soutiendra également la planification de l'entretien à long terme et renforcera la préparation opérationnelle en vue des futures phases de construction.

As part of Clarence-Rockland's Active Transportation Strategy, this project will deliver the design of dedicated cycling infrastructure along Carmen Bergeron Street, Edwards Street, and Laporte Street. These corridors were prioritized in the 2024 MMTMP Amendment due to their strategic location and strong potential to enhance both safety and accessibility. The design will include protected bike lanes with flex bollards, painted bike lanes, and full compliance with *Ontario Traffic Manual* standards. This initiative will promote sustainable mobility, helps reduce vehicle congestion, and improves cyclist safety, while also supporting long-term maintenance planning and ensuring operational readiness for future construction phases.

Programme de gestion des biens / Asset management program

Ce projet consolide l'engagement de la Cité envers le transport actif en développant des bandes cyclables sécurisées. Les rues Carmen Bergeron, Edwards et Laporte ont été retenues pour leur connectivité stratégique et leur fort potentiel à améliorer la sécurité des cyclistes.

This project reinforces the City's commitment to active transportation by providing standardized and safe cycling infrastructure. Carmen Bergeron, Edwards, and Laporte Streets were selected for their strategic connectivity and significant potential to improve safety for users.

Répercussions opérationnelles / Operational impacts

Cette initiative favorisera la mobilité durable, contribuera à réduire la congestion routière et améliorera la sécurité des cyclistes. Elle soutiendra également la planification de l'entretien à long terme et renforcera la préparation opérationnelle en vue des futures phases de construction.

This initiative will promote sustainable mobility, helps reduce vehicle congestion, and improves cyclist safety, while also supporting long-term maintenance planning and ensuring operational readiness for future construction phases.

Carte-index / Key map

Table 3.1 Types of cycling facilities and their desired and minimum widths according to OTM Book 18

Facility	Type	Desired Width	Suggested Minimum Width
Separated Bike Lane	Bike Lanes	• 2.0m lane	• 1.5m lane
		• 1.2m buffer	• 0.5m buffer
Painted Bike Lane	Bike Lanes	• 1.8m lane	• 1.0m lane
		• 1.2m buffer (if on-street parking)	• 0.5 buffer (if on-street parking)
Signed Route	Shoulders	• 4.0-4.5m shared lane	• 3.0-4.0m shared lane
Paved Shoulder	Shoulders	• 1.5-2.0m shoulder	• 1.2m shoulder
		• 2.0m lane	• 1.0m lane
Raised Cycle Tracks	Bike Lanes	• up to 1.0m curb	• up to 1.0m curb
		• up to 1.0m curb	• up to 1.0m curb
Multi-Use Path	In-Boulevard Facilities	• 4.0m two-way operation	• 3.0m two-way operations
		• up to 1.0m curb	• up to 1.0m curb

Separated Bike Lanes: Bike lanes with flex bollards are meant for roadways with a large number of big generators, high volumes of traffic and on-street parking to provide an additional layer of safety for cyclists separating them from motorized vehicles using flex bollards or planters. This mitigates the chance of getting hit by a door from a parked car or from vehicles stopped at the curb. According to the Ontario Traffic Manual, Book 18, for cycling facilities, it is recommended that this type of facility have between 1.5-2.0m of lane width and 0.5-1.0m buffer.

Painted Bike Lanes: Painted bike lanes serve many of the same functions as separated bike lanes to service areas with high trip generation, but do not need the same degree of protection due to lower traffic volumes and fewer roadway car fleets such as parked vehicles or pickup & drop-off locations. Painted bike lanes are adjacent to on-street parking between the parking lane and a general purpose lane.

Signed Routes: Signed routes are shared roadway facilities recommended for low volume roadways meant to connect to higher order cycling facilities. Shared routes comprise a series of road markings and signage that is intended to alert motorists to share the lane.

Paved Shoulders: Paved shoulders are meant for use areas with low cycling volumes. The shoulder is paved to allow for cyclists to travel separated from traffic when the shoulder is not being used for other purposes. Paved shoulders provide an opportunity to connect Rockland with main roads and networks by cycling.

Multi-Use Paths: Multi-use paths are shared pathways that can be used by pedestrians and cyclists that are separated from traffic and provide a much safer environment, particularly on roadways with high motor vehicle speeds and volumes. Multi-use paths are often used to allow for two-way movement and are often used as a means to connect urban and business parks and other recreational areas. They can also be used in boulevards to provide pedestrian and cyclist access to main boulevards.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Rue Laurier, Laporte à chemin de comté 17 (Phase de conception) / Laurier St - Laporte to County Road 17 (Design Phase)					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	300 000	300 000				
Inspection - gestion de contrat / Inspection - Contract Adm						
Contrôle de la qualité / Quality Control						
Interne / Internal	13 000	13 000				
Dépenses totales / Total expenditures	313 000	\$ 313 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	313 000	313 000	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	313 000	313 000	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)		2026	2027			
	\$	-	\$ -			

Objectif du projet / Project objective

La rue Laurier, désignée comme rue principale dans le Plan officiel et le Plan directeur de transport de Clarence-Rockland, fait l'objet d'une refonte stratégique visant à soutenir le transport multimodal, à stimuler le développement économique et à améliorer la qualité des espaces publics. Le projet est guidé par l'Étude de revitalisation de la rue Laurier et par le Plan décennal d'amélioration du réseau routier de la Cité.

En 2026, une conception fonctionnelle sera réalisée pour la rue Laurier, du secteur Laporte jusqu'à la route de comté 17. Un dossier de conception détaillée et de construction sera préparé pour rendre le tronçon Laporte-1560 Laurier prêt pour la mise en chantier. Le segment Laporte-Giroux comprendra la modernisation des infrastructures souterraines ainsi que des travaux d'entretien et/ou d'amélioration des services publics. Le segment Giroux-1560 Laurier, déjà reconstruit en 2023, sera exempté des travaux d'infrastructures souterraines, mais bénéficiera d'améliorations en matière d'aménagement paysager et d'infrastructures de transport actif.

La nouvelle conception intégrera des bandes cyclables séparées, des trottoirs élargis, des mesures de modération de la circulation et des améliorations paysagères. Ces interventions renforceront la sécurité, l'accessibilité et la durabilité, tout en consolidant l'identité et la vitalité du centre-ville. /

Laurier Street, identified as a Main Street in Clarence-Rockland's Official Plan and Transportation Master Plan, is undergoing a strategic redesign to support multimodal transportation, drive economic development, and enhance the public realm. The project is guided by the Laurier Street Revitalization Study and the City's 10-Year Road Capital Improvement Plan.

In 2026, a functional design will be completed for Laurier Street from Laporte to County Road 17. A detailed design and construction package will be prepared to make the Laporte-1560 Laurier section shovel-ready. The Laporte-to-Giroux segment will include upgrades to underground infrastructure, along with maintenance and/or improvements to public utilities. The Giroux-1560 Laurier segment reconstructed in 2023, will be excluded from underground works but will benefit from landscaping and active transportation enhancements.

The redesign will include segregated cycling tracks, widened pedestrian sidewalks, measures for slowing down traffic, and upgraded landscaping. These improvements will enhance safety, accessibility, and sustainability, while strengthening the identity and vibrancy of the downtown core. /

Programme de gestion des biens / Asset management program

Ce projet s'inscrit dans la Stratégie de revitalisation de la rue Laurier et dans le Plan décennal d'amélioration du réseau routier de la Cité. Il vise la transformation d'un segment clé du centre-ville pour soutenir le transport multimodal, stimuler l'économie locale et embellir les espaces publics. /

This project is part of the Laurier Street Revitalization Strategy and the City's 10-Year Road Capital Improvement Plan. It focuses on redesigning a key downtown segment to promote multimodal transportation, stimulate local economic development, and enhance the public spaces.

Répercussions opérationnelles / Operational impacts

La nouvelle conception renforcera la sécurité des piétons et des cyclistes, réduira la vitesse de circulation grâce à des mesures de modération de la circulation et améliorera l'expérience générale au centre-ville. Elle optimisera également les opérations d'entretien et favorisera la durabilité à long terme des infrastructures grâce à l'intégration d'éléments verts. /

The redesign corridor will improve pedestrian and cyclist safety, reduce vehicle speeds through speed reduction measures, enhance overall downtown experience, optimize maintenance operations, and support long-term infrastructure sustainability through the integration of green features.

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Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Programme d'optimisation et de remplacement des feux de circulation 2026 / 2026 Traffic lights Optimization and Replacement Program					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	200 000	200 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	100 000	100 000				
Inspection - gestion de contrat / Inspection - Contract Adm						
Contrôle de la qualité / Quality Control						
Interne / Internal	6 500	6 500				
Dépenses totales / Total expenditures	306 500	\$ 306 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	56 500	56 500	-	-	-	-
Réserve équipements / Equipment reserve	250 000	250 000	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	306 500	306 500	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)		2026	2027			
	\$	- \$	-			

Objectif du projet / Project objective

Ce programme vise à moderniser les infrastructures de feux de circulation désuètes aux principales intersections de la rue Laurier. Ses objectifs sont d'optimiser la synchronisation des feux, de remplacer les composantes obsolètes ou sous-performantes et d'assurer la conformité aux normes d'accessibilité de l'AODA. Les améliorations prévues comprennent l'installation de signaux piétonniers sonores et accessibles, l'ajout de minuteries de décompte et la mise en place de systèmes d'alimentation sans coupure afin d'accroître la résilience du réseau. Les améliorations proposées permettront d'optimiser la fluidité de la circulation, de réduire les retards, la consommation de carburant et les émissions, d'améliorer l'accessibilité pour les piétons, de diminuer les coûts d'entretien et de renforcer la résilience du système en cas de panne de courant ou de situation d'urgence. Cette initiative s'inscrit dans les meilleures pratiques en matière de gestion des actifs. /

This program aims to modernize outdated traffic signal infrastructure at key intersections along Laurier Street. Its objectives are to optimize signal timing, replace obsolete or underperforming components, and ensure compliance with AODA accessibility standards. Planned upgrades include the installation of accessible pedestrian signals with audible features, deployment of countdown timers, and implementation of uninterruptible power supplies to enhance system resilience. These upgrades will improve traffic flow, reduce delays, fuel consumption, and emissions, enhance pedestrian accessibility, lower maintenance costs, and strengthen system resilience during power outages or emergency situations. This program aligns with asset management best practices.

Programme de gestion des biens / Asset management program

Ce programme vise à moderniser les infrastructures de feux de circulation désuètes le long de la rue Laurier. Il comprend l'optimisation du minutage des feux, le remplacement des équipements obsolètes, l'installation de signaux piétonniers sonores et accessibles ainsi que la mise en place de systèmes d'alimentation sans coupure pour renforcer la résilience du réseau. L'ensemble des interventions sera réalisé conformément aux exigences de l'AODA et aux meilleures pratiques en gestion des actifs. /

This program aims to modernize outdated traffic signal infrastructure along Laurier Street. It will include optimizing signal timing, replacing obsolete hardware, installing accessible pedestrian signals with audible features, and implementing uninterruptible power supplies to strengthen system resilience. All improvements will be carried out in accordance with AODA requirements and asset management best practices.

Répercussions opérationnelles / Operational impacts

Les améliorations proposées permettront d'optimiser la fluidité de la circulation, de réduire les retards, la consommation de carburant et les émissions, d'améliorer l'accessibilité pour les piétons, de diminuer les coûts d'entretien et de renforcer la résilience du système en cas de panne de courant ou de situation d'urgence. /

These upgrades will improve traffic flow, reduce delays, fuel consumption, and emissions, enhance pedestrian accessibility, lower maintenance costs, and strengthen system resilience during power outages or emergency situations.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department Nom du projet / Project name	Services des Opérations - Travaux publics / Operations Services - Public Works					
	Remplacement du ponceau CU335 (ancienne route 17) / Old Hwy 17 Culvert Replacement					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	350 000	350 000				
Conseiller / Consultant	100 000	100 000				
Achat / Purchase	-					
Conception / Design	-					
Inspection - gestion de contrat / Inspection - Contract Adm						
Contrôle de la qualité / Quality Control						
Interne / Internal	13 000	13 000				
Dépenses totales / Total expenditures	463 000	\$ 463 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	463 000	463 000	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	463 000	463 000	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	- \$	-			

Objectif du projet / Project objective

Le ponceau CU335, situé à l'ouest du 2696 Old Hwy 17, est dans un état critique en raison d'une corrosion avancée, de perforations et de dommages structuraux. Ce projet prévoit son remplacement au moyen d'une excavation à ciel ouvert, incluant l'installation de nouveaux murs de tête, la mise en place de mesures de protection contre l'érosion ainsi que la réfection complète de la surface de la chaussée et des accotements. Des mesures environnementales seront intégrées afin de prévenir la sédimentation et de protéger les habitats avoisinants. Le remplacement éliminera les déficiences hydrauliques, optimisera l'écoulement des eaux pluviales et protégera les infrastructures adjacentes. Ces améliorations renforceront la sécurité, réduiront les interventions d'urgence et assureront la conformité aux normes municipales d'ingénierie et d'environnement. /

Culvert CU335, located west of 2696 Old Hwy 17, is in critical condition due to advanced corrosion, perforation, and structural damage. This project will replace the culvert using an open-cut method, including the installation of new head walls, erosion protection measures, and full restoration of the roadway surface and shoulders. Environmental protection measures will be implemented to prevent sedimentation and safeguard nearby habitats. The replacement will eliminate hydraulic deficiencies, improve storm water flow, and protect adjacent infrastructure. These upgrades will enhance safety, reduce emergency interventions, and ensure compliance with municipal engineering and environmental standards.

Programme de gestion des biens / Asset management program

Ce projet vise le remplacement d'un ponceau en état de détérioration avancé situé à l'ouest du 2696 Old Hwy 17. Son renouvellement permettra de rétablir la capacité hydraulique, de prévenir l'érosion et de protéger les infrastructures adjacentes. Les travaux comprendront l'installation de nouveaux murs de tête, la mise en place de mesures de protection contre l'érosion ainsi que l'application de mesures environnementale. /

This project relates to the replacement of a severely deteriorated culvert located west of 2696 Old Hwy 17. The new culvert will restore hydraulic capacity, prevent erosion, and protect adjacent infrastructures. The work will include a new head walls, erosion control measures, and environmental protection measures.

Répercussions opérationnelles / Operational impacts

Le nouveau ponceau assurera un écoulement sécuritaire des eaux pluviales, réduira le risque d'emportement par les eaux de la chaussée et améliorera la performance du drainage à long terme. Il contribuera également à limiter les interventions d'urgence et à garantir la conformité aux réglementations environnementales. /

The new culvert will provide safe storm water conveyance, reduce the risk of road washouts, and improve long-term drainage performance. It will also minimize emergency interventions and ensure compliance with environmental regulations.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Remplacement du ponceau Tucker (CU096) et prolongement du drain Pilon / Tucker Culvert CU096 Replacement and Pilon Drain Extension					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	1 200 000	-	1 200 000			
Conseiller / Consultant	-					
Achat / Purchase	50 000	50 000				
Conception / Design	100 000	100 000				
Inspection - gestion de contrat / Inspection - Contract Adm	110 000	-	110 000			
Contrôle de la qualité / Quality Control	30 000		30 000			
Interne / Internal	13 000		13 000			
Dépenses totales / Total expenditures	1 503 000	\$ 150 000	\$ 1 353 000	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	150 000	150 000				
	-					
	-					
Recettes totales / Total revenues	150 000	150 000	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2025	2026			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

Le ponceau CU096, situé à l'est du 1606 chemin Tucker, est compromis sous le plan structurel et sous-dimensionné, ce qui pose des risques à la fois pour la sécurité routière et pour le drainage. Ce projet prévoit le remplacement et le redimensionnement du ponceau, l'extension du drain municipal Pilon en vertu de la *Loi sur le drainage de l'Ontario*, ainsi que la construction d'une nouvelle section transversale conforme aux normes municipales. Une coordination étroite avec les promoteurs et les consultants assurera que le ponceau respecte les exigences de déversement de l'installation de gestion des eaux pluviales voisine. Le projet pourrait nécessiter l'acquisition de terrains et vise à accroître la capacité de drainage, réduire les risques d'inondation, soutenir le développement futur, renforcer la coordination interorganismes et la résilience des infrastructures. /

Culvert CU096, located east of 1606 Tucker Road, is currently structurally compromised and undersized, posing risks to both road safety and drainage. This project includes: replacing and upsizing the culvert, extending the Pilon municipal drain under the Ontario Drainage Act, constructing a new cross-section compliant with municipal standards. Close coordination with developers and consultants will ensure the culvert meets the outlet requirements of the adjacent storm water management facility. The project may require land acquisition and is expected to increase drainage capacity, reduce flooding risks, support future development, strengthen inter-agency coordination and infrastructure resilience.

Programme de gestion des biens / Asset management program

Ce projet consiste à remplacer un ponceau endommagé et sous-dimensionné et à prolonger le drain municipal Pilon conformément à la *Loi sur le drainage de l'Ontario*. Il permettra d'améliorer la gestion des eaux pluviales pour le projet de développement de Spacebuilders, tout en assurant une conformité intégrale aux normes d'ingénierie et aux exigences réglementaires. /

This project involves replacing an undersized, damaged culvert and extending the Pilon municipal drain under the *Ontario Drainage Act*. It will enhance storm water management for the Spacebuilders development while ensuring full compliance with engineering standards and regulatory requirements.

Répercussions opérationnelles / Operational impacts

Le ponceau modernisé et le prolongement du drain permettront d'accroître la capacité de drainage, de réduire les risques d'inondation et de soutenir le développement futur. Ils favoriseront également une meilleure coordination entre les services municipaux, les promoteurs et les organismes de réglementation, assurant ainsi une résilience accrue et durable des infrastructures. /

The upgraded culvert and drain extension will increase drainage capacity, reduce flooding risks, and support future development. They will also foster stronger coordination between municipal departments, developers, and regulatory bodies, thereby ensuring greater long-term infrastructure resilience.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Plan décennal des projets d'immobilisations - Ponts et ponceaux (OSIM) / 10-Year Capital Projects Plan - Bridges & Culverts (OSIM)					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	2 992 500	660 250	1 169 375	660 250	502 625	
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	97 750	-	43 500	36 750	17 500	
Inspection - gestion de contrat / Inspection - Contract Adm	-	-				
Contrôle de la qualité / Quality Control	-					
Interne / Internal	20 000	5 000	5 000	5 000	5 000	
Dépenses totales / Total expenditures	3 110 250	\$ 665 250	\$ 1 217 875	\$ 702 000	\$ 525 125	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	665 250	665 250	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	665 250	665 250	-	-	-	-
Dettes / Debt						
	-	-				
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2025	2026			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

Le projet vise à mettre en œuvre les recommandations et le plan décennal des projets d'immobilisation, conformément au rapport OSIM 2023, afin de garantir que les ponts et ponceaux de très grande taille demeurent en bon état. /

The project aims to implement the recommendations and ten-year plan for capital projects, as outlined in the 2023 OSIM Report, to ensure that larger bridges and culverts remain in good condition.

Programme de gestion des biens / Asset management program

Le projet correspond, en partie, aux objectifs du Plan de gestion des actifs. Certains des travaux énumérés dans le plan décennal ne font pas partie du plan décennal provisoire des travaux d'immobilisation. Toutefois, à la suite des inspections biennuelles réalisées conformément au Manuel d'inspection des structures de l'Ontario, il a été déterminé que les travaux mentionnés dans le plan sont nécessaires. /

This project aligns, in part, with the objectives of the Asset Management Plan. Some of the work outlined in the 10-year plan is not included in the interim 10-year capital plan. However, based on the semi-annual inspections conducted in accordance with the Ontario Structure Inspection Manual, it was determined that the work outlined is required.

Répercussions opérationnelles / Operational impacts

L'entretien, la réparation et le remplacement des différents composants des ponts et ponceaux sont soumis aux normes d'inspection des structures de l'Ontario et aux règlements connexes. /

The maintenance, repair, and replacement of the various components of bridges and culverts is subject to Ontario's structural inspection standards and related regulations.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department Nom du projet / Project name	Services des Opérations - Travaux publics / Operations Services - Public Works Programme de remplacement de ponceau / Culvert Replacement Program					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	300 000	300 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Inspection - gestion de contrat / Inspection - Contract Adm		-				
Contrôle de la qualité / Quality Control Interne / Internal	5 850	5 850				
Dépenses totales / Total expenditures	305 850	\$ 305 850	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	305 850	305 850	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	305 850	305 850	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)	\$	2026 -	2027 -			

Objectif du projet / Project objective

Le projet vise à mettre en œuvre les recommandations du rapport d'inspection des ponceaux préparé par la firme Ainley. Selon ce rapport, 96 ponceaux doivent être remplacés à court terme en raison de défaillances constatées et de leur état général détérioré. Cette initiative consiste à remplacer des ponceaux de petite taille ayant atteint la fin de leur durée de vie utile. Les travaux seront réalisés par l'équipe des travaux publics. /

The project aims to implement the recommendations of the culvert inspection report prepared by Ainley. The report identified 96 culverts requiring short-term replacement due to observed deficiencies and overall poor condition. This initiative focuses on the replacement of smaller culverts that have reached the end of their service life, with the work to be carried out by Public Works.

Programme de gestion des biens / Asset management program

Les ponceaux répertoriés s'intègrent au Plan décennal de gestion des actifs de la Cité. /

The culverts listed are included in the City's 10-Year Asset Management Plan.

Répercussions opérationnelles / Operational impacts

Les ponceaux arrivent à la fin de leur durée de vie utile et présentent déjà des signes marqués de détérioration. Leur remplacement proactif est essentiel pour prévenir des fermetures d'urgence causées par des réparations imprévues. /

The culverts are reaching the end of their service life and are already showing significant signs of deterioration. Proactive replacement is critical to prevent emergency closures due to unforeseen repairs.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department Nom du projet / Project name	Services des Opérations - Travaux publics / Operations Services - Public Works Drain municipal sur la rue Bouvier / Bouvier Rd Municipal Drain					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-	-				
Conseiller / Consultant	25 000	25 000				
Achat / Purchase	-					
Conception / Design	-					
Inspection - gestion de contrat / Inspection - Contract Adm		-				
Contrôle de la qualité / Quality Control						
Interne / Internal	2 500	2 500				
Dépenses totales / Total expenditures	27 500	\$ 27 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	27 500	27 500	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	27 500	27 500	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)		2026	2027			
	\$	-	\$	-		

Objectif du projet / Project objective

Le projet consiste à soumettre une pétition pour l'ajout d'un drain municipal, conformément à la *Loi sur le drainage* (L.R.O. 1990, chap. D.17), afin de doter le chemin Bouvier et son bassin versant d'une structure adéquate pour l'évacuation des eaux de ruissellement. La Cité amorcera le processus de demande tel que prévu par la loi. L'ingénieur désigné mènera ensuite les études nécessaires pour déterminer l'emplacement optimal du drain. Une fois cet emplacement confirmé, les plans et devis détaillés de construction seront préparés. /

This project involves submitting a petition for the addition of a municipal drain in accordance with the Drainage Act (R.S.O. 1990, c. D.17), to provide Bouvier Road and its watershed with an adequate outlet for storm water runoff. The City will initiate the application process as prescribed by the Act. The appointed engineer will then conduct the necessary studies to determine the optimal location of the drain. Once the location is confirmed, detailed construction plans and specifications will be prepared.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

La création d'un drain municipal permettra d'assurer un drainage plus efficace du chemin Bouvier, contribuant ainsi à réduire les besoins d'entretien à long terme. /

The establishment of a municipal drain will ensure more effective drainage for Bouvier Road, thereby reducing long-term maintenance needs.



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Amélioration du réseau de transport actif et réfection des routes - rue Patricia / Patricia Street Active Transportation Network Improvement and Road Rehabilitation					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-	-	-	-	-	-
Conseiller / Consultant	-	-	-	-	-	-
Achat / Purchase	-	-	-	-	-	-
Conception / Design	100 000	100 000	-	-	-	-
Inspection - gestion de contrat / Inspection - Contract Adm	-	-	-	-	-	-
Contrôle de la qualité / Quality Control	-	-	-	-	-	-
Interne / Internal	6 500	6 500	-	-	-	-
Dépenses totales / Total expenditures	106 500	\$ 106 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Redevances d'aménagement/ Development charges	53 250	53 250	-	-	-	-
Fonds de réserve des routes / Road reserve fund	53 250	53 250	-	-	-	-
	-	-	-	-	-	-
Recettes totales / Total revenues	106 500	106 500	-	-	-	-
Dettes / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

Le projet de la rue Patricia vise à transformer une rue locale en route collectrice mineure, conformément aux recommandations du Plan directeur municipal de transport multimodal. Cette transformation renforcera le réseau de transport actif de la Cité, en améliorant la sécurité, l'accessibilité et la connectivité pour l'ensemble des usagers. La portée des travaux comprend la préparation des plans et devis de conception, l'élaboration des budgets de construction et de surveillance, la coordination des processus d'approvisionnement et d'administration des contrats, ainsi que la tenue d'un processus de consultation publique.

Une évaluation de la sécurité routière ainsi qu'un examen complet du réseau de gestion des eaux pluviales — incluant l'emplacement des puisards — seront réalisés afin d'assurer la résilience des infrastructures. Le projet tiendra également compte des besoins d'entretien et des améliorations potentielles aux infrastructures souterraines afin d'optimiser leur durabilité à long terme et de réduire les perturbations futures. En 2025, seule la conception fonctionnelle sera réalisée. La phase prévue en 2026 fera progresser le projet vers la conception détaillée et les étapes préparatoires nécessaires, afin qu'il soit prêt pour mise en œuvre en 2028. /

The Patricia Street project seeks to transform a local street into a minor collector, consistent with the Municipal Multi-Modal Transportation Master Plan's recommendations. This transformation will strengthen the City's active transportation network by enhancing safety, accessibility, and connectivity for all users. The scope of work includes preparing design plans and specifications, developing construction and supervision budgets, coordinating procurement and contract administration, and conducting a public consultation process.

A Road Safety Assessment and a comprehensive review of the storm water network—including catch basin locations—will be undertaken to ensure infrastructure resilience. The project will also assess maintenance requirements and identify potential upgrades to underground infrastructure, thereby optimizing long-term serviceability and minimizing future disruptions. In 2025, only the functional design has been completed. The 2026 phase will advance the project through detailed design and all preparatory steps, ensuring the project is ready for implementation in 2028.

Programme de gestion des biens / Asset management program

Ce projet appuie la stratégie de gestion des actifs de la Cité en modernisant la rue Patricia selon les normes d'une route collectrice mineure et en l'intégrant au réseau de transport actif. Il comprend un examen complet des infrastructures souterraines, notamment les systèmes de gestion des eaux pluviales et les puisards, afin d'intégrer, dès la conception, les possibilités d'entretien et de mise à niveau. De plus, la production de registres d'actifs mis à jour viendra renforcer la planification à long terme et le suivi du cycle de vie. /

This project supports the City's asset management strategy by upgrading Patricia Street to minor collector standards and fully integrating it into the active transportation network. It includes a comprehensive review of underground infrastructure—such as storm water systems and catch basins—with maintenance and upgrade opportunities incorporated into the design. In addition, updated asset records will be produced to strengthen long-term planning and lifecycle management.

Répercussions opérationnelles / Operational impacts

Le projet vise à améliorer la sécurité tout en réduisant les besoins d'entretien à long terme. Les mises à niveau des infrastructures souterraines contribueront à minimiser le risque d'interruptions de service. Cependant, l'intégration du réseau de transport actif entraînera des coûts opérationnels supplémentaires liés à l'entretien et aux travaux saisonniers. Pendant la construction, des impacts temporaires sur la circulation et le stationnement sont à prévoir en raison de l'emprise limitée et de la présence de multiples entrées privées. /

The project will enhance safety while reducing long-term maintenance needs. Upgrades to underground infrastructure will help minimize the risk of service disruptions. However, integrating the active transportation network will result in additional operational costs for maintenance and seasonal upkeep. During construction, temporary impacts on traffic and parking are expected due to the limited right-of-way and the presence of multiple private entrances.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Amélioration de la chaussée rue David (Phase de conception) / David Street - Road Improvement (Design Phase)					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-					
Conseiller / Consultant	75 000	75 000				
Achat / Purchase	-					
Conception / Design	200 000	200 000				
Contrôle de la qualité / Quality Control Interne / Internal	16 250	16 250				
Dépenses totales / Total expenditures	291 250	\$ 291 250	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	291 250	291 250	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	291 250	291 250	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

Le projet de la rue David vise à renforcer le réseau de transport actif et à évaluer l'ensemble des infrastructures souterraines afin de préparer le corridor à une réhabilitation future. Cette initiative s'inscrit dans les objectifs des plans directeurs de la Cité et répond aux besoins croissants en matière de sécurité, d'accessibilité et de résilience des infrastructures à long terme. Cette phase permettra d'établir le cadre du projet, d'identifier les contraintes et de définir les prochaines étapes.

La phase de 2026 comprendra la conception fonctionnelle, l'élaboration des plans et devis détaillés, la préparation des budgets de construction et de surveillance, ainsi que la coordination du processus d'approvisionnement. Le projet inclura également une évaluation de la sécurité routière et un examen complet des réseaux pluvial, sanitaire et d'aqueduc. Un point préoccupant concerne la berge du ruisseau Clarence près du pont de la rue Tucker, qui présente une érosion importante et pourrait compromettre la stabilité de la rue David à proximité de l'intersection David-Tucker. Cet enjeu sera intégré à la portée du projet. L'objectif global est de rendre le projet prêt à être réalisé au cours des prochaines années. /

The David Street project aims to strengthen the active transportation network and assess all underground infrastructure in preparation for future corridor rehabilitation. This initiative supports the objectives set out in the City's master plans and responds to increasing demands for safety, accessibility, and long-term infrastructure resilience. This initial phase will establish the project framework, identify constraints, and define the next steps.

In 2026, the project will advance to include the functional design, detailed design plans and specifications, construction and supervision budgets, and coordination of the procurement process. It will also feature a road safety assessment and a comprehensive review of the storm, sanitary, and water networks. A significant concern is the Clarence Creek embankment near the Tucker Street Bridge, where erosion could affect the stability of David Street at the David-Tucker intersection. This issue will be incorporated into the project scope. The overall objective is to ensure the project is shovel-ready for implementation in the coming years.

Programme de gestion des biens / Asset management program

Ce projet combine une conception détaillée pour une reconstruction immédiate selon un profil rural, ainsi qu'une conception conceptuelle en vue d'une reclassification future en route collectrice mineure. Il s'inscrit dans les recommandations du Plan directeur de transport et tient compte des besoins liés au développement urbain en cours dans le secteur. /

This project involves a detailed design for the immediate reconstruction using a rural cross-section, together with a conceptual design to support the future reclassification of the corridor as a minor collector road. It is consistent with the recommendations of the Transportation Master Plan and anticipates the needs associated with ongoing urban development in the area.

Répercussions opérationnelles / Operational impacts

La reconstruction permettra d'améliorer la sécurité, d'optimiser le drainage et d'accroître la capacité de la route à accueillir plusieurs modes de transport. Une planification proactive contribuera à réduire les coûts d'adaptation futurs et à mettre en place une infrastructure évolutive, conçue pour répondre à la fois à l'augmentation de la circulation et aux besoins changeants en matière de mobilité durable. /

The reconstruction will enhance safety, improve drainage, and increase the road's capacity to accommodate multiple modes of transportation. Proactive planning will help reduce future adaptation costs and deliver scalable infrastructure designed to meet both growing traffic volumes and evolving sustainable mobility needs.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Aire de virage en cul-de-sac chemin Filion (Construction) / Filion Road Cul-de-sac Turning Area (Construction)					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	35 000	35 000				
Achat / Purchase	-					
Conception / Design	-					
Contrôle de la qualité / Quality Control Interne / Internal	1 625	1 625				
Dépenses totales / Total expenditures	36 625	\$ 36 625	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	36 625	36 625	-	-	-	-
	-					
	-					
Recettes totales / Total revenues	36 625	36 625	-	-	-	-
Dette / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

La Cité a acquis une parcelle de terrain située au sud du 1014, chemin Filion. Celle-ci servira à la construction d'une aire de virage en cul-de-sac destiné à faciliter les opérations d'entretien de la voirie. Les travaux de construction seront réalisés par l'équipe des Travaux publics. /

The City has acquired a parcel of land located south of 1014 Filion Road. This land will be used for the construction of a cul-de-sac turning area to facilitate road maintenance operations. The construction work will be carried out by the Public Works team.

Programme de gestion des biens / Asset management program

N/A

Répercussions opérationnelles / Operational impacts

L'ajout d'une aire de virage en cul-de-sac facilitera l'entretien du chemin et améliorera la sécurité des opérations qui y sont liées. /

The addition of a cul-de-sac turning area will facilitate road maintenance and improve the safety of related operations.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Chemins Landry et Labonté - Amélioration de la chaussée (Phase de conception) / Landry Road and Labonté Road - Road Improvement (Design Phase)					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-	-	-	-	-	-
Conseiller / Consultant	-	-	-	-	-	-
Achat / Purchase	-	-	-	-	-	-
Conception / Design	100 000	100 000	-	-	-	-
Contrôle de la qualité / Quality Control	-	-	-	-	-	-
Interne / Internal	6 500	6 500	-	-	-	-
Dépenses totales / Total expenditures	106 500	\$ 106 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	106 500	106 500	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Recettes totales / Total revenues	106 500	106 500	-	-	-	-
Dette / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	- \$	-			

Objectif du projet / Project objective

Le projet des chemins Landry et Labonté à Clarence Creek est mené conformément à la Politique TP-001 sur les ententes de services partagés pour les routes de comté. Cette politique encadre la collaboration et établit les mécanismes de partage des coûts entre les Comtés unis de Prescott et Russell et les municipalités locales pour les projets d'amélioration d'infrastructures sur les routes de comté.

L'initiative prévoit la conception d'un nouveau réseau d'égouts pluviaux ainsi que d'une nouvelle section transversale de rue intégrant des éléments renforcés de sécurité piétonne (p. ex. : traverse pour piétons). Le concept sera élaboré en conformité avec les normes des Comtés et de la Cité. Le projet respectera les dispositions de services partagés prévues dans la politique, assurant une répartition claire des responsabilités et des coûts entre les Comtés et la Cité.

Une grande partie du réseau d'égouts pluviaux existant à Clarence Creek est en mauvais état et nécessite des améliorations, ce qui accentue l'urgence d'agir. Les recommandations géotechniques et les améliorations prévues aux infrastructures souterraines orienteront la portée des travaux, garantissant la durabilité à long terme et l'alignement sur les meilleures pratiques d'ingénierie.

Pour lancer cet effort de collaboration, la Cité et les Comtés unis de Prescott et Russell alloueront chacun 100 000 \$ dans leurs budgets d'immobilisations de 2026. Cet investissement conjoint témoigne d'un engagement commun envers la résilience des infrastructures, l'efficacité opérationnelle et l'amélioration de la prestation des services au bénéfice de la communauté de Clarence Creek.

The Landry and Labonté Roads project in Clarence Creek is being advanced in accordance with Policy TP-001 on Shared Service Arrangements for County Roads. This policy outlines the framework for collaboration and establishes cost-sharing mechanisms between the United Counties of Prescott and Russell and local municipalities for infrastructure improvements on County roads.

The initiative involves the design of a new storm sewer system and an upgraded street cross-section incorporating enhanced pedestrian safety features (e.g., pedestrian crossover), all developed in accordance with Counties and City standards. The project will follow the shared service provisions of the policy, with responsibilities and costs allocated between the Counties and the City as appropriate.

A significant portion of Clarence Creek's existing storm sewer infrastructure is in poor condition and requires upgrades, highlighting the urgency of this initiative. Geotechnical recommendations and planned improvements to underground infrastructure will help define the scope of reconstruction, ensuring long-term durability and compliance with engineering best practices.

To launch this collaborative effort, both the City and the United Counties of Prescott and Russell have committed \$100,000 each in their 2026 capital budgets. This joint investment reflects a shared commitment to infrastructure resilience, operational efficiency, and the enhanced delivery of services for the Clarence Creek community.

Programme de gestion des biens / Asset management program

Le projet des chemins Landry et Labonté appuie la stratégie à long terme de renouvellement des infrastructures de la Cité de Clarence-Rockland et s'inscrit dans les principes de services partagés définis par la Politique TP-001 sur les ententes de services partagés pour les routes de comté.

La conception et la reconstruction du réseau d'égouts pluviaux, de la nouvelle section transversale de rue et des infrastructures souterraines connexes seront entièrement intégrées aux systèmes de gestion des actifs de la Cité et des Comtés unis de Prescott et Russell. Ces améliorations permettront un meilleur suivi du cycle de vie, favoriseront une planification proactive de l'entretien et renforceront la résilience des infrastructures essentielles à Clarence Creek.

The Landry and Labonté Roads project supports the City of Clarence-Rockland's long-term infrastructure renewal strategy and aligns with the shared service principles outlined in Policy TP-001 on Shared Service Arrangements for County Roads.

The design and reconstruction of the storm sewer system, new street cross-section, and related underground infrastructure will be fully integrated into the asset management systems of both the City and the United Counties of Prescott and Russell. These upgrades will enhance lifecycle tracking, support proactive maintenance planning, and strengthen the resilience of critical infrastructure in Clarence Creek.



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works
Nom du projet / Project name	Chemins Landry et Labonté - Amélioration de la chaussée (Phase de conception) / Landry Road and Labonté Road - Road Improvement (Design Phase)

Répercussions opérationnelles / Operational impacts

La reconstruction des chemins Landry et Labonté se traduira par des améliorations significatives en matière d'efficacité opérationnelle et de sécurité publique. Le remplacement du réseau d'égouts pluviaux détérioré réduira la fréquence des réparations d'urgence et optimisera la gestion du drainage, en particulier lors des épisodes de fortes pluies.

La nouvelle section transversale de la rue favorisera une meilleure fluidité de la circulation, renforcera la sécurité des piétons et facilitera les opérations d'entretien hivernal. Un alignement amélioré des bordures ainsi qu'une connectivité accrue des trottoirs rehausseront l'accessibilité tout en réduisant le fardeau d'entretien pour la Cité et les Comtés.

The reconstruction of Landry and Labonté Roads will bring significant improvements in operational efficiency and public safety. Replacing the deteriorated storm sewer network will reduce the frequency of emergency repairs and optimize drainage performance, particularly during periods of heavy rainfall.

The new roadway cross-section will improve traffic flow, enhance pedestrian safety, and facilitate winter maintenance operations. Better curb alignment and increased sidewalk connectivity will further strengthen accessibility while reducing the maintenance burden for both the City and the Counties.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works					
Nom du projet / Project name	Passage pour piétons (PXO) sur la rue Champlain (Bourget) / Champlain Road (Bourget) Pedestrian Crossover (PXO)					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	-	-	-	-	-	-
Conseiller / Consultant	-	-	-	-	-	-
Achat / Purchase	-	-	-	-	-	-
Conception / Design	100 000	100 000	-	-	-	-
Contrôle de la qualité / Quality Control	-	-	-	-	-	-
Interne / Internal	6 500	6 500	-	-	-	-
Dépenses totales / Total expenditures	106 500	\$ 106 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	106 500	106 500	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Recettes totales / Total revenues	106 500	106 500	-	-	-	-
Dettes / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	- \$	-			

Objectif du projet / Project objective

La Cité de Clarence-Rockland, en collaboration avec les Comtés unis de Prescott et Russell, entreprend l'installation d'un passage pour piétons sur le chemin Champlain à Bourget. Ce nouvel aménagement améliorera la sécurité des élèves fréquentant l'école Sacré-Cœur et renforcera la sécurité communautaire dans un secteur à forte circulation piétonnière.

Le projet répond à l'augmentation de l'achalandage piétonnier et aux préoccupations croissantes en matière de sécurité. Il est réalisé conformément à la Politique TP-001 sur les ententes de services partagés pour les routes de comté, qui définit les responsabilités conjointes et les mécanismes de partage des coûts liés aux améliorations d'infrastructures.

L'installation du passage pour piétons comprendra :

- Conception technique et construction du passage, incluant le marquage au sol, la signalisation et les feux clignotants.
- Déplacement d'un puisard existant, installation de nouvelles bordures et élargissement du trottoir afin de réduire la distance de traversée et d'améliorer la visibilité des piétons.
- Coordination avec les représentants scolaires et les autorités locales de circulation pour assurer un emplacement optimal et une conformité complète aux directives du *Ontario Traffic Manual* (OTM).

Conformément à la politique, les coûts d'ingénierie et de construction seront partagés en parts égales (50/50) entre la Cité et les Comtés, tandis que la Cité assumera l'ensemble des coûts liés à l'élargissement des trottoirs. /

The City of Clarence-Rockland, in collaboration with the United Counties of Prescott and Russell, is moving forward with the installation of a pedestrian crossover on Champlain Road in Bourget. This new crossing will improve safety for students attending Sacré-Cœur School and enhance community safety in a high-pedestrian traffic area.

The project addresses both the increase in pedestrian activity and the growing safety concerns in the area. It is being carried out in accordance with Policy TP-001 on shared service arrangements for county roads, which establishes joint responsibilities and cost-sharing mechanisms for county roads infrastructure improvements.

The pedestrian crossover installation will include:

- Engineering design and construction of the crossing, including pavement markings, signage, and flashing beacons.
- Relocation of an existing catch basin, installation of new curbs, and sidewalk enlargement to reduce crossing distance and improve pedestrian visibility.
- Coordination with school stakeholders and local traffic authorities to ensure optimal placement and full compliance with Ontario Traffic Manual (OTM) guidelines.

In accordance with the policy, engineering and construction costs will be shared equally (50/50) between the City and the Counties, while the City will bear all costs associated with sidewalk modifications.

Programme de gestion des biens / Asset management program

Cette installation de passage pour piétons illustre l'engagement conjoint de la Cité de Clarence-Rockland et des Comtés unis de Prescott et Russell envers une planification proactive des infrastructures et une gestion axée sur le cycle de vie. Le projet contribue à l'amélioration stratégique des infrastructures de sécurité piétonne dans le réseau routier de comté et renforce la résilience à long terme des zones scolaires et des actifs communautaires. /

This pedestrian crossover installation demonstrates the joint commitment of the City of Clarence-Rockland and the United Counties of Prescott and Russell to proactive infrastructure planning and lifecycle-based management. The project supports the strategic enhancement of pedestrian safety infrastructure within the county road network and strengthens the long-term resilience of school zones and community assets.



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Travaux publics / Operations Services - Public Works
Nom du projet / Project name	Passage pour piétons (PXO) sur la rue Champlain (Bourget) / Champlain Road (Bourget) Pedestrian Crossover (PXO)

Répercussions opérationnelles / Operational impacts

L'installation du passage pour piétons améliorera considérablement la sécurité des piétons et la fluidité de la circulation sur le chemin Champlain, particulièrement durant les heures de fréquentation de l'école et les périodes de forte affluence piétonnière. Grâce à élargissement du trottoir, la distance de traversée sera réduite et la visibilité sera améliorée. De plus, la conception contribuera au ralentissement de la circulation à l'approche de la zone scolaire.

Sur le plan opérationnel, le projet nécessitera une étroite coordination entre les équipes municipales et celles du comté pour l'installation, l'entretien et les travaux saisonniers. Le déplacement du puisard, de même que l'intégration de nouvelles bordures et de trottoirs optimiseront l'efficacité du drainage et réduiront les besoins d'entretien à long terme.

Une fois en service, le passage pour piétons appuiera les efforts d'application de la réglementation, réduira les conflits entre piétons et véhicules et renforcera la sécurité et l'accessibilité pour l'ensemble de la communauté de Bourget. /

The installation of the pedestrian crossover will significantly improve pedestrian safety and traffic flow along Champlain Road, particularly during school hours and other periods of high pedestrian activity. The sidewalk enlargement will shorten crossing distances, enhance visibility, and help slow traffic approaching the school zone.

From an operational standpoint, the project will require close coordination between municipal and county teams for installation, maintenance, and seasonal operations. The relocation of the catch basin, together with the addition of new curbs and sidewalks, will also improve drainage efficiency and reduce long-term maintenance needs.

Once completed, the pedestrian crossover will support traffic enforcement efforts, minimize pedestrian-vehicle conflicts, and enhance safety and accessibility for the entire Bourget community.

**Cité de / City of Clarence-Rockland
2026 Budget 2026**



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department Nom du projet / Project name	Services des Opérations - Travaux publics / Operations Services - Public Works					
	Plan d'action - Vision Zero / Vision Zero Action Plan					
	Total	2026	2027	2028	2029	2030
Dépenses / Expenses						
Construction	100 000	100 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Inspection - Gestion de contrat / Inspection - Contract Adm		-				
Contrôle de la qualité / Quality Control						
Interne / Internal	3 250	3 250				
Dépenses totales / Total expenditures	103 250	\$ 103 250	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	103 250	103 250	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	103 250	103 250	-	-	-	-
Dettes / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)		2026	2027			
	\$	-	\$ -			

Objectif du projet / Project objective

Ce projet Vision Zero constitue une étude préliminaire visant à élaborer un plan d'action pour la mise en place d'un programme de sécurité routière. Il comprend l'analyse des zones à haut risque, l'identification des interventions prioritaires et la planification de campagnes de sensibilisation. Cette initiative s'inscrit dans la continuité des efforts municipaux en matière de sécurité routière et demeure conforme aux orientations du Plan directeur de transport multimodal. /

This Vision Zero project is a preliminary study designed to develop an action plan for implementing a structured road safety program. It includes the analysis of high-risk areas, the identification of priority interventions, and the planning of awareness campaigns. This initiative builds on the municipality's ongoing road safety efforts and remains aligned with the objectives of the Multi-Modal Transportation Master Plan.

Programme de gestion des biens / Asset management program

Ce projet s'inscrit dans le programme de gestion des actifs de la municipalité et met l'accent sur la sécurité ainsi que la durabilité des infrastructures routières. /

This project is part of the municipality's asset management program, with a focus on the safety and long-term durability of road infrastructure.

Répercussions opérationnelles / Operational impacts

La mise en œuvre de ce projet contribuera à réduire les accidents, à renforcer la sécurité des piétons et cyclistes, et à favoriser une meilleure coordination avec les partenaires communautaires. /

The implementation of this project will contribute to reducing accidents, enhancing pedestrian and cyclist safety, and fostering stronger coordination with community partners.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department Nom du projet / Project name	Services des Opérations - Eau-Eaux usées-Eaux pluviales / Operation Services - Water-Wastewater-Stormwater					
	Mise à jour du Plan directeur de gestion des eaux pluviales / Stormwater Master Plan Update					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	200 000	200 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	6 500	6 500				
Dépenses totales / Total expenditures	206 500	\$ 206 500	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Fonds de réserve des routes / Road reserve fund	206 500	206 500	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	206 500	206 500	-	-	-	-
Dette / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

Ce projet a été lancé dans le cadre du rapport du Plan directeur de gestion des eaux pluviales de Clarence-Rockland et s'appuie sur meilleures pratiques de l'industrie. La mise à jour du Plan directeur vise à s'assurer que les infrastructures municipales évoluent au même rythme que la croissance de la collectivité, les exigences environnementales et les besoins évolutifs en matière de services. Elle fournit un cadre décisionnel fondé sur les données favorisant la fiabilité à long terme du système et la planification stratégique des investissements.

Le projet comprend une analyse approfondie des projections de croissance et leur harmonisation avec la capacité des infrastructures pluviales existantes ainsi qu'avec les projets de développement. L'objectif est de garantir que le système puisse répondre aux besoins futurs grâce à une planification éclairée, fondée sur des données probantes, et à des améliorations ciblées des infrastructures. /

This project has been initiated as part of the Clarence-Rockland Stormwater Master Plan Report and is guided by industry best practices. Updating the Stormwater Master Plan ensures that municipal infrastructures keep the pace with community growth, environmental regulations, and evolving service needs. It provides a data-driven framework for long-term reliability and strategic investment planning.

This project includes a comprehensive review of growth projections and their alignment with the capacity of existing stormwater infrastructure and planned developments. The objective is to ensure that the system can accommodate future demands through informed evidence-based planning and targeted infrastructure improvements.

Programme de gestion des biens / Asset management program

Ce projet a été lancé dans le cadre du rapport du Plan directeur des eaux pluviales de Clarence-Rockland. / This project was undertaken as part of the Clarence-Rockland Stormwater Master Plan Report.

Répercussions opérationnelles / Operational impacts

Le plan directeur guidera les décisions futures afin d'assurer la continuité et la qualité des services offerts aux résidents. / The master plan will guide future decisions to ensure the continuity and quality of services provided to residents.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Eau-Eaux usées-Eaux pluviales / Operation Services - Water-Wastewater-Stormwater					
Nom du projet / Project name	Réparations - Usine de traitement des eaux usées et stations de surpression / Repairs – Wastewater Treatment Plant and Booster Stations					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	1 244 300	1 244 300				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	16 250	16 250				
Dépenses totales / Total expenditures	1 260 550	\$ 1 260 550	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve d'égouts / Sewer reserve	1 260 550	1 260 550	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	1 260 550	1 260 550	-	-	-	-
Dettes / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

Ce projet découle du rapport du Plan directeur des eaux usées de Clarence-Rockland. Le présent résumé présente les travaux recommandés afin de maintenir les infrastructures d'eaux usées en bon état de fonctionnement. Une évaluation de l'usine de traitement des eaux usées (UTEU) et de chacune des stations de surpression (SS) a été effectuée afin de déterminer les coûts de remplacement nécessaires pour assurer le maintien en bon état des divers équipements de chaque installation :

Projets identifiés pour 2026 - UTEU :

Remplacement des actionneurs et vannes

- Remplacement de la volute de la pompe de mélange réacteur biologique séquentiel (SBR)

- Réparations du réacteur biologique séquentiel (SBR), incluant la restauration du revêtement

Projets identifiés pour 2026 - SS :

Remplacement de la tuyauterie à la SS no 5

Remplacement de la pompe à la SS no 5

Remplacement du variateur de fréquence (VFD) à la SS no 7

Remplacement des génératrices aux SS no 2 et no 4

Remplacement du système de ventilation à la SS no 1, incluant l'installation d'un nouvel éclairage dans le puits sec /

This project was initiated as part of the Clarence-Rockland Wastewater Master Plan Report. The following provides a summary of recommended asset replacements required to maintain the wastewater infrastructure in a state of good repair. A comprehensive assessment of the wastewater treatment plant (WWTP) and each sanitary pump stations (SPS) was conducted to determine replacement needs and costs for key equipment at each facility.

Projects identified for 2026 - WWTP:

- Valves and valve actuators replacement

- Volute replacement on the Sequential Batch Reactor (SBR) mixing pump

- Sequential Batch Reactor (SBR) repairs, including coating restoration

Projects identified for 2026 - SPS:

- Piping replacement at SPS #5

- Pump replacement at SPS #5

- Variable Frequency Drive (VFD) replacement at SPS #7

- Generator replacement at SPS #2 and SPS #4

- Ventilation system replacement at SPS #1, including installation of new lighting in the dry well

Programme de gestion des biens / Asset management program

Ce projet a été entrepris dans le cadre du rapport du Plan directeur des eaux usées de Clarence-Rockland. /

This project was undertaken as part of the Clarence-Rockland Wastewater Master Plan Report.

Répercussions opérationnelles / Operational impacts

Les réparations proposées contribueront à garantir la continuité et la fiabilité des services municipaux, tout en préservant la durabilité des infrastructures. /

The proposed repairs will help ensure the reliability and continuity of municipal services while preserving the long-term integrity of the infrastructure.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Eau-Eaux usées-Eaux pluviales / Operation Services - Water-Wastewater-Stormwater					
Nom du projet / Project name	Nouvelle conduite de refoulement : station de surpression no 6 / New forcemain: Pump Station #6					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	2 000 000	2 000 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	39 000	39 000				
Dépenses totales / Total expenditures	2 039 000	\$ 2 039 000	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Redevances d'aménagement / Development Charges	2 039 000	2 039 000				
	-					
	-					
	-					
Recettes totales / Total revenues	2 039 000	2 039 000	-	-	-	-
Dettes / Debt	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
Coûts (épargnes) / Costs (savings)		2026	2027			
	\$	-	-			

Objectif du projet / Project objective

Ce projet découle du rapport du Plan directeur des eaux usées de Clarence-Rockland. Cette mise à niveau est recommandée dans le cadre de la stratégie d'expansion de la capacité de traitement des eaux usées, afin de répondre aux besoins futurs de la Cité.

Portée du projet : 1) installation d'une nouvelle conduite de refoulement à partir de la station de pompage no 6 jusqu'à environ 450 mètres à l'ouest le long de la rue Laurier et 2) achèvement des plans et dessins de construction en 2025 /

This project was initiated as part of the Clarence-Rockland Wastewater Master Plan Report. The upgrade is recommended under the wastewater treatment capacity expansion strategy to address the City's projected future demands.

Project scope: 1) installation of a new forcemain from pump station #6 extending approximately 450 m west along Laurier Street and 2) completion of construction design drawings in 2025.

Programme de gestion des biens / Asset management program

Ce projet a été entrepris dans le cadre du rapport du Plan directeur des eaux usées de Clarence-Rockland. / This project was undertaken as part of the Clarence-Rockland Wastewater Master Plan Report.

Répercussions opérationnelles / Operational impacts

Ce projet vise à soutenir les besoins futurs en raison de la croissance prévue de la collectivité. / This project aims to support the community's anticipated growth by meeting future development needs.



Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Eau-Eaux usées-Eaux pluviales / Operation Services - Water-Wastewater-Stormwater					
Nom du projet / Project name	Zone sanitaire 2 – Inspection par caméra (CCTV) pour le maintien en bon état / Sanitary Zone 2 - CCTV Inspection for State of Good Repair					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	250 000	250 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design						
Interne / Internal	31 250	31 250				
Dépenses totales / Total expenditures	281 250	\$ 281 250	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve d'égouts / Sewer reserve	281 250	281 250	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	281 250	281 250	-	-	-	-
Dettes / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget						
		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	- \$	-			

Objectif du projet / Project objective

Ce projet découle du rapport du Plan directeur des eaux usées de Clarence-Rockland.

Ce programme proactif d'entretien et de réparation utilise la technologie d'inspection par caméra (CCTV) pour évaluer les infrastructures souterraines et détecter les problèmes avant qu'ils ne s'aggravent. En identifiant et en corrigeant les défaillances à un stade précoce, le programme permet de prévenir des excavations coûteuses et de réduire les perturbations touchant la voirie et les réseaux sanitaires. Les réparations sont réalisées au moyen de méthodes sans tranchée, ce qui réduit les impacts sur la collectivité et prolonge la durée de vie des infrastructures municipales. /

This project was initiated as part of the Clarence-Rockland Wastewater Master Plan Report.

This proactive repair and maintenance program uses CCTV inspection technology to assess underground infrastructure and identify issues before they escalate. By addressing deficiencies early, the program helps prevent costly excavations and minimize disruptions to roads and sanitary systems. All repairs are carried out using trenchless methods, which reduce community impacts and extend the service life of municipal assets.

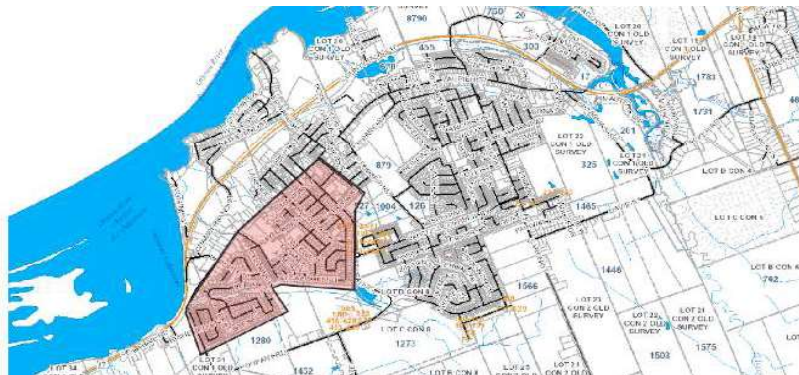
Programme de gestion des biens / Asset management program

Cette approche proactive contribuera à maintenir les infrastructures en bon état. / This proactive approach will help maintain the infrastructure in good condition.

Répercussions opérationnelles / Operational impacts

Ce projet n'a aucun impact opérationnel direct. / This project has no direct operational impact.

Carte-index / Key map



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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

		Services des Opérations - Eau-Eaux usées-Eaux pluviales / Operation Services - Water-Wastewater-Stormwater				
Service / Department Nom du projet / Project name		UTEU : Modernisation – Phase 1 / WWTP: Upgrade Phase 1				
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	-					
Conseiller / Consultant	2 500 000	2 500 000				
Achat / Purchase	-					
Conception / Design	-					
Interne / Internal	55 200	55 200				
Dépenses totales / Total expenditures	2 555 200	\$ 2 555 200	\$ -	\$ -	\$ -	-
Recettes / Revenues						
Redevances d'aménagement / Development Charges	1 916 400	1 916 400	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	1 916 400	1 916 400	-	-	-	-
Dettes / Debt	638 800	638 800	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	- \$	-			

Objectif du projet / Project objective

Ce projet découle du rapport du Plan directeur des eaux usées de Clarence-Rockland. Cette mise à niveau est recommandée dans le cadre de la stratégie d'expansion de la capacité de traitement des eaux usées, afin de répondre aux besoins futurs projetés de la Cité.

Portée du projet:

- Réalisation d'une évaluation environnementale pour l'agrandissement de l'usine de traitement des eaux usées (UTEU), incluant le traitement des biosolides et la conversion des bassins existants en réacteur biologique séquentiel (SBR)
- Conception et préparation des plans et devis de construction
- Évaluation hydraulique de l'exutoire /

This project was initiated as part of the Clarence-Rockland Wastewater Master Plan Report. The upgrade is recommended under the wastewater treatment capacity expansion strategy to meet the City's projected future demands.

Project scope:

- Environmental assessment for the WWTP expansion, including biosolids treatment and the conversion of existing basins into new Sequential Batch Reactor (SBR)
- Design and preparation of detailed construction drawings and specifications
- Outfall hydraulic assessment

Programme de gestion des biens / Asset management program

Ce projet a été entrepris dans le cadre du rapport du Plan directeur des eaux usées de Clarence-Rockland. /
This project was undertaken as part of the Clarence-Rockland Wastewater Master Plan Report.

Répercussions opérationnelles / Operational impacts

Ce projet vise à soutenir les besoins futurs en raison de la croissance prévue de la collectivité. /
This project aims to support the community's anticipated growth by meeting future development needs.

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Fiche détaillée du budget d'immobilisations / Capital Budget Project Summary Sheet

Service / Department	Services des Opérations - Eau-Eaux usées-Eaux pluviales / Operation Services - Water-Wastewater-Stormwater					
Nom du projet / Project name	Usine de traitement des eaux usées et réseau de distribution / Water Treatment Plant and Distribution System					
Dépenses / Expenses	Total	2026	2027	2028	2029	2030
Construction	180 000	180 000				
Conseiller / Consultant	-					
Achat / Purchase	-					
Conception / Design						
Interne / Internal	3 600	3 600				
Dépenses totales / Total expenditures	183 600	\$ 183 600	\$ -	\$ -	\$ -	\$ -
Recettes / Revenues						
Réserve d'eau / Water reserve	183 600	183 600	-	-	-	-
	-					
	-					
	-					
Recettes totales / Total revenues	183 600	183 600	-	-	-	-
Dettes / Debt						
	-	-	-	-	-	-
Répercussions sur le budget de fonctionnement / Impacts on operating budget		2026	2027			
Coûts (épargnes) / Costs (savings)	\$	-	\$ -			

Objectif du projet / Project objective

Ce projet a été lancé dans le cadre du rapport du Plan directeur de l'eau de Clarence-Rockland. Le présent résumé présente les remplacements recommandés à l'usine de traitement de l'eau (UTE) ainsi qu'au sein du réseau de distribution d'eau (RDE), afin de maintenir les infrastructures dans un état de bon fonctionnement.

Portée du projet – UTE :

- Remplacement du revêtement du réservoir d'hypochlorite de sodium
- Remplacement des actionneurs de vannes
- Remplacement des variateurs de fréquence (VFD) des pompes du procédé Actiflo
- Remplacement de l'unité CVC pour les bureaux
- Remplacement de la pompe de recirculation de sable cyclonique

Portée du projet – RDE

- Inspection, essais de débit et réparations des bornes d'incendie /

This project was initiated as part of the Clarence-Rockland Water Master Plan Report. The following provides a summary of recommended replacements required at the water treatment plant (WTP) and within the water distribution system (WDS) to maintain infrastructures in a state of good repair.

Project scope - WTP:

- Liner replacement in the sodium hypochlorite tank
- Valve actuators replacement
- Variable Frequency Drive (VFD) replacement for Actiflo process pumps
- HVAC unit replacement for office areas
- Cyclone sand recirculation pump replacement

Project scope- WDS

- Fire hydrant inspections, flow testing, and repairs

Programme de gestion des biens / Asset management program

Ce projet a été lancé dans le cadre du rapport du Plan directeur des eaux de Clarence-Rockland. / This project was initiated as part of the Clarence-Rockland Water Master Plan Report.

Répercussions opérationnelles / Operational impacts

Les réparations proposées contribueront à garantir la continuité et la fiabilité des services municipaux, tout en préservant la durabilité des infrastructures. / The proposed repairs will help ensure the reliability and continuity of municipal services while preserving the long-term integrity of the infrastructure.